

PROPOSED CAPITAL IMPROVEMENTS PLAN

Fiscal Years 2024 - 2029



Submitted by:
J. Michael Joyal, Jr. City Manager

September 21, 2022



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Capital Improvements Program

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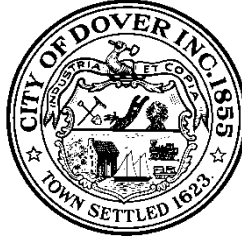
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City of Dover, New Hampshire OFFICE OF THE CITY MANAGER

September 21, 2022

To the Honorable Mayor and Members of the City Council:

I respectfully submit to you a proposed Capital Improvements Program (CIP) for Fiscal Years 2024 through 2029. The CIP is a major City-wide planning effort that takes place at the beginning of each budget cycle for the next fiscal year and includes the projects essential to meeting the immediate and long-term needs of our citizens and business community. This CIP document contains descriptions of major projects to be undertaken and a comprehensive financing plan to fund their implementation drawing from a combination of operating budget, reserve, debt, grant, and reprogramming of previously authorized funds.

The projects identified in this CIP represent the legitimate equipment and infrastructure needs supporting the diverse requirements of our community. In reviewing the projects submitted to me by the various departments, I have attempted to consolidate, prioritize, schedule and subsequently develop a financing plan for only those projects that are considered mandatory to comply with federal or state regulatory requirements and/or essential in fulfilling one or more of the following criteria:

- Protect the health and safety of employees and/or the community at large
- Significantly improve the efficiency of existing services
- Preserve a previous capital investment made by the City
- Significantly reduce future operating costs or increase future operating revenues

In this document, I have proposed a multi-year capital project schedule and developed a financial plan that will support the City's needs by using varied sources of funding that continue our ongoing need to properly ration the use of debt. As noted in past years, the City has made notable progress in weaning itself from the use of debt for regular recurring projects and increasing the funding of capital outlay and reserve funds in the annual operating budget of the General Fund. Again, in the coming years, this Capital Improvements Program proposes to sustain a positive trend of including increased regular, recurring capital maintenance within our annual operating budgets including the ongoing funding and use of capital reserves in order to maintain appropriate levels for a community of our size and character.

Although this proposed CIP reflects continuing increases in operating funds being allocated for capital needs, it must be emphasized that our financial policies and our tax cap Charter provisions require careful consideration in balancing ongoing program and service costs with the need to adequately maintain and invest in the existing facilities and infrastructure. Continuing use of impact fees for needed infrastructure expansion, targeted user surcharges for existing equipment and facilities

Capital Improvements Program

upgrades, and increased emphasis on encouraging and supporting public/private partnerships remains necessary.

As you review the various capital projects and financing proposed to be undertaken over the course of the next six years, please keep in mind that we are stewards of our community charged with identifying and responding to the needs of our community that exist not only today but long into the future. Not only must our planning efforts address the varied needs of our community's residents and businesses but those efforts must be accomplished within the parameters of our financial policies intended to sustain and improve our City's financial condition. With that stated I look forward to working with the Planning Board and the City Council as we work through the review of this year's proposed CIP and subsequently establish our next six year plan for capital projects.

In closing, I wish to acknowledge the efforts of our city staff and Department Heads and their continuing dedication in meeting the needs of our community. In striving to achieve our community's collective vision and direction as communicated by our Mayor, City Council and many citizen boards and commissions, our staff work diligently and efficiently to maintain our facilities and deliver the services that support the quality of life that our community has come to expect and enjoy.

Respectfully submitted,



J. Michael Joyal, Jr.
City Manager

Capital Improvements Program

Introduction

The Capital Improvements Program (CIP) serves as the City's long range planning document for the purchase or construction of capital assets. It reflects the individual projects, how they would be financed according to adopted City Council policy and the impact of the projects on the Property Tax rate and the Water/Sewer rates.

Incorporated into the program are the City Financial Policies adopted by the City Council. The 32 policy goals cover major items from minimum fund balance requirements to City debt limits. The purpose of the policies is to present financial goals the City must achieve and maintain. Achieving and maintaining the policies will benefit the City through controlling debt, better planning, proper financing of capital items and the potential for increasing the City's bond rating.

The premise of the policies as they relate to the CIP is to insure proper financing of capital projects and that all projects should not be debt financed. By avoiding bonding for all projects, the long term costs to the City are reduced.

CIP Project Criteria

In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of \$25,000 or more and have a useful life of three years or greater. In addition, the project needs to satisfy at least one of the following:

- ♦ Protect the health and safety of employees and/or the community at large
- ♦ Significantly improve the efficiency of the existing services
- ♦ Preserve a previous capital investment made by the City
- ♦ Significantly reduce future operating costs or increase future operating revenues

Financing Criteria

Once a project qualifies, financing is analyzed using the following criteria:

Debt Financed

Purchase of assets of \$250,000 or more, nonrecurring within a five year period, are recommended for debt financing. This includes design costs for projects even when the costs occur a year earlier. The project must also have a useful life of five years or greater. The City issues tax exempt debt (in most instances) to finance the projects and the principal and interest are paid over the useful life of the asset. The purpose of debt financing is to avoid an outright purchase of the asset where the impact would be too great for one budget period. The analysis includes 5, 10, 15 and 20 year amortization (level principal payments) of debt financed projects based upon the estimated service life of the asset being debt financed.

Capital Improvements Program

Reserve Trust Financed

Purchase of assets over \$25,000, recurring or not, may be acquired with Reserve Trust Funds. Reserve Trusts can be established for a specific item or a type of item. The City has the following Reserve Trust funds that can be used for capital needs, one each for the Water, Sewer, and General Funds for infrastructure and equipment, Transportation Reserve, School Facilities Reserve, Cemetery Maintenance Reserve, Parks/Playground Improvements Reserve, Police Facilities Reserve, Fire & Rescue Facilities Reserve, Recreation Facilities Reserve, and an Arena Improvements Reserve. These are general in nature as to type of item and restricted to items identified within the CIP.

Grant Financed

Purchase of assets over \$25,000 may be partially or wholly funded by grants from the State or Federal government. The grant amount only is reflected in this section and the local share, if any, is reflected in the appropriate financing section. Except for the City's share, State administered projects are not reflected within the CIP.

Existing Funds Financed

After the CIP projects are submitted and compiled, any items that can be financed with existing funds are identified. This could be any funds available from savings from another project or other source of funds. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.

Operating Budget Financed

Purchase of assets of less than \$250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. A \$300,000 appropriation in the General Fund has an \$.07 tax rate impact or 0.3% (three tenths of one percent). Annual programs, whether over \$250,000 or not, are best suited for operating budget financing due to the ongoing nature of the program. A general rule of thumb is recurring items continually purchased with debt financing will result in a annual debt service costs of 130% to 150% of the purchase price of item's initial cost, depending on rates and term. Thus, to continually bond for a recurring project will result in debt service costs higher than the annual amount being bonded for the project.

Economic and Financial Condition

Local Economy

The local economic environment, which was impacted by the restrictions imposed during the onset of COVID-19 was improving steadily through the summer of 2022. Staffing retention and attraction has remained a concern for most, if not all sector employers, as they have seen retirements and shifts in the workforce as a result of the required shut downs and social distancing. Hospital preparations for the pandemic eliminated elective procedures and reduced hospital staffing requirements and revenues significantly.

As easing of COVID-19 began in 2021 and continued into 2022, the Governor rescinded emergency orders and there were some elements that the City Council wished to consider in support of creative solutions initiated by City departments. This included allowing use of public spaces previously unused by resilient businesses, including outside table service and other trends. As occurred in 2020 and 2021, we may see this increased capacity diminish as the weather turns cold and snowfall limits available spaces.

Outside the retail and restaurant sectors, several economic activity areas have remained at a high level of activity and employment such as engineering, construction and property development in both the residential and industrial sectors. Federal, City and State stimulus packages in the form of grants, loans, repayment deferrals, eviction moratoriums, unemployment bonuses and food pantries have kept most of our businesses viable and our unemployed citizens housed and fed. Advanced manufacturing clusters, computer and staffing services, mixed use/multi-unit residential construction and healthcare related businesses have expanded and continue to be attracted to Dover.

Economic development activity continues to support local business retention and expansion. Financing for small businesses and startups, though challenged with increased banking regulations, are now experiencing lower interest rates.

Through consistent outreach efforts, supported by pro-business attitudes within city government, convenient services for businesses and developers, and Dover's enhanced quality of life, over 100 new or expanded businesses have been attracted to Dover with 800 employees during the past seven years. The most recent, July 2022, data analytics from the Bureau of Labor Statistics reported that the unemployment rate for Dover fell 0.1 percentage points to 1.9%. For the same month, the metro unemployment rate was 0.1 percentage points lower than the New Hampshire rate. The unemployment rate in Dover peaked in April 2020 at 14.4% and is now 12.5 percentage points lower.

Dover has benefited by geographic factors which create a positive location for Dover to prosper economically. Dover is halfway between Portland, ME and Boston, MA, thirty minutes from the ocean and an hour from the mountains. From a transportation perspective, Dover is close to the I-95 corridor and serviced by the AMTRAK Downeaster transit system. The regional proximity to UNH, Pease Tradeport, and the Portsmouth Shipyard add stability and diversity to the region's economic mix and enhances Dover as a viable business location and tourism destination.

Economic and Financial Condition

Between 2000 and 2020, Dover continued to see population growth. This is especially true when attracting a younger median age of population, and with families. Dover continues to show a 10.1% growth rate in households with children under the age of eighteen. The labor force of Dover has continued to grow about 1% per year with slight variations above and below that trend line.

Mixed use, manufacturing, and residential, development has continued to be growing sectors during the fiscal year. The Pointe Place development, off Dover Point Road, continues to attract businesses and residents. The main three mixed use buildings are occupied with an additional building under construction in the summer/fall 2022. The 2 residential only buildings permitted for Pointe Place are permitted but construction has not begun. Similarly, the final building is expected to be constructed with all buildings occupied in mid 2024. At the same time the townhouse style buildings have been constructed and are close to fully occupied.

As part of this project, the City Council also approved a Land Development Agreement. The public-private partnership included the construction of two multi-use ball fields, the donation of park land to the City and public access to conservation land located off Dover Point Road. Both multi-use fields have been completed, and donated to the City. The Pointe Place roadway was completed in 2021 and accepted as a “Public” road. The tax guaranteed value of the project is required to be \$7,000,000 in tax year 2019, and \$17,000,000 in a tax year to begin 5 years after the mixed use building is completed. For Tax year 2021, the townhouses and three mixed use buildings have reached a \$31,000,000 valuation, three years ahead of schedule. The projected overall assessed value for Pointe Place/Thornwood Commons was presumed to reach \$50,000,000, and is approximately \$94,000,000.

Since the spring of 2020, the Orpheum at 104 Washington opened and since then has been fully occupied, as is Dover Station at 10 Fourth Street. Both provide residential above commercial spaces. Per the development agreement on 104 Washington Street, the Council reviewed and approved an application for use in the Community Revitalization Tax Credit district for this project. The pre-redevelopment value of the property was valued at \$2,100,000. Post development value is guaranteed to reach a minimum of \$11,000,000, five years after the issuance of the Certificate of Occupancy. The residential uses in the approved Third Street redevelopment has fully occupied units, with the commercial portion tenanted and fit out planned. The same can be noted for the mixed use building off Chapel Street and Mechanic Streets.

Following the work by the Cochecho Waterfront Development Advisory Committee (CWDAC), the Planning Board has approved the site plans for the City and Developer for the waterfront. This includes 8 buildings with associated infrastructure. The buildings will house approximately 400 residential units and 27,000 square feet of non-residential uses. The City is actively seeking a contractor to construct the public roads, utilities and park area.

Phase 1 of the First Street development, a \$10,100,000 mixed use development, is completed with full residential occupancy. The second phase was finished early in 2021, and the residential is fully occupied. The commercial spaces are being tenanted and built out over the summer/fall 2022. Close to this site, the Old Courthouse, between First and Second Street was approved for rehabilitation and expansion. Currently, 9,000 square feet of non-residential and 58 residential

Economic and Financial Condition

units structure is being created on the site. Rooted in a land development agreement with the City, twenty percent of the residential units will be identified for HUD rental rates.

Early in the summer of 2022, the Planning Board approved a mixed use building located at 47 Chestnut Street. This is a redevelopment of a former shopping plaza, constructed in the late 1970s, which has been vacant for 2 years. The redevelopment proposal brings the site into compliance with the zoning in the downtown, with a mixed use multi story building created at the back edge of the sidewalk, as opposed to the current layout. The approved site plan includes 173 unit residential units with first floor commercial. There is public gathering space on the site overlooking the Cochecho River. The project timeline looks to demolish the site in 2022, and construct between 2023 and spring 2024. The Planning Board similarly approved a mixed use building at 14 Broadway. This 24 unit residential/commercial building is located across the street from the Central Fire Station and replaces a blighted electroplating facility which closed in 2019.

Additionally, construction is ongoing at a mixed use redevelopment of a building at Third and Grove Streets. This project will have a combined 45 residential units and first floor commercial, with the intention of attracting retail and restaurant users. Adjacent to the Grove Street project, a former railroad yard was approved for 87 residential units. This parcel has been cleared and site work has been scheduled for the winter of 2022/2023. In 2022, the Planning Department received plans for the redevelopment of 42/44 Third Street. This mixed use project with commercial space, under building parking and upto 58 residential units, is conceived along with two symbiotic projects on other land owned by the same development team. The Planning Board should review these projects during the remainder of FY23 and these downtown infill projects will continue to expand the City's vibrant core.

The Dover Business and Industrial Development Authority (DBIDA) continues to attract users for Enterprise Park. In the past year, seven new businesses have worked with the Authority. Two (Index Packaging and American Durafilm) have received Planning Board site plan approval for their construction and are under construction. Que, located at the corner of Venture Drive and Quality Way has successfully repositioned the manufacturing facility it took over. The other corner of Quality Way and Venture Drive has a project in technical review with Planning Board review expected fall 2022.

The City Council approved the sale of two lots on Quality Way in January and August 2022. Weave Filtration, has been actively working through the Planning Board approval process and expects to construct a facility in 2023. Mezzanine Catering seeks to construct a 10,000 square foot facility on an adjacent lot. Finally, DBIDA has approved the sale of the final lot on Quality Way, and the City Council should review in the fall of 2022, and a lot off Venture Drive has been approved by DBIDA for sale and should also be presented to the City Council in 2022. This will leave one available lot within the park.

The Exit 9 corridor off the Spaulding Turnpike, in addition to the 100,000 square feet medical practice building in full occupancy, now has a large dental facility and a dialysis center in operation, both with significant business success and full employment. This corridor, anchored by Liberty Mutual, continues to attract larger commercial and industrial users to the City and continues to be a benchmark for economic development activities. The former Measured Progress

Economic and Financial Condition

property is under new ownership which is investigating repositioning the 50+ acre parcel, and is working with City staff to review potential scenarios for redevelopment.

The City Council approved a Land Development Agreement for the former McIntosh College property at 181 Silver Street. This public-private partnership allowed for the development of roadway infrastructure in association with a \$30 Million development incorporating a high-end assisted Living facility, rehabilitation of a hotel, a medical practice building, a branch bank and a restaurant/ coffee shop on the site. A site plan was approved by the Planning Board in 2016, and the assisted living facility, hotel and restaurant have opened. A 15,000 square foot retail space was approved in 2020 as part of phase 2 of the project. This project was completed in August and is open. The public roadway improvements were completed and are improving traffic flow on Silver Street.

The real estate sales activity in Dover for FY2022 was 1,059 transactions a decrease of 133 for FY2021. This decrease in activity was due primarily to the limited inventory available in Dover during the year. This level of activity represents transfers of 10.2% of taxable parcels during FY2022, a decrease of 1.3% over the FY2021 level of 11.5%. In conjunction with this activity, the number of taxable parcels increased from 10,306 in FY2021 to 10,365 in FY2022, a less than 1% increase. The volume of taxable parcels in combination with an increase of property values has resulted in the estimated equalized property value per capita changing from \$127,472 for FY2021 to \$150,610 in FY2022, an increase of 18.1% for fiscal year 2022.

The percentage of uncollected taxes for the current tax levy at the end of fiscal year 2022 was 1.7%, the actual amount changed from \$1.9 million to \$1.7 million. There were 171 parcels from the current tax levy with outstanding taxes that had a lien placed, less than 178 for fiscal year 2021. The actual amount of the lien decreased from \$776,623 to \$714,432.

The number of motor vehicle registrations has decreased with 33,737 in FY2022 as compared to 34,236 in FY2021. The number of building permits decreased from 606 in FY2021 to 546 in FY2022, and the average permit value increased from \$94,125 to \$158,491.

Financial Condition

The liquidity of the General, Water and Sewer Funds is good and continues to show a favorable trend. This is based on the quick ratio which is a measure of current assets (excluding inventories) divided by current liabilities. The General Fund had a quick ratio of 2.26. with Water and Sewer Funds of 1.81 and 2.85, respectively. A ratio of 1 is considered satisfactory.

The amount of debt incurred by the City remains below the State statutory limits as set forth in RSA 33:4-a for the City and School District, and RSA 33:5-a for the Water Fund. There is no statutory debt limit for the Sewer Fund. The State statutory limit for the City is 3% of Base valuation as determined by the New Hampshire Department of Revenue Administration (NH DRA), the statutory limit for the School District is 7% of Base valuation as determined by NH DRA, and the statutory limit for the Water Fund is 10% of base valuation as determined by NH DRA. As of June 30, 2022 the City had utilized 40.8% of its statutory debt limit, the School

Economic and Financial Condition

District utilized 23.8% of its statutory debt limit, and the Water Fund had utilized 13.1% of its statutory debt limit.

The City Council established self-imposed policy limits that are significantly lower than those set by State statute. As of June 30, 2022 the percent of the City's more conservative debt policy used was 62.8%, the School District is at 84.9% of the City Council self-imposed policy limit as a result of debt financing the new high school. General Fund net debt per capita is at \$3,682. The General Fund's net debt to equalized value is 2.8%. The General Fund's net debt service as a percent of budget is 8.4%. This measure is within the 10% limit recommended by policy, it is partially as a result of a higher rate of debt pay down resulting in a favorable reduction in the cost for debt and structuring the debt repayment incurred for the new high school at a steady level each year to provide budget stability.

The Water fund is at 262.6% of the City Council self-imposed policy limit. The Sewer fund remained within the City Council self-imposed policy limits with 27.3% being utilized. Net debt service to budget in the Water Fund is 28.9% and within the Sewer Fund is 20.8%, which is within the 40% set by policy.

Condition Summary

The majority of the City's economic and financial indicators have shown stability over the past year, returning to pre-pandemic levels. Changes in indicators continue to be monitored and actions taken to preserve the City's economic and financial position. Current measures and trends at the local level suggest a moderate level of positive economic and financial activity continuing during the near term, with anticipation of a consistent up-turn occurring over the longer term.

The financial positions of the major funds of the City are considered healthy. Proactive financial management efforts continue to focus on maintaining adequate reserves in all of the City's major funds, invest in capital needs of the community, while simultaneously prioritizing funding and preserving core municipal services.

The City is regularly monitoring trends as the affects of the national and regional economy impact the Dover's citizens and business community. The City continues to assess the ongoing impacts of the pandemic and implement programmatic changes to assist citizens and the business community.

Capital Improvements Program

Policy Issues

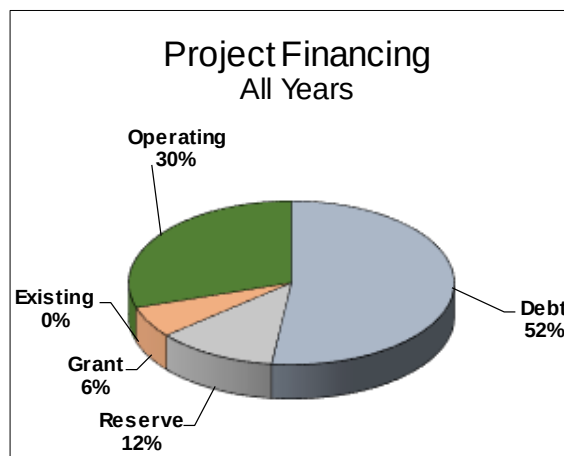
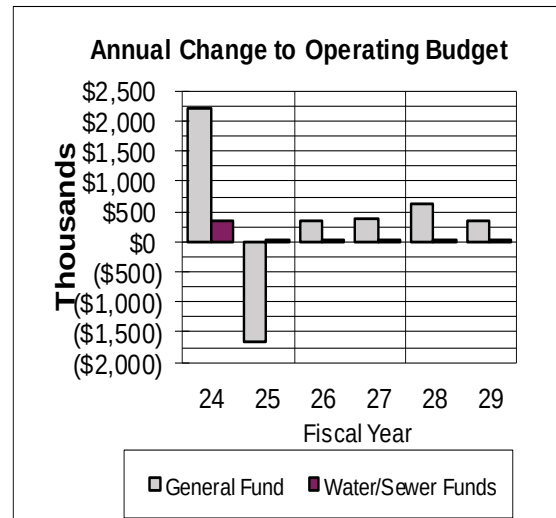
The City Financial Policies contain a policy issue regarding the manner in which the City finances its projects. Certain projects, due to their nature, are better suited to outright purchase out of the operating budgets. Certain credit rating agencies also view 3 – 5% of annual appropriations for capital outlay as beneficial, saving interest expense and providing flexibility to absorb additional long term debt service, if necessary, to minimize budgetary impact.

In FY2023 the City's General Fund percent of capital outlay to its portion of appropriations is 8.5%. In an effort to shift away from debt financing particular capital purchases in the FY23 budget, capital outlay was increased by \$444,083, from \$4,306,356 in FY22 to \$4,750,439 in FY23.

Recurring projects continually debt financed will result in annual debt service costs of about **151% of the actual recurring amount**. Thus the tax rate is impacted by a higher amount for debt service than if full principal amount were added to the budget.

This CIP continues to attempt to wean the City from debt financing of these types of projects over the course of the 6 years. In the first year the annual budget financing for the General

Fund Capital Reserve reflects \$1,325,000 and increases each subsequent year of the CIP to \$2,075,000 in FY29. The CIP reflects operating budget financing of \$2.4 million in FY24 for General Street Improvements and increases this amount annually based on historical trends for asphalt costs. The CIP reflects no debt financing for General Street Improvements. The CIP proposes to fund Police cruisers and the majority of Fire/Rescue equipment through the use of capital reserve funds. The goal is to reduce the amount of debt the City would issue, thus reducing the City's carrying costs. Certain projects are recommended for inclusion within an operating budget due to the project's smaller dollar amount or its recurring nature. There will be an impact to the rates involved due to these projects being within the respective department's operating budgets.



The purpose of the City Financial Policies is to give guidance to the City Council on parameters of debt burden when making debt authorizations. These parameters, and other measures, give the City Council and administrators alike the ability to weigh the impacts of debt to policy limits, debt service to budget, paydown of debt in 10 years, debt per capita, debt ratio to equalized value, etc. These are the measures of affordability by which debt should be approved and at what level, not some arbitrary debt retirement number.

This CIP also reflects the funding of the Capital Reserve Fund for infrastructure and equipment for the General Fund. Capital Reserves are a savings mechanism for municipalities. By

Capital Improvements Program

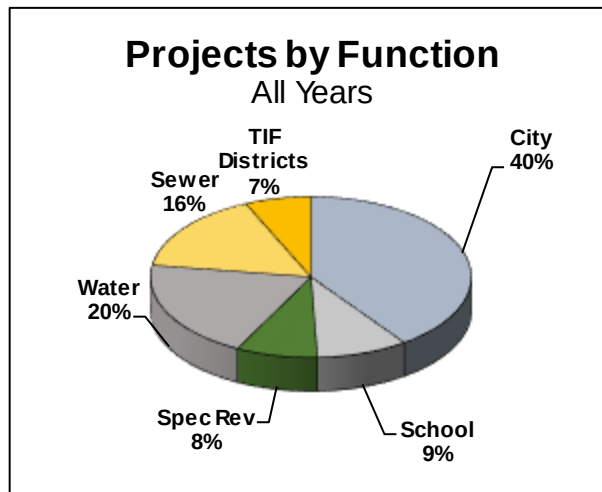
appropriating funds and placing them in reserve, the funds earn interest and help to mitigate long term borrowing needs. In addition, raising a set amount each year evens out the impact to the tax rate for larger purchases. The funding for a project remains available even in tight budget years.

Major Projects

Listed below are projects with six year totals of \$1 million or more, regardless of financing source. These major projects make up 88.7% of the entire CIP.

Major Projects	2024	2025	2026	2027	2028	2029	Total
Transfer to Capital Reserve - Infrastructure & Equip	1,325,000	1,475,000	1,625,000	1,855,000	1,925,000	2,075,000	10,280,000
City Hall Renovation	475,000				375,000	375,000	1,225,000
Inspection Services Space Needs	1,535,000						1,535,000
Ambulance Replacement		450,000		495,000		545,000	1,490,000
Pumper/Quint Replacement			1,100,000				1,100,000
Aerial Platform Replacement					2,500,000		2,500,000
PW Heavy Equipment	500,000	550,000	600,000	650,000	700,000	750,000	3,750,000
General Streets Improvements	2,435,109	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	16,152,017
Bridge Improvements	200,000	250,000	200,000	200,000	200,000	220,000	1,270,000
Drainage System Improvements	300,000	350,000	400,000	450,000	500,000	550,000	2,550,000
Bridge Deck - Chestnut St	900,000	444,000					1,344,000
Cochecho River Replace Storm Drain Outfall	1,000,000	1,000,000					2,000,000
Street Reconstruction - Court/Union	1,000,000	268,000					1,268,000
Street Reconstruction - Fifth/Grove	1,000,000	100,000					1,100,000
Street Reconstruction Lower Central Avenue			1,850,000	900,000	245,550	1,500,000	4,495,550
Bridge Replacement - Oak Street			5,000,000				5,000,000
Culvert Reconstruction - Portland Avenue				1,600,000	400,000		2,000,000
Street Reconstruction - Oak/Ham/Ela						1,000,000	1,000,000
Library Facility Upgrades		2,000,000	2,000,000	400,000			4,400,000
Total City	10,670,109	9,419,513	15,408,814	9,289,166	9,694,283	9,977,682	64,459,567
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Information Technology Replacement and Upgrade	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000
DHS Equip Storage, Bleacher, Turf/Track Replacement		2,500,000					2,500,000
Garrison Elementary School Renovations			6,500,000				6,500,000
DHS Solar Panel Purchase			600,000	100,000	100,000	200,000	1,000,000
Total School	735,000	3,235,000	7,235,000	735,000	735,000	735,000	14,410,000
Total General Fund	11,405,109	12,654,513	22,643,814	10,024,166	10,429,283	10,712,682	78,869,567
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Elementary School HVAC upgrades	3,850,000						3,850,000
Parking Facility - Downtown			8,100,000				8,100,000
Total Special Revenue	4,100,000	250,000	8,350,000	250,000	250,000	250,000	13,450,000
Site improvements -Waterfront/Dredge Cell Closure	4,000,000						4,000,000
Street Reconstruction Henry Law Avenue/River Street		3,300,000	3,300,000				6,600,000
Park Improvements - Waterfront		100,000	2,000,000				2,100,000
Total TIF Funds	4,000,000	3,400,000	5,300,000	0	0	0	12,700,000
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Main Replacement - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	175,000	1,050,000
Mill Street Pump Station	2,113,500						2,113,500
Watermain Replacement - Court/Union	1,808,000						1,808,000
Rehabilitate Garrison Hill Water Storage Tank		2,100,000					2,100,000
New Supply Source Development			300,000	4,000,000	4,000,000		8,300,000
Water Main Replacement - Littleworth Road			1,200,000	1,200,000	1,200,000		3,600,000
Water Main Replacement - Lower Central Avenue			1,800,000				1,800,000
Water Main Replacement - Central Avenue				300,000	3,700,000		4,000,000
Well Upgrades - Hughes Well				2,000,000	2,000,000	1,000,000	5,000,000
Water Main Replacement - Oak/Ham/Ela						1,000,000	1,000,000
Total Water Fund	4,765,230	2,950,479	4,157,498	8,364,798	11,772,390	2,880,286	34,890,681
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Sewer Main Replacements - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
Phase C Inflow & Infiltration Removal	1,950,000						1,950,000
Pump Station Upgrade - Mill Street*	500,000	2,300,000	1,000,000				3,800,000
Pump Station Upgrade - River Street	4,500,000						4,500,000
Sewer Main Replacement - Court/Union		1,400,000					1,400,000
Pump Station Upgrade - Charles Street			400,000	1,100,000			1,500,000
WWTP - Capacity Upgrades, Treatment			300,000		6,300,000	1,100,000	7,700,000
Total Sewer Fund	8,318,730	5,075,479	3,082,498	2,489,798	7,697,390	2,505,286	29,169,181
Total Major Projects	28,589,069	20,930,471	38,233,810	21,128,762	30,149,063	16,348,254	169,079,429

Capital Improvements Program



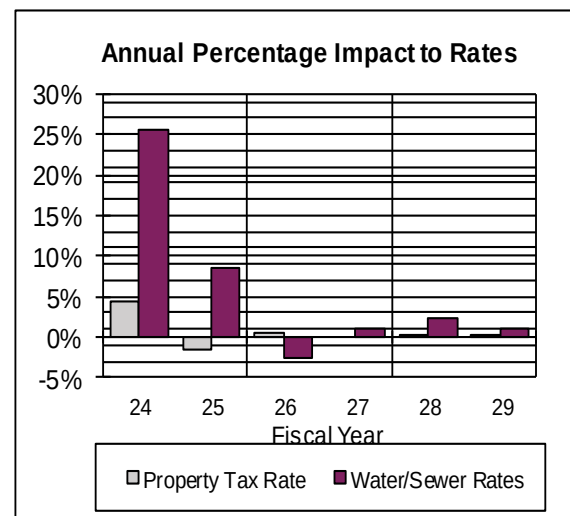
The graph shows the breakout of all years of the CIP projects by major function regardless of financing.

Rate Impacts

Projects that are financed either by debt financing (long term bonds) or operating budgets have an impact to the respective rates of their funds. In the case of the General Fund projects, the impact is to the property tax rate. Based on the estimated assessed value for each year, the rate would increase \$0.95 per \$1,000 of assessed value for Fiscal Year 2024 and a cumulative increase of \$0.77 by FY2029. This is an annual increase of 0.58% over the FY2023 estimated tax rate.

For Water and Sewer Fund projects, the Water and Sewer User Fees are impacted. This CIP reflects a combined Water and Sewer User Fee increase to the rates of \$4.15 per one hundred cubic feet of water consumption for Fiscal Year 2024 and a cumulative increase of \$6.26 by FY2029. This is an annual increase of 5.59% over the FY2023 combined rate.

The debt financing model used in this analysis makes assumptions on the timing of issuing debt. All CIP projects to be financed with debt are assumed to have a half-year interest payment in the first year and the first full principal and interest payment the following year. This results from the first year being financed either with short term notes (Bond Anticipation Notes or BANs) or a bond issued in the first or second quarter of the ensuing fiscal year. As a result, the impact to rates for a project in Year 1 is mainly in Year 2 of the CIP. Year 1 will only reflect a half-year of interest expense for a project and/or the full principal and interest of any projects being bonded that are already authorized. The City has traditionally issued long term debt so principal payments fall on June 15th and December 15th of each year. This places the disbursement of cash for debt service at a time after taxes have been collected, decreasing short term borrowing and increasing investment income. The City plans to issue bonds in FY2023 to appropriately budget debt service within the FY2024 budget.



Capital Improvements Program - FY2024-2029
Net Financial Impact to Property Tax and User Fee Rates
Debt and Operating Budget Financed Projects

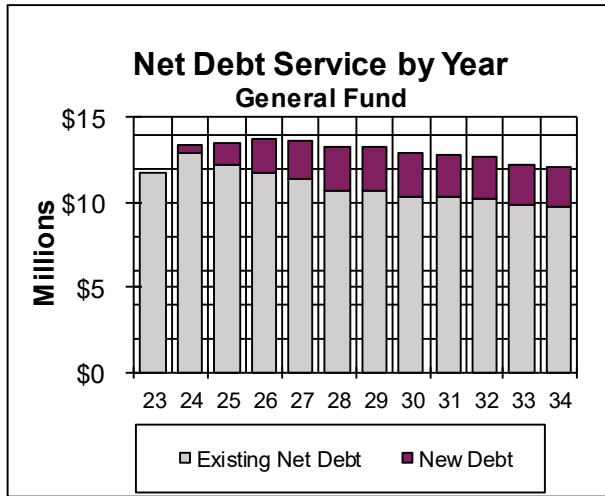
Estimated Property Tax Rate Change						
City	2024	2025	2026	2027	2028	2029
Operating Bdgt	0.48	(0.35)	0.07	0.08	0.13	0.07
Debt Financed	0.36	(0.08)	(0.02)	(0.04)	(0.10)	(0.01)
Change by Year	0.84	(0.43)	0.05	0.04	0.03	0.06
% Chng Comb	3.82%	-1.88%	0.22%	0.18%	0.13%	0.26%
School						
Operating Bdgt	0.10	-	-	-	-	-
Debt Financed	0.01	0.06	0.07	(0.04)	(0.01)	(0.01)
Change by Year	0.11	0.06	0.07	(0.04)	(0.01)	(0.01)
% Chng Comb	0.50%	0.26%	0.31%	-0.18%	-0.04%	-0.04%
Combined						
Operating Bdgt	0.58	(0.35)	0.07	0.08	0.13	0.07
Debt Financed	0.37	(0.02)	0.05	(0.08)	(0.11)	(0.02)
Change by Year	0.95	(0.37)	0.12	-	0.02	0.05
% Chng Comb	4.32%	-1.61%	0.53%	0.00%	0.09%	0.22%
Est. Tax Rate	22.93	22.56	22.68	22.68	22.70	22.75
<i>Estimated Rate reflects the impact of the CIP only.</i> <i>Amounts represent annual change to Tax Rate based on FY23 estimate of \$21.98 per \$1,000 of assessed value. % Change reflects the annual change to the total rate.</i>						

Water & Sewer User Fee Rate Change						
Water	2024	2025	2026	2027	2028	2029
Operating Bdgt	(0.03)	-	-	-	-	-
Debt Financed	2.36	0.82	(0.62)	0.62	0.46	(0.02)
Change by Year	2.33	0.82	(0.62)	0.62	0.46	(0.02)
% Chng Comb	14.36%	4.03%	-2.80%	2.88%	2.12%	-0.09%
Water Rate	8.74	9.56	8.94	9.56	10.02	10.00
Sewer						
Operating Bdgt	0.40	-	-	-	-	-
Debt Financed	1.42	0.92	0.03	(0.42)	0.05	0.27
Change by Year	1.82	0.92	0.03	(0.42)	0.05	0.27
% Chng Comb	11.22%	4.52%	0.14%	-1.95%	0.23%	1.21%
Sewer Rate	11.63	12.55	12.58	12.16	12.21	12.48
Combined						
Operating Bdgt	0.37	-	-	-	-	-
Debt Financed	3.78	1.74	(0.59)	0.20	0.51	0.25
Change by Year	4.15	1.74	(0.59)	0.20	0.51	0.25
% Chng Comb	25.59%	8.54%	-2.67%	0.93%	2.35%	1.12%
Combined Rate	20.37	22.11	21.52	21.72	22.23	22.48
<i>Estimated Rate reflects the impact of the CIP only. Other budget adjustments will vary rate.</i> <i>Amounts represent annual change to User Fees. Fees apply to 100 CF of water consumption.</i> FY23 Water Fee - \$6.41 Sewer Fee - \$9.81 Combined - \$16.22 100 Cubic Feet = 748 Gallons Combined cost/gallon \$0.027 \$0.030 \$0.029 \$0.029 \$0.030 \$0.030						

Capital Improvements Program

Debt Service

Debt service is the payment of principal and interest. In most cases, the principal is paid once a year and the interest paid twice a year. Net debt service is that portion of principal and interest paid by local revenues.

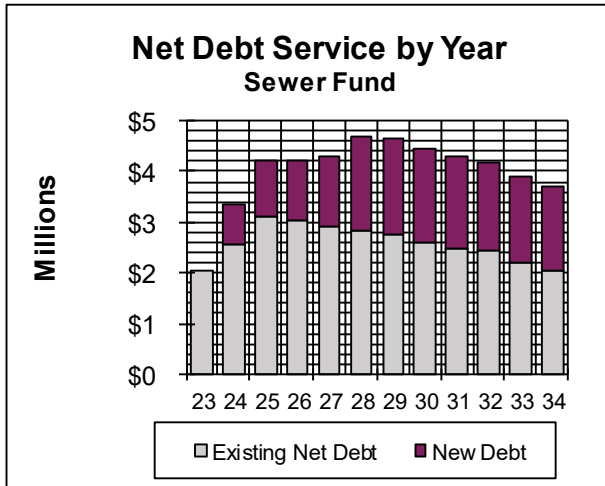
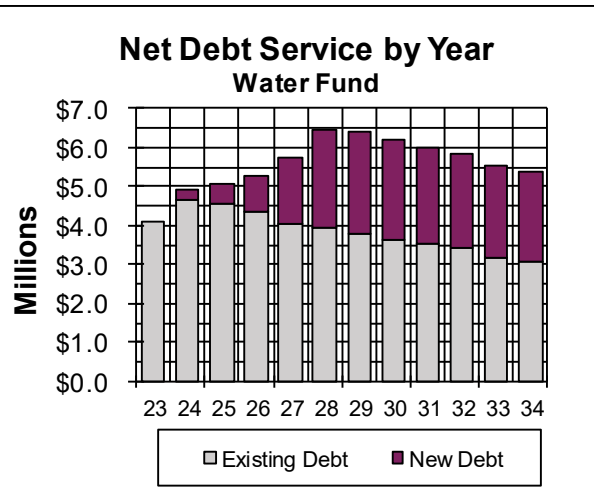


General Fund

Net debt service in the General Fund under the proposed CIP will grow from \$11.7 million in FY23 to \$13.2 million in FY29. This represents an annual net debt service increase of 2.13% from FY23.

Water Fund

Net debt service will grow from about \$2.0 million in FY23 to about \$6.5 million in FY29. This represents a 21.44% annual increase from FY23.



Sewer Fund

Net debt service increases from about \$2.0 million in FY23 to about \$4.6 million in FY29. This represents a 14.58% annual increase from FY23.

Capital Improvements Program

Legal and Policy Debt Limits

The State of New Hampshire, through RSAs 33:4-a and 33:5-a, sets the legal amount of debt a City may have outstanding at any one time. There are three such limits covering municipalities, schools and water utilities.

The limits are based on the locally assessed valuation for property taxation purposes as equalized to market value by the N.H. Department of Revenue Administration. The equalized value for debt purposes is then multiplied by the statutory percentages to achieve the legal debt limits. The percentages used for each limit are 3% for municipalities, 7% for schools and 10% for water utilities. Bonds for sewer projects are exempt from any debt limit.

The CIP assumes bonds issued for Tolend Road Landfill Closure are exempt from the City's debt limit and will be State guaranteed, upon approval by Governor and Council (RSA 33:3-e & f). A fourth limit applies to existing and authorized debt of the Dover Business and Industrial Development Authority (DBIDA) and was set by special legislation at \$5 million. Any newly authorized debt of DBIDA will be covered by RSA 162 which was adopted by the City Council in 2004. The debt limit for projects authorized under this RSA is 8% of the most recent assessed valuation.

In addition to the statutory limits, the policy goals of the City recommend additional restrictions based on the statutory limits. The City policies recommend a limit for each area to a percent of their statutory limit as follows: City 65%, School 28%, Water 5%. In addition, the City's policies restrict the Sewer Fund to 1.5% of equalized assessed value.

City debt remains within the statutory limit, reaching a maximum level of 40.8% of the limit in FY2023. School debt remains within the statutory limit, reaching a maximum level of 23.6% of the limit in FY2025. Based on the proposed CIP, it is estimated that City debt will be at 62.8% of the policy limit in FY2023. This is mainly due to debt for the Broadway railroad culvert, and proposed road reconstruction projects. It is estimated the School debt will be at 84.3% of the recommended policy limit in FY2025 mainly due to existing debt for the new High School/CTC and proposed Garrison School Renovations project. These estimates are based on projecting an equalized value for the City.

The Water Fund is within the statutory limit, reaching a maximum level of 10.5% of the limit in FY2027. Based on the proposed CIP, it is estimated that the Water Fund will be at 209.1% of the recommended policy limit in FY2027. This is due to the Water System Facilities Upgrade project debt approved in prior years' CIP, Water Main Replacement projects, New Water Storage Tank and New Supply Source development. The Sewer Fund has bonding capacity remaining, due to the large federal aid assistance on the debt for the 2015 River Street Pump Station upgrade. The Sewer Fund also receives state aid assistance on the debt for WWTP Sludge Dewatering Upgrade, WWTP MLE Conversion project, Richardson Drive Sewer, Keating/Birchwood Sewer and Varney Brook Pump Station Upgrade. The Water and Sewer Funds are able to finance some projects through the use of capital reserve funds, thus avoiding bonding.

Capital Improvements Program - FY2024-2029

Debt Limits - Statutory and City Policy Levels

City Estimated Legal Debt Limits			
FY End	Statutory 3.0% EAV	Policy 65% of State	Outstanding Debt
2023	152,807,061	99,324,590	62,407,513
2024	154,335,132	100,317,836	57,592,405
2025	155,878,482	101,321,013	56,280,415
2026	157,437,267	102,334,224	54,729,806
2027	159,011,640	103,357,566	53,397,023
2028	160,601,757	104,391,142	51,521,878
2029	162,207,774	105,435,053	47,304,028

School Estimated Legal Debt Limits			
FY End	Statutory 7.0% EAV	Policy 28% of State	Outstanding Debt
2023	356,549,809	99,833,947	83,890,131
2024	360,115,308	100,832,286	82,990,086
2025	363,716,458	101,840,608	85,852,625
2026	367,353,623	102,859,014	81,802,859
2027	371,027,160	103,887,605	77,736,909
2028	374,737,433	104,926,481	73,556,009
2029	378,484,806	105,975,746	69,258,169

Water Estimated Legal Debt Limits			
FY End	Statutory 10% EAV	Policy 5% of State	Outstanding Debt
2023	509,356,870	25,467,844	44,016,572
2024	514,450,440	25,722,522	43,673,985
2025	519,594,940	25,979,747	43,640,659
2026	524,790,890	26,239,545	48,015,890
2027	530,038,800	26,501,940	55,424,922
2028	535,339,190	26,766,960	53,439,360
2029	540,692,580	27,034,629	49,587,283

Net Sewer Estimated Legal Debt Limits			
FY End	Statutory Exempt	Policy 1.5% EAV	Outstanding Debt
2023	None	76,403,531	38,573,641
2024	None	77,167,566	39,737,787
2025	None	77,939,241	38,698,138
2026	None	78,718,634	37,068,622
2027	None	79,505,820	40,601,886
2028	None	80,300,879	38,659,336
2029	None	81,103,887	35,553,398

DBIDA Estimated Legal Debt Limits*			
FY End	Statutory Flat Amount	Policy None	Outstanding Debt**
2023	5,000,000	None	0
2024	5,000,000	None	0
2025	5,000,000	None	0
2026	5,000,000	None	0
2027	5,000,000	None	0
2028	5,000,000	None	0
2029	5,000,000	None	0

Exempt from Limits & Total Debt			
FY End	Exempt From Legal	Exempt from Policy	Total Debt O/S
2023	68,764,442	30,190,801	259,078,658
2024	74,823,559	35,085,772	259,080,035
2025	84,777,669	46,079,531	270,551,368
2026	80,096,704	43,028,082	264,645,259
2027	80,576,561	39,974,675	267,135,415
2028	75,696,020	37,036,684	254,213,267
2029	69,827,496	34,274,098	235,976,976

* Limit only applies to old debt. New debt issued without limits.

** Includes debt issued without limit

2024 Debt Retirement by Department/Function	
Department/Function	Amount
City	4,243,359
School	3,457,160
Total General Fund	7,700,519
Special Revenue Funds	179,656
Water Fund	1,501,339
Sewer Fund	1,724,062
DBIDA	0
Downtown TIF	605,000
Waterfront TIF	227,542
Total All Funds	11,938,118

Capital Improvements Program

Credit Rating

The City is reviewed by Moody's Investors Service and Standard & Poor's each time it issues a long term bond to finance a capital improvements program. The reviews are made in order to rate the risk associated with the bonds to the investor purchasing the bonds. The risk is measured by reviewing the finances of the City, doing comparative year analysis, calculating ratios, investigating trends, looking at any major liability issues, and talking with management. After their review, the rate that is issued reflects the credit worthiness of the City.

There are seven major rating categories used by Moody's for municipal bonds. They are **Aaa** (highest quality), **Aa**, **A**, **Baa**, **Ba**, **B**, **C** (lowest quality). Except for **Aaa** & **C**, each category has sub ratings of 1, 2 and 3 to indicate the various levels of quality, e.g., **Baa1**. **Baa** is the lowest investment grade rating.

From 1940 until 1990 the City of Dover held an **A** rating. The City received downgrades in 1990 and 1991. The City was downgraded to a **Baa1** and then to a **Baa**. The reason for downgrades related to the impact to tax collections brought on by the recession. On August 31, 1999 Moody's informed the City that its rating had been upgraded to a **Baa1**. On May 9, 2001 the City received an upgrade from Moody's to an **A3**. On June 10, 2003 the City received its third upgrade from Moody's to an **A2**. Moody's held this rating in 2004. In June 2005 the City received an upgrade to **A1**. The rating was held in 2006 and reaffirmed in 2007. In 2008 Moody's conducted a rating review and reaffirmed the City's **A1** rating. In 2010 Moody's reaffirmed the City's **A1** rating through conducting a rating review. On May 1, 2010 Moody's recalibrated the U.S. Municipal Rating scale to the Global Scale, which resulted in the City's **A1** rating changing to **Aa2**. In May 2012 Moody's adjusted the City's rating to **Aa3**, and reaffirmed this rating in May 2014, February 2016, April 2018, September 2019, May 2020 and July 2021. Moody's definition to the **A** rating is:

Bonds which are rated A possess many favorable investment attributes and are considered as upper-medium-grade obligations. Factors giving security to principal and interest are considered adequate, but elements may be present which suggest a susceptibility to impairment some time in the future.

There are nine major rating categories used by Standard & Poor's for municipal bonds. They are **AAA** (highest quality), **AA**, **A**, **BBB**, **BB**, **B**, **CCC**, **CC**, **C** (lowest quality). Ratings from **AA** to **CCC** may be modified by a + or - to indicate the various levels of quality, e.g., **AA-**. **BBB** is the lowest investment grade rating.

On June 10, 2003, the City received a credit rating from Standard and Poor's of an **A+**. Standard and Poor's held this rating in 2004. In June 2005 they increased the City rating to **AA-**. This rating held in 2006 and was reaffirmed in 2007. In 2008 Standard & Poor's conducted a rating review and upgraded the City's rating to **AA**. In 2010 and 2012 Standard & Poor's reaffirmed the City's **AA** rating. In May 2014 Standard & Poor's upgraded the City's rating to **AA+** and the rating was reaffirmed in April 2015, February 2016, October 2017 and June 2019. The Standard and Poor's definition to the **AA** rating is:

An obligation rated AA differs from the highest-rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligation is very strong.

Capital Improvements Program

The bond rating is a measurement of the City's financial health, and it is made available to all interested parties. There are major implications to having a lower bond rating. Even if bonds are insured, the underlying credit of the municipality can affect the interest rate attained. Lower credit ratings generally mean higher interest rates, which for long term securities can mean significantly higher costs. Second, it can restrict the City from issuing its own long term debt. Although other avenues may be present, they may not have the structure or maturity dates the City desires. Lower ratings can also affect short term financings, either through higher interest costs or, even worse, the evaporation of investor interest. A good rating can increase flexibility in the market place by allowing the City to structure its bonds to its needs. Better ratings tend to draw more investors, which can save money through competition.

Financial Indicators

Included within the City analysis of the CIP are comparisons to certain ratios used by Moody's and Standard & Poor's. These are general debt indicators and performance ratios common to the municipal bond industry. Numerous credit factors, each weighted separately, lead to the determination of a bond credit rating. The City has included a comparison of CIP impact to some of the key indicators, helping to identify trouble areas and strong points. Moody's ratios are based on information gathered nationally through their rating process. The medians used in most cases are national medians, unless otherwise indicated.

General Fund Indicators

Median Overall Net Debt per Capita - The dollar amount of net tax supported debt per person in the community. Per capita debt is calculated by dividing the net tax supported debt by the estimated population. For purposes of Dover's analysis, estimated population figures were used for projection of this ratio.

Median Net Debt to Equalized Value - The ratio of net tax supported debt to equalized value represents the burden of debt to the tax base which will eventually repay that debt. This is calculated by adjusting the net assessed value to estimated market value, then dividing net tax supported debt by this adjusted value amount. For purposes of Dover's analysis, estimated value amounts were used. Moody's national median for Aa3 rating is net debt to equalized value for FY2020 (most recent year available) was 1.1%.

Debt Service as a Percentage of Budget - Represents the portion of the budget that goes toward debt payments. In general, 10% to 15% is seen as a high end to analysts. This is calculated by dividing the annual net tax supported debt payments (principal and interest) by the total budget. In the case of this analysis, estimated budget dollars were used for projections of this ratio.

Enterprise Fund Indicators

Net Debt	
Fiscal Year	Per Capita
2023	4,187
2024	4,083
2025	4,084
2026	3,882
2027	3,691
2028	3,484
2029	3,216
Net Debt/ Equal Val	
Fiscal Year	
2023	2.79%
2024	2.73%
2025	2.73%
2026	2.60%
2027	2.47%
2028	2.34%
2029	2.16%
Debt Service	
Fiscal Year	% Budget
2023	8.35%
2024	9.16%
2025	8.76%
2026	8.57%
2027	8.09%
2028	7.49%
2029	7.19%

Capital Improvements Program

Debt Service as a Percentage of Budget - The recommended policies set maximums for net debt service for the Water and Sewer Funds at 40% of budget. The Water Fund level rises as a result of debt being incurred for major Water System Facilities upgrades. The Sewer Fund level increases as a result of debt being incurred for the major upgrades to the River Street and Mill Street Pump Stations, and WWTP Capacity Upgrades.

Net Debt as % of Budget		
Fiscal Year	Water	Sewer
2023	28.89%	20.76%
2024	58.47%	32.13%
2025	65.59%	38.26%
2026	65.10%	36.72%
2027	68.59%	35.63%
2028	69.81%	36.97%
2029	65.86%	34.92%

Median Debt Service Coverage - Reflects current and prospective debt repayment abilities by comparing amount of net revenues raised annually to the amount of annual net debt payments. The higher the ratio the better. This is calculated by dividing the net revenue (gross revenue less operation and maintenance expenses) by the principal and interest requirements of the utility. Net revenue for last fiscal year were used to calculate all years.

The Water Fund Debt Service Coverage show a reduction from 1.51 to 0.79 during the seven year period. This reduction in the ratio is due to forecasted debt retirement increasing over the six year period due to significant Water infrastructure upgrades that have been debt financed and proposed debt financed projects in this CIP. The Sewer Fund Debt Service Coverage shows some reduction over time due to debt retired for projects and State aid being received in conjunction with completed Sewer projects, offset by debt being incurred for major pump station upgrades and WWTP Capacity Upgrades.

Moody's	2.40	2.80
Fiscal Year	Water	Sewer
2023	1.51	1.48
2024	0.75	0.96
2025	0.66	0.80
2026	0.67	0.84
2027	0.64	0.86
2028	0.62	0.83
2029	0.66	0.88

Median Debt Ratio - Indicates the reliance of the utility on debt financing and its ability to support additional debt. This is calculated by dividing the balance of net rate supported debt (principal balance only) by the total assets of the utility. A lower ratio is better, showing less reliance on debt and a better ability to support additional debt in the future.

The Water Fund reflects higher reliance on debt to finance Water System Facilities upgrades over the next few years. The Sewer Fund reflects a low ratio as debt due to the WWTP Facility Upgrade project is being retired. The Sewer Fund reflects less reliance on debt over time, partially due to State Aid.

Moody's	30.3%	53.5%
Fiscal Year	Water	Sewer
2023	75.30%	56.77%
2024	72.21%	53.02%
2025	69.26%	49.23%
2026	72.81%	46.26%
2027	65.72%	50.73%
2028	61.93%	44.69%
2029	57.49%	40.63%

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Capital Improvements Program - FY2024-2029

Summary By Financing Source

Source	Fiscal Year						Total
	2024	2025	2026	2027	2028	2029	
Debt Financed							
City Departments	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	20,207,550
School Department	-	2,500,000	6,500,000	-	-	-	9,000,000
Total General Fund	4,000,000	6,312,000	10,350,000	2,900,000	3,145,550	2,500,000	29,207,550
Special Revenue	-	-	8,100,000	-	-	-	8,100,000
TIF District Funds	4,000,000	3,400,000	5,300,000	-	-	-	12,700,000
Water Fund	2,058,000	2,550,000	3,000,000	7,500,000	10,900,000	2,000,000	28,008,000
Sewer Fund	7,050,000	3,700,000	1,700,000	1,100,000	6,300,000	1,100,000	20,950,000
							-
Total Other Funds	13,108,000	9,650,000	18,100,000	8,600,000	17,200,000	3,100,000	69,758,000
Total Debt Financed	17,108,000	15,962,000	28,450,000	11,500,000	20,345,550	5,600,000	98,965,550
Operating Budget Financed							
City Departments	6,974,819	5,331,481	5,672,369	6,067,651	6,682,503	7,027,104	37,755,927
School Department	950,000	950,000	950,000	950,000	950,000	950,000	5,700,000
Total General Fund	7,924,819	6,281,481	6,622,369	7,017,651	7,632,503	7,977,104	43,455,927
Special Revenue	679,209	702,195	713,695	432,195	432,195	432,195	3,391,684
Water Fund	690,000	690,000	690,000	690,000	690,000	690,000	4,140,000
Sewer Fund	999,365	1,002,739	1,006,249	1,009,899	1,013,695	1,017,643	6,049,590
Total Other Funds	2,368,574	2,394,934	2,409,944	2,132,094	2,135,890	2,139,838	13,581,274
Total Oper Budget Financed	10,293,393	8,676,415	9,032,313	9,149,745	9,768,393	10,116,942	57,037,201
Reserve Fund Financed							
City Departments	1,237,000	1,669,000	2,979,000	2,924,000	1,461,000	2,744,000	13,014,000
School Department	850,000	200,000	800,000	300,000	300,000	400,000	2,850,000
Total General Fund	2,087,000	1,869,000	3,779,000	3,224,000	1,761,000	3,144,000	15,864,000
Special Revenue	-	-	-	-	-	-	-
Water Fund	493,095	503,219	813,747	524,697	536,085	547,929	3,418,772
Sewer Fund	508,730	515,479	522,498	529,798	537,390	845,286	3,459,181
Total Other Funds	1,001,825	1,018,698	1,336,245	1,054,495	1,073,475	1,393,215	6,877,953
Total Reserve Fund Financed	3,088,825	2,887,698	5,115,245	4,278,495	2,834,475	4,537,215	22,741,953
Grant Financed							
City Departments	-	500,000	5,000,000	-	-	-	5,500,000
School Department							
Total General Fund	-	500,000	5,000,000	-	-	-	5,500,000
Special Revenue	3,950,000	100,000	100,000	-	-	-	4,150,000
Water Fund	2,113,500	-	-	-	-	-	2,113,500
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	6,063,500	100,000	100,000	-	-	-	6,263,500
Total Grant Financed	6,063,500	600,000	5,100,000	-	-	-	11,763,500
Existing Funds Financed							
City Departments	-	-	-	-	-	-	-
School Department	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-
Special Revenue	-	-	-	-	-	-	-
Water Fund	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	-	-	-	-	-	-	-
Total Existing Funds Financed	-	-	-	-	-	-	-
All Financing Sources							
City Departments	12,211,819	11,312,481	17,501,369	11,891,651	11,289,053	12,271,104	76,477,477
School Department	1,800,000	3,650,000	8,250,000	1,250,000	1,250,000	1,350,000	17,550,000
Total General Fund	14,011,819	14,962,481	25,751,369	13,141,651	12,539,053	13,621,104	94,027,477
Special Revenue	4,629,209	802,195	8,913,695	432,195	432,195	432,195	15,641,684
TIF District Funds	4,000,000	3,400,000	5,300,000	-	-	-	12,700,000
Water Fund	5,354,595	3,743,219	4,503,747	8,714,697	12,126,085	3,237,929	37,680,272
Sewer Fund	8,558,095	5,218,218	3,228,747	2,639,697	7,851,085	2,962,929	30,458,771
Total Other Funds	22,541,899	13,163,632	21,946,189	11,786,589	20,409,365	6,633,053	96,480,727
Total All Financing Sources	36,553,718	28,126,113	47,697,558	24,928,240	32,948,418	20,254,157	190,508,200

Capital Improvements Program - FY2024-2029

Proposed 21-Sep-22

All Projects

BOLD = New Project

* = Multi Category Project

UNDERLINED = Change in Schedule

ITALIC = \$ Change

PROJECT DESCRIPTION	2024	2025	2026	2027	2028	2029	Total	Finance Method
GENERAL GOVERNMENT								
Transfer to Capital Reserve - Infrastructure & Equip	1,325,000	1,475,000	1,625,000	1,855,000	1,925,000	2,075,000	10,280,000	OB
Transfer to Capital Reserve - Cemetery	125,000	125,000	125,000	125,000	125,000	125,000	750,000	OB
General Facility Improvements	50,000	50,000	50,000	50,000	50,000	50,000	300,000	RF
<u>Chapel Restoration</u>	250,000	250,000					500,000	RF
<u>City Hall Renovation</u>	475,000				375,000	375,000	1,225,000	OB/RF
Inspection Services Space Needs	1,535,000						1,535,000	OB/RF
Publicly Nominated Annual Project			75,000	75,000	75,000	75,000	300,000	OB
<u>Cemetery Equipment & Improvements</u>				250,000		250,000	500,000	RF
TOTAL GENERAL GOVT.	3,760,000	1,900,000	1,875,000	2,355,000	2,550,000	2,950,000	15,390,000	
POLICE								
Police Cruiser Replacement Program	144,000	144,000	144,000	144,000	144,000	144,000	864,000	RF
Public Safety Communications/Security Improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000	OB
TOTAL POLICE	244,000	244,000	244,000	244,000	244,000	244,000	1,464,000	
FIRE & RESCUE								
<u>Command/Staff Vehicle Replacement</u>	87,000		97,000		107,000		291,000	RF
<u>Ambulance Replacement</u>		450,000		495,000		545,000	1,490,000	RF
<u>Pumper/Quint Replacement</u>			1,100,000				1,100,000	RF
<u>SCBA Gear</u>			913,000				913,000	RF
<u>Squad Replacement</u>				850,000			850,000	RF
<u>Aerial Platform Replacement</u>					2,500,000		2,500,000	DF
<u>Personal Protective Gear</u>					385,000		385,000	RF
<u>Mobile and Portable Radio Replacement</u>						530,000	530,000	RF
TOTAL FIRE & RESCUE	87,000	450,000	2,110,000	1,345,000	2,992,000	1,075,000	8,059,000	
COMMUNITY SERVICES - PUBLIC WORKS								
PW Heavy Equipment	500,000	550,000	600,000	650,000	700,000	750,000	3,750,000	RF
General Streets Improvements	2,435,109	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	16,152,017	OB
General Sidewalk Improvements	131,592	136,856	142,330	148,023	153,944	160,102	872,847	OB
Bridge Improvements	200,000	250,000	200,000	200,000	200,000	220,000	1,270,000	OB
Drainage System Improvements	300,000	350,000	400,000	450,000	500,000	550,000	2,550,000	OB
Traffic Signal Upgrades/Traffic Calming	90,000	90,000	90,000	90,000	90,000	90,000	540,000	OB
<u>Bridge Deck - Chestnut St</u>	900,000	444,000					1,344,000	DF
<u>Cochecho River Replace Storm Drain Outfall</u>	1,000,000	1,000,000					2,000,000	DF
<u>Portland Avenue Retaining Wall*</u>	100,000						100,000	DF
<u>Street Reconstruction - Court/Union*</u>	1,000,000	268,000					1,268,000	DF
<u>Street Reconstruction - Fifth/Grove*</u>	1,000,000	100,000					1,100,000	DF
<u>Street Reconstruction Lower Central Avenue*</u>			1,850,000	900,000	245,550	1,500,000	4,495,550	DF
Bridge Replacement - Oak Street			5,000,000				5,000,000	GR
Culvert Reconstruction - Portland Avenue				1,600,000	400,000		2,000,000	DF
<u>Street Reconstruction - Oak/Ham/Ela*</u>						1,000,000	1,000,000	DF
TOTAL COMM SERV - PW	7,656,701	5,721,369	10,916,144	6,777,189	5,138,227	7,232,784	43,442,414	
CULTURE & RECREATION								
Transfer to Capital Reserve - Park/Playground Imprv.	125,000	135,000	140,000	140,000	140,000	140,000	820,000	OB
Park Infrastructure Replace/Maintenance	75,000	75,000	75,000	75,000	75,000	75,000	450,000	RF
Community Trail Phase IV-B	131,000	500,000					631,000	RF/GR
Indoor Pool Solar Panel Purchase		150,000					150,000	RF
<u>Outdoor Pool Improvements</u>				410,000			410,000	RF
Applevalle Park Renovations						150,000	150,000	RF
<u>Arena - Foster Rink Air Conditioning</u>						75,000	75,000	RF
Morningside Park/Garrison Park Renovations						175,000	175,000	RF
TOTAL CULTURE & RECREATION	331,000	860,000	215,000	625,000	215,000	615,000	2,861,000	
PUBLIC LIBRARY								
Library Books and Collections	133,118	137,112	141,225	145,462	149,826	154,320	861,063	OB
<u>Library Facility Upgrades</u>		2,000,000	2,000,000	400,000			4,400,000	DF
TOTAL PUBLIC LIBRARY	133,118	2,137,112	2,141,225	545,462	149,826	154,320	5,261,063	
TOTAL CITY DEPARTMENTS	12,211,819	11,312,481	17,501,369	11,891,651	11,289,053	12,271,104	76,477,477	
EDUCATION								
Transfer to Capital Reserve - Curriculum	150,000	150,000	150,000	150,000	150,000	150,000	900,000	OB
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	OB
Transfer to Capital Reserve - Info. Technology	20,000	20,000	20,000	20,000	20,000	20,000	120,000	OB
Transfer to Capital Reserve - Athletics	20,000	20,000	20,000	20,000	20,000	20,000	120,000	OB
Curriculum Replacement and Upgrade	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Facilities/School Maintenance and Repairs District Improv	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
DMS Roof Maintenance and Repairs	650,000						650,000	RF
Furniture Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000	OB
<u>Information Technology Replacement and Upgrade</u>	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000	OB
DHS Equip Storage, Bleacher, Turf/Track Replacement		2,500,000					2,500,000	DF
<u>Garrison Elementary School Renovations</u>			6,500,000				6,500,000	DF
DHS Solar Panel Purchase			600,000	100,000	100,000	200,000	1,000,000	RF

Capital Improvements Program - FY2024-2029

Proposed 21-Sep-22

All Projects

BOLD = New Project

* = Multi Category Project

UNDERLINED = Change in Schedule

ITALIC = \$ Change

PROJECT DESCRIPTION	Fiscal Year						Total	Finance Method
	2024	2025	2026	2027	2028	2029		
TOTAL EDUCATION	1,800,000	3,650,000	8,250,000	1,250,000	1,250,000	1,350,000	17,550,000	
TOTAL GENERAL FUND	14,011,819	14,962,481	25,751,369	13,141,651	12,539,053	13,621,104	94,027,477	
SPECIAL REVENUE FUNDS								
Building Access Control and CCTV Systems	100,000	100,000	100,000				300,000	GR
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	OB
<i>DoverNet Client System Replacement</i>	60,420	62,195	62,195	62,195	62,195	62,195	371,395	OB
School Athletic Improvements	30,000	30,000	30,000	30,000	30,000	30,000	180,000	OB
School Cafeteria Maintenance/Repair/Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000	OB
School Light Vehicle Replacement	50,000	50,000	50,000	50,000	50,000	50,000	300,000	OB
Downtown Snow Removal Equipment	78,789						78,789	OB
<i>Elementary School HVAC upgrades</i>	3,850,000						3,850,000	GR
<i>McConnell Center Boiler & Pump Replacement</i>	170,000						170,000	OB
<u>McConnell Center Gym AC</u>		270,000					270,000	OB
<u>McConnell Center Rubber Roof</u>			281,500				281,500	OB
Parking Facility - Downtown			8,100,000				8,100,000	DF
TOTAL SPECIAL REVENUE FUNDS	4,629,209	802,195	8,913,695	432,195	432,195	432,195	15,641,684	
TIF FUNDS								
<i>Site improvements -Waterfront/Dredge Cell Closure</i>	4,000,000						4,000,000	DF
<i>Street Reconstruction Henry Law Avenue/River Street</i>		3,300,000	3,300,000				6,600,000	DF
Park Improvements - Waterfront		100,000	2,000,000				2,100,000	DF
TOTAL TIF FUNDS	4,000,000	3,400,000	5,300,000	0	0	0	12,700,000	
COMMUNITY SERVICES - WATER FUND								
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	OB
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Water Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000	RF
Water Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000	OB
Water Main Replacement - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181	RF
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	175,000	1,050,000	OB
Water Treatment Plant & Well Equipment	84,365	87,740	91,249	94,899	98,695	102,643	559,591	RF
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Mill Street Pump Station *	2,113,500						2,113,500	GR
<i>Watermain Replacement - Court/Union*</i>	1,808,000						1,808,000	DF
<i>Watermain Replacement - Fifth/Grove*</i>	250,000						250,000	DF
<i>Rehabilitate Garrison Hill Water Storage Tank</i>		2,100,000					2,100,000	DF
Water System Model and Asset Management		450,000					450,000	DF
New Supply Source Development			300,000	4,000,000	4,000,000		8,300,000	DF/RF
<i>Water Main Replacement - Littleworth Road</i>			1,200,000	1,200,000	1,200,000		3,600,000	DF
<i>Water Main Replacement - Lower Central Avenue*</i>			1,800,000				1,800,000	DF
Water Main Replacement - Central Avenue				300,000	3,700,000		4,000,000	DF
Well Upgrades - Hughes Well				2,000,000	2,000,000	1,000,000	5,000,000	DF
<u>Water Main Replacement - Oak/Ham/Ela*</u>						1,000,000	1,000,000	DF
TOTAL WATER FUND	5,354,595	3,743,219	4,503,747	8,714,697	12,126,085	3,237,929	37,680,272	
COMMUNITY SERVICES - SEWER FUND								
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	OB
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	RF
Pump Station Equipment Replace-Maint.	84,365	87,739	91,249	94,899	98,695	102,643	559,590	OB
Sewer Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000	RF
Sewer Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000	OB
Sewer Main Replacements - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181	RF
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000	OB
Phase C Inflow & Infiltration Removal	1,950,000						1,950,000	DF
<i>Pump Station Upgrade - Mill Street*</i>	500,000	2,300,000	1,000,000				3,800,000	DF
<i>Pump Station Upgrade - River Street</i>	4,500,000						4,500,000	DF
<i>Sewer Main Replacement - Fifth/Grove*</i>	100,000						100,000	DF
<i>Sewer Main Replacement - Court/Union*</i>		1,400,000					1,400,000	DF
<i>Pump Station Upgrade - Charles Street</i>			400,000	1,100,000			1,500,000	DF
<i>WWTP - Capacity Upgrades, Treatment</i>			300,000		6,300,000	1,100,000	7,700,000	DF
Sanitary Sewer Model						300,000	300,000	RF
TOTAL SEWER FUND	8,558,095	5,218,218	3,228,747	2,639,697	7,851,085	2,962,929	30,458,771	
TOTAL OTHER FUNDS	22,541,899	13,163,632	21,946,189	11,786,589	20,409,365	6,633,053	96,480,727	
TOTAL ALL PROJECTS	36,553,718	28,126,113	47,697,558	24,928,240	32,948,418	20,254,157	190,508,204	

Capital Improvements Program - FY2024-2029

Debt Financed Portion

	Fiscal Year							
	2024	2025	2026	2027	2028	2029	Total	Amort
GENERAL GOVERNMENT								
TOTAL GENERAL GOV'T	0	0	0	0	0	0	0	0
POLICE								
TOTAL POLICE	0	0	0	0	0	0	0	0
FIRE & RESCUE								
Aerial Platform Replacement					2,500,000		2,500,000	20
TOTAL FIRE & RESCUE	0	0	0	0	2,500,000	0	2,500,000	
COMMUNITY SERVICES - PUBLIC WORKS								
Bridge Deck - Chestnut St	900,000	444,000					1,344,000	20
Cochecho River Replace Storm Drain Outfall	1,000,000	1,000,000					2,000,000	20
Portland Avenue Retaining Wall*	100,000						100,000	20
Street Reconstruction - Court/Union*	1,000,000	268,000					1,268,000	20
Street Reconstruction - Fifth/Grove*	1,000,000	100,000					1,100,000	20
Street Reconstruction Lower Central Avenue*			1,850,000	900,000	245,550	1,500,000	4,495,550	20
Culvert Reconstruction - Portland Avenue				1,600,000	400,000		2,000,000	20
Street Reconstruction - Oak/Ham/Ela*						1,000,000	1,000,000	20
TOTAL COMM SERV - PW	4,000,000	1,812,000	1,850,000	2,500,000	645,550	2,500,000	13,307,550	
CULTURE & RECREATION								
TOTAL CULTURE & RECREATION	0	0	0	0	0	0	0	0
PUBLIC LIBRARY								
Library Facility Upgrades		2,000,000	2,000,000	400,000			4,400,000	20
TOTAL PUBLIC LIBRARY	0	2,000,000	2,000,000	400,000	0	0	4,400,000	
TOTAL CITY DEPARTMENTS	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	20,207,550	
EDUCATION								
DHS Equip Storage, Bleacher, Turf/Track Replacement		2,500,000					2,500,000	20
Garrison Elementary School Renovations			6,500,000				6,500,000	20
TOTAL EDUCATION	0	2,500,000	6,500,000	0	0	0	9,000,000	
TOTAL GENERAL FUND	4,000,000	6,312,000	10,350,000	2,900,000	3,145,550	2,500,000	29,207,550	
SPECIAL REVENUE FUNDS								
Parking Facility - Downtown			8,100,000				8,100,000	20
TOTAL SPECIAL REVENUE FUNDS	0	0	8,100,000	0	0	0	8,100,000	
TIF DISTRICT FUNDS								
Site improvements -Waterfront/Dredge Cell Closure	4,000,000						4,000,000	20
Street Reconstruction Henry Law Avenue/River Street		3,300,000	3,300,000				6,600,000	20
Park Improvements - Waterfront		100,000	2,000,000				2,100,000	20
TOTAL TIF DISTRICT FUNDS	4,000,000	3,400,000	5,300,000	0	0	0	12,700,000	
COMMUNITY SERVICES - WATER FUND								
Watermain Replacement - Court/Union*	1,808,000						1,808,000	20
Watermain Replacement - Fifth/Grove*	250,000						250,000	20
Rehabilitate Garrison Hill Water Storage Tank		2,100,000					2,100,000	20
Water System Model and Asset Management		450,000					450,000	20
New Supply Source Development				4,000,000	4,000,000		8,000,000	20
Water Main Replacement - Littleworth Road			1,200,000	1,200,000	1,200,000		3,600,000	20
Water Main Replacement - Lower Central Avenue*			1,800,000				1,800,000	20
Water Main Replacement - Central Avenue				300,000	3,700,000		4,000,000	20
Well Upgrades - Hughes Well				2,000,000	2,000,000	1,000,000	5,000,000	20
Water Main Replacement - Oak/Ham/Ela*						1,000,000	1,000,000	20
TOTAL WATER FUND	2,058,000	2,550,000	3,000,000	7,500,000	10,900,000	2,000,000	28,008,000	
COMMUNITY SERVICES - SEWER FUND								
Phase C Inflow & Infiltration Removal	1,950,000						1,950,000	20
Pump Station Upgrade - Mill Street*	500,000	2,300,000	1,000,000				3,800,000	20
Pump Station Upgrade - River Street	4,500,000						4,500,000	20
Sewer Main Replacement - Fifth/Grove*	100,000						100,000	20
Sewer Main Replacement - Court/Union*		1,400,000					1,400,000	20
Pump Station Upgrade - Charles Street			400,000	1,100,000			1,500,000	20
WWTP - Capacity Upgrades, Treatment			300,000		6,300,000	1,100,000	7,700,000	20
TOTAL SEWER FUND	7,050,000	3,700,000	1,700,000	1,100,000	6,300,000	1,100,000	20,950,000	
TOTAL OTHER FUNDS	13,108,000	9,650,000	18,100,000	8,600,000	17,200,000	3,100,000	69,758,000	
TOTAL DEBT FINANCED	17,108,000	15,962,000	28,450,000	11,500,000	20,345,550	5,600,000	98,965,550	

Capital Improvements Program - FY2024-2029

Operating Budget Financed Portion

BOLD = New Project		* = Multi Category Project					
UNDERLINED = Change in Schedule		ITALIC = \$ Change					
PROJECT DESCRIPTION	Fiscal Year						Total
	2024	2025	2026	2027	2028	2029	
GENERAL GOVERNMENT							
Transfer to Capital Reserve - Infrastructure & Equip	1,325,000	1,475,000	1,625,000	1,855,000	1,925,000	2,075,000	10,280,000
Transfer to Capital Reserve - Cemetery	125,000	125,000	125,000	125,000	125,000	125,000	750,000
<i>City Hall Renovation</i>	475,000				375,000	375,000	1,225,000
Inspection Services Space Needs	1,535,000						1,535,000
Publicly Nominated Annual Project			75,000	75,000	75,000	75,000	300,000
TOTAL GENERAL GOV'T	3,460,000	1,600,000	1,825,000	2,055,000	2,500,000	2,650,000	14,090,000
POLICE							
Public Safety Communications/Security Improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000
TOTAL POLICE	100,000	100,000	100,000	100,000	100,000	100,000	600,000
FIRE & RESCUE							
TOTAL FIRE & RESCUE	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
General Streets Improvements	2,435,109	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	16,152,017
General Sidewalk Improvements	131,592	136,856	142,330	148,023	153,944	160,102	872,847
Bridge Improvements	200,000	250,000	200,000	200,000	200,000	220,000	1,270,000
Drainage System Improvements	300,000	350,000	400,000	450,000	500,000	550,000	2,550,000
Traffic Signal Upgrades/Traffic Calming	90,000	90,000	90,000	90,000	90,000	90,000	540,000
TOTAL COMM SERV - PW	3,156,701	3,359,369	3,466,144	3,627,189	3,792,677	3,982,784	21,384,864
CULTURE & RECREATION							
Transfer to Capital Reserve - Park/Playground Imprv.	125,000	135,000	140,000	140,000	140,000	140,000	820,000
TOTAL CULTURE & RECREATION	125,000	135,000	140,000	140,000	140,000	140,000	820,000
PUBLIC LIBRARY							
Library Books and Collections	133,118	137,112	141,225	145,462	149,826	154,320	861,063
TOTAL PUBLIC LIBRARY	133,118	137,112	141,225	145,462	149,826	154,320	861,063
TOTAL CITY DEPARTMENTS	6,974,819	5,331,481	5,672,369	6,067,651	6,682,503	7,027,104	37,755,927
EDUCATION							
Transfer to Capital Reserve - Curriculum	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Transfer to Capital Reserve - Info. Technology	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Transfer to Capital Reserve - Athletics	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Furniture Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<i>Information Technology Replacement and Upgrade</i>	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000
TOTAL EDUCATION	950,000	950,000	950,000	950,000	950,000	950,000	5,700,000
TOTAL GENERAL FUND	7,924,819	6,281,481	6,622,369	7,017,651	7,632,503	7,977,104	43,455,927
SPECIAL REVENUE FUNDS							
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
<i>DoverNet Client System Replacement</i>	60,420	62,195	62,195	62,195	62,195	62,195	371,395
School Athletic Improvements	30,000	30,000	30,000	30,000	30,000	30,000	180,000
School Cafeteria Maintenance/Repair/Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000
School Light Vehicle Replacement	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Downtown Snow Removal Equipment	78,789						78,789
<i>McConnell Center Boiler & Pump Replacement</i>	170,000						170,000
<i>McConnell Center Gym AC</i>		270,000					270,000
<i>McConnell Center Rubber Roof</i>			281,500				281,500
TOTAL SPECIAL REVENUE FUNDS	679,209	702,195	713,695	432,195	432,195	432,195	3,391,684
COMMUNITY SERVICES - WATER FUND							
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	175,000	1,050,000
TOTAL WATER FUND	690,000	690,000	690,000	690,000	690,000	690,000	4,140,000
COMMUNITY SERVICES - SEWER FUND							
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Pump Station Equipment Replace-Maint.	84,365	87,739	91,249	94,899	98,695	102,643	559,590
Sewer Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
TOTAL SEWER FUND	999,365	1,002,739	1,006,249	1,009,899	1,013,695	1,017,643	6,049,590
TOTAL OTHER FUNDS	1,689,365	1,692,739	1,696,249	1,699,899	1,703,695	1,707,643	10,189,590
TOTAL ALL FUNDS	10,293,393	8,676,415	9,032,313	9,149,745	9,768,393	10,116,942	57,037,201

Capital Improvements Program - FY2024-2029

Reserve Financed Portion

PROJECT DESCRIPTION	Fiscal Year						
	2024	2025	2026	2027	2028	2029	Total
GENERAL FUND RESERVE							
General Facility Improvements	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Police Cruiser Replacement Program	144,000	144,000	144,000	144,000	144,000	144,000	864,000
<i>Command/Staff Vehicle Replacement</i>	87,000		97,000		107,000		291,000
<i>Ambulance Replacement</i>				495,000		545,000	1,040,000
<i>Pumper/Quint Replacement</i>			1,100,000				1,100,000
<i>SCBA Gear</i>			913,000				913,000
<i>Squad Replacement</i>				850,000			850,000
<i>Personal Protective Gear</i>					385,000		385,000
<i>Mobile and Portable Radio Replacement</i>						530,000	530,000
Indoor Pool Solar Panel Purchase		150,000					150,000
PW Heavy Equipment	500,000	550,000	600,000	650,000	700,000	750,000	3,750,000
Total General Fund Reserved Financed	781,000	894,000	2,904,000	2,189,000	1,386,000	2,019,000	10,173,000
CEMETERY MAINTENANCE RESERVE							
<u>Chapel Restoration</u>	250,000	250,000					500,000
<i>Cemetery Equipment & Improvements</i>				250,000		250,000	500,000
Total Cemetery Maintenance Reserve	250,000	250,000	0	250,000	0	250,000	1,000,000
TRANSPORTATION RESERVE							
Total Transportation Reserved Financed	0	0	0	0	0	0	0
PARK IMPROVEMENTS RESERVE							
Park Infrastructure Replace/Maintenance	50,000	50,000	50,000	50,000	50,000	50,000	300,000
<i>Outdoor Pool Improvements</i>				360,000			360,000
Morningside Park/Garrison Park Renovations						100,000	100,000
Total Park Improvements Reserve	50,000	50,000	50,000	410,000	50,000	150,000	760,000
POLICE FACILITIES RESERVE							
Total Police Facilities Reserve	0	0	0	0	0	0	0
FIRE & RESCUE FACILITIES RESERVE							
<i>Ambulance Replacement</i>		450,000					450,000
Total Fire & Rescue Facilities Reserve	0	450,000	0	0	0	0	450,000
RECREATION FACILITIES RESERVE							
Park Infrastructure Replace/Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Community Trail Phase IV- B	131,000						131,000
<i>Outdoor Pool Improvements</i>				50,000			50,000
Applevale Park Renovations						150,000	150,000
Morningside Park/Garrison Park Renovations						75,000	75,000
Total Recreation Facilities Reserve	156,000	25,000	25,000	75,000	25,000	250,000	556,000
ARENA IMPROVEMENTS RESERVE							
Arena - Foster Rink Air Conditioning						75,000	75,000
Total Arena Improvements Reserve	0	0	0	0	0	75,000	75,000
PARKING IMPROVEMENTS RESERVE							
Total Parking Improvements Reserve	0	0	0	0	0	0	0

Capital Improvements Program - FY2024-2029

Reserve Financed Portion

PROJECT DESCRIPTION	Fiscal Year						
	2024	2025	2026	2027	2028	2029	Total
SCHOOL FACILITY RESERVE BOLD = New Project UNDERLINED = Change in Schedule * = Multi Category Project ITALIC = \$ Change							
Facilities/School Maintenance and Repairs	100,000	100,000	100,000	100,000	100,000	100,000	600,000
DMS Roof Maintenance and Repairs	650,000						650,000
DHS Solar Panel Purchase			600,000	100,000	100,000	200,000	1,000,000
Total School Facility Reserved Financed	750,000	100,000	700,000	200,000	200,000	300,000	2,250,000
SCHOOL CURRICULUM RESERVE							
Curriculum Replacement and Upgrade	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Total School Curriculum Reserve	100,000	100,000	100,000	100,000	100,000	100,000	600,000
SCHOOL ATHLETICS RESERVE							
Total School Athletics Reserve	0	0	0	0	0	0	0
SCHOOL TECHNOLOGY RESERVE							
Total School Technology Reserve	0	0	0	0	0	0	0
Total General Fund Reserved Financed	2,087,000	1,869,000	3,779,000	3,224,000	1,761,000	3,144,000	15,864,000
WATER FUND CAPITAL RESERVE							
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Water Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Water Main Replacement - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181
Water Treatment Plant & Well Equipment	84,365	87,740	91,249	94,899	98,695	102,643	559,591
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000
New Supply Source Development			300,000				300,000
Total Water Fund	493,095	503,219	813,747	524,697	536,085	547,929	3,418,772
SEWER FUND CAPITAL RESERVE							
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Sewer Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Sewer Main Replacements - City Wide	168,730	175,479	182,498	189,798	197,390	205,286	1,119,181
Sanitary Sewer Model						300,000	300,000
Total Sewer Fund	508,730	515,479	522,498	529,798	537,390	845,286	3,459,181
TOTAL RESERVE FUNDS	3,088,825	2,887,698	5,115,245	4,278,495	2,834,475	4,537,215	22,741,953

Capital Improvements Program - FY2024-2029

Grant Financed Portion

BOLD = New Project
UNDERLINED = Change in Schedule

UNDERLINED = Change in Schedule		Fiscal Year					
PROJECT DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
GENERAL GOVERNMENT							
Total General Government	0	0	0	0	0	0	0
POLICE							
Total Police	0	0	0	0	0	0	0
FIRE & RESCUE							
Total Fire & Rescue	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
Bridge Replacement - Oak Street			5,000,000				5,000,000
Total Public Works	0	0	5,000,000	0	0	0	5,000,000
CULTURE & RECREATION							
Community Trail Phase IV-B		500,000					500,000
TOTAL CULTURE & RECREATION	0	500,000	0	0	0	0	500,000
EDUCATION							
Total Education	0	0	0	0	0	0	0
SPECIAL REVENUE FUNDS							
Building Access Control and CCTV Systems	100,000	100,000	100,000				300,000
Elementary School HVAC Upgrades	3,850,000						3,850,000
TOTAL SPECIAL REVENUE FUNDS	3,950,000	100,000	100,000	0	0	0	4,150,000
COMMUNITY SERVICES - WATER FUND							
Mill Street Pump Station *	2,113,500						2,113,500
Total Water Fund	2,113,500	0	0	0	0	0	2,113,500
COMMUNITY SERVICES - SEWER FUND							
TOTAL SEWER FUND	0	0	0	0	0	0	0
TOTAL GRANT FINANCED	2,113,500	0	5,000,000	0	0	0	7,113,500

Existing Funds Portion

BOLD = New Project
UNDERLINED = Change in Schedule

UNDERLINED = Change in Schedule	Fiscal Year						
PROJECT DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
GENERAL GOVERNMENT							
Total General Government	0	0	0	0	0	0	0
POLICE							
Total Police	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
Bridge Replacement - Oak Street							
Total Public Works	0	0	0	0	0	0	0
CULTURE & RECREATION							
Total Culture & Recreation	0	0	0	0	0	0	0
SPECIAL REVENUE							
Total Special Revenue	0	0	0	0	0	0	0
COMMUNITY SERVICES - WATER FUND							
Total Water Fund	0	0	0	0	0	0	0
COMMUNITY SERVICES - SEWER FUND							
Total Sewer Fund	0	0	0	0	0	0	0
TOTAL EXISTING FUNDS FINANCED	0	0	0	0	0	0	0

Capital Improvements Program - FY2024-2029

Debt Authorized - Unissued

PROJECT DESCRIPTION	FY16	FY17	FY18	FY20	FY21	FY22	FY23	Total	To Be Issued	Unissued	Amort
GENERAL GOVERNMENT											
										0	
TOTAL GENERAL GOV'T	0	0	0	0	0	0	0	0	0	0	
POLICE											
										0	
TOTAL POLICE	0	0	0	0	0	0	0	0	0	0	
FIRE & RESCUE											
Fire Station Capacity Improvements						1,530,000		1,530,000	1,530,000	0	20
TOTAL FIRE & RESCUE	0	0	0	0	0	1,530,000	0	1,530,000	1,530,000	0	
COMMUNITY SERVICES - PUBLIC WORKS											
Street Reconstruction - Richardson Drive	63,385							63,385	60,000	3,385	20
Catch Basin Spoils Facility				1,750,000				1,750,000	1,750,000	0	20
Central Avenue Drainage Work					1,100,000			1,100,000	1,100,000	0	20
Congestion Mitigation Route 108					1,500,000			1,500,000	1,500,000	0	20
Downtown Traffic Efficiency Improvements					1,400,000			1,400,000	1,400,000	0	20
Cochecho River Outfall Stormwater Study						150,000		150,000	150,000	0	20
Bridge Replacement - Chestnut Street						250,000		250,000	250,000	0	20
Street Reconstruction - Court/Union/Middle						4,500,000		4,500,000	4,500,000	0	20
Street Reconstruction - Fifth/Grove Streets						1,100,000		1,100,000	1,100,000	0	20
Street Reconstruction - Oak/Ham/Ela						1,000,000		1,000,000	1,000,000	0	20
Portland Avenue Retaining Wall						250,000		250,000	250,000	0	20
Cochecho Replace Storm Drain Outfall							500,000	500,000	500,000	0	20
Portland Avenue Retaining Wall							750,000	750,000	750,000	0	20
Sidewalk Replacement - Whittier Street							650,000	650,000	650,000	0	20
Henry Law Park Stormwater BMP							12,600	12,600	12,600	0	20
TOTAL COMM SERV - PW	63,385	0	0	1,750,000	4,000,000	7,250,000	1,912,600	14,975,985	14,972,600	3,385	
CULTURE & RECREATION											
Jenny Thompson Renovations					500,000			500,000	500,000	0	20
TOTAL CULTURE & RECREATION	0	0	0	0	500,000	0		500,000	500,000	0	
PUBLIC LIBRARY											
Library Renovations/Upgrades						1,986,930		1,986,930	1,986,930	0	20
TOTAL PUBLIC LIBRARY	0	0	0	0	0	1,986,930	0	1,986,930	1,986,930	0	
TOTAL CITY DEPARTMENTS	63,385	0	0	1,750,000	4,500,000	10,766,930	1,912,600	18,992,915	18,989,530	3,385	
EDUCATION											
Middle School AC/Dehumidification						546,000		546,000	546,000	0	20
Middle School Roof Replacement						560,000		560,000	560,000	0	20
TOTAL EDUCATION	0	0	0	0	0	1,106,000	0	1,106,000	1,106,000	0	
TOTAL GENERAL FUND	63,385	0	0	1,750,000	4,500,000	11,872,930	1,912,600	20,098,915	20,095,530	3,385	
SPECIAL REVENUE											
Cochecho River Dredge Cell Closure		300,000						300,000	300,000	0	20
Cochecho Riverfront Park Development			1,412,500					1,412,500	1,412,500	0	20
Waterfront - Dredge Cell Closure/Maglaras Park						3,300,000		3,300,000	3,300,000	0	20
Street Reconstruction - Henry Law Avenue						1,300,000		1,300,000	1,300,000	0	20
Waterfront Development Site Improvements							8,400,000	8,400,000	8,400,000	0	20
TOTAL SPECIAL REVENUE	0	300,000	1,412,500	0	0	4,600,000	8,400,000	14,712,500	14,712,500	0	
COMMUNITY SERVICES - WATER FUND											
Water System Facilities Upgrade		3,448,287	8,000,000					11,448,287	11,448,287	0	20
Water Main Replacement - Piscataqua/Drew Roads		602,000						602,000	602,000	0	15
Water Main Replacement - Oak/Broadway Area			1,250,000					1,250,000	1,250,000	0	15
Water Main Replacement - Central Avenue - Lower					1,100,000			1,100,000	1,100,000	0	15
Water Main Replacement - Central Avenue - Upper					825,000			825,000	825,000	0	15
Water Main Replacement - Littleworth Road					1,100,000			1,100,000	1,100,000	0	15
Water Main Replacement - Washington/Main Street					1,400,000			1,400,000	1,400,000	0	15
Water Main Replacement - Court Street Area						825,000		825,000	825,000	0	20
Water Main Replacement - Fifth/Grove Streets						1,000,000		1,000,000	1,000,000	0	20
Water Main Replacement - Oak/Ham/Ela						500,000		500,000	500,000	0	20
Water Main Replacement - Urban Core						1,900,000		1,900,000	1,900,000	0	20
New Water Storage Tank							6,100,000	6,100,000	6,100,000	0	20
TOTAL WATER FUND	0	4,050,287	9,250,000	0	4,425,000	4,225,000	6,100,000	28,050,287	28,050,287	0	
COMMUNITY SERVICES - SEWER FUND											
Pump Station Upgrade - Varney Brook	100,000							100,000	100,000	0	20
Catch Basin Spoils Facility				1,750,000				1,750,000	1,750,000	0	20
Sewer Rehab - Stark Lane and Downtown					285,685			285,685	285,685	0	20
Pump Station Upgrade - River Street						7,206,000		7,206,000	7,206,000	0	20
Henry Law/River Street - Sewer Main Replacement							1,000,000	1,000,000	1,000,000	0	20
WWTP - Capacity Upgrades/Nutrient Removal							750,000	750,000	750,000	0	20
WWTP - Secondary Clarifier							1,890,000	1,890,000	1,890,000	0	20
TOTAL SEWER FUND	100,000	0	0	1,750,000	285,685	7,206,000	3,640,000	12,981,685	12,981,685	0	
DOVER IND DEVELOPMENT FUND											
								0		0	
	0	0	0	0	0	0	0	0		0	
TOTAL OTHER FUNDS	100,000	4,350,287	10,662,500	1,750,000	4,710,685	16,031,000	18,140,000	55,744,472	55,744,472	0	
TOTAL AUTHORIZED UNISSUED	163,385	4,350,287	10,662,500	3,500,000	9,210,685	27,903,930	20,052,600	75,843,387	75,840,002	3,385	

Capital Improvements Program - FY2024-2029
Revenues of Debt Financed Projects

PROJECT DESCRIPTION	Fiscal Year								
	2024	2025	2026	2027	2028	2029	2030	2031	Total
GENERAL FUND DEPARTMENTS									
City:									-
									-
Total City	-	-	-	-	-	-	-	-	-
School:									-
									-
Total School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
									-
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
									-
									-
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL REVENUE - DEBT FINANCED									
	-	-	-	-	-	-	-	-	-

Changes to Operating Budget

PROJECT DESCRIPTION	Fiscal Year								
	2024	2025	2026	2027	2028	2029	2030	2031	Total
GENERAL FUND CITY DEPARTMENTS									
Total General Fund City Departments	-	-	-	-	-	-	-	-	-
EDUCATION									
Total Education	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL CHANGES TO OPERATING BUDGETS	-	-	-	-	-	-	-	-	-

Total Revenue of Projects & Changes to Operating Budgets

PROJECT DESCRIPTION	Fiscal Year								
	2024	2025	2026	2027	2028	2029	2030	2031	Total
GENERAL FUND DEPARTMENTS									
City	-	-	-	-	-	-	-	-	-
School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
COMMUNITY SERVICES-SEWER FUND	-	-	-	-	-	-	-	-	-
Total Enterprise Funds	-	-	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET IMPACT									
	-	-	-	-	-	-	-	-	-

Capital Improvements Program - FY2024-2029

Trust Reserve Funds

Projected Balances

DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
General Fund Reserve							
Beginning Balance	182,330	801,786	1,459,790	259,440	1,089	615,091	
Fund Transfers In	1,325,000	1,475,000	1,625,000	1,855,000	1,925,000	2,075,000	10,280,000
Other Income	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Investment Income	456	2,004	3,649	649	3	1,538	8,299
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(781,000)	(894,000)	(2,904,000)	(2,189,000)	(1,386,000)	(2,019,000)	(10,173,000)
Ending Balance	801,786	1,459,790	259,440	1,089	615,091	747,629	
Parks Improvements Reserve							
Beginning Balance	49,318	124,441	209,753	300,277	31,028	121,105	
Fund Transfers In	125,000	135,000	140,000	140,000	140,000	140,000	820,000
Other Income	-	-	-	-	-	-	-
Investment Income	123	311	524	751	78	303	2,090
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(50,000)	(50,000)	(50,000)	(410,000)	(50,000)	(150,000)	(760,000)
Ending Balance	124,441	209,753	300,277	31,028	121,105	111,408	
Cemetery Maintenance Reserve							
Beginning Balance	220,971	113,523	5,807	147,822	40,191	182,292	
Fund Transfers In	125,000	125,000	125,000	125,000	125,000	125,000	750,000
Other Income	17,000	17,000	17,000	17,000	17,000	17,000	102,000
Investment Income	552	284	15	370	100	456	1,777
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(250,000)	(250,000)	-	(250,000)	-	(250,000)	(1,000,000)
Ending Balance	113,523	5,807	147,822	40,191	182,292	74,748	
Transportation Reserve							
Beginning Balance	58,340	53,985	49,620	45,244	40,857	36,460	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	170,000	170,000	170,000	170,000	170,000	170,000	1,020,000
Investment Income	146	135	124	113	102	91	711
Other Use	(174,500)	(174,500)	(174,500)	(174,500)	(174,500)	(174,500)	(1,047,000)
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	53,985	49,620	45,244	40,857	36,460	32,051	
Police Facilities Reserve							
Beginning Balance	122,642	157,949	193,344	228,827	264,399	300,060	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	35,000	35,000	35,000	35,000	35,000	35,000	210,000
Investment Income	307	395	483	572	661	750	3,168
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	157,949	193,344	228,827	264,399	300,060	335,811	
Fire & Rescue Facilities Reserve							
Beginning Balance	304,536	385,297	16,261	96,301	146,542	196,908	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	80,000	80,000	80,000	50,000	50,000	50,000	390,000
Investment Income	761	963	41	241	366	492	2,865
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	(450,000)	-	-	-	-	(450,000)
Ending Balance	385,297	16,261	96,301	146,542	196,908	247,401	

Capital Improvements Program - FY2024-2029

Trust Reserve Funds

Projected Balances

DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
Recreation Facilities Reserve							
Beginning Balance	44,260	18,371	123,417	228,725	284,297	390,008	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	130,000	130,000	130,000	130,000	130,000	130,000	780,000
Investment Income	111	46	309	572	711	975	2,723
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(156,000)	(25,000)	(25,000)	(75,000)	(25,000)	(250,000)	(556,000)
Ending Balance	18,371	123,417	228,725	284,297	390,008	270,983	
Arena Improvements Reserve							
Beginning Balance	34,398	48,234	62,105	76,010	89,950	103,925	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	13,750	13,750	13,750	13,750	13,750	13,750	82,500
Investment Income	86	121	155	190	225	260	1,037
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	(75,000)	(75,000)
Ending Balance	48,234	62,105	76,010	89,950	103,925	42,934	
School Facility Reserve							
Beginning Balance	1,545,886	1,124,751	1,352,563	980,944	1,108,396	1,236,167	
Fund Transfers In	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Other Income	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Investment Income	3,865	2,812	3,381	2,452	2,771	3,090	18,372
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(750,000)	(100,000)	(700,000)	(200,000)	(200,000)	(300,000)	(2,250,000)
Ending Balance	1,124,751	1,352,563	980,944	1,108,396	1,236,167	1,264,258	
School Curriculum							
Beginning Balance	92,452	142,683	193,040	243,523	294,132	344,867	
Fund Transfers In	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Other Income	-	-	-	-	-	-	-
Investment Income	231	357	483	609	735	862	3,277
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(600,000)
Ending Balance	142,683	193,040	243,523	294,132	344,867	395,729	
School Technology							
Beginning Balance	657,494	679,138	700,835	722,588	744,394	766,255	
Fund Transfers In	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Other Income	-	-	-	-	-	-	-
Investment Income	1,644	1,698	1,752	1,806	1,861	1,916	10,677
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	679,138	700,835	722,588	744,394	766,255	788,171	
School Athletic Equipment							
Beginning Balance	170,377	190,803	211,280	231,808	252,388	273,019	
Fund Transfers In	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Other Income	-	-	-	-	-	-	-
Investment Income	426	477	528	580	631	683	3,324
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	190,803	211,280	231,808	252,388	273,019	293,701	

Capital Improvements Program - FY2024-2029

Trust Reserve Funds

Projected Balances

DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
Water Fund Cap Reserve							
Beginning Balance	2,687,417	2,801,040	2,904,824	2,698,339	2,780,388	2,851,254	
Fund Transfers In	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	6,719	7,003	7,262	6,746	6,951	7,128	41,808
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(493,095)	(503,219)	(813,747)	(524,697)	(536,085)	(547,929)	(3,418,772)
Ending Balance	2,801,040	2,904,824	2,698,339	2,780,388	2,851,254	2,910,453	
Sewer Fund Cap Reserve							
Beginning Balance	456,162	548,572	634,465	713,553	785,539	850,113	
Fund Transfers In	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	1,140	1,371	1,586	1,784	1,964	2,125	9,971
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(508,730)	(515,479)	(522,498)	(529,798)	(537,390)	(845,286)	(3,459,181)
Ending Balance	548,572	634,465	713,553	785,539	850,113	606,952	
Parking Fund Cap Reserve							
Beginning Balance	949,774	1,052,148	1,154,779	1,257,666	1,360,810	1,464,212	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	2,374	2,630	2,887	3,144	3,402	3,661	18,098
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	1,052,148	1,154,779	1,257,666	1,360,810	1,464,212	1,567,872	

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General Government Projects

Transfer to Capital Reserve - Infrastructure & Equipment

Transfer to Capital Reserve - Cemetery

General Facility Improvements

Chapel Restoration

City Hall Renovation

Inspection Services Space Needs

Publicly Nominated Annual Project

Cemetery Improvements and Equipment

Proposed FY24 Expenditures	
Fund	Amount
Operating Budget	\$3,460,000
Reserve Financed	\$300,000
Debt Financed	\$0
Grant Financed	\$0
Total	\$ 3,760,000

Transfer to Capital Reserve—Infrastructure and Equipment	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: General Government	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities Community Services Page 56-57																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$900,000 FY21 \$900,000 FY22 \$1,025,000 FY23 \$1,175,000																																						
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into re-serve account for payment of future projects and equipment. To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in tax rates. Funds from this will be used to promote resiliency by funding projects which prolong the life of Dover's facilities and infrastructure.																																						
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$1,325,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2025	\$1,475,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2026	\$1,625,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2027	\$1,855,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2028	\$1,925,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2029	\$2,075,000	Other	Operating Budget	Choose an item.																																		
TOTAL SIX YEARS	\$10,280,000	Note:																																				
After Sixth Year	\$2,158,000	10B. Source of Cost Estimate:																																				

Transfer to Capital Reserve—Cemetery		Community Services Department	John B. Storer, Community Services Director																						
2. Category: General Government		3. Priority: High																							
4. Location: 131 Central Avenue/Pine Hill Cemetery		5. Purpose of Project Request: Modify a project already in the CIP																							
6. Master Plan Chapter, Section and page #: Community Facilities Community Services Page 56-57																									
7. Project History (Previous CIP Year or connection to other projects): FY20 \$125,000 FY21 \$125,000 FY22 \$125,000 FY23 \$125,000																									
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into re-serve account for payment of future projects and equipment. To ensure adequate funding is available for facility and infrastructure upgrades within the Cemetery without having large increases in tax rates. Funds from this will be used to promote resiliency by funding projects which prolong the life of equipment and infrastructure at Dover's cemeteries.																									
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																					
Program year FY 2024	\$125,000	Other	Operating Budget	Choose an item.																					
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Program year FY 2028	\$125,000	Other	Operating Budget	Choose an item.																					
Program year FY 2029	\$125,000	Other	Operating Budget	Choose an item.																					
TOTAL SIX YEARS	\$750,000	Note:																							
After Sixth Year	\$125,000	10B. Source of Cost Estimate:																							

General Facility Repairs and Updates	Community Services Department	John B. Storer, Community Services Director																																													
2. Category: General Government	3. Priority: High																																														
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																														
6. Master Plan Chapter, Section and page #: Community Facilities Page 25-29																																															
7. Project History (Previous CIP Year or connection to other projects): Previous years \$50,000																																															
8. Description (including incorporating Resiliency): This project will fund ongoing improvements and up-grades needed to maintain the efficiency and effectiveness of Dover's municipal buildings. An example is the need to undertake roofing repairs and replacement of gutters, improve the severe corrosion areas in the dedicated wash bay, and the reinforcing/replacement of garage doors at the Public Works Facility. These projects will prolong the life of these facilities and minimize large scale renovation or rehabilitation projects. Furthermore, energy improvements outlined in the Community Facilities Chapter will focus on resiliency.																																															
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Chapel Restoration	Community Services Department	John B. Storer, Community Services Director		
2. Category: General Government	3. Priority: High			
4. Location: 131 Central Avenue	5. Purpose of Project Request: Modify a project already in the CIP			
6. Master Plan Chapter, Section and page #: Cemetery Master Plan	 			
7. Project History (Previous CIP Year or connection to other projects): FY21: Facilities, Grounds and Cemetery Building				
8. Description (including incorporating Resiliency): This project makes repairs to the Ricker Chapel, which was built in 1911. While the Chapel could benefit from a complete renovation, this project allocates funding to weatherize and secure the space to aid in preventing further deterioration. The slate roof needs to be repaired and the masonry needs repointing and waterproofing of mortar joints. A structural engineer will be retained to look at needs to strengthen the building, and review the bell tower which may have structural damage in need of assessment and repair prior to addressing replacement of bricks and repointing as needed. Engineering review costs were included in the Facilities, Grounds and Cemetery building project.				
9. Criteria:				
Useful Life 50 years	Meets			
Protects health and Safety of employees/community				
Significantly improves the efficiency of existing services	X			
Preserves a previous capital investment made by the City	X			
Reduces future operating costs	X			
Increases future operating revenues:				
Supports efforts to promote economic vitality	X			
Supports efforts to promote a high quality of life				
Supports resiliency	X			
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan	X			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$250,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2025	\$250,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$500,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

City Hall Renovation	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: General Government	3. Priority: High																																																			
4. Location: 288 Central Ave	5. Purpose of Project Request: Add a project																																																			
6. Master Plan Chapter, Section and page #: Community Facilities																																																				
7. Project History (Previous CIP Year or connection to other projects):																																																				
8. Description (including incorporating Resiliency): This project will fund ongoing improvements and up-grades needed to maintain the efficiency and effectiveness of Dover's City Hall. This funding will cover painting of all public hallways/areas of City Hall, address building/life safety code concerns and provide improvements to the auditorium focusing on the stage area.																																																				
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Inspection Services Addition	Executive Department	Christopher G. Parker Deputy City Manager																								
2. Category: General Government	3. Priority: High																									
4. Location: TBD	5. Purpose of Project Request: Add a project																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): New project																										
8. Description (including incorporating Resiliency): In 2007, the City opened the North End Fire Station. As part of reallocating space within City Hall and recognizing the overlap of service areas provided by code review elements within the Fire and Rescue Department and Inspection Services, Inspection Services was relocated to the North End Station. Over the past 14 years, the space needs for both Fire and Rescue administration and Inspection Services have evolved. Currently, the space provided for both elements is inadequate to properly and efficiently serve the public. This project will determine the proper size needed for Inspection Services, and identify, design, and construct said space for relocating this function and allowing Fire and Rescue to utilize the current space for administrative purposes.																										
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TOTAL SIX YEARS	\$1,535,000	Note:																								
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Publicly Nominated Annual Project	Planning Department	Donna Benton, Director of Planning and Community Development																											
2. Category: General Government	3. Priority: Low																												
4. Location: City wide	5. Purpose of Project Request: Add a project																												
6. Master Plan Chapter, Section and page #: Community Facilities																													
7. Project History (Previous CIP Year or connection to other projects): New project																													
8. Description (including incorporating Resiliency): This is a new project that encourages public participation to nominate and determine projects that haven't been proposed already. Wards could nominate specific projects from recreational park improvements, community gardens, sidewalk constructions, and more. This allows the public to gain a better understanding of the existing CIP and allow for creativity in each ward.																													
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Cemetery Equipment and Improvements	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: General Government	3. Priority: High																																																			
4. Location: 131 Central Avenue—Pine Hill Cemetery	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities Community Services Page 48																																																				
7. Project History (Previous CIP Year or connection to other projects): FY14 \$30,000 from Cemetery Trust Fund FY15 \$30,000 (capital reserve) FY22 \$250,000																																																				
8. Description (including incorporating Resiliency): A Master Plan is underway to layout projects for this work, including: • Overlay roads in cemetery and replace trees that have been removed due to disease. • Improve the development of new burial sections on existing land including water lines, drainage, roadways, site preparation, and fencing. • Establish additional options and areas for cremation burials including scattering gardens, niches, and columbariums. • Convert 1888 receiving tomb to a cremation mausoleum. • Pave cemetery roads as they are crumbling and need immediate re-paving. • FY24 - Replacement of mini-excavator for digging graves and setting monuments and gravestones. The current is in excess of 30-years old, so a new one is recommended for reliability. • FY26 – Grave mapping and recording program, with provision of software for ongoing management, as well as addition of new gravesites. Would require field work, report, and procurement of software.																																																				
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Police Projects

Police Cruiser Replacement Program

Public Safety Communications Infrastructure Enhancements

Proposed FY24 Expenditures	
Fund	Amount
Operating Budget	\$100,000
Reserve Financed	\$144,000
Debt Financed	\$0
Grant Financed	\$0
Total	\$244,000

Police Cruiser Replacement Program	Police Department	Chief William Breault																																				
2. Category: Police	3. Priority: High																																					
4. Location: 46 Chestnut Street	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$128,250 FY21 \$144,000 FY22 \$144,000 FY23 \$144,000																																						
8. Description (including incorporating Resiliency): This is a continuance of our plan to replace equipped police vehicles. The program purchases 4 vehicles a year. This replacement plan is essential to maintain safe vehicle operation and limit maintenance costs. Vehicles taken off line are sold. The revenue from the sales is used to purchase smaller more fuel efficient vehicles for other city departments in need of vehicles. Fleet Services recommends purchasing Ford Police Interceptor Utility (SUV) vehicles the vehicle cost and associated costs to transfer/replace equipment between vehicles is \$36,000																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%;">Useful Life 10 years</td> <td style="width: 20%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td>X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td>X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports resiliency</td><td></td><td>X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>			9. Criteria:	Useful Life 10 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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Consistent with Dept. Strategic Plan		X																																				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
Program year FY 2025	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
Program year FY 2026	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
Program year FY 2027	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
Program year FY 2028	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
Program year FY 2029	\$144,000	Auto/Light Truck	Capital Reserve	Choose an item.																																		
TOTAL SIX YEARS	\$864,000	Note:																																				
After Sixth Year	\$144,000	10B. Source of Cost Estimate: Past 5 year history of State bid																																				



Public Safety Communications /Security Improvements	Police Department	Chief William Breault																																				
2. Category: Police	3. Priority: High																																					
4. Location: 271 Mast Road	5. Purpose of Project Request: Equipment: Increased Safety																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY21\$123,418 FY22\$105,000 FY23 \$																																						
8. Description (including incorporating Resiliency): This project will build out and extend infrastructure related to public safety that will enhance the safety of the community and protect city property. Specifically, this program will fund security enhancements such as surveillance cameras and security lighting at city recreational and transportation locations. Furthermore, annually the funding will allow for the manageable replacement and repair of components of the system to safeguard against the likelihood of extreme repair/replacement costs.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%;">Useful Life: 10 Years</td> <td style="width: 20%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td>X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td>X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports climate change resiliency</td><td></td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>			9. Criteria:	Useful Life: 10 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports climate change resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
Program year FY 2025	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
Program year FY 2026	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
Program year FY 2027	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
Program year FY 2028	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
Program year FY 2029	\$100,000	Machinery and Equipment	Operating Budget	Reserve Financing																																		
TOTAL SIX YEARS	\$600,000	Note: Public Safety Impact Fees will be used when adding new capacity.																																				
After Sixth Year	\$100,000	10B. Source of Cost Estimate: Vendor																																				

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Fire Projects

Command/Staff Vehicle Replacement

Ambulance Replacement

Pumper/Quint Replacement

SCBA Gear

Squad Replacement

Aerial Platform replacement

Personal Protective Gear

Mobile and Portable Radio Replacement

Proposed FY24 Expenditures

Fund	Amount
Operating Budget	\$0
Reserve Financed	\$87,000
Debt Financed	\$0
Grant Financed	\$0
Total	\$87,000

Command/Staff Vehicle Replacement		Fire and Rescue Department	Chief Michael McShane																									
2. Category: Fire		3. Priority: High																										
4. Location: Citywide		5. Purpose of Project Request: Equipment: Scheduled Replacement																										
6. Master Plan Chapter, Section and page #: Community Facilities																												
7. Project History (Previous CIP Year or connection to other projects): This is part of a continual replacement of command vehicles every 4 years (replacing a 10 to 15 year old vehicle)																												
8. Description (including incorporating Resiliency): The life expectancy of command staff vehicles is 15 years. Recently, 3 vehicles were acquired from Police Department surplus. The Fleet industry standard hour/mileage formulas place each of these vehicles in excess of 300,000 equivalent miles each. Replacing a surplus vehicle every other year starting in 2022, will allow Dover to cycle these vehicles into a more standard 12-15 year rotation going forward.																												
9. Criteria:																												
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;">Useful Life 15 years</th> <th style="width: 20%;">Meets</th> </tr> </thead> <tbody> <tr><td>Protects health and Safety of employees/community</td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td style="text-align: center;">X</td></tr> </tbody> </table>		Useful Life 15 years	Meets	Protects health and Safety of employees/community	X	Significantly improves the efficiency of existing services	X	Preserves a previous capital investment made by the City	X	Reduces future operating costs	X	Increases future operating revenues:		Supports efforts to promote economic vitality	X	Supports efforts to promote a high quality of life	X	Supports resiliency		Responds to a Federal or State requirement		PCI # or Consequence of Failure #		Consistent with Dept. Strategic Plan	X			
Useful Life 15 years	Meets																											
Protects health and Safety of employees/community	X																											
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Preserves a previous capital investment made by the City	X																											
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PCI # or Consequence of Failure #																												
Consistent with Dept. Strategic Plan	X																											
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																									
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																								
Program year FY 2024	\$87,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2026	\$97,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2028	\$107,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																								
TOTAL SIX YEARS	\$291,000	Note:																										
After Sixth Year		10B. Source of Cost Estimate: Past 5 year history of State bid																										

Ambulance Replacement		Fire and Rescue Department	Chief Michael McShane																									
2. Category: Fire		3. Priority: High																										
4. Location: Citywide		5. Purpose of Project Request: Equipment: Scheduled Replacement																										
6. Master Plan Chapter, Section and page #: Community Facilities		 																										
7. Project History (Previous CIP Year or connection to other projects): This is part of a continual replacement of ambulances every 2 years (replacing a 10 year old vehicle)																												
8. Description (including incorporating Resiliency): In 2025, replace 2014 ambulance In 2027, replace 2016 ambulance In 2029, replace 2018 ambulance The life expectancy of an ambulance, under the conditions that the City of Dover requires is 8 years; 4 years as front line, 4 years as a backup.																												
9. Criteria:																												
<table border="1"> <thead> <tr> <th>Useful Life 10 years</th> <th>Meets</th> </tr> </thead> <tbody> <tr><td>Protects health and Safety of employees/community</td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td>X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td>X</td></tr> <tr><td>Increases future operating revenues:</td><td>X</td></tr> <tr><td>Supports efforts to promote economic vitality</td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td>X</td></tr> <tr><td>Supports resiliency</td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td>X</td></tr> </tbody> </table>		Useful Life 10 years	Meets	Protects health and Safety of employees/community	X	Significantly improves the efficiency of existing services	X	Preserves a previous capital investment made by the City	X	Reduces future operating costs	X	Increases future operating revenues:	X	Supports efforts to promote economic vitality	X	Supports efforts to promote a high quality of life	X	Supports resiliency		Responds to a Federal or State requirement		PCI # or Consequence of Failure #		Consistent with Dept. Strategic Plan	X			
Useful Life 10 years	Meets																											
Protects health and Safety of employees/community	X																											
Significantly improves the efficiency of existing services	X																											
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Supports efforts to promote economic vitality	X																											
Supports efforts to promote a high quality of life	X																											
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Responds to a Federal or State requirement																												
PCI # or Consequence of Failure #																												
Consistent with Dept. Strategic Plan	X																											
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																									
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																								
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2025	\$450,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2027	\$495,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2029	\$545,000	Auto/Light Truck	Capital Reserve	Choose an item.																								
TOTAL SIX YEARS	\$1,490,000	Note:																										
After Sixth Year	\$0	10B. Source of Cost Estimate: Vendor																										

Pumper/Quint Replacement	Fire and Rescue Department	Chief Michael McShane																																				
2. Category: Fire	3. Priority: Medium																																					
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): A Quint fire truck is an apparatus that combines the equipment capabilities of a ladder truck and the water-pumping ability of a fire engine. The useful life, as a frontline apparatus, is expected to be 20 years with its remaining years in reserve or moved back to frontline status if community growth necessitates another fire station within its total service life.																																						
<table border="1"> <tr> <td>9. Criteria:</td> <td>Useful Life 20 years</td> <td>Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td>X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td></td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Criteria:	Useful Life 20 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
9. Criteria:	Useful Life 20 years	Meets																																				
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Significantly improves the efficiency of existing services		X																																				
Preserves a previous capital investment made by the City		X																																				
Reduces future operating costs		X																																				
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$1,100,000	Heavy Equipment	Capital Reserve	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$1,100,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Vendor																																				



SCBA Gear		Fire and Rescue Department	Chief Michael McShane	
2. Category: Fire		3. Priority: Medium		
4. Location: Citywide		5. Purpose of Project Request: Equipment: Replace Worn Out Equipment		
6. Master Plan Chapter, Section and page #: Community Facilities				
7. Project History (Previous CIP Year or connection to other projects): This is part of an ongoing replenishment of protective gear used by staff				
8. Description (including incorporating Resiliency):				
Scheduled replacement of Self Contained Breathing Apparatus. Originally purchased in 2014, this equipment carries a 10 year warranty. History has proven that this timeframe coincides with an increase in routine maintenance items that will no longer be covered under warranty. Additionally, recent technology has allowed for the inclusion of Thermal Imaging technology into the face pieces of individual SCBA. Those improvements would be included in this purchase. New SCBAs are expected to carry a lifetime warranty.				
9. Criteria:		Useful Life 6 years	Meets	
Protects health and Safety of employees/community			X	
Significantly improves the efficiency of existing services			X	
Preserves a previous capital investment made by the City			X	
Reduces future operating costs			X	
Increases future operating revenues:				
Supports efforts to promote economic vitality			X	
Supports efforts to promote a high quality of life			X	
Supports resiliency				
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan			X	
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	\$913,000	Equipment	Capital Reserve	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$913,000	Note:		
After Sixth Year	\$0	10B. Source of Cost Estimate: Vendor		

Squad Replacement	Fire and Rescue Department	Chief Mike McShane																																				
2. Category: Fire	3. Priority: Medium																																					
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): Replace the Heavy Rescue vehicle, Squad 14, originally purchased in 1998 and intended as a 30 year vehicle. Current administration, with the guidance of the fire department's fleet maintenance mechanic, feels that spending additional money to repair needed bodywork and other items, would be an inefficient use of City funds given the current use of this vehicle. Replacing the vehicle sooner would allow for a more multi-use vehicle given the existing response plan, at less cost than an identical replacement of the current vehicle in today's apparatus market.																																						
<table border="1"> <tr> <td>9. Criteria:</td> <td>Useful Life 20 years</td> <td>Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td>X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td></td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Criteria:	Useful Life 20 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
9. Criteria:	Useful Life 20 years	Meets																																				
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Significantly improves the efficiency of existing services		X																																				
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$850,000	Heavy Equipment	Capital Reserve	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$850,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Vendor																																				



Aerial Platform Replacement		Fire and Rescue Department	Chief Michael McShane																																					
2. Category: Fire		3. Priority: Low																																						
4. Location: Citywide		5. Purpose of Project Request: Equipment: Scheduled Replacement																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects):																																								
8. Description (including incorporating Resiliency): In keeping with Dover Fire and Rescue long term vehicle replacement program, the replacement of Truck 1 (T1), the current aerial platform, in FY28 will align with the planned 20 year service life of this vehicle. Through preventative corrosion repair and restoration at the 15 year mark, this service life should be maintained even while corrosion and wear increases in modern day heavy equipment. The replacement of T1 will allow the transition of Ladder 3 to reserve status, thus ensuring two available aerial ladder trucks protecting the City as suggested by current ISO ratings.																																								
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Program year FY 2028	\$2,500,000	Heavy Equipment	Capital Reserve	Choose an item.																																				
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																				
TOTAL SIX YEARS	\$2,500,000	Note:																																						
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Personal Protective Gear	Fire and Rescue Department	Chief Michael McShane																																					
2. Category: Fire	3. Priority: High																																						
4. Location: Citywide	5. Purpose of Project Request: Equipment: Replace Worn Out Equipment																																						
6. Master Plan Chapter, Section and page #: Community Facilities	 																																						
7. Project History (Previous CIP Year or connection to other projects): This is part of an ongoing replenishment of protective gear used by staff.																																							
8. Description (including incorporating Resiliency): Bunker gear is the head-to-toe firefighter gear which provides protection for our personnel during all type of emergencies. This protective gear allows firefighters to enter untenable atmospheres and fire situations to rescue victims. This gear is used on a regular basis and is essential to emergency response. The maximum life of turnout gear per national standards is ten years with the same standards requiring each firefighter to have 2 sets. This program purchases 1 complete set every 5 years for each employee.																																							
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Program year FY 2028	\$385,000	Machinery and Equipment	Capital Reserve	Choose an item.																																			
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																			
TOTAL SIX YEARS	\$385,000	Note:																																					
After Sixth Year		10B. Source of Cost Estimate: Vendor																																					

Mobile and Portable Radio Replacement	Fire and Rescue Department	Chief Michael McShane																								
2. Category: Fire	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Equipment: Replace Worn Out Equipment																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): This is part of an ongoing replenishment of mobile and portable radio replacement																										
8. Description (including incorporating Resiliency): Dover Fire and Rescue utilizes technology in multiple instances. In emergency response communication is a primary concern and having state of the art radio communications is a must. First responders utilize handheld radio communications and mobile radios on a constant basis. These units need to be replaced every six years to keep equipment functioning and reliable.																										
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Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																						
Program year FY 2029	\$530,000	Machinery and Equipment	Capital Reserve	Choose an item.																						
TOTAL SIX YEARS	\$530,000	Note:																								
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Public Works Projects

Public Works Heavy Equipment
General Streets Improvements
General Sidewalk Improvements
Bridge Improvements
Drainage System Improvements
Traffic Signal Upgrades/Traffic Calming
Bridge Deck—Chestnut Street
Cochecho River Drainage Outfall Replacement
Portland Avenue Retaining Wall
Street Reconstruction-Court/Union*
Street Reconstruction Fifth/Grove*
Street Reconstruction - Lower Central Avenue*
Bridge Replacement - Oak Street
Culvert Reconstruction-Portland Ave
Street Reconstruction - Oak/Ham Ela*

Proposed FY24 Expenditures

Fund	Amount
Operating Budget	\$3,156,701
Reserve Financed	\$500,000
Debt Financed	\$4,000,000
Grant Financed	\$0
Total	\$7,656,701

Heavy Equipment Replacement	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Public Works	3. Priority: High																																					
4. Location: 272 Mast Road	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$300,000 FY21 \$350,000 FY22 \$400,000 FY23 \$450,000																																						
8. Description (including incorporating Resiliency): The City's inventory of vehicles and equipment includes nearly 130 units w/ a replacement value of \$8.9 million. This includes 16 large dump trucks and 4 loaders for snow removal. Projected replacements for FY24 include: • 2002 Freightliner 10-wheel dump & plow • 2011 Holder Sidewalk tractor w/ sander • Upgrade Bucket-Truck for improved reach, stability and safety. Old unit has no outriggers and is on F-350 chassis																																						
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Program year FY 2026	\$600,000	Heavy Equipment	Capital Reserve	Choose an item.																																		
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Program year FY 2028	\$700,000	Heavy Equipment	Capital Reserve	Choose an item.																																		
Program year FY 2029	\$750,000	Heavy Equipment	Capital Reserve	Choose an item.																																		
TOTAL SIX YEARS	\$3,750,000	Note:																																				
After Sixth Year	\$750,000	10B. Source of Cost Estimate: Past 5 year history of State bid																																				



General Street Improvements	Community Services Department	John B. Storer, Community Services Director																											
2. Category: Public Works	3. Priority: High																												
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																												
6. Master Plan Chapter, Section and page #: Community Facilities, Transportation																													
7. Project History (Previous CIP Year or connection to other projects): FY22 \$2,251,395 approved in CIP – adjusted to \$1,957,000 in operating budget, FY23: \$2,341,451																													
8. Description (including incorporating Resiliency): Annual road paving based on road surface management program.																													
9. Criteria:																													
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General Sidewalk Improvements	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Public Works	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																					
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7. Project History (Previous CIP Year or connection to other projects): FY14-19: each \$100K, FY20: \$108K, FY21: \$117, FY22: \$121K, FY23: \$126,531																																						
8. Description (including incorporating Resiliency): Annual management program for sidewalk replacements.																																						
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Consistent with Dept. Strategic Plan		X																																				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$131,592	Other	Operating Budget	Choose an item.																																		
Program year FY 2025	\$136,855	Other	Operating Budget	Choose an item.																																		
Program year FY 2026	\$142,330	Other	Operating Budget	Choose an item.																																		
Program year FY 2027	\$148,023	Other	Operating Budget	Choose an item.																																		
Program year FY 2028	\$153,944	Other	Operating Budget	Choose an item.																																		
Program year FY 2029	\$160,102	Other	Operating Budget	Choose an item.																																		
TOTAL SIX YEARS	\$872,847	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Pavement Management Program																																				

General Bridge Improvements	Community Services Department	John B. Storer, Community Services Director																																													
2. Category: Public Works	3. Priority: High																																														
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																														
6. Master Plan Chapter, Section and page #: Community Facilities, Transportation																																															
7. Project History (Previous CIP Year or connection to other projects): FY20 \$100,000 FY21 \$140,000 FY22 \$160,000 FY23 \$180,000																																															
8. Description (including incorporating Resiliency): Develop a Bridge Maintenance Master Plan that evaluates all 11 of the City-owned bridges, and prioritizes maintenance, preservation, rehabilitation, and replacement projects to be included in future CIP projects.																																															
																																															
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:60%;">9. Criteria:</td> <td style="width:20%; text-align: center;">Useful Life 30 years</td> <td style="width:20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>			9. Criteria:	Useful Life 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X									
9. Criteria:	Useful Life 30 years	Meets																																													
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After Sixth Year	\$220,000	10B. Source of Cost Estimate: Staff																																													
10A. Recommended Sources of Financing																																															

Drainage System Improvements	Community Services Department	John B. Storer, Community Services Director																																					
2. Category: Public Works	3. Priority: High																																						
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																							
7. Project History (Previous CIP Year or connection to other projects): FY20 \$150,000 FY21 \$175,000 FY22 \$200,000 FY23: \$250,000																																							
8. Description (including incorporating Resiliency): USEPA Phase II Stormwater Regulations require improvements to systems to improve water quality. This project is for upgrades to, and continued maintenance of, the City's Stormwater Infrastructure.																																							
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 30 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>			9. Criteria:	Useful Life 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X	
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PCI # or Consequence of Failure #																																							
Consistent with Dept. Strategic Plan		X																																					
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Program year FY 2024	\$300,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2025	\$350,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2026	\$400,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2027	\$450,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2028	\$500,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2029	\$550,000	Other	Operating Budget	Choose an item.																																			
TOTAL SIX YEARS	\$2,550,000	Note:																																					
After Sixth Year	\$600,000	10B. Source of Cost Estimate: Staff																																					

Traffic Signal Upgrades/Traffic Calming	Community Services Department	John B. Storer, Community Services Director																																					
2. Category: Public Works	3. Priority: High																																						
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities, Transportation																																							
7. Project History (Previous CIP Year or connection to other projects): FY20 \$75,000 FY21 \$75,000 FY22 & FY23 \$90,000																																							
8. Description (including incorporating Resiliency): This will fund annual replacement and upgrade of 35 traffic signals and associated equipment on a rotating citywide basis. Additionally, this will fund traffic calming and safety measures. This ongoing maintenance will reduce the need for the City to undertake citywide retiming and equipment projects.																																							
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 30 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>			9. Criteria:	Useful Life 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X	
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PCI # or Consequence of Failure #																																							
Consistent with Dept. Strategic Plan		X																																					
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																					
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																			
Program year FY 2024	\$90,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2025	\$90,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2026	\$90,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2027	\$90,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2028	\$90,000	Other	Operating Budget	Choose an item.																																			
Program year FY 2029	\$90,000	Other	Operating Budget	Choose an item.																																			
TOTAL SIX YEARS	\$540,000	Note:																																					
After Sixth Year	\$90,000	10B. Source of Cost Estimate: Staff																																					

Bridge Deck Replacement—Chestnut Street	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: Public Works	3. Priority: High																																																			
4. Location: Chestnut Street	5. Purpose of Project Request: Modify a Project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Transportation																																																				
7. Project History (Previous CIP Year or connection to other projects): FY22: \$250K (reprogrammed)																																																				
8. Description (including incorporating Resiliency): During the repair of the expansion joints on the Chestnut Street Bridge (NHDOT Bridge No. 128/122) in 2017, it was noted that the sidewalk and bridge deck exhibited some deterioration. The City hired a consultant, GM2, to investigate and develop plans for repairs. The project consists of removing the pavement from the bridge deck, spot repairs to the concrete deck, and re-constructing the concrete sidewalks. The existing bridge railing will remain. This was a previous CIP project that was put out to bid with no responses, and additional funding is necessary for construction administration support.																																																				
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Cochecho River Drainage Outfall Replacement	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Public Works	3. Priority: High																																					
4. Location: Cochecho Street, by private marina	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY23: \$500K																																						
8. Description (including incorporating Resiliency): The project consists of replacing existing stormwater drainage from the Cochecho River outfall to the Portland Avenue retaining wall. In 2020, there was a collapse and failure of the 60-inch storm drainage pipe under private marina property. The pipe has temporarily been repaired; however, the segment of pipe remains in poor condition. There is an urgency to replace the pipe to properly handle the large stormwater flows generated from the 270-acre watershed area consisting of neighborhoods bounded on the east by Broadway and to the west by Central Avenue, extending all the way up to Garrison Hill. Eversource will be conducting a soil remediation project on the site of the private marina northwest of Cochecho Street and will be excavating in close proximity to the existing stone box culvert. There is a benefit to collaborating with the proposed Eversource work to replace the box culvert.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;">9. Criteria:</td> <td style="width: 30%;">Useful Life 20 years</td> <td style="width: 40%;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td>X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td></td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td>X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td>25</td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Criteria:	Useful Life 20 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs			Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		25	Consistent with Dept. Strategic Plan		X
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Responds to a Federal or State requirement																																						
PCI # or Consequence of Failure #		25																																				
Consistent with Dept. Strategic Plan		X																																				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$1,000,000	Other	Debt Financing	Choose an item.																																		
Program year FY 2025	\$1,000,000	Other	Debt Financing	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$2,000,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Pavement Management Program																																				

Portland Avenue Retaining Wall	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: Public Works	3. Priority: High																																																			
4. Location: Portland Avenue, near Cochecho Street	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Transportation	 																																																			
7. Project History (Previous CIP Year or connection to other projects): FY22: \$250K; FY23: \$750K																																																				
8. Description (including incorporating Resiliency):																																																				
The retaining wall along Portland Avenue, near the intersection with Cochecho Street and adjacent to the private marina, is showing signs of distress. Via FY22 CIP, funds were approved to evaluate the wall for repair or replacement. The City hired a consultant, to evaluate the wall and concluded the wall required replacement in its entirety. The sidewalk along the wall will be reconstructed wider and a crash-tested railing will be installed.																																																				
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:35%;">9. Criteria:</td> <td style="width:35%;">Useful Life 20 years</td> <td style="width:30%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td>X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td></td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports resiliency</td><td></td><td>X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td>25</td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>			9. Criteria:	Useful Life 20 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs			Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		25	Consistent with Dept. Strategic Plan		X														
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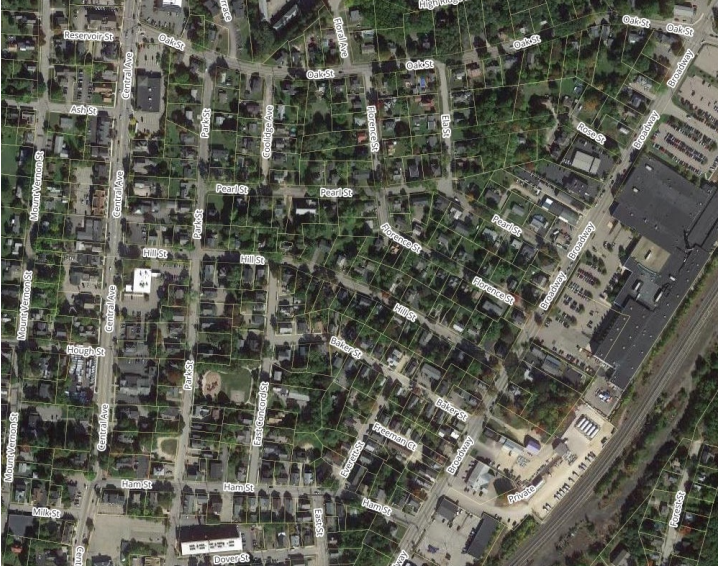
Court/Union St - Street Reconstruction		Community Services Department	John B. Storer, Community Services Director	
2. Category: Public Works		3. Priority: High		
4. Location: Court St and Union St		5. Purpose of Project Request: Modify a project already in the CIP		
6. Master Plan Chapter, Section and page #: Transportation				
7. Project History (Previous CIP Year or connection to other projects): FY22 - \$1.1M Other projects: Water Fund, Sewer Fund				
8. Description (including incorporating Resiliency): This project includes comprehensive upgrades to Court St from Central Ave to Hubbard Rd and Union St from Central Ave to Court St. Improvements include installation of sidewalks and curb, and drainage upgrades. The project would be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy. This project will also provide flood mitigation and storm-water runoff reduction.				
9. Criteria:				
Useful Life 20 years		Meets		
Protects health and Safety of employees/community		X		
Significantly improves the efficiency of existing services				
Preserves a previous capital investment made by the City		X		
Reduces future operating costs		X		
Increases future operating revenues:				
Supports efforts to promote economic vitality		X		
Supports efforts to promote a high quality of life		X		
Supports resiliency		X		
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan		X		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$1,000,000	Other	Debt Financing	Choose an item.
Program year FY 2025	\$268,000	Other	Debt Financing	Choose an item.
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$1,268,000	Note: Reserve is developer funded contribution		
After Sixth Year		10B. Source of Cost Estimate: City staff/Developer		

Fifth/Grove - Street Reconstruction	Community Services Department	John B. Storer, Community Services Director																																									
2. Category: Public Works	3. Priority: High																																										
4. Location: Fifth Street and Grove Street	5. Purpose of Project Request: Modify a project already in the CIP																																										
6. Master Plan Chapter, Section and page #: Community Facility																																											
7. Project History (Previous CIP Year or connection to other projects): FY22: \$1,100K Other Projects: Water Fund and Sewer Fund																																											
8. Description (including incorporating Resiliency): The project would implement improvements to Fifth Street from Central Avenue to Fourth Street and to Grove Street from Sixth Street to Third Street. Improvements include pedestrian, drainage, and street tree improvements. By improving the existing drainage, the project will provide water quality benefits within the Great Bay watershed. The project would be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy. This project is underway, but requires additional funding due to cost increases which have occurred in 2022.																																											
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:50%;">9. Criteria:</td> <td style="width:25%;">Useful Life: 30 Years</td> <td style="width:25%;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports climate change resiliency</td> <td></td> <td>X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td>26</td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Criteria:	Useful Life: 30 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports climate change resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		26	Consistent with Dept. Strategic Plan		X					
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Consistent with Dept. Strategic Plan		X																																									
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Street Reconstruction—Lower Central Avenue		Community Services Department	John B. Storer, Community Services Director	
2. Category: Public Works		3. Priority: Medium		
4. Location: Silver Street to Stark Avenue		5. Purpose of Project Request: Modify a project already in the CIP		
6. Master Plan Chapter, Section and page #: Transportation				
7. Project History (Previous CIP Year or connection to other projects): FY21 General Fund, Drainage Improvements - \$1,100,000 Other Projects: Water Fund, Sewer Fund				
8. Description (including incorporating Resiliency): This street reconstruction project will implement improvements to Central Ave from Silver St to Stark Ave (the main gateway to the southern portion of the City). Improvements include bicycle & pedestrian accommodations, intersection improvements, lighting, drainage upgrades, and full reconstruction of the roadway. The existing drainage is in poor condition, a section of pipe has collapsed and been temporarily repaired. Green infrastructure components will be implemented to ensure progress towards goals of the Great Bay Total Nitrogen General Permit. The project will be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy.				
9. Criteria:				
	Useful Life 20 years	Meets		
Protects health and Safety of employees/community		X		
Significantly improves the efficiency of existing services				
Preserves a previous capital investment made by the City		X		
Reduces future operating costs		X		
Increases future operating revenues:				
Supports efforts to promote economic vitality		X		
Supports efforts to promote a high quality of life		X		
Supports resiliency		X		
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan		X		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	\$1,850,000	Other	Debt Financing	Choose an item.
Program year FY 2027	\$900,000	Other	Debt Financing	Choose an item.
Program year FY 2028	\$245,550	Other	Debt Financing	Choose an item.
Program year FY 2029	\$1,500,000	Choose an item.	Debt Financing	Choose an item.
TOTAL SIX YEARS	\$4,495,550	Note: Reserve is developer funded contribution		
After Sixth Year		10B. Source of Cost Estimate: City staff/Developer		

Bridge Replacement—Oak Street	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Public Works	3. Priority: Medium																																					
4. Location: Oak Street between Broadway and Portland Avenue	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Transportation/Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): NHDOT is planning to replace the aging, sub-standard wood & iron bridge with new structure that allows all weight vehicle loading, including fire and emergency vehicles and public transit buses. City project will include upgrades to the infrastructure adjacent to the NHDOT railroad bridge including utilities, sidewalks and roadway. Sidewalks will extend from Broadway to Portland Ave along Oak Street. The existing drainage will also be upgraded; and therefore, the project will provide water quality benefits within the Great Bay watershed.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 30 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td style="text-align: center;">23</td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td style="text-align: center;">X</td> </tr> </table>			9. Criteria:	Useful Life 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality			Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		23	Consistent with Dept. Strategic Plan		X
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Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$5,000,000	Other	Grant Financing	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$5,000,000	Note: Project cost will be covered by the State in year added to Ten Year Plan.																																				
After Sixth Year		10B. Source of Cost Estimate: Staff																																				

Culvert Replacement-Portland Ave	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Public Works	3. Priority: High																																					
4. Location: Portland Avenue between Hancock Street and Atlantic Avenue	5. Purpose of Project Request: Add a new project to the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): Portland Avenue crosses over a riverine wetland between Hancock Street and Atlantic Avenue, which is also at the low point of Portland Avenue. A 2'x3' granite box culvert carries Portland Avenue over the riverine. Stormwater drainage flows to the area and outlets through drainage structures into the riverine. The embankments of the riverine are steep and riprap is continually added for stabilization. Precast concrete barriers have been placed on the south side of the road to guide vehicles from the edge of road. The project will likely consist of retaining walls, new sidewalks, culvert replacement, and improved drainage system.																																						
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
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Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$1,600,000	Other	Grant Financing	Choose an item.																																		
Program year FY 2028	\$400,00	Other	Grant Financing	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Grant Financing	Choose an item.																																		
TOTAL SIX YEARS	\$2,000,000	Note: Reserve is developer funded contribution																																				
After Sixth Year		10B. Source of Cost Estimate: City staff/Developer																																				

Street Reconstruction—Oak/Ham/Ela		Community Services Department	John B. Storer, Community Services Director	
2. Category: Public Works		3. Priority: Low		
4. Location: Area between Central/Oak and Broadway		5. Purpose of Project Request: Modify a project already in the CIP		
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities				
7. Project History (Previous CIP Year or connection to other projects): Water main replacement Last year's CIP had \$1,000,000 in FY28				
8. Description (including incorporating Resiliency): This project will design and repair the infrastructure in the Oak, Ham, Ela and Broadway area of the city. The project will include improvements to streets, drainage, roadways and sidewalks. The project will also include water and sewer design and repairs funded by the appropriate enterprise fund. The project would be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy.				
9. Criteria:				
Useful Life: 30 Years		Meets		
Protects health and Safety of employees/community		X		
Significantly improves the efficiency of existing services		X		
Preserves a previous capital investment made by the City		X		
Reduces future operating costs		X		
Increases future operating revenues:				
Supports efforts to promote economic vitality		X		
Supports efforts to promote a high quality of life		X		
Supports climate change resiliency		X		
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan		X		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$1,000,000	Other	Debt Financing	Choose an item.
TOTAL SIX YEARS	\$1,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Culture and Recreation Projects

Transfer to Capital Reserve - Park/Playground
Park Infrastructure Replace/Maintenance
Community Trail Phase IV-B
Indoor Pool Solar Panel Purchase
Outdoor Pool Improvements
Applevale Park Renovations
Arena—Foster Rink Air Conditioning
Morningside Park Renovations

Proposed FY24 Expenditures	
Fund	Amount
Operating Budget	\$125,000
Reserve Financed	\$206,000
Debt Financed	\$0
Grant Financed	\$0
Total	\$331,000

Transfer to Capital Reserve – Parks/Playgrounds	Recreation Department	Gary Bannon, Recreation Director																																				
2. Category: Culture and Recreation	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Recreation																																						
7. Project History (Previous CIP Year or connection to other projects): FY20-FY23 \$112,500 each																																						
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into re-serve account for payment of future projects and equipment. This is revenue from the General Fund. To ensure adequate funding is available for facility and infrastructure upgrades over time without gaps in funding.																																						
9. Criteria:																																						
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$125,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2025	\$135,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2026	\$140,000	Other	Operating Budget	Choose an item.																																		
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Program year FY 2028	\$140,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2029	\$140,000	Other	Operating Budget	Choose an item.																																		
TOTAL SIX YEARS	\$820,000	Note:																																				
After Sixth Year	\$140,000	10B. Source of Cost Estimate: Staff																																				

Park Infrastructure Replace/Maintenance		Recreation Department	Gary Bannon, Recreation Director	
2. Category: Culture and Recreation		3. Priority: High		
4. Location: Citywide		5. Purpose of Project Request: Equipment: Present Equipment Obsolete		
6. Master Plan Chapter, Section and page #: Recreation		 		
7. Project History (Previous CIP Year or connection to other projects): FY20 – FY 23, \$75,000 each				
8. Description (including incorporating Resiliency): The Master Plan recommends a number of maintenance and upgrade items for parks throughout the city. These projects include replacing signage, increasing/replacing benches, and other amenities as well as replacing and maintaining playground equipment before a complete rehabilitation is required at a greater price and supporting other Capital Improvement Projects. There are also needs to support existing projects with unforeseen expenses from time to time.				
9. Criteria:		Useful Life: 25 Years	Meets	
Protects health and Safety of employees/community			X	
Significantly improves the efficiency of existing services				
Preserves a previous capital investment made by the City			X	
Reduces future operating costs			X	
Increases future operating revenues:				
Supports efforts to promote economic vitality			X	
Supports efforts to promote a high quality of life			X	
Supports resiliency			X	
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan			X	
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$75,000	Other	Capital Reserve	Capital Reserve
Program year FY 2025	\$75,000	Other	Capital Reserve	Capital Reserve
Program year FY 2026	\$75,000	Other	Capital Reserve	Capital Reserve
Program year FY 2027	\$75,000	Other	Capital Reserve	Capital Reserve
Program year FY 2028	\$75,000	Other	Capital Reserve	Capital Reserve
Program year FY 2029	\$75,000	Other	Capital Reserve	Capital Reserve
TOTAL SIX YEARS	\$450,000	Note: 50K Capital Reserve, 25K Impact Fees		
After Sixth Year	\$75,500	10B. Source of Cost Estimate: Staff		

Park Improvements—Community Trail Phase IV-B	Planning Department	Donna Benton, Director of Planning and Community Development																																					
2. Category: Culture and Recreation	3. Priority: High																																						
4. Location: Bellamy Park to Knox Marsh Road	5. Purpose of Project Request: Add a project to the CIP																																						
6. Master Plan Chapter, Section and page #: Recreation																																							
7. Project History (Previous CIP Year or connection to other projects): FY20 \$400,000 (grant) FY21 \$150,000 (portion re-allocated to Phase III) FY23 \$131,000																																							
8. Description (including incorporating Resiliency): The City received grant funding from the State of New Hampshire to construct the Community Trail in 2000. Since that time, two extensions have been planned. Phase IV, is the second of those extensions. This portion of the trail will connect from Bellamy Park, through two multi-family projects and out to Knox Marsh Road. Once completed, the Community Trail will reach from Knox Marsh Road in the south to Watson Road in the north and contain both rural and urban portions. This will improve walkability for numerous neighborhoods and apartment complexes.																																							
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																			
Program year FY 2024	\$131,000	Other	Capital Reserve	Choose an item.																																			
Program year FY 2025	\$500,000	Other	Grant Financing	Capital Reserve																																			
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																			
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																			
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																			
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																			
TOTAL SIX YEARS	\$631,000	Note: Impact Fees will be utilized																																					
After Sixth Year		10B. Source of Cost Estimate: Vendor																																					

Indoor Pool Solar Panel Purchase	Executive Department	Christopher G. Parker, Deputy City Manager																																				
2. Category: General Government	3. Priority: Medium																																					
4. Location: Indoor Pool	5. Purpose of Project Request: Add a new project to the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): This project is the purchase, after five full years of use, of the solar panels installed at the Indoor Pool, as per the Power Purchase Agreement.																																						
9. Criteria:																																						
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Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2025	\$150,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
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Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$150,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement																																				

Outdoor Pool Improvements	Recreation Department	Gary Bannon, Recreation Director																																																		
2. Category: Culture and Recreation	3. Priority: High																																																			
4. Location: Jenny Thompson Pool 150 Portland Ave	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Recreation and Community Facilities																																																				
7. Project History (Previous CIP Year or connection to other projects): The Jenny Thompson Pool has a \$500,000 CIP renovation project approved currently. The estimates for that work are above budget requiring a supplemental appropriation to complete it. This investment will help to complete the critical repairs needed to the pool lining and gutters. In future years the pool deck, pool cover, facility signage, ADA access, pool pumps, filters and valves will need to be replaced or upgraded. In a 2022 evaluation of the facility by Weston & Sampson, the pool was given a 5 year life span if no repairs were made.																																																				
 																																																				
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Applevale Park Renovations	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Applevale Park	5. Purpose of Project Request: Add a new item to the CIP	
6. Master Plan Chapter, Section and page #: Recreation		
7. Project History (Previous CIP Year or connection to other projects): This Park was last renovated in 1992		
8. Description (including incorporating Resiliency): Applevale Park has not had a significant upgrade in almost 30 years. It needs the replacement of the Play-ground equipment, basketball court, and landscaping to improve the site and integrate the recently added multi-purpose field into the park		




9. Criteria	Meets
Protects health and Safety of employees/community	x
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	x
Reduces future operating costs	x
Increases future operating revenues:	
Supports efforts to promote economic vitality	x
Supports efforts to promote a high quality of life	x
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	x

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$150,000	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	\$150,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Arena Foster Rink Air Conditioning	Recreation Department	Gary Bannon, Recreation Director																											
2. Category: Culture and Recreation	3. Priority: Medium																												
4. Location: 110 Portland Ave	5. Purpose of Project Request: Add a project to the CIP																												
6. Master Plan Chapter, Section and page #: Recreation																													
7. Project History (Previous CIP Year or connection to other projects): Moved out compared to FY23 CIP.																													
8. Description (including incorporating Resiliency): There is a potential for a much greater use of the Foster Rink dry surface once the ice is removed seasonally if the building was air conditioned. The rest of the Arena has air conditioning and the compressors are available to connect an additional air conditioning unit so the cost is much less than a stand-alone unit. The payback on this investment will be less than 3 years. The Dehumidifier (Munters Unit) on the Holt rink is 20 years old and has increasing breakdowns and is due for replacement. The replacement unit can be a smaller version as this unit was originally planned to dehumidify both rinks. A separate unit was added for the Foster Rink so that never occurred. Also most of the rooftop units for the locker rooms will need to be replaced as they are over 20 years old as well.																													
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Morningside Park Renovation	Recreation Department	Gary Bannon, Recreation Director																																													
2. Category: Culture and Recreation	3. Priority: Medium																																														
4. Location: Morningside Park	5. Purpose of Project Request: Add a new item to the CIP																																														
6. Master Plan Chapter, Section and page #: Recreation																																															
7. Project History (Previous CIP Year or connection to other projects): Morningside Park has not had a renovation in over 30 years																																															
8. Description (including incorporating Resiliency): Morningside Park is in a densely populated neighborhood and is mostly open space with 40 year old swings and a slide but no other recreation amenities. It is in great need of enhancement and upgrades to the equipment that is there.																																															
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Public Library Projects

Library Books and Collections
Library Facility Upgrades

Proposed FY24 Expenditures	
Fund	Amount
Operating Budget	\$133,118
Reserve Financed	\$0
Debt Financed	\$0
Grant Financed	\$0
Total	\$133,118

Library Books and Collections	Department: Public Library	Contact: Denise LaFranske, Library Director																																				
2. Category: Public Library	3. Priority: High																																					
4. Location: 73 Locust Street	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$115,052 FY21 \$118,387 FY22 \$121,822 FY23 \$129,241																																						
8. Description (including incorporating Resiliency): Capital Account 4748 funds ongoing purchases of library materials. - print books (hard and softcover) - DVDs - Audiobooks on CD - music CDs																																						
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Program year FY 2024	\$133,118	Other	Operating Budget	Special Revenue																																		
Program year FY 2025	\$137,112	Other	Operating Budget	Special Revenue																																		
Program year FY 2026	\$141,225	Other	Operating Budget	Special Revenue																																		
Program year FY 2027	\$145,462	Other	Operating Budget	Special Revenue																																		
Program year FY 2028	\$149,826	Other	Operating Budget	Special Revenue																																		
Program year FY 2029	\$154,320	Other	Operating Budget	Special Revenue																																		
TOTAL SIX YEARS	\$861,063	Note:																																				
After Sixth Year	\$160,493	10B. Source of Cost Estimate: Past 5 year history of State bid																																				

Library Facility Upgrades	Department: Public Library	Contact: Denise LaFrane, Library Director																										
2. Category: Public Library	3. Priority: High																											
4. Location: 73 Locust Street	5. Purpose of Project Request: Modify a project already in the CIP																											
6. Master Plan Chapter, Section and page #: Community Facilities																												
7. Project History (Previous CIP Year or connection to other projects): FY 22 1.9M renovation project																												
8. Description (including incorporating Resiliency): This project is a continuation of a previously approved project which intended to replace the roof and implement improvements to the public library in line with a feasibility study completed. As part of the work which occurred post-approval, a code review and basic architectural review noted additional issues which need to be incorporated, thus increasing the cost of the project. • Complete replacement of current fire sprinkler system. Current system has failed annual inspection. • Upgrade building mechanicals as well as automation, to insure maximum efficiency. • Interior renovation to create better flow, as well as library programming. • Create new entrance from parking lot, adding a new stairway allowing patrons easy access to the rest of the building. • Relocate restrooms for better access and functionality with the surrounding program area. • Create meeting areas in the building to accommodate small groups.																												
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Program year FY 2025	\$2,500,000	Improvements to Buildings	Debt Financing	Choose an item																								
Program year FY 2026	\$2,500,000	Improvements to Buildings	Debt Financing	Choose an item																								
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																								
TOTAL SIX YEARS	\$5,000,000	Note:																										
After Sixth Year		10B. Source of Cost Estimate: Past 5 year history of State bid																										

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Education Projects

Transfer to Capital Reserve - Curriculum

Transfer to Capital Reserve - Facilities

Transfer to Capital Reserve - Info. Tech

Transfer to Capital Reserve - Athletics

Curriculum Replacement and Upgrade

Facilities/School Maintenance and Repairs District Improvements

Facilities/School Maintenance and Repairs-DMS Roof

Furniture Replacement

Information Technology Replacement and Upgrade

DHS Equip Storage, Bleacher, Turf & Track Replacement

Garrison Elementary School Renovations

DHS Solar Panel Purchase

Proposed FY23 Expenditures

Fund	Amount
Operating Budget	\$950,000
Reserve Financed	\$850,000
Debt Financed	\$0
Grant Financed	\$0
Total	\$1,800,000

Transfer to Capital Reserve- Curriculum	School Department	Dr. William R. Harbron, Ed.D. Superintendent																								
2. Category: Education	3. Priority: High																									
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): Continued from previous CIP FY22: \$50,000; FY23: \$0																										
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into re- serve account for payment of future large curriculum upgrade projects. This reserve fund will be used in con- junction with the annual curriculum funding in the general operating budget to ensure adequate funding is availa- ble for curriculum upgrades without having large in- creases in tax rates.																										
9. Criteria:																										
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																						
Program year FY 2024	\$150,000	Other	Operating Budget	Choose an item.																						
Program year FY 2025	\$150,000	Other	Operating Budget	Choose an item.																						
Program year FY 2026	\$150,000	Other	Operating Budget	Choose an item.																						
Program year FY 2027	\$150,000	Other	Operating Budget	Choose an item.																						
Program year FY 2028	\$150,000	Other	Operating Budget	Choose an item.																						
Program year FY 2029	\$150,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$900,000	Note:																								
After Sixth Year	\$150,000	10B. Source of Cost Estimate: Staff																								

Transfer to Capital Reserve-Facilities		Department	Dr. William R. Harbron, Ed.D. Superintendent																																		
2. Category: Education		3. Priority: High																																			
4. Location: District Wide		5. Purpose of Project Request: Modify a project already in the CIP																																			
6. Master Plan Chapter, Section and page #: Community Facilities																																					
7. Project History (Previous CIP Year or connection to other projects): FY19 \$50,000 FY20 \$50,000 FY21 & FY22 \$250,000																																					
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into the existing School Facility reserve account for payment of future facility upgrades/improvement projects. This reserve fund will be used to ensure adequate funding is available for school facility upgrades without having large increases in tax rates.																																					
9. Criteria:																																					
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																	
Program year FY 2024	\$250,000	Other	Operating Budget	Choose an item.																																	
Program year FY 2025	\$250,000	Other	Operating Budget	Choose an item.																																	
Program year FY 2026	\$250,000	Other	Operating Budget	Choose an item.																																	
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Program year FY 2028	\$250,000	Other	Operating Budget	Choose an item.																																	
Program year FY 2029	\$250,000	Other	Operating Budget	Choose an item.																																	
TOTAL SIX YEARS	\$1,500,000	Note:																																			
After Sixth Year	\$250,000	10B. Source of Cost Estimate: Staff																																			

Transfer to Capital Reserve-Information Technology		School Department	Dr. William R. Harbron, Ed.D. Superintendent																																					
2. Category: Education		3. Priority: High																																						
4. Location: District Wide		5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects): Continued from previous CIP FY22: \$250,000 FY23:\$125,000																																								
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into the existing School Information Technology reserve account for payment of future IT upgrade/improvement projects. Capital Reserve funds are used in conjunction with general Operating Budget funds and E-Rate reimbursements.																																								
9. Criteria:																																								
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Program year FY 2024	\$20,000	Other	Operating Budget	Choose an item.																																				
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Program year FY 2029	\$20,000	Other	Operating Budget	Choose an item.																																				
TOTAL SIX YEARS	\$120,000	Note:																																						
After Sixth Year	\$20,000	10B. Source of Cost Estimate: Staff																																						

Transfer to Capital Reserve-Athletics	School Department	Dr. William R. Harbron, Ed.D. Superintendent																								
2. Category: Education	3. Priority: High																									
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY19—FY23 \$20,000 each																										
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into the existing School Athletics reserve account for payment of future athletic upgrades, improvements, and any replacement and/or repair projects. To ensure adequate funding is available for athletic upgrade and improvement projects without having large increases in tax rates. Capital Reserve funds are used in conjunction with General Operating Funds and Special Revenue Funds generated from athletic gate receipts and field user fees.																										
9. Criteria:																										
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Program year FY 2024	\$20,000	Other	Operating Budget	Choose an item.																						
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Program year FY 2026	\$20,000	Other	Operating Budget	Choose an item.																						
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Program year FY 2029	\$20,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$120,000	Note:																								
After Sixth Year	\$20,000	10B. Source of Cost Estimate: Staff																								

Curriculum Replacement and Upgrade		School Department	Dr. William R. Harbron, Ed.D. Superintendent																																					
2. Category: Education		3. Priority: High																																						
4. Location: District Wide		5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects): FY20 \$100,000 FY21 \$100,000 FY21 \$450,000 FY23 \$250,000																																								
8. Description (including incorporating Resiliency): Planned curriculum review and upgrade per Curriculum Cycle. Expenditures from this account ensure that adequate funding is available for curriculum upgrades without having large increases in tax rates. FY2024 - K-8 Literacy Adoption funded out of the general fund for \$250,000.																																								
9. Criteria:																																								
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																				
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Program year FY 2029	\$100,000	Other	Capital Reserve	Choose an item.																																				
TOTAL SIX YEARS	\$600,000	Note:																																						
After Sixth Year	\$100,000	10B. Source of Cost Estimate: SAU																																						

Facilities/School Maintenance and Repairs District Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent																																				
2. Category: Education	3. Priority: High																																					
4. Location: District Wide	5. Purpose of Project Request: Add a project to the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): Continued from a previous CIP FY21: \$657,000; FY22: \$352,000; FY23:\$280,000																																						
8. Description (including incorporating Resiliency): - Mechanical and ventilation systems to include, but not limited to plumbing and electrical upgrades, HVAC - Roof and insulation - Window replacement & coverings - Life Safety - Paving and Striping - Replacement and expansion of bathrooms - Remodeling and enlarging of classrooms to NH state standards - Energy efficiency upgrades - Miscellaneous improvements to buildings/grounds																																						
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9. Criteria:	Useful Life 20 yr	Meets																																				
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Increases future operating revenues:		X																																				
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2025	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2026	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2027	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2028	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
Program year FY 2029	\$100,000	Improvements to Buildings	Capital Reserve	Choose an item.																																		
TOTAL SIX YEARS	\$600,000	Note: Funding from Capital Reserves may be used in conjunction with general Operating Budget funds.																																				
After Sixth Year	\$100,000	10B. Source of Cost Estimate: Staff																																				





Facilities/School Maintenance and Repairs—DMS Roof		School Department	Dr. William R. Harbron, Ed.D. Superintendent																									
2. Category: Education		3. Priority: High																										
4. Location: District Wide		5. Purpose of Project Request: Add a project to the CIP																										
6. Master Plan Chapter, Section and page #: Community Facilities																												
7. Project History (Previous CIP Year or connection to other projects):																												
8. Description (including incorporating Resiliency): This project will entail adding a new layer of EPDM (approximately 52,000 SF) on the existing EPDM roof at Dover Middle School-Second Phase in CIP started in FY2020. This will be paired with an HVAC project that may be eligible for Federal ESSER funding.																												
9. Criteria:																												
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Consistent with Dept. Strategic Plan	X																											
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																									
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																								
Program year FY 2024	\$650,000	Improvements to Buildings	Capital Reserve	Choose an item.																								
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																								
TOTAL SIX YEARS	\$650,000	Note: Funding from Capital Reserves may be used in conjunction with general Operating Budget funds.																										
After Sixth Year	\$0	10B. Source of Cost Estimate: ArM Roof Consultants																										

Furniture Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent		
2. Category: Education	3. Priority: Medium			
4. Location: District Wide	5. Purpose of Project Request: Add a project to the CIP			
6. Master Plan Chapter, Section and page #: Community Facilities	 			
7. Project History (Previous CIP Year or connection to other projects): FY21-FY23 \$25,000				
8. Description (including incorporating Resiliency): Replacement of classroom furniture to ensure that ergonomics and functionality is maintained for a productive learning environment.				
9. Criteria:				
Useful Life 30 years	Meets			
Protects health and Safety of employees/community				
Significantly improves the efficiency of existing services	X			
Preserves a previous capital investment made by the City	X			
Reduces future operating costs	X			
Increases future operating revenues:				
Supports efforts to promote economic vitality	X			
Supports efforts to promote a high quality of life	X			
Supports resiliency				
Responds to a Federal or State requirement	X			
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan	X			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$25,000	Other	Operating Budget	Choose an item.
Program year FY 2025	\$25,000	Other	Operating Budget	Choose an item.
Program year FY 2026	\$25,000	Other	Operating Budget	Choose an item.
Program year FY 2027	\$25,000	Other	Operating Budget	Choose an item.
Program year FY 2028	\$25,000	Other	Operating Budget	Choose an item.
Program year FY 2029	\$25,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$150,000	Note:		
After Sixth Year	\$25,000	10B. Source of Cost Estimate: Staff		

Information Technology Replacement and Upgrade		School Department	Dr. William R. Harbron, Ed.D. Superintendent																																					
2. Category: Education		3. Priority: High																																						
4. Location: District Wide		5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects): FY17 \$75,000 FY18 \$125,000 FY21 \$152,000																																								
8. Description (including incorporating Resiliency):																																								
- District hardware lease replacement on a four-year life span - District hardware purchased replacement plan on a five-year life span - Replacement and lease of print solutions and other related hardware - Large scale replacement of software programs																																								
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 10 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td></td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>					9. Criteria:	Useful Life 10 years	Meets	Protects health and Safety of employees/community			Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement		X	PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																				
Program year FY 2024	\$485,000	Other	Operating Budget	Choose an item.																																				
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Program year FY 2028	\$485,000	Other	Operating Budget	Choose an item.																																				
Program year FY 2029	\$485,000	Other	Operating Budget	Choose an item.																																				
TOTAL SIX YEARS	\$2,910,000	Note:																																						
After Sixth Year	\$485,000	10B. Source of Cost Estimate: Staff																																						

DHS Equip Storage, Bleacher, Turf & Track Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent																								
2. Category: Education	3. Priority: High																									
4. Location: Dover High School	5. Purpose of Project Request: Add a new project to the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities Page																										
7. Project History (Previous CIP Year or connection to other projects):																										
8. Description (including incorporating Resiliency): New turf field and track replacement at the Dunaway Field. This will enhance the work completed on the athletic fields in 2020 at the High School. Improvements include new turf field, paired with a bleacher, press box, concessions, storage, public bathrooms, and track replacement at Dover High School.																										
9. Criteria:																										
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Program year FY 2025	\$2,500,000	Other	Debt Financing	Choose an item.																						
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																						
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Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																						
TOTAL SIX YEARS	\$2,500,000	Note:																								
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement																								

Garrison Elementary School Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent																																													
2. Category: Education	3. Priority: High																																														
4. Location: 50 Garrison Road	5. Purpose of Project Request: Modify a project already in the CIP																																														
6. Master Plan Chapter, Section and page #: Community Facilities																																															
7. Project History (Previous CIP Year or connection to other projects): FY16: \$6,900,000; FY18: \$1,200,000; FY21: 240,000																																															
8. Description (including incorporating Resiliency): FY 2026:																																															
• Emergency generator to provide emergency power to Garrison Elementary School in the event of a long duration power outage. • Upgrade accessibility standards • Admin Addition w/new main entrance and renovation • Bus Loop ♦ Address site needs																																															
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 50 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td></td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td></td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>			9. Criteria:	Useful Life 50 years	Meets	Protects health and Safety of employees/community			Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement		X	PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X									
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)																																															
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DHS Solar Panel Purchase	School Department	Dr. William R. Harbron, Ed.D. Superintendent																								
2. Category: Education	3. Priority: Medium																									
4. Location: Dover High School	5. Purpose of Project Request: Modify a Project to the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																										
7. Project History (Previous CIP Year or connection to other projects):																										
8. Description (including incorporating Resiliency): This project is the purchase, after ten full years of use, of the solar panels installed at the High School Indoor Pool, as per the Power Purchase Agreement.																										
9. Criteria:																										
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Useful Life 25 years	Meets																									
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Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																						
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																						
Program year FY 2026	\$600,000	Machinery and Equipment	Capital Reserve	Choose an item.																						
Program year FY 2027	\$100,000	Machinery and Equipment	Capital Reserve	Choose an item.																						
Program year FY 2028	\$100,000	Machinery and Equipment	Capital Reserve	Choose an item.																						
Program year FY 2029	\$200,000	Machinery and Equipment	Capital Reserve	Choose an item.																						
TOTAL SIX YEARS	\$1,000,000	Note:																								
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement																								

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Special Revenue Projects

Building Access Control and CCTV Systems

Conservation Funding

DoverNet Client System Replacement

School Athletic Improvements

School Cafeteria Maintenance/Repair/Upgrade

School Light Vehicle Replacement

Downtown Snow Removal Equipment

Elementary School HVAC upgrades

McConnell Center Boiler and Pump Replacement

McConnell Center Gym AC

McConnell Center Rubber Roof

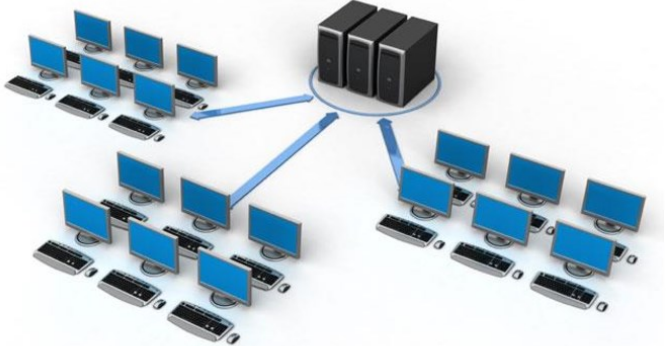
Parking Facility - Downtown

Proposed FY24 Expenditures

Fund	Amount
Operating Budget	\$679,209
Reserve Financed	\$0
Debt Financed	\$0
Grant Financed	\$3,950,000
Total	\$4,629,209

Conservation Funding	Planning and Community Development	Donna Benton Director of Planning & Community Dev.																																				
2. Category: Special Revenue	3. Priority: High																																					
4. Location: City Wide	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$250,000 in CIP—\$536,000 received FY21 \$250,000 in CIP—\$246,000 received FY22 \$250,000 in CIP—\$297,000 received FY23 \$250,000 in CIP—\$TBD received																																						
8. Description (including incorporating Resiliency): Dover has a long history of protecting open land through the purchase of conservation easements. The Open Lands Committee was created to lead that effort. Current Use Penalty payments are deposited in the Conservation Fund, except for the first \$100,000 which is transferred to the General Fund to partially pay for a City Planner. The OLC requests \$250,000 annually for preservation of land. A 2018 change to the Transfer of Development Rights ordinance directs payments into the Conservation Fund, which has resulted in revenues of \$1,500,000 to fund this request. Land conservation helps mitigate climate change impacts and reduce municipal service expenditures.																																						
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$250,000	Land Acquisition	Operating Budget	Choose an item.																																		
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Program year FY 2029	\$250,000	Land Acquisition	Operating Budget	Choose an item.																																		
TOTAL SIX YEARS	\$1,500,000	Note: Transfer of Development Rights and Current Use Fees																																				
After Sixth Year	\$250,000	10B. Source of Cost Estimate: Staff																																				

DoverNet Client System Replacement	Executive Department	Annie Dove, Information Technology Director
2. Category: Special Revenue	3. Priority: High	
4. Location: Various Municipal Buildings	5. Purpose of Project Request: Equipment: Scheduled Replacement	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects): FY21 \$54,000		
8. Description (including incorporating Resiliency): The City of Dover has 230 client systems for use by employees. Clients are replaced on a rotating basis once every 7 years or so (30-32/year).		



9. Criteria:	Useful Life 7 years	Meets	
Protects health and Safety of employees/community		X	
Significantly improves the efficiency of existing services		X	
Preserves a previous capital investment made by the City		X	
Reduces future operating costs			
Increases future operating revenues:			
Supports efforts to promote economic vitality			
Supports efforts to promote a high quality of life		X	
Supports resiliency			
Responds to a Federal or State requirement			
PCI # or Consequence of Failure #			
Consistent with Dept. Strategic Plan		X	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$60,420	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2025	\$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2026	\$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2027	\$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2028	\$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2029	\$62,195	Machinery and Equipment	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$371,395	Note: DoverNet		
After Sixth Year	\$62,195	10B. Source of Cost Estimate: Vendor		

School Athletic Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Special Revenue	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects): FY18 \$50,000 FY21 \$30,000 FY22 \$30,000 FY23 \$30,000		
8. Description (including incorporating Resiliency): Special revenue funds will be used in conjunction with capital reserve funds to fund improvements of current and future athletic projects and programming needs, such as: - Fields, track and related equipment - Tennis courts - Score Boards - Lighting - Storage Facilities - Bleachers		




9. Criteria:	Useful Life 10 years	Meets
Protects health and Safety of employees/community		X
Significantly improves the efficiency of existing services		X
Preserves a previous capital investment made by the City		X
Reduces future operating costs		X
Increases future operating revenues:		
Supports efforts to promote economic vitality		
Supports efforts to promote a high quality of life		X
Supports resiliency		
Responds to a Federal or State requirement		X
PCI # or Consequence of Failure #		
Consistent with Dept. Strategic Plan		X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT
Program year FY 2024	\$30,000	Other
Program year FY 2025	\$30,000	Other
Program year FY 2026	\$30,000	Other
Program year FY 2027	\$30,000	Other
Program year FY 2028	\$30,000	Other
Program year FY 2029	\$30,000	Other
TOTAL SIX YEARS	\$180,000	Note:
After Sixth Year	\$30,000	

10A. Recommended Sources of Financing	
PRINCIPAL	SECONDARY
Operating Budget	Choose an item.
Operating Budget	Choose an item.
Operating Budget	Choose an item.
Operating Budget	Choose an item.
Operating Budget	Choose an item.
Operating Budget	Choose an item.
10B. Source of Cost Estimate: Staff	

School Cafeteria Maintenance/Repair/Upgrade	School Department	Dr. William R. Harbron, Ed.D. Superintendent																																											
2. Category: Special Revenue	3. Priority: High																																												
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP																																												
6. Master Plan Chapter, Section and page #: Community Facilities																																													
7. Project History (Previous CIP Year or connection to other projects): FY20 \$40,000 FY21 \$40,000 FY22 \$40,000 FY23 \$40,000																																													
8. Description (including incorporating Resiliency): Ongoing repair of the infrastructure and replacement of the equipment and furniture is essential to providing high quality food and nutrition services to students. A multi-year strategic plan for improvements is under development to inform project priorities. - Cafeteria/Kitchen Maintenance and Repairs - Mechanical and Ventilation Systems, Plumbing and Electrical upgrades - Life Safety improvements - Replacement of furniture and equipment - Replacement of food service transportation vehicle																																													
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School Light Vehicle Equipment Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent																																				
2. Category: Special Revenue	3. Priority: High																																					
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20—FY23 \$50,000 / year																																						
8. Description (including incorporating Resiliency): Replace district vehicles (primarily vans) that transport students to various curricular and co-curricular activities. Replacement of maintenance equipment such as tractors, trailers, scissor lifts, Steiner and the like, as well as utility vehicles to transport equipment and materials. Several current pieces of equipment (e.g., scissor lift) are out of code and need to be replaced to meet OSHA and other safety standards. Utility vehicles are nearing end of life and will impact ability to effectively maintain facilities if not replaced.																																						
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TOTAL SIX YEARS	\$300,000	Note:																																				
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Downtown Snow Removal Equipment	Police Department	William M. Breault, Chief of Police																																																		
2. Category: Special Revenue	3. Priority: High																																																			
4. Location: 46 Chestnut St	5. Purpose of Project Request: Add a new item to the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities																																																				
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Purchase of Bobcat T450 or similar to be used to remove snow from downtown parking areas and meters as well the top level of the parking garage. This will eliminate the need to contract with private vendors and day laborers, who due to staffing challenges have been unable to meet the needs of the Parking Bureau. (Quote attached)																																																				
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Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																																
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																																
TOTAL SIX YEARS	\$78,789																																																			
After Sixth Year	\$0	10B. Source of Cost Estimate: Bobcat of NH																																																		

Elementary School HVAC Upgrades		School Department	Dr. William R. Harbron, Ed.D. Superintendent																																																													
2. Category: Education		3. Priority: High																																																														
4. Location: Dover Middle School, Woodman Park Elementary and Horne Street Elementary		5. Purpose of Project Request: Modify a project already in the CIP																																																														
6. Master Plan Chapter, Section and page #: Community Facilities																																																																
7. Project History (Previous CIP Year or connection to other projects):																																																																
8. Description (including incorporating Resiliency):																																																																
This project will include purchase and installation of AC/ Dehumidification system into the three schools with no systems, currently. This project is based upon a previous project solely looking at the Middle School.																																																																
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:30%;">9. Criteria:</td> <td style="width:30%; text-align: center;">Useful Life 20 years</td> <td style="width:10%; text-align: center;">Meets</td> <td colspan="2"></td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td></td><td colspan="2"></td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Reduces future operating costs</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td><td colspan="2"></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Supports resiliency</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td><td colspan="2"></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td><td colspan="2"></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td><td colspan="2"></td></tr> </table>					9. Criteria:	Useful Life 20 years	Meets			Protects health and Safety of employees/community					Significantly improves the efficiency of existing services		X			Preserves a previous capital investment made by the City		X			Reduces future operating costs		X			Increases future operating revenues:					Supports efforts to promote economic vitality		X			Supports efforts to promote a high quality of life		X			Supports resiliency		X			Responds to a Federal or State requirement					PCI # or Consequence of Failure #					Consistent with Dept. Strategic Plan		X		
9. Criteria:	Useful Life 20 years	Meets																																																														
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Consistent with Dept. Strategic Plan		X																																																														
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																																																													
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																																												
Program year FY 2024	\$3,850,000	Machinery and Equipment	Grant Financing	Capital Reserve																																																												
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																																												
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																																												
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																																												
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																																												
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																																												
TOTAL SIX YEARS	\$3,850,000	Note:																																																														
After Sixth Year		10B. Source of Cost Estimate: Staff																																																														

McConnell Center Boiler and Pump Replacement	Recreation Department	Gary Bannon, Recreation Director																																				
2. Category: Special Revenue	3. Priority: High																																					
4. Location: 61 Locust Street	5. Purpose of Project Request: Modify a project in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency):																																						
The McConnell Center was fully renovated in 2005 and 2006. There were two Natural Gas Boilers installed at that time. Both boilers have had significant structural and operational failures in the first several years and are no longer under warranty. The chances are high that one or both of these will fail and the related pumps within the next several years based on analysis by Siemens technicians who work on them. They both need to be replaced along with the system circulating pumps that work with them.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 40 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td></td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td></td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Reduces future operating costs</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Supports resiliency</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td style="text-align: center;">X</td><td></td></tr> </table>			9. Criteria:	Useful Life 40 years	Meets	Protects health and Safety of employees/community			Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City	X		Reduces future operating costs	X		Increases future operating revenues:			Supports efforts to promote economic vitality	X		Supports efforts to promote a high quality of life	X		Supports resiliency	X		Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan	X	
9. Criteria:	Useful Life 40 years	Meets																																				
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PCI # or Consequence of Failure #																																						
Consistent with Dept. Strategic Plan	X																																					
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$170,000	Other	Operating Budget	Choose an item.																																		
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$170,000	Note: Capital portion of rent for McConnell Center will pay for the improvements																																				
After Sixth Year		10B. Source of Cost Estimate: Staff																																				

McConnell Center Gym AC	Recreation Department	Gary Bannon, Recreation Director																																																		
2. Category: Special Revenue	3. Priority: Medium																																																			
4. Location: 61 Locust Street	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities																																																				
7. Project History (Previous CIP Year or connection to other projects):																																																				
8. Description (including incorporating Resiliency):																																																				
The McConnell Center was renovated in 2006 and the gym was not included in the air conditioning due to cost. This limits use of the gym in the warmer months, although there is year round demand. Reflection of the sun off of the windows impacts basketball players at certain times of the day necessitating window shades. If these items were addressed, use could increase. The gym is in its own zone so it can have a separate unit placed on the roof and tie into the ventilation system so it will not put an additional burden on the current system that covers the rest of the building.																																																				
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 40 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td></td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Reduces future operating costs</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td></td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td style="text-align: center;">X</td> <td></td> </tr> </table>			9. Criteria:	Useful Life 40 years	Meets	Protects health and Safety of employees/community			Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City	X		Reduces future operating costs	X		Increases future operating revenues:			Supports efforts to promote economic vitality			Supports efforts to promote a high quality of life	X		Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan	X															
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<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="3" style="text-align: left;">10. Cost (Years 2 – 6 use an inflationary factor of 4%)</td> <td colspan="2" style="text-align: left;">10A. Recommended Sources of Financing</td> </tr> <tr> <td style="width: 15%;">BUDGET FY</td> <td style="width: 20%;">TOTAL (Interest cost not included)</td> <td style="width: 20%;">COST ELEMENT</td> <td style="width: 20%;">PRINCIPAL</td> <td style="width: 25%;">SECONDARY</td> </tr> <tr> <td>Program year FY 2024</td> <td>\$0</td> <td>Choose an item.</td> <td>Choose an item.</td> <td>Choose an item.</td> </tr> <tr> <td>Program year FY 2025</td> <td>\$270,000</td> <td>Building Construction</td> <td>Operating Budget</td> <td>Choose an item.</td> </tr> <tr> <td>Program year FY 2026</td> <td>\$0</td> <td>Choose an item.</td> <td>Choose an item.</td> <td>Choose an item.</td> </tr> <tr> <td>Program year FY 2027</td> <td>\$0</td> <td>Choose an item.</td> <td>Choose an item.</td> <td>Choose an item.</td> </tr> <tr> <td>Program year FY 2028</td> <td>\$0</td> <td>Choose an item.</td> <td>Choose an item.</td> <td>Choose an item.</td> </tr> <tr> <td>Program year FY 2029</td> <td>\$0</td> <td>Choose an item.</td> <td>Choose an item.</td> <td>Choose an item.</td> </tr> <tr> <td>TOTAL SIX YEARS</td> <td>\$270,000</td> <td colspan="3">Note: Capital portion of rent for McConnell Center will pay for the improvements</td> </tr> <tr> <td>After Sixth Year</td> <td></td> <td colspan="3">10B. Source of Cost Estimate: Staff</td> </tr> </table>			10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.	Program year FY 2025	\$270,000	Building Construction	Operating Budget	Choose an item.	Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.	Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.	Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.	Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.	TOTAL SIX YEARS	\$270,000	Note: Capital portion of rent for McConnell Center will pay for the improvements			After Sixth Year		10B. Source of Cost Estimate: Staff		
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TOTAL SIX YEARS	\$270,000	Note: Capital portion of rent for McConnell Center will pay for the improvements																																																		
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McConnell Center Rubber Roof Replacement		Recreation Department	Gary Bannon, Recreation Director																																					
2. Category: Special Revenue		3. Priority: Medium																																						
4. Location: 61 Locust Street		5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects):																																								
8. Description (including incorporating Resiliency):																																								
The McConnell Center has several roof areas of various materials. Shingled and steel roofs have been replaced and the two main rubber roofs are due for replacement soon. They are over 20 years old and cover a majority of the building.																																								
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 40 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td></td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Reduces future operating costs</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td></td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td style="text-align: center;">X</td> <td></td> </tr> </table>					9. Criteria:	Useful Life 40 years	Meets	Protects health and Safety of employees/community			Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City	X		Reduces future operating costs	X		Increases future operating revenues:			Supports efforts to promote economic vitality			Supports efforts to promote a high quality of life	X		Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan	X	
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Consistent with Dept. Strategic Plan	X																																							
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																				
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																				
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																				
Program year FY 2026	\$281,500	Building Construction	Operating Budget	Choose an item.																																				
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																				
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																				
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																				
TOTAL SIX YEARS	\$281,500	Note: Capital portion of rent for McConnell Center will pay for the improvements																																						
After Sixth Year		10B. Source of Cost Estimate: Staff																																						

Parking Facility—Downtown	Police Department	Chief William Breault																																																		
2. Category: Special Revenue	3. Priority: Medium																																																			
4. Location: Downtown	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Transportation																																																				
7. Project History (Previous CIP Year or connection to other projects): FY15 \$11.5M																																																				
8. Description (including incorporating Resiliency):																																																				
The design and construction of a minimum 70 (35 up/35 ground) space parking deck in the downtown. Costs associated with the evaluation, appraisal, acquisition, survey, assessment, engineering, design, hazardous waste remediation and sale of parking lots to assist in funding the project are included. This would enable future downtown commercial and residential expansion and allows for the spreading out of parking spaces within the downtown core. This is a recommendation of various parking management studies conducted for the City between 2000 and 2012. Prior to matriculation to year one, a financial analysis of the TIF district will need to be provided with review by the Parking Commission and Downtown Dover TIF Boards.																																																				
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%;">Useful Life 40 years</td> <td style="width: 20%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td></td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td></td></tr> <tr><td>Reduces future operating costs</td><td></td><td></td></tr> <tr><td>Increases future operating revenues:</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports resiliency</td><td></td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>			9. Criteria:	Useful Life 40 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City			Reduces future operating costs			Increases future operating revenues:		X	Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X														
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TIF Projects

Site Improvements- Waterfront Development/Dredge Cell Closure
Street Reconstruction Henry Law Ave/River Street
Park Improvements-Waterfront

Proposed FY24 Expenditures	
Fund	Amount
Operating Budget	\$0
Reserve Financed	\$0
Debt Financed	\$4,000,000
Grant Financed	\$0
Total	\$4,000,000

Waterfront Development—Site Improvements/ Dredge Cell Closure		Executive Department		Christopher G. Parker, Deputy City Manager																																					
2. Category: TIF		3. Priority: High																																							
4. Location: River Street parcel		5. Purpose of Project Request: Modify a project already in the CIP																																							
6. Master Plan Chapter, Section and page #: Land Use																																									
7. Project History (Previous CIP Year or connection to other projects): FY21 \$2,400,000																																									
8. Description (including incorporating Resiliency):																																									
This portion of Washington Street (from River to Towne Drive) is in very poor shape and is not intended to handle large volumes of traffic. This upgrade will allow for increased traffic routing options and provide an attractive alternative entrance for visitors to Maglaras Park. The design will transition the road from the urban core to the residential area of Henry Law Avenue with a parkway design as it flows through Maglaras Park. Further enhancements include raising the elevation of the property six feet to account for sea level rise, and restoration of the shoreland, which has eroded over time. As part of the Land Development Agreement, the City agreed to fund \$15,000,000 in site improvements, to be repaid through tax guarantees. Previously, \$6,600,000 has been allocated through the CIP. As the site development plan has progressed, the need for the additional funding has been reached. This project also caps and closes the dredge cell site used to place the materials removed from the Cochecho River during the most recent dredging efforts. Work includes properly decommissioning and closing the dredge cell per the approved plan for the site, and building a parking lot on the closed cell.																																									
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TOTAL SIX YEARS	\$4,000,000	Note: Waterfront TIF to pay debt service, with land sale proceeds being applied																																							
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Street Reconstruction Henry Law Ave/River Street	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: TIF	3. Priority: High																																																			
4. Location: Henry Law Avenue and River Street	5. Purpose of Project Request: Modify a project already in the CIP																																																			
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The portion of the Henry Law Avenue, between Washington Street and River Street/George Street would be reconstructed, including pedestrian and vehicular improvements, along with drainage and parking improvements. Utilities would be relocated underground as well. Work to tie in the streetscape and utilities on River Street, between Henry Law Avenue and the Makem Bridge would also be completed. The roadway condition has been in poor shape for many years, and repairs have been postponed until after other improvements needed in Henry Law Park and the area surrounding the park were completed.																																																				
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Waterfront Development—Park Improvements	Executive Department	Christopher G. Parker, Deputy City Manager																																																		
2. Category: TIF	3. Priority: High																																																			
4. Location: Waterfront	5. Purpose of Project Request: Add a new project to the CIP																																																			
6. Master Plan Chapter, Section and page #: Land Use																																																				
7. Project History (Previous CIP Year or connection to other projects):																																																				
8. Description (including incorporating Resiliency): The Cochecho Waterfront Development Advisory Committee worked with consultants to design a public park along the Cochecho River. Amenities include walking trails, a living shoreline, public art, boat ramps, a pavilion, and more. Grant funding is being applied for to assist with the financing of the project.																																																				
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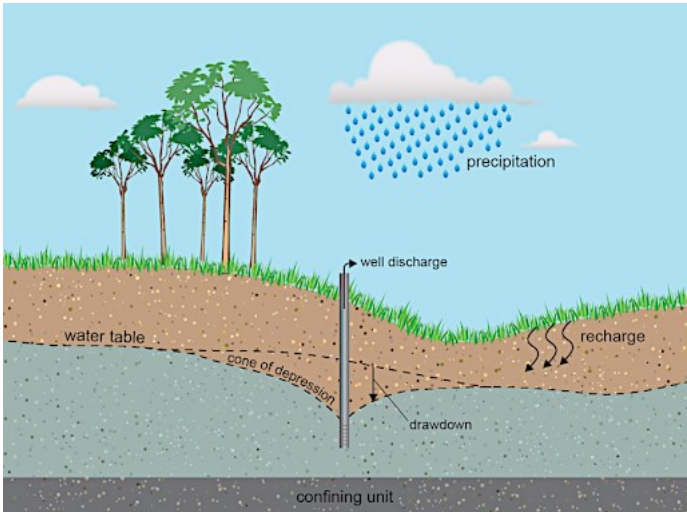
Water Fund Projects

Transfer to Capital Reserve
Water Exploration
Water Heavy Equipment Replacement
Water Light Vehicle Replacement*
Water Main Replacement - Citywide
Water Meter Replacement
Water Treatment Plant & Well Equipment
Wellhead Protection
Mill Street Pump Station*
Water Main Replacement-Court/Union*
Water Main Replacement-Fifth/Grove*
Rehabilitate Garrison Hill Storage Tank
Water System Model and Asset Management
New Supply Source Development
Water Main Replacement - Littleworth Rd
Water Main Replacement-Lower Central Ave*
Water Main Replacement– Central Ave
Well Upgrades - Hughes Well
Water Main Replacement - Oak/Ham/Ela*

Proposed FY24 Expenditures

Fund	Amount
Operating Budget	\$690,000
Reserve Financed	\$493,095
Debt Financed	\$2,058,000
Grant Financed	\$2,113,500
Total	\$5,354,595

Transfer to Capital Reserve	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Water Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20– FY23 \$500,000 / year																										
8. Description (including incorporating Resiliency): Transfer of funds from the operating budget into re- serve account for payment of future projects and equip- ment. To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.																										
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Supports efforts to promote economic vitality	X																									
Supports efforts to promote a high quality of life	X																									
Supports resiliency	X																									
Responds to a Federal or State requirement																										
PCI # or Consequence of Failure #																										
Consistent with Dept. Strategic Plan	X																									
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																								
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																						
Program year FY 2024	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2025	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2026	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2027	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2028	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2029	\$500,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$3,000,000	Note:																								
After Sixth Year	\$500,000	10B. Source of Cost Estimate: Staff																								

Water Exploration	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Water Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20– FY23 \$100,000 / year																										
8. Description (including incorporating Resiliency): Water exploration and purchase of land for a new water supply well. To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.																										
9. Criteria:																										
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 70%;">Useful Life 30 years</th> <th style="width: 30%;">Meets</th> </tr> </thead> <tbody> <tr><td>Protects health and Safety of employees/community</td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td style="text-align: center;">X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td style="text-align: center;">X</td></tr> </tbody> </table>			Useful Life 30 years	Meets	Protects health and Safety of employees/community	X	Significantly improves the efficiency of existing services	X	Preserves a previous capital investment made by the City	X	Reduces future operating costs	X	Increases future operating revenues:		Supports efforts to promote economic vitality	X	Supports efforts to promote a high quality of life	X	Supports resiliency	X	Responds to a Federal or State requirement		PCI # or Consequence of Failure #		Consistent with Dept. Strategic Plan	X
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Program year FY 2024	\$100,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2025	\$100,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2026	\$100,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2027	\$100,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2028	\$100,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2029	\$100,000	Other	Capital Reserve	Choose an item.																						
TOTAL SIX YEARS	\$600,000	Note:																								
After Sixth Year	\$100,000	10B. Source of Cost Estimate: Staff																								

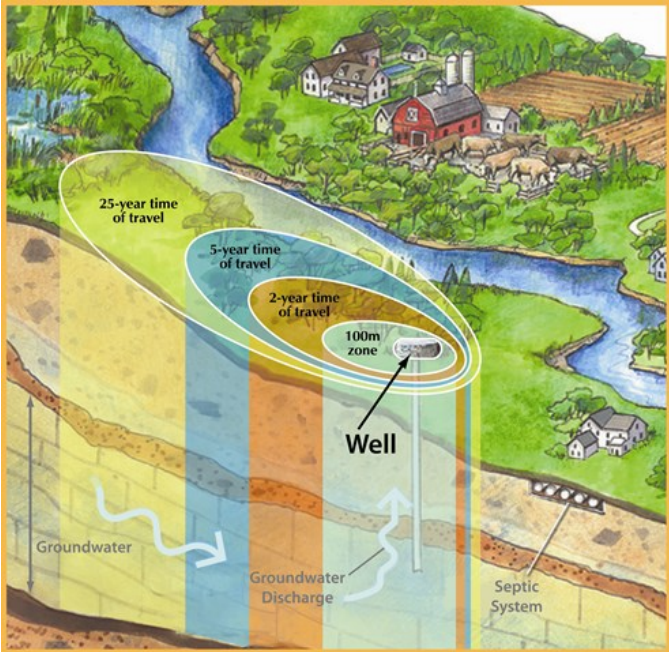
Heavy Equipment Replacement - Water	Community Services Department	John B. Storer, Community Services Director																																													
2. Category: Water Fund	3. Priority: High																																														
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																														
6. Master Plan Chapter, Section and page #: Community Facilities																																															
7. Project History (Previous CIP Year or connection to other projects): FY20—FY23: \$40,000 / year																																															
8. Description (including incorporating Resiliency): This fund is used to replace larger equipment within the Water and Sewer divisions. Similar to the Police Vehicle Replacement program, some years have no equipment purchase, as the funds are allocated to larger purchases the following year. These vehicles are used to perform utility replacement at job sites.																																															
																																															
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Light Equipment Replacement - Water	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Water Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20– FY 23, \$15,000 / year																										
8. Description (including incorporating Resiliency): Replacement of light vehicles, such as vans and pickup trucks. These vehicles are used to transport utility staff and replacement parts to job sites.																										
9. Criteria:																										
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																						
Program year FY 2024	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
Program year FY 2025	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
Program year FY 2026	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
Program year FY 2027	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
Program year FY 2028	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
Program year FY 2029	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$90,000	Note: Price split between Water and Sewer Funds																								
After Sixth Year	\$40,000	10B. Source of Cost Estimate: Past 5 year history of State bid																								

Water Main Replacement	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Water Fund	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY16 – FY21 \$75,000, FY22: \$156,000, FY23: \$162,240																																						
8. Description (including incorporating Resiliency): Funding will be used to replace old water mains that have become problematic with breaks due to their age. New infrastructure reduces concerns of wear and tear on older lines and addresses leaks, which negatively impact the environment, both through excessive drawing down of wells and water sources, but also due to impacts to the soil stabilization when repairs are necessary.																																						
																																						
																																						
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PCI # or Consequence of Failure #																																						
Consistent with Dept. Strategic Plan		X																																				
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$168,730	Other	Capital Reserve	Choose an item.																																		
Program year FY 2025	\$175,479	Other	Capital Reserve	Choose an item.																																		
Program year FY 2026	\$182,498	Other	Capital Reserve	Choose an item.																																		
Program year FY 2027	\$189,798	Other	Capital Reserve	Choose an item.																																		
Program year FY 2028	\$192,390	Other	Capital Reserve	Choose an item.																																		
Program year FY 2029	\$205,286	Other	Capital Reserve	Choose an item.																																		
TOTAL SIX YEARS	\$1,119,182	Note:																																				
After Sixth Year	\$213,497	10B. Source of Cost Estimate: Staff																																				

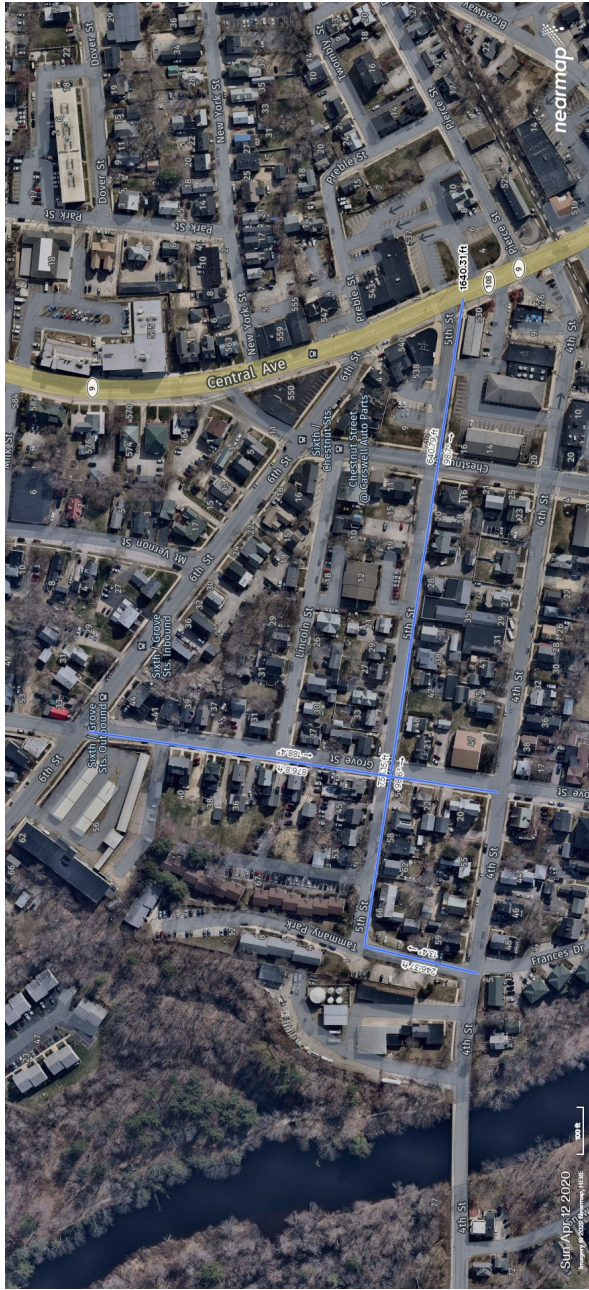
Water Meter Replacement	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Water Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20—FY23 \$175,000 /year																										
8. Description (including incorporating Resiliency): This funding continues the process of replacing existing meters in the field that have met their life expectancy. Ensures water meters in system are updated and recording water usage correctly.																										
9. Criteria:																										
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Program year FY 2024	\$175,000	Other	Operating Budget	Choose an item.																						
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Program year FY 2028	\$175,000	Other	Operating Budget	Choose an item.																						
Program year FY 2029	\$175,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$1,050,000	Note:																								
After Sixth Year	\$175,000	10B. Source of Cost Estimate: Staff																								

Water Treatment Plant and Well Equipment		Community Services Department	John B. Storer, Community Services Director	
2. Category: Water Fund		3. Priority: High		
4. Location: Citywide		5. Purpose of Project Request: Equipment: Scheduled Replacement		
6. Master Plan Chapter, Section and page #: Community Facilities				
7. Project History (Previous CIP Year or connection to other projects): FY20—FY23 \$75,000 /year				
8. Description (including incorporating Resiliency):				
Equipment replacement will follow recommendations of the water facilities plan. These stations must continue to be in top operating condition in order to comply with all provisions of the Safe Drinking Water Act. In addition to ensuring the plants are operated as required by the Act, proper operation prevent over use of the water supplies.				
9. Criteria:		Useful Life 10 years	Meets	
Protects health and Safety of employees/community			X	
Significantly improves the efficiency of existing services			X	
Preserves a previous capital investment made by the City			X	
Reduces future operating costs			X	
Increases future operating revenues:				
Supports efforts to promote economic vitality			X	
Supports efforts to promote a high quality of life			X	
Supports resiliency			X	
Responds to a Federal or State requirement			X	
PCI # or Consequence of Failure #				
Consistent with Dept. Strategic Plan			X	
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$84,365	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2025	\$87,739	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2026	\$91,249	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2027	\$94,899	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2028	\$98,695	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2029	\$102,643	Machinery and Equipment	Capital Reserve	Choose an item.
TOTAL SIX YEARS	\$559,591	Note:		
After Sixth Year	\$106,748	10B. Source of Cost Estimate: Staff		

Wellhead Protection	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Water Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20-FY23 \$100,000 /year																										
8. Description (including incorporating Resiliency): This project is designed to purchase property around wellheads throughout the distribution system, or to enact protection measures or security features to ensure safe water. This increased protection of land from development will protect new and existing wells.																										
																										
9. Criteria: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;">Useful Life N/A</th> <th style="width: 20%;">Meets</th> </tr> </thead> <tbody> <tr><td>Protects health and Safety of employees/community</td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td style="text-align: center;">X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td style="text-align: center;">X</td></tr> <tr><td>Reduces future operating costs</td><td style="text-align: center;">X</td></tr> <tr><td>Increases future operating revenues:</td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td style="text-align: center;">X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td style="text-align: center;">X</td></tr> <tr><td>Supports resiliency</td><td style="text-align: center;">X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td style="text-align: center;">X</td></tr> </tbody> </table>			Useful Life N/A	Meets	Protects health and Safety of employees/community	X	Significantly improves the efficiency of existing services	X	Preserves a previous capital investment made by the City	X	Reduces future operating costs	X	Increases future operating revenues:		Supports efforts to promote economic vitality	X	Supports efforts to promote a high quality of life	X	Supports resiliency	X	Responds to a Federal or State requirement		PCI # or Consequence of Failure #		Consistent with Dept. Strategic Plan	X
Useful Life N/A	Meets																									
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PCI # or Consequence of Failure #																										
Consistent with Dept. Strategic Plan	X																									
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																								
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																						
Program year FY 2024	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
Program year FY 2025	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
Program year FY 2026	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
Program year FY 2027	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
Program year FY 2028	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
Program year FY 2029	\$100,000	Land Acquisition	Capital Reserve	Choose an item.																						
TOTAL SIX YEARS	\$600,000	Note:																								
After Sixth Year	\$100,000	10B. Source of Cost Estimate: Staff																								

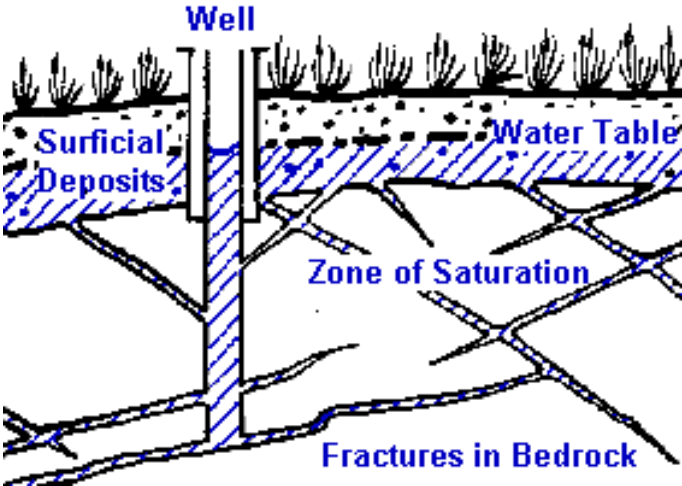
Mill Street Pump Station	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Water Fund	3. Priority: High																																					
4. Location: Mill Street	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): This project will be completed with the pump station rehabilitation and will consist of replacing existing water mains with larger diameter pipes in Charles St from Central Ave to Mill St and in Mill St from Charles St to the end of Mill St (by the Mill St Pump Station). The existing water main was installed in the late 1800's and is 6" diameter cast iron pipe.																																						
																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%;">9. Justification</td> <td style="width: 20%;">Useful Life: 20 Years</td> <td style="width: 40%;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td>X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports climate change resiliency</td> <td></td> <td>X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Justification	Useful Life: 20 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports climate change resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
9. Justification	Useful Life: 20 Years	Meets																																				
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing																																				
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$2,113,500	Construction Engineering	Grant Funded	Capital Reserve																																		
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$2,113,500	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Staff																																				

Water Main Replacement—Court/Union		Community Services Department		John B. Storer, Community Services Director																							
2. Category: Water Fund		3. Priority: High																									
4. Location: Court St./Union St		5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																											
7. Project History (Previous CIP Year or connection to other projects):																											
8. Description (including incorporating Resiliency): This project will be completed with the road reconstruction and will consist of replacing water mains throughout the project area. The existing water main was installed in the late 1800's and is 6" diameter cast iron pipe. This area has experienced several water main breaks and will need to be upgraded to larger water mains on Court St and Union St.																											
9. Justification Useful Life 75 years <table border="1"> <thead> <tr> <th>Criteria:</th> <th>Meets</th> </tr> </thead> <tbody> <tr> <td>Protects health and Safety of employees/community</td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td>X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td>X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td>X</td> </tr> </tbody> </table>						Criteria:	Meets	Protects health and Safety of employees/community	X	Significantly improves the efficiency of existing services	X	Preserves a previous capital investment made by the City	X	Reduces future operating costs	X	Increases future operating revenues:		Supports efforts to promote economic vitality	X	Supports efforts to promote a high quality of life	X	Responds to a Federal or State requirement		PCI # or Consequence of Failure #		Consistent with Dept. Strategic Plan	X
Criteria:	Meets																										
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																								
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																							
Program year FY 2024	\$1,808,000	Other	Debt Financing	Choose an item.																							
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																							
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																							
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																							
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																							
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																							
TOTAL SIX YEARS	\$1,808,000	Note:																									
After Sixth Year		10B. Source of Cost Estimate: Staff																									

Water Main Replacement—Fifth St/Grove St		Community Services Department	John B. Storer, Community Services Director	
2. Category: Water Fund		3. Priority: High		
4. Location: Fifth St/Grove St.		5. Purpose of Project Request: Modify a project already in the CIP		
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities				
7. Project History (Previous CIP Year or connection to other projects): FY22: \$1,000K Other Projects: Public Works and Sewer Fund				
8. Description (including incorporating Resiliency): This project will be completed in conjunction with the roadway reconstruction project, and will consist of replacing water services and upgrading the water main, where required. The Fifth Street area has long been an area of concern with older infrastructure in an urban residential area. The Grove Street water main is the oldest in the neighborhood, estimated to be 120 years old, and needs to be upgraded to avoid potential failures.				
9. Justification Useful Life 75 years				
Criteria:		Meets		
Protects health and Safety of employees/community		X		
Significantly improves the efficiency of existing services				
Preserves a previous capital investment made by the City		X		
Reduces future operating costs		X		
Increases future operating revenues:				
Supports efforts to promote economic vitality		X		
Supports efforts to promote a high quality of life		X		
Responds to a Federal or State requirement				
PCI # or Consequence of Failure #		26		
Consistent with Dept. Strategic Plan		X		
				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2024	\$250,000	Other	Debt Financing	Choose an item.
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$250,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

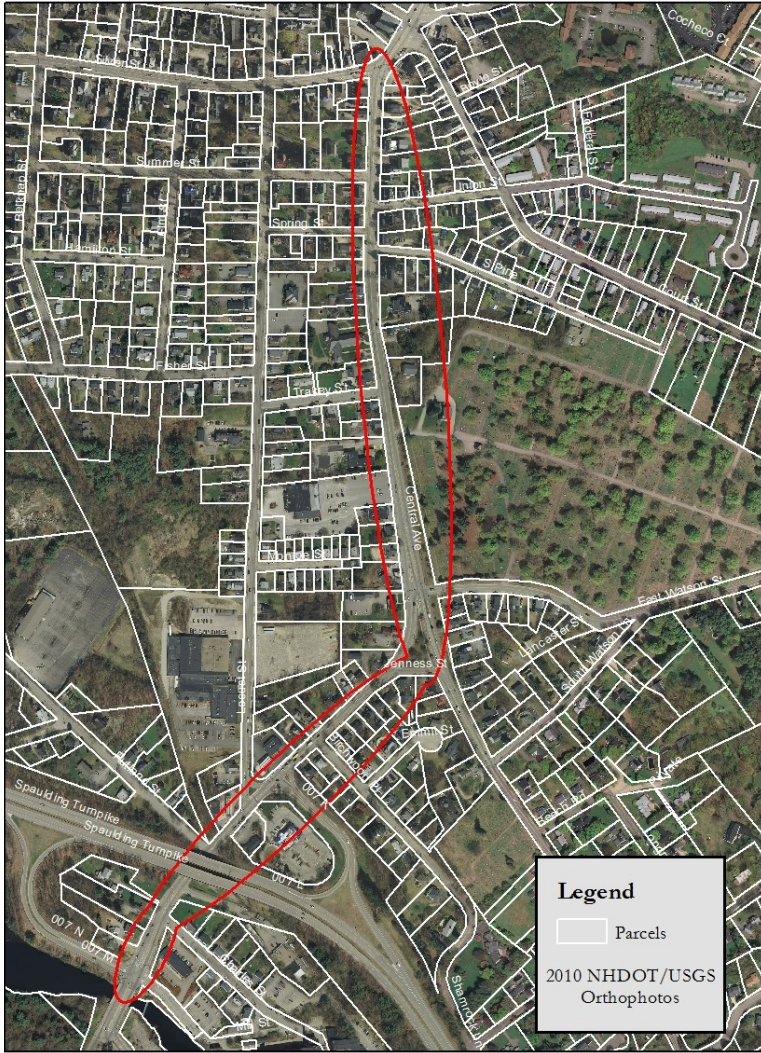
Rehabilitate Garrison Hill Water Storage Tank	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Water Fund	3. Priority: High																																					
4. Location: Garrison Hill	5. Purpose of Project Request: Modify a Project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																																						
7. Project History (Previous CIP Year or connection to other projects): Continuation of Phase 2 Water Facility Improvements																																						
8. Description (including incorporating Resiliency): Rehabilitation of the 4-million-gallon Garrison Hill Tank was recommended as part of the Phase 2 Water Facility Improvements Plan. The Garrison Hill Tank is currently the only storage facility serving the main pressure zone; a second water tank is being installed on Smith Well Rd, which will allow the Garrison Hill tank to be taken off line for routine maintenance or repair. Proposed new tank is set to start construction in 2022 and upon completion, Garrison Hill Tank rehabilitation can commence.																																						
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:60%;">9. Criteria:</td> <td style="width:20%; text-align: center;">Useful Life 50 years</td> <td style="width:20%; text-align: center;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td style="text-align: center;">X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td></td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Reduces future operating costs</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Supports resiliency</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td style="text-align: center;">X</td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td style="text-align: center;">X</td></tr> </table>			9. Criteria:	Useful Life 50 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City	X		Reduces future operating costs	X		Increases future operating revenues:			Supports efforts to promote economic vitality	X		Supports efforts to promote a high quality of life	X		Supports resiliency	X		Responds to a Federal or State requirement	X		PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
9. Criteria:	Useful Life 50 years	Meets																																				
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Reduces future operating costs	X																																					
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10A. Recommended Sources of Financing																																						
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2025	\$2,100,000	Other	Debt Financing	Grant Financing																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																		
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Program year FY 2029	\$0	Choose an item.	Choose an item.	Choose an item.																																		
TOTAL SIX YEARS	\$2,100,000	Note:																																				
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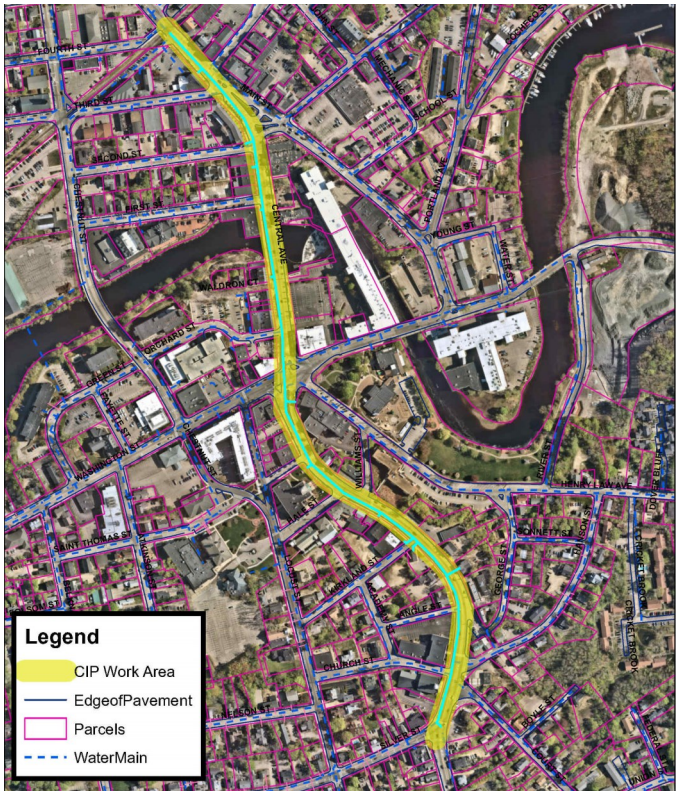
Water System Model and Asset Management	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: Water Fund	3. Priority: High																																																			
4. Location: Citywide	5. Purpose of Project Request: Add a new project to the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																																																				
7. Project History (Previous CIP Year or connection to other projects):																																																				
8. Description (including incorporating Resiliency):																																																				
This project includes a review and update of the City's existing water infrastructure asset management plan. The findings will be summarized in a report that will include a capital improvement plan (w/costs) for water infrastructure.																																																				
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life 30 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td style="text-align: center;">28</td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td style="text-align: center;">X</td> </tr> </table>			9. Criteria:	Useful Life 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		28	Consistent with Dept. Strategic Plan		X														
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TOTAL SIX YEARS	\$450,000	Note:																																																		
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New Supply Source Development	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: Water Fund	3. Priority: Medium																																																			
4. Location: TBD	5. Purpose of Project Request: Modify a project to the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																																																				
7. Project History (Previous CIP Year or connection to other projects): Annual Source Water Exploration funding at \$100,000																																																				
8. Description (including incorporating Resiliency): Dover continues to be the fastest growing community in New Hampshire. Although expected water demand capacity can be met when all current 11 water supply wells are operational, there are times when wells may have to be taken offline for routine maintenance, or as a precaution due to possible contamination. With the loss of any supply well, or with extended drought conditions, there are periods where demand can stress production. All high-yield sand & gravel aquifers have been explored and developed. But further hydrogeologic investigations have identified potential fractured bedrock deposits that have significant yield potential. To put a new bedrock well into production will require well development and installation of wellhouse, treatment equipment, power, and water main to connect to distribution system.																																																				
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Water Main Replacement—Littleworth Road		Community Services Department	John B. Storer, Community Services Director																																		
2. Category: Water Fund		3. Priority: Medium																																			
4. Location: Old Littleworth Road and Littleworth Road, from Old Littleworth Road to Hughes Well		5. Purpose of Project Request: Modify a project already in the CIP																																			
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																																					
7. Project History (Previous CIP Year or connection to other projects): PW-reconstruction																																					
8. Description (including incorporating Resiliency):																																					
This project will design a twelve inch water main from Columbus Avenue to the Route 9 railroad bridge and from Old Littleworth Road to the Spaulding Turnpike This will create versatility in water flows for wells in this section of the city in the event of a water break. This project will replace a 1935 vintage 8-inch cast iron water main that is in poor shape and has reduced capacity. A new 12-inch water main will be installed from the intersection of Columbus Avenue out to connect to the Hughes Well. This will improve flow and impression, and also improve reliability of the water distribution system.																																					
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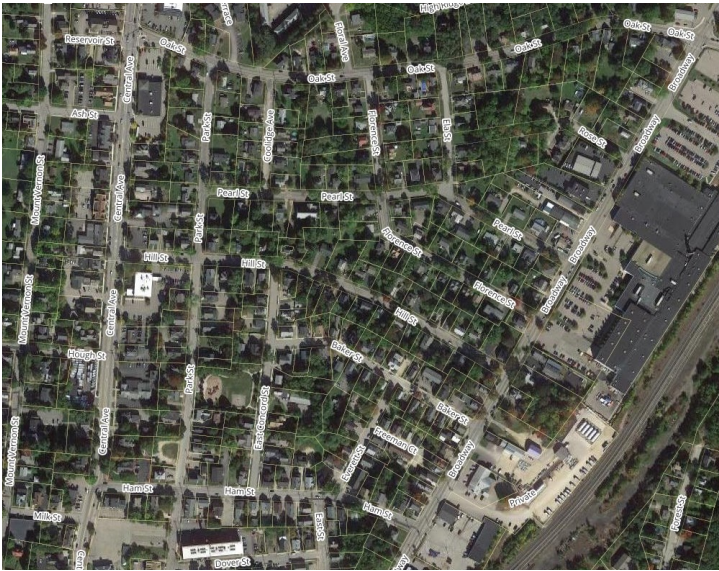
Water Main Replacement—Lower Central Ave	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Water Fund	3. Priority: Medium																																					
4. Location: Lower Central Avenue	5. Purpose of Project Request: Modify a Project already in the CIP																																					
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TOTAL SIX YEARS	\$1,800,000	Note:																																				
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Water Main Replacement—Central Ave	Community Services Department	John B. Storer, Community Services Director																																												
2. Category: Water Fund	3. Priority: Low																																													
4. Location: Central Avenue from railroad tracks to Silver Street	5. Purpose of Project Request: Modify a Project in the CIP																																													
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7. Project History (Previous CIP Year or connection to other projects): Central Ave water main replacement lower and upper design/ construction funds. Lower FY21 \$100,000, FY23 \$1,000,000. Upper FY21 \$75,000, FY24 \$750,000																																														
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Well Upgrades — Hughes Well	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Water Fund	3. Priority: Medium																																					
4. Location: Old Stage Road Town of Madbury, near Barbadoes Pond	5. Purpose of Project Request: Modify a project already in the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): Hughes Well would be the last of the City's 11 water supply production wells to get an upgrade. It needs a major renovation to upgrade the control building, electrical feed, SCADA controls, chemical feed equipment and standby power. Hughes Well will manganese treatment to comply with the State of NH's new Maximum Contaminant Level (MCL) of 0.3 mg/L. Expected option is to install a new transmission main to pump to French Cross water treatment plant and upgrade the treatment equipment there. The well supply stations must continue to be in top operating condition in order to provide adequate water capacity and to comply with all provisions of the Safe Drinking Water Act.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%; text-align: center;">Useful Life: 30 years</td> <td style="width: 20%; text-align: center;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Supports resiliency</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td style="text-align: center;">X</td> </tr> </table>			9. Criteria:	Useful Life: 30 years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2026	\$0	Choose an item.	Choose an item.	Choose an item.																																		
Program year FY 2027	\$2,000,000	Design Engineering	Debt Financing	Choose an item.																																		
Program year FY 2028	\$2,000,000	Construction	Debt Financing	Choose an item.																																		
Program year FY 2029	\$1,000,000	Construction	Debt Financing	Choose an item.																																		
TOTAL SIX YEARS	\$5,000,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Staff																																				



Water Main Replacement—Oak/Ham/Ela	Community Services Department	John B. Storer, Community Services Director																										
2. Category: Water Fund	3. Priority: Low																											
4. Location: Oak, Ham, Ela, Florence, Peal, Hill and Coolidge Avenue	5. Purpose of Project Request: Modify a project already in the CIP																											
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities																												
7. Project History (Previous CIP Year or connection to other projects): Water FY18 \$1.25 million Water FY21 \$500,000																												
8. Description (including incorporating Resiliency): This project will be completed in conjunction with the roadway reconstruction and will replace water services and upgrade the main where required. The general area has water mains dating back to pre-1900. Broadway needs to be upgraded from Florence Street back towards the Garrison Hill Tank to improve flow and pressure throughout the area.																												
9. Criteria:																												
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Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2028	\$0	Choose an item.	Choose an item.	Choose an item.																								
Program year FY 2029	\$1,000,000	Other	Debt Financing	Choose an item.																								
TOTAL SIX YEARS	\$1,000,000	Note:																										
After Sixth Year		10B. Source of Cost Estimate: Staff																										

Sewer Fund Projects

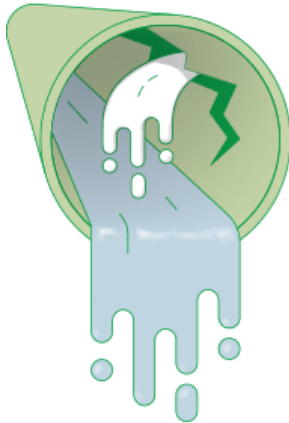
Transfer to Capital Reserve
Inflow/Infiltration Study/Mitigation
Pump Station Equipment Replace-Maintenance
Sewer Heavy Equipment Replacement
Sewer Light Vehicle Replacement*
Sewer Main Replacements - Citywide
WWTP General Permit Compliance
Phase C Inflow & Infiltration Removal
Pump Station Upgrade - Mill Street
Pump Station Upgrade - River Street
Sewer Main Replacement - Fifth/Grove*
Sewer Main Replacement– Court/Union*
Pump Station Upgrade - Charles Street
WWTP – Capacity Upgrades, Treatment
Sanitary Sewer Model

Proposed FY24 Expenditures

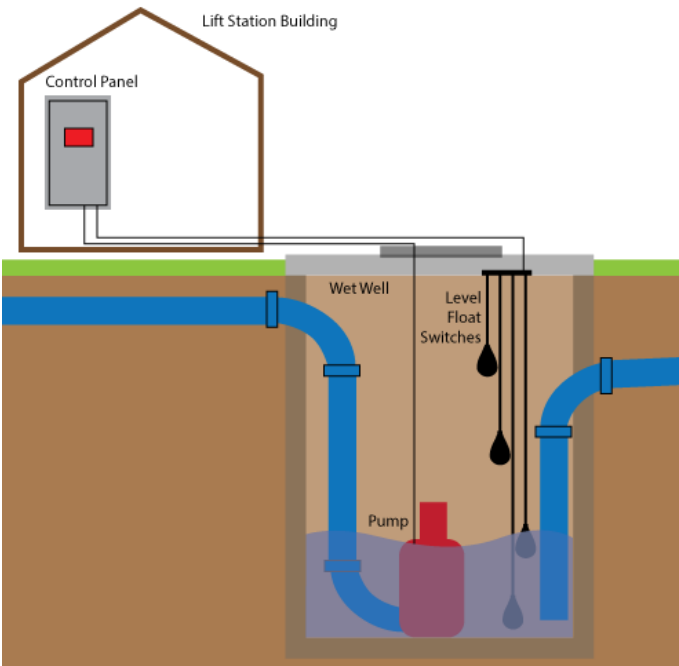
Fund	Amount
Operating Budget	\$999,365
Reserve Financed	\$508,730
Debt Financed	\$7,050,000
Grant Financed	\$0
Total	\$8,558,095

Transfer to Capital Reserve	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Sewer Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20-FY23: \$500,000 each																										
8. Description (including incorporating Resilience): Transfer of funds from the operating budget into re- serve account for payment of future projects and equip- ment. To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in sewer rates.																										
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Program year FY 2028	\$500,000	Other	Operating Budget	Choose an item.																						
Program year FY 2029	\$500,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$3,000,000	Note:																								
After Sixth Year	\$500,000	10B. Source of Cost Estimate: Staff																								

Inflow/Infiltration Mitigation	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Sewer Fund	3. Priority: High																									
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY20 \$300,000 FY21 \$300,000 FY22 \$300,000 FY23 \$300,000																										
8. Description (including incorporating Resiliency): During periods of heavy rainfall and snow melt, clean water enters the sewer distribution system and occasionally causes surcharging of the system resulting in the bypass of untreated sewerage to the Bellamy and Co-checho Rivers. This stormwater is known as Inflow and Infiltration and must be reduced. It enters the systems through leaking manholes, pipes, roof leaders, basement drains and catch basins discharging to the sewer system.																										
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Program year FY 2028	\$300,000	Other	Capital Reserve	Choose an item.																						
Program year FY 2029	\$300,000	Other	Capital Reserve	Choose an item.																						
TOTAL SIX YEARS	\$1,800,000	Note:																								
After Sixth Year	\$300,000	10B. Source of Cost Estimate: Staff																								


Infiltration


Inflow

Pump Station Equipment Replacement	Community Services Department	John B. Storer, Community Services Director																						
2. Category: Sewer Fund	3. Priority: High																							
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																							
6. Master Plan Chapter, Section and page #: Community Facilities																								
7. Project History (Previous CIP Year or connection to other projects): FY14 – FY21 \$75,000, FY22: \$78,000, FY23 \$81,200																								
8. Description (including incorporating Resiliency): The City has several sewer pumping stations that are in need of upgrades and replacements. These stations must continue to be in top operating condition in order to prevent violations of the City's NPDES permit.																								
																								
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																				
Program year FY 2024	\$84,365	Machinery and Equipment	Operating Budget	Choose an item.																				
Program year FY 2025	\$87,739	Machinery and Equipment	Operating Budget	Choose an item.																				
Program year FY 2026	\$91,249	Machinery and Equipment	Operating Budget	Choose an item.																				
Program year FY 2027	\$94,899	Machinery and Equipment	Operating Budget	Choose an item.																				
Program year FY 2028	\$98,695	Machinery and Equipment	Operating Budget	Choose an item.																				
Program year FY 2029	\$102,643	Machinery and Equipment	Operating Budget	Choose an item.																				
TOTAL SIX YEARS	\$559,591	Note:																						
After Sixth Year	\$106,478	10B. Source of Cost Estimate: Staff																						

Heavy Equipment Replacement - Sewer	Community Services Department	John B. Storer, Community Services Director																																													
2. Category: Sewer Fund	3. Priority: High																																														
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																														
6. Master Plan Chapter, Section and page #: Community Facilities																																															
7. Project History (Previous CIP Year or connection to other projects): FY20 \$40,000 FY21 \$40,000 FY22 \$40,000 FY23 \$40,000																																															
8. Description (including incorporating Resiliency): This fund is used to replace larger equipment within the Water and Sewer divisions. Similar to the Police Vehicle Replacement program, some years have no equipment purchase, as the funds are allocated to larger purchases the following year. These vehicles are used to perform utility replacement at job sites.																																															
																																															
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Light Equipment Replacement - Sewer	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Sewer Fund	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$15,000 FY21 \$15,000 FY22 \$15,000 FY 23 \$15,000																																						
8. Description (including incorporating Resiliency): Replacement of light vehicles, such as vans and pickup trucks. These vehicles are used to transport utility staff and replacement parts to job sites.																																						
																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%;">Useful Life: 10 Years</td> <td style="width: 20%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td>X</td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td>X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports resiliency</td><td></td><td></td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td></td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>			9. Criteria:	Useful Life: 10 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services		X	Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports resiliency			Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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Program year FY 2028	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																																		
Program year FY 2029	\$15,000	Auto/Light Truck	Operating Budget	Choose an item.																																		
TOTAL SIX YEARS	\$90,000	Note: Price split between Water and Sewer Funds																																				
After Sixth Year	\$40,000	10B. Source of Cost Estimate: Past 5 year history of State bid																																				

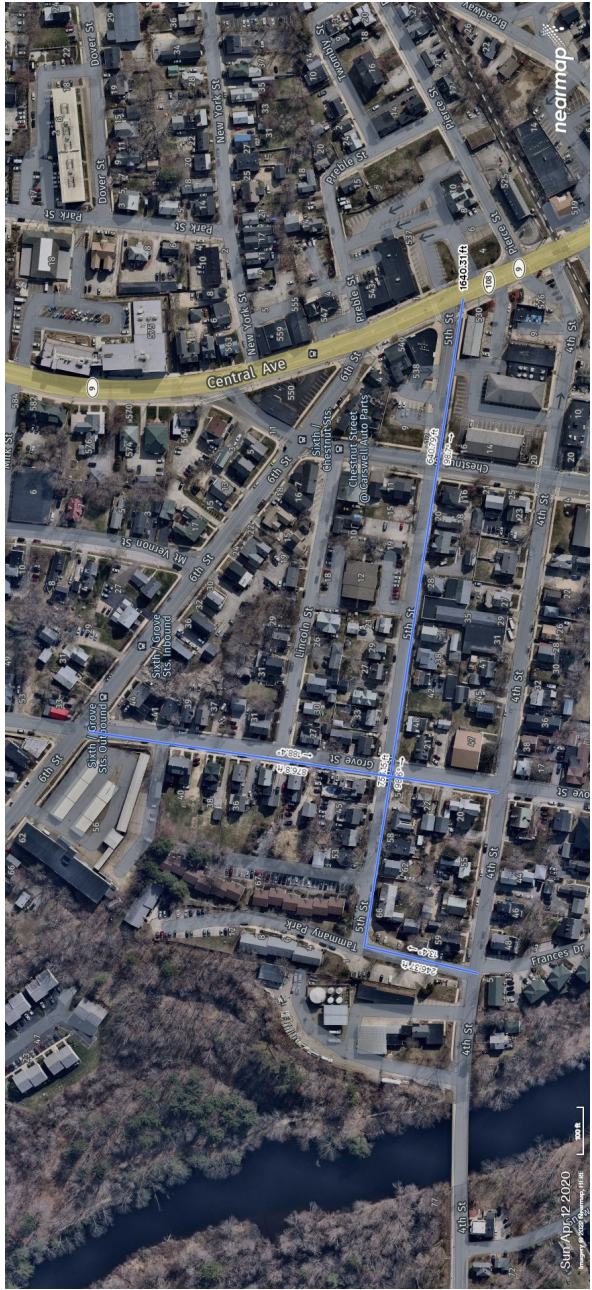
Sewer Main Replacement	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Sewer Fund	3. Priority: High																																					
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): FY20 \$75,000 FY21 \$150,000 FY22 \$156,000 FY23: \$162,240																																						
8. Description (including incorporating Resiliency): Annual management program for replacement and upgrade for sewer pipe that has been scoped with CCTV and are in need of replacement due to cracks, collapse and blockages.																																						
																																						
																																						
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BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																		
Program year FY 2024	\$168,730	Other	Capital Reserve	Choose an item.																																		
Program year FY 2025	\$175,479	Other	Capital Reserve	Choose an item.																																		
Program year FY 2026	\$182,498	Other	Capital Reserve	Choose an item.																																		
Program year FY 2027	\$189,798	Other	Capital Reserve	Choose an item.																																		
Program year FY 2028	\$197,390	Other	Capital Reserve	Choose an item.																																		
Program year FY 2029	\$205,286	Other	Capital Reserve	Choose an item.																																		
TOTAL SIX YEARS	\$1,119,182	Note:																																				
After Sixth Year	\$213,497	10B. Source of Cost Estimate: Staff																																				

WWTP General Permit Compliance	Community Services Department	John B. Storer, Community Services Director																								
2. Category: Sewer Fund	3. Priority: High																									
4. Location: 484 Middle Road	5. Purpose of Project Request: Add a project to the CIP																									
6. Master Plan Chapter, Section and page #: Community Facilities																										
7. Project History (Previous CIP Year or connection to other projects): FY22 \$400,000 FY23 \$1,900,000																										
8. Description (including incorporating Resiliency): A draft National Pollutant Discharge Elimination System (NPDES) was issued by EPA in early January 2020. The NPDES permit is considered a General Permit for the reduction of Total Nitrogen reaching Great Bay. The permit is supposed to include Adaptive Management, and its implementation will likely require extensive data collection, water quality monitoring and studies to assess the recovery of the estuary. City work will also be required to perform an Optimization Study of the WWTP, and a Nutrient Control Plan for the entire City. City staff will pursue funding through the State Clean Water Revolving Loan Fund Program.																										
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Program year FY 2028	\$400,000	Other	Operating Budget	Choose an item.																						
Program year FY 2029	\$400,000	Other	Operating Budget	Choose an item.																						
TOTAL SIX YEARS	\$2,400,000	Note: For year 1, \$1.5 M DF, \$400,000 OB																								
After Sixth Year	\$400,000	10B. Source of Cost Estimate: Staff																								

Phase C Inflow & Infiltration Removal		Community Services Department	John B. Storer, Community Services Director																																					
2. Category: Sewer Fund		3. Priority: Medium																																						
4. Location: Elliot Park Circle & Stark Avenue		5. Purpose of Project Request: Modify a project already in the CIP																																						
6. Master Plan Chapter, Section and page #: Community Facilities																																								
7. Project History (Previous CIP Year or connection to other projects): Inflow/Infiltration Mitigation FY22 \$300,000; continuation of SRF approved work as Phases A & B																																								
8. Description (including incorporating Resiliency): City previously conducted extensive Inflow & Infiltration (I/I) investigations, which included flow-monitoring, dye-testing, and smoke-testing to identify sources of I/I that were entering the sanitary sewer systems. As part of a multi-year project approach, Phases A (new sewer beneath Spaulding Turnpike) and B (multiple spot repairs and roof-leader disconnections in downtown) are ongoing in FY22. Proposed work for Phase C will target replacement of old, deteriorated sewer pipes that were identified as a neighborhood, or sewer-shed, of very high sources of I/I. Elimination of I/I helps optimize flow and treatment at the wastewater treatment plant.																																								
																																								
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Program year FY 2024	\$1,950,000	Other	Debt Financing	Debt Financing																																				
Program year FY 2025	\$0	Choose an item.	Choose an item.	Choose an item.																																				
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TOTAL SIX YEARS	\$1,950,000	Note: Annual I and I funding will be used																																						
After Sixth Year		10B. Source of Cost Estimate: Staff																																						

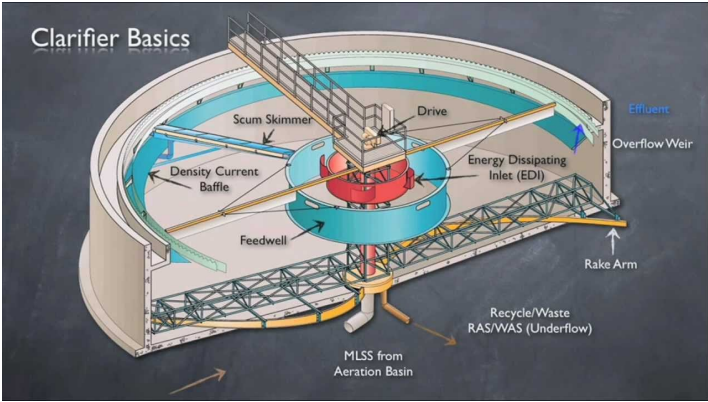
Pump Station Upgrade - Mill Street	Community Services Department	John B. Storer, Community Services Director																																																		
2. Category: Sewer Fund	3. Priority: High																																																			
4. Location: Mill Street	5. Purpose of Project Request: Modify a project already in the CIP																																																			
6. Master Plan Chapter, Section and page #: Community Facilities																																																				
7. Project History (Previous CIP Year or connection to other projects):																																																				
8. Description (including incorporating Resiliency):																																																				
This project will design and upgrade the Mill Street Pump Station, which last had major work in 1980. It will also include replacement of the original force main that dates back to 1957. The pumps are outdated and becoming inefficient. The brick pump house needs to be replaced and a new facility constructed to also house a standby generator.																																																				
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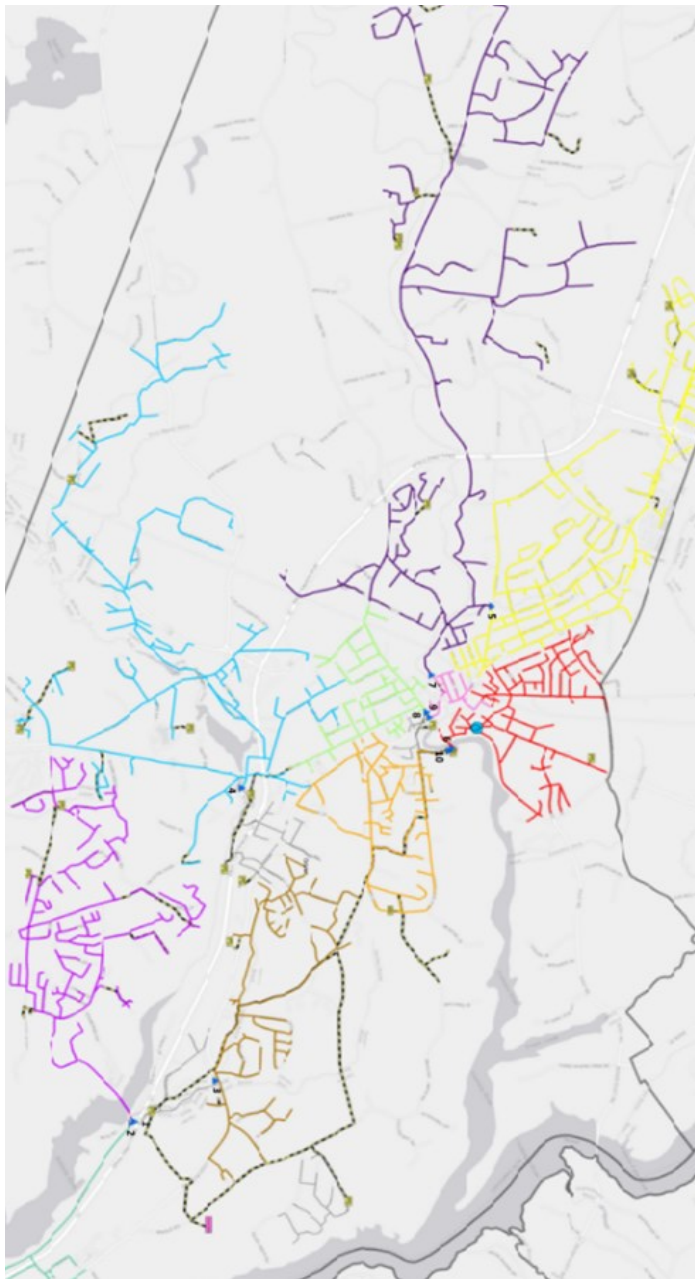
Pump Station Upgrade - River Street	Community Services Department	John B. Storer, Community Services Director																																																		
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The project includes engineering design for upgrades to the VFD Drives, odor control, grit separation and operations facilities including restrooms and HVAC. The project also includes upgrades to the force main from River St that was constructed in 1991. Inspection and repair will prevent disruption of waste water services.																																																				
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Sewer Main Replacement-Fifth/Grove*		Community Services Department	John B. Storer, Community Services Director																																					
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Sewer Main Replacement-Court Street/Union Street*	Community Services Department	John B. Storer, Community Services Director																																																		
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Pump Station Upgrade - Charles Street	Community Services Department	John B. Storer, Community Services Director																																				
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7. Project History (Previous CIP Year or connection to other projects):																																						
8. Description (including incorporating Resiliency): This project will replace the old force main that is original to the station. It runs from Charles Street, near Sawyer Mill Dam, heads back to Central Avenue, then runs down a portion of Locust Street. The pump station had a previous mechanical upgrade to replace the pumps and refurbish the majority of the station. But a remaining upgrade will include the replacement of the variable frequency drives to help improve pump optimization and electrical efficiency.																																						
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WWTP – Capacity Upgrades, Treatment Optimization		Community Services Department	John B. Storer, Community Services Director																																					
2. Category: Sewer Fund		3. Priority: High																																						
4. Location: 484 Middle Road		5. Purpose of Project Request: Modify a project already in the CIP																																						
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7. Project History (Previous CIP Year or connection to other projects): WWTP General Permit Compliance FY23 \$1,900,000																																								
8. Description (Incorporating Resilience)																																								
This project will install a 3rd secondary clarifier to help provide enhanced solids treatment and removal of total suspended solids (TSS), especially in response to high-flows received at the WWTP during wet weather events that might be caused by inflow and infiltration. It will also provide a foundation for any future capacity upgrades or enhanced treatment.																																								
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:40%;">9. Criteria:</td> <td style="width:30%;">Useful Life: 30 Years</td> <td style="width:30%;">Meets</td> </tr> <tr><td>Protects health and Safety of employees/community</td><td></td><td>X</td></tr> <tr><td>Significantly improves the efficiency of existing services</td><td></td><td></td></tr> <tr><td>Preserves a previous capital investment made by the City</td><td></td><td>X</td></tr> <tr><td>Reduces future operating costs</td><td></td><td>X</td></tr> <tr><td>Increases future operating revenues:</td><td></td><td></td></tr> <tr><td>Supports efforts to promote economic vitality</td><td></td><td>X</td></tr> <tr><td>Supports efforts to promote a high quality of life</td><td></td><td>X</td></tr> <tr><td>Supports climate change resiliency</td><td></td><td>X</td></tr> <tr><td>Responds to a Federal or State requirement</td><td></td><td></td></tr> <tr><td>PCI # or Consequence of Failure #</td><td></td><td>28</td></tr> <tr><td>Consistent with Dept. Strategic Plan</td><td></td><td>X</td></tr> </table>					9. Criteria:	Useful Life: 30 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports climate change resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #		28	Consistent with Dept. Strategic Plan		X
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10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing																																					
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY																																				
Program year FY 2024	\$0	Choose an item.	Choose an item.	Choose an item.																																				
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Program year FY 2026	\$300,000	Design Engineering	Debt Financing	Choose an item.																																				
Program year FY 2027	\$0	Choose an item.	Choose an item.	Choose an item.																																				
Program year FY 2028	\$6,300,000	Other	Debt Financing	Choose an item.																																				
Program year FY 2029	\$1,100,000	Other	Debt Financing	Choose an item.																																				
TOTAL SIX YEARS	\$7,700,000	Note:																																						
After Sixth Year		10B. Source of Cost Estimate: Staff																																						

Wastewater System Improvements – Sanitary Sewer Model Update and Calibration	Community Services Department	John B. Storer, Community Services Director																																				
2. Category: Sewer Fund	3. Priority: Low																																					
4. Location: Citywide	5. Purpose of Project Request: Add a new project to the CIP																																					
6. Master Plan Chapter, Section and page #: Community Facilities																																						
7. Project History (Previous CIP Year or connection to other projects): WWTP General Permit Compliance FY23 \$1,900,000																																						
8. Description (Incorporating Resilience) This project includes a review of the City's existing wastewater infrastructure data and an evaluation and calibration of the City's existing sewer model to include all sewer pipes, pump stations and facilities. The findings will be summarized in a report that will include a capital improvement plan (w/costs) for water infrastructure.																																						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">9. Criteria:</td> <td style="width: 20%;">Useful Life: 30 Years</td> <td style="width: 20%;">Meets</td> </tr> <tr> <td>Protects health and Safety of employees/community</td> <td></td> <td>X</td> </tr> <tr> <td>Significantly improves the efficiency of existing services</td> <td></td> <td></td> </tr> <tr> <td>Preserves a previous capital investment made by the City</td> <td></td> <td>X</td> </tr> <tr> <td>Reduces future operating costs</td> <td></td> <td>X</td> </tr> <tr> <td>Increases future operating revenues:</td> <td></td> <td></td> </tr> <tr> <td>Supports efforts to promote economic vitality</td> <td></td> <td>X</td> </tr> <tr> <td>Supports efforts to promote a high quality of life</td> <td></td> <td>X</td> </tr> <tr> <td>Supports climate change resiliency</td> <td></td> <td>X</td> </tr> <tr> <td>Responds to a Federal or State requirement</td> <td></td> <td></td> </tr> <tr> <td>PCI # or Consequence of Failure #</td> <td></td> <td></td> </tr> <tr> <td>Consistent with Dept. Strategic Plan</td> <td></td> <td>X</td> </tr> </table>			9. Criteria:	Useful Life: 30 Years	Meets	Protects health and Safety of employees/community		X	Significantly improves the efficiency of existing services			Preserves a previous capital investment made by the City		X	Reduces future operating costs		X	Increases future operating revenues:			Supports efforts to promote economic vitality		X	Supports efforts to promote a high quality of life		X	Supports climate change resiliency		X	Responds to a Federal or State requirement			PCI # or Consequence of Failure #			Consistent with Dept. Strategic Plan		X
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TOTAL SIX YEARS	\$300,000	Note:																																				
After Sixth Year		10B. Source of Cost Estimate: Staff																																				

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Capital Improvements Program - FY2024-2029

Credit Agency Ratio Comparisons

Moody's

Municipal Financial Ratio Analysis - Population < 50,000

	National Medians		NH Medians	
	Aaa	Aa	Aa2	Dover: Aa3
Total General Fund Revenues (000)	\$ 58,312	\$ 36,135	\$ 28,213	\$ 131,848
General Fund Balance as % of Revenues	43.40%	35.50%	36.10%	28.86%
Unassigned General Fund Balance as a % of Revenues	27.20%	24.90%	20.30%	22.90%
Direct Net Debt as % of Full Value	0.60%	1.10%	0.60%	2.41%
Debt Burden (Overall Net Debt as % of Full Value)	2.10%	0.82%	1.60%	3.31%
Total Full Value (000)	\$ 5,037,571	\$ 2,024,000	\$ 2,303,854	\$ 5,051,014
Full Value per Capita (Dover - 2022 Population Estimate)	\$ 267,258	\$ 97,657	\$ 130,483	\$ 150,610
Population 2022 Estimate	36,120	22,086	19,420	33,537
Per Capita Income (2022 Estimate)	\$ 51,180	\$ 28,528	\$ 31,832	\$ 44,077
Ten Largest Taxpayers as % of Assessed Value	7.10%	8.10%	8.80%	6.24%

Standard & Poor's

Standard & Poor's Rating Guidelines

	Low	Median	Above Avg	High	Dover: AA+
Unassigned General Fund Balance	<5.4-16.1	16.1-44.2	44.2-81.67%	>81.67	22.90
Net Debt Ratios:					
Median Overall Net Debt per Capita	<\$232-581	\$582-\$1,698	\$1,699-\$3,513	>\$3,513	\$ 4,984
Net Debt to Equalized Value	<.30-0.7	0.8-1.90	2.0-3.7	>3.7	2.41

Capital Improvements Program - FY2024-2029

Financial Impact Analysis

Debt Financed Summary:							
	2024	2025	2026	2027	2028	2029	Total
City	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	20,207,550
School	-	2,500,000	6,500,000	-	-	-	9,000,000
Total GF	4,000,000	6,312,000	10,350,000	2,900,000	3,145,550	2,500,000	29,207,550
Special Revenue	-	-	8,100,000	0	-	-	8,100,000
TIF District Funds	4,000,000	3,400,000	5,300,000	0	0	-	12,700,000
Water	2,058,000	2,550,000	3,000,000	7,500,000	10,900,000	2,000,000	28,008,000
Sewer	7,050,000	3,700,000	1,700,000	1,100,000	6,300,000	1,100,000	20,950,000
Other	-	-	-	-	-	-	-
Grand Total	17,108,000	15,962,000	28,450,000	11,500,000	20,345,550	5,600,000	98,965,550

Projection Information:		Estimated	Est Income	General Fund		Est. Value	Net Assessed	Est Debt Equal		Dover %
	Fiscal Year	Population	Per Capita	Budget	Tax Levy	Change %	Value (000)	Val (000)	Tax Rate	County Debt
Budget Incr	2016	30,750	32,631	100,174,148	68,038,313	Actual	2,778,677.78	3,101,733.73	26.61	28.2676%
4.69%	2017	30,901	33,060	107,805,365	70,739,899	Actual	2,927,104.06	3,252,898.68	26.29	28.2367%
Hist 5 yr incr	2018	31,316	33,489	111,412,377	73,165,672	Actual	3,150,231.46	3,472,369.06	25.87	28.3534%
	2019	31,577	33,489	115,528,547	76,196,880	Actual	3,446,636.79	3,826,319.38	24.92	28.2968%
	2020	32,741	33,918	121,789,921	80,758,026	Actual	3,621,301.34	3,958,623.83	25.19	28.2095%
	2021	33,139	43,313	125,477,694	93,714,678	Actual	3,814,134.75	4,217,409.32	24.85	27.3583%
	2022	33,537	45,093	130,514,104	95,862,031	Actual	4,472,310.13	5,043,137.31	21.70	26.9500%
	2023	33,935	46,873	140,134,191	100,266,075	Pending	4,561,756.30	5,093,568.70	21.98	26.9500%
	2024	34,333	48,653	146,706,485		1.00%	4,607,373.90	5,144,504.40		
	2025	34,731	50,433	153,587,019		1.00%	4,653,447.60	5,195,949.40		
	2026	35,129	52,213	160,790,250		1.00%	4,699,982.10	5,247,908.90		
	2027	35,527	53,993	168,331,313		1.00%	4,746,981.90	5,300,388.00		
	2028	35,925	55,773	176,226,052		1.00%	4,794,451.70	5,353,391.90		
	2029	36,323	57,553	184,491,054		1.00%	4,842,396.20	5,406,925.80		
	2030	36,721	57,553	193,143,684		1.00%	4,890,820.20	5,460,995.10		
	2031	37,119	61,113	202,202,123		1.00%	4,939,728.40	5,515,605.10		

General Fund - Debt Financed			Principal	29,207,550	Interest	15,231,281	Total	44,438,831		
FY	Existing Debt Serv	Less Reim	Net Existing Debt Serv	Proposed Debt Serv	Less Reimb	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End	
2023	12,084,593	(389,462)	11,695,131	-	-	11,695,131	144,334,020	(2,256,765)	142,077,255	
2024	11,901,476	(383,462)	11,518,014	1,916,384	-	13,434,397	142,055,300	(1,867,303)	140,187,997	
2025	10,671,987	(383,462)	10,288,525	3,172,090	-	13,460,615	143,319,754	(1,483,841)	141,835,913	
2026	10,218,071	(368,722)	9,849,349	3,932,060	-	13,781,409	137,478,951	(1,100,379)	136,378,572	
2027	9,807,101	(305,847)	9,501,254	4,123,843	-	13,625,097	131,875,424	(731,657)	131,143,767	
2028	9,153,598	(227,810)	8,925,788	4,281,831	-	13,207,619	125,572,895	(425,810)	125,147,085	
2029	8,984,716	(99,000)	8,885,716	4,384,733	-	13,270,449	117,001,062	(198,000)	116,803,062	
2030	8,746,869	(99,000)	8,647,869	4,267,640	-	12,915,509	108,346,739	(99,000)	108,247,739	
2031	8,685,159	-	8,685,159	4,150,545	-	12,835,704	99,689,155	-	99,689,155	

FY	School Total DS	Less Reimb	Net School Debt Serv	School DS Tax Rate	Tax Rate Change	City Total DS	Less Reim	Net City Debt Serv	City DS Tax Rate	Tax Rate Change
2023	6,362,322	(389,462)	5,972,860	1.31		5,722,271	-	5,722,271	1.25	
2024	6,447,965	(383,462)	6,064,503	1.32	0.01	7,424,790	-	7,424,790	1.61	0.36
2025	6,813,387	(383,462)	6,429,925	1.38	0.06	7,115,993	-	7,115,993	1.53	(0.08)
2026	7,198,895	(368,722)	6,830,173	1.45	0.07	7,109,936	-	7,109,936	1.51	(0.02)
2027	7,016,194	(305,847)	6,710,347	1.41	(0.04)	6,974,995	-	6,974,995	1.47	(0.04)
2028	6,931,947	(227,810)	6,704,137	1.40	(0.01)	6,564,321	-	6,564,321	1.37	(0.10)
2029	6,847,106	(99,000)	6,748,106	1.39	(0.01)	6,571,768	-	6,571,768	1.36	(0.01)
2030	6,773,679	(99,000)	6,674,679	1.36	(0.03)	6,294,361	-	6,294,361	1.29	(0.07)
2031	6,696,147	0	6,696,147	1.36	-	6,022,239	-	6,022,239	1.22	(0.07)

General Fund Cont.

FY	Tax Rate Debt Serv	Tax Rate CIP DS	DS % Curr Budget	DS % Est. Budget	w/o Tolend Curr Budget	w/o Tolend Est. Budget	Overall Net Debt per Cap	Debt per Cap/ Per Cap Inc	Net Debt/ Equ Value
2023	2.56	-	8.35%	8.35%	7.91%	7.91%	4,187	8.93%	2.79%
2024	2.92	0.42	9.59%	9.16%	9.16%	8.75%	4,083	8.39%	2.73%
2025	2.89	0.68	9.61%	8.76%	9.23%	8.42%	4,084	8.10%	2.73%
2026	2.93	0.84	9.83%	8.57%	9.51%	8.29%	3,882	7.44%	2.60%
2027	2.87	0.87	9.72%	8.09%	9.43%	7.85%	3,691	6.84%	2.47%
2028	2.75	0.89	9.42%	7.49%	9.23%	7.34%	3,484	6.25%	2.34%
2029	2.74	0.91	9.47%	7.19%	9.42%	7.15%	3,216	5.59%	2.16%
2030	2.64	0.87	9.22%	6.69%	9.16%	6.65%	2,948	5.12%	1.98%
2031	2.60	0.84	9.16%	6.35%	9.11%	6.31%	2,686	4.39%	1.81%

Capital Improvements Program - FY2024-2029

Financial Impact Analysis

Moody's Rating Guidelines	Water	Sewer
Median Ratios:		
Operating ratio	63.00%	67.50%
Net Debt Service Coverage	2.30	2.80
Net Debt Service Safety Margin	19.90%	25.80%
Net Debt/Asset Ratio	30.30%	53.50%

Statistical Information:			FY22 Preliminary Results		Est. Usage	Water	Sewer
	Water	Sewer			2022	995,541	865,124
Volume (HCF)	995,541	865,124			2023	994,941	902,352
FY23 Rate/HCF	6.41	9.81			2024	980,829	904,000
FY23 Budget	7,052,364	9,936,229	Gross Rev*	5,910,950 8,013,194	2025	983,000	906,000
FY23 Levy	6,378,476	9,100,624	O&M Exp**	3,006,863 5,106,585	2026	985,000	908,000
FY22 Work Cap	3,753,700	5,002,687	Net Rev	2,904,087 2,906,609	2027	987,000	910,000
FY22 Current %	1.81	2.85	Oper Ratio	50.87% 63.73%	2028	989,000	912,000
FY22 Cap Assets	54,279,736	55,540,534	*Excludes Trans from Cap Res, State Aid		2029	991,000	914,000
			**Excludes Depr, Interest, Cap Res		2030	993,000	916,000
					2031	995,000	918,000

Water Fund - Debt Financed		Principal		28,008,000 Interest		14,634,195 Total		42,642,195	
FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	State Aid Debt Serv	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End	
2023	2,037,608	-	2,037,608	(31,579)	2,006,029	44,016,572	(315,790)	43,700,783	
2024	2,000,411	2,364,943	4,365,354	(31,579)	4,333,775	43,673,985	(284,211)	43,389,774	
2025	1,891,417	3,292,342	5,183,759	(31,579)	5,152,180	43,640,659	(252,632)	43,388,027	
2026	1,836,566	3,610,231	5,446,797	(31,579)	5,415,218	48,015,890	(221,053)	47,794,837	
2027	1,740,727	4,333,619	6,074,346	(31,579)	6,042,767	55,424,922	(189,474)	55,235,448	
2028	1,466,580	5,078,570	6,545,150	(31,579)	6,513,571	53,439,360	(157,895)	53,281,465	
2029	1,443,212	5,093,758	6,536,970	(31,579)	6,505,391	49,587,283	(126,316)	49,460,967	
2030	1,358,560	4,956,697	6,315,257	(31,579)	6,283,678	45,727,790	(94,737)	45,633,053	
2031	1,293,112	4,819,636	6,112,748	(31,579)	6,081,169	41,922,485	(63,158)	41,859,327	

Water Fund Cont.							
FY	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget	Debt Sev Coverage	Debt Sev Safety Mgn	Debt/Asset Ratio
2023	2.08	-	28.89%	28.89%	1.51	17.07%	75.30%
2024	4.44	2.41	61.90%	58.47%	0.75	-16.29%	72.21%
2025	5.26	3.34	73.50%	65.59%	0.66	-24.34%	69.26%
2026	5.52	3.66	77.23%	65.10%	0.67	-23.82%	72.81%
2027	6.14	4.38	86.13%	68.59%	0.64	-27.77%	65.72%
2028	6.60	5.12	92.81%	69.81%	0.62	-29.17%	61.93%
2029	6.58	5.13	92.69%	65.86%	0.66	-24.74%	57.49%
2030	6.35	4.98	89.55%	60.11%	0.73	-18.28%	53.04%
2031	6.14	4.84	86.68%	54.96%	0.79	-12.49%	48.65%

Capital Improvements Program - FY2024-2029
Financial Impact Analysis

Sewer Fund - Debt Financed		Principal		20,950,000	Interest	10,946,403	Total	31,896,403
FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	State Aid Debt Serv	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2023	2,376,250	-	2,376,250	(313,980)	2,062,270	38,887,621	(4,515,794)	34,371,827
2024	2,324,450	1,333,259	3,657,709	(303,378)	3,354,331	40,041,165	(4,201,814)	35,839,351
2025	2,167,806	2,329,429	4,497,235	(301,053)	4,196,182	38,999,191	(3,898,436)	35,100,755
2026	2,105,167	2,424,568	4,529,735	(298,719)	4,231,016	37,367,341	(3,597,383)	33,769,958
2027	2,004,473	2,594,917	4,599,390	(286,649)	4,312,741	40,888,535	(3,298,664)	37,589,871
2028	1,963,351	3,022,655	4,986,006	(284,278)	4,701,728	38,943,614	(3,012,015)	35,931,599
2029	1,921,933	3,025,804	4,947,737	(281,455)	4,666,282	35,834,853	(2,727,737)	33,107,116
2030	1,769,670	2,945,218	4,714,888	(278,633)	4,436,255	32,718,462	(2,446,282)	30,272,180
2031	1,700,029	2,864,629	4,564,658	(275,814)	4,288,844	29,708,568	(2,167,649)	27,540,919
Sewer Fund Cont.								
FY	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget	Debt Sev Coverage	Debt Sev Safety Mgn	Debt/Asset Ratio	
2023	2.29	-	20.76%	20.76%	1.48	11.78%	56.77%	
2024	3.71	1.47	33.76%	32.13%	0.96	-1.65%	53.02%	
2025	4.63	2.57	42.23%	38.26%	0.80	-8.89%	49.23%	
2026	4.66	2.67	42.58%	36.72%	0.84	-7.07%	46.26%	
2027	4.74	2.85	43.40%	35.63%	0.86	-5.78%	50.73%	
2028	5.16	3.31	47.32%	36.97%	0.83	-7.36%	44.69%	
2029	5.11	3.31	46.96%	34.92%	0.88	-4.95%	40.63%	
2030	4.84	3.22	44.65%	31.60%	0.97	-1.03%	37.15%	
2031	4.67	3.12	43.16%	29.08%	1.06	1.95%	33.80%	

Capital Improvements Program - FY2024-2029

Financial Impact Analysis

General Fund - Operating Budget Financed

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
City	6,974,819	5,331,481	5,672,369	6,067,651	6,682,503	7,027,104
Less Prev Yr	(4,750,439)	(6,974,819)	(5,331,481)	(5,672,369)	(6,067,651)	(6,682,503)
Other Impacts	-	-	-	-	-	-
City Change	2,224,380	(1,643,338)	340,888	395,282	614,852	344,601
Rate Impact	0.48	(0.35)	0.07	0.08	0.13	0.07
School	950,000	950,000	950,000	950,000	950,000	950,000
Less Prev Yr	(493,101)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)
Other Impacts	-	-	-	-	-	-
Sch Change	456,899	-	-	-	-	-
Rate Impact	0.10	-	-	-	-	-
Total Gen Fnd	7,924,819	6,281,481	6,622,369	7,017,651	7,632,503	7,977,104
Less Prev Yr	(5,243,540)	(7,924,819)	(6,281,481)	(6,622,369)	(7,017,651)	(7,632,503)
Other Impacts	-	-	-	-	-	-
Total Change	2,681,279	(1,643,338)	340,888	395,282	614,852	344,601
Rate Impact	0.58	(0.35)	0.07	0.08	0.13	0.07
% of Budget	5.4%	4.1%	4.1%	4.2%	4.3%	4.3%

Water & Sewer Operating Budget Financed

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
Water Fund	690,000	690,000	690,000	690,000	690,000	690,000
Less Prev Yr	(718,450)	(690,000)	(690,000)	(690,000)	(690,000)	(690,000)
Other Impacts	-	-	-	-	-	-
Change by Yr	(28,450)	-	-	-	-	-
Fee Impact	(0.03)	-	-	-	-	-
Sewer Fund	999,365	1,002,739	1,006,249	1,009,899	1,013,695	1,017,643
Less Prev Yr	(633,847)	(999,365)	(1,002,739)	(1,006,249)	(1,009,899)	(1,013,695)
Other Impacts	-	-	-	-	-	-
Change by Yr	365,518	3,374	3,510	3,650	3,796	3,948
Fee Impact	0.40	-	-	-	-	-
Combined	1,689,365	1,692,739	1,696,249	1,699,899	1,703,695	1,707,643
Less Prev Yr	(1,352,297)	(1,689,365)	(1,692,739)	(1,696,249)	(1,699,899)	(1,703,695)
Other Impacts	-	-	-	-	-	-
Change by Yr	337,068	3,374	3,510	3,650	3,796	3,948
Fee Impact	0.37	-	-	-	-	-
Water % of Bgt	9.2%	8.7%	8.2%	7.8%	7.4%	7.0%
Sewer % of Bgt	9.6%	9.1%	7.9%	7.6%	7.2%	6.9%

GENERAL FUND - Budget History Sheet

Amounts reflect budget at time of tax rate setting.

	2014	2015	2016	2017	2018	2019	2020	2021	2022	Adopted 2023		
APPROPRIATIONS:											5 Yr Ann %	10 Yr Ann %
City	31,211,493	32,505,615	34,854,892	36,883,486	38,570,752	39,710,507	41,479,755	42,894,905	45,071,828	49,383,238	5.07%	5.36%
City Debt	5,871,476	6,226,490	6,607,660	6,275,861	6,035,876	6,335,835	6,230,706	6,208,772	6,208,772	6,213,776	0.58%	0.86%
Total City	37,082,969	38,732,105	41,462,552	43,159,347	44,606,628	46,046,342	47,710,461	49,103,677	51,280,600	55,597,014	4.50%	4.74%
School	42,263,590	44,236,755	46,687,263	49,542,420	52,113,315	54,508,984	58,177,215	60,417,400	63,246,025	67,866,258	5.42%	4.85%
School Debt	3,914,453	3,892,349	3,692,421	6,589,819	5,978,687	5,975,859	6,622,992	6,393,656	6,439,335	6,362,322	1.25%	4.78%
Total School	46,178,043	48,129,104	50,379,684	56,132,239	58,092,002	60,484,843	64,800,207	66,811,056	69,685,360	74,228,580	5.02%	4.84%
County	7,771,799	8,057,565	8,331,912	8,513,779	8,713,747	8,997,362	9,279,253	9,562,961	9,548,144	10,308,597	3.42%	3.20%
Total	91,032,811	94,918,774	100,174,148	107,805,365	111,412,377	115,528,547	121,789,921	125,477,694	130,514,104	140,134,191	4.69%	4.67%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
City	2,081,890	1,649,136	2,730,447	1,696,795	1,447,281	1,439,714	1,664,119	1,393,216	2,176,923	4,316,414	10,990,386	20,595,935
School	(74,876)	1,951,061	2,250,580	5,752,555	1,959,763	2,392,841	4,315,364	2,010,849	2,874,304	4,543,220	16,136,578	27,975,661
County	250,545	285,766	274,347	181,867	199,968	283,615	281,891	283,708	(14,817)	760,453	1,594,850	2,787,343
Total	2,257,559	3,885,963	5,255,374	7,631,217	3,607,012	4,116,170	6,261,374	3,687,773	5,036,410	9,620,087	28,721,814	51,358,939
Percent Change												
City	5.95%	4.45%	7.05%	4.09%	3.35%	3.23%	3.73%	2.92%	4.43%	8.42%		
School	-0.16%	4.23%	4.68%	11.42%	3.49%	4.12%	7.43%	3.10%	4.30%	6.52%		
County	3.33%	3.68%	3.40%	2.18%	2.35%	3.25%	3.24%	3.06%	-0.15%	7.96%		
Total	2.54%	4.27%	5.54%	7.62%	3.35%	3.69%	5.62%	3.03%	4.01%	7.37%		
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	5 Yr Ann %	10 Yr Ann %
REVENUES:												
Property Tax - City	25,798,503	27,046,138	28,461,123	29,853,757	30,795,407	31,699,832	32,882,887	34,143,749	34,810,613	35,574,659	2.93%	3.73%
Property Tax - Local School	27,934,161	28,833,811	29,582,715	30,985,059	34,354,636	37,509,751	41,159,771	42,812,892	44,409,622	49,306,776	7.49%	6.16%
Property Tax - State School	6,533,850	6,710,193	6,789,922	6,844,285	6,894,236	6,945,209	7,036,198	7,195,076	7,093,652	5,076,041	-5.94%	-2.54%
Property Tax - Total School	34,468,011	35,544,004	36,372,637	37,829,344	41,248,872	44,454,960	48,195,969	50,007,968	51,503,274	54,382,817	5.68%	4.90%
Property Tax - County	7,771,799	8,057,565	8,331,912	8,513,779	8,713,747	8,997,362	9,279,253	9,562,961	9,548,144	10,308,597	3.42%	3.20%
Total Property Tax	68,038,313	70,647,707	73,165,672	76,196,880	80,758,026	85,152,154	90,358,109	93,714,678	95,862,031	100,266,073	4.42%	4.29%
Other Sources:												
City	11,284,466	11,685,967	13,001,429	13,305,590	13,811,221	14,346,510	14,827,574	14,959,928	16,469,987	20,022,355	7.71%	6.85%
School	11,710,032	12,585,100	14,007,047	18,302,895	16,843,130	16,029,883	16,604,238	16,803,088	18,182,086	19,845,763	3.34%	4.68%
Use of Fund Balance	-	-	-	-	-	-	-	-	-	-	0.00%	0.00%
Total	22,994,498	24,271,067	27,008,476	31,608,485	30,654,351	30,376,393	31,431,812	31,763,016	34,652,073	39,868,118	5.40%	5.71%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
Property Tax - City	1,124,113	1,247,635	1,414,985	1,392,634	941,650	904,425	1,183,055	1,260,862	666,864	764,046	4,779,252	10,900,269
Property Tax - School	775,068	1,075,993	828,633	1,456,707	3,419,528	3,206,088	3,741,009	1,811,999	1,495,306	2,879,543	13,133,945	20,689,874
Property Tax - County	250,545	285,766	274,347	181,867	199,968	283,615	281,891	283,708	(14,817)	760,453	1,594,850	2,787,343
Total Property Tax	2,149,726	2,609,394	2,517,965	3,031,208	4,561,146	4,394,128	5,205,955	3,356,569	2,147,353	4,404,042	19,508,047	34,377,486
Other Sources:												
City	957,777	401,501	1,315,462	304,161	505,631	535,289	481,064	132,354	1,510,059	3,552,368	6,211,134	9,695,666
School	(849,944)	875,068	1,421,947	4,295,848	(1,459,765)	(813,247)	574,355	198,850	1,378,998	1,663,677	3,002,633	7,285,787
Use of Fund Balance	-	-	-	-	-	-	-	-	-	-	-	-
Total	107,833	1,276,569	2,737,409	4,600,009	(954,134)	(277,958)	1,055,419	331,204	2,889,057	5,216,045	9,213,767	16,981,453
Percent Change												
Property Tax - City	4.56%	4.84%	5.23%	4.89%	3.15%	2.94%	3.73%	3.83%	1.95%	2.19%		
Property Tax - School	2.30%	3.12%	2.33%	4.00%	9.04%	7.77%	8.42%	3.76%	2.99%	5.59%		
Property Tax - County	3.33%	3.68%	3.40%	2.18%	2.35%	3.25%	3.13%	3.06%	-0.15%	7.96%		
Total Property Tax	3.26%	3.84%	3.56%	4.14%	5.99%	5.44%	6.11%	3.71%	2.29%	4.59%		
Other Revenue - City	9.27%	3.56%	11.26%	2.34%	3.80%	3.88%	3.35%	0.89%	10.09%	21.57%		
Other Revenue - School	-6.77%	7.47%	11.30%	30.67%	-7.98%	-4.83%	3.58%	1.20%	8.21%	9.15%		
Use of Fund Balance	NA											
Total	0.47%	5.55%	11.28%	17.03%	-3.02%	-0.91%	3.47%	1.05%	9.10%	15.05%		

GENERAL FUND - Budget History Sheet

Amounts reflect budget at time of tax rate setting.

	2014	2015	2016	2017	2018	2019	2020	2021	2022	Adopted 2023		
TAX RATES:											5 Yr Ann %	10 Yr Ann %
City	9.99	10.09	10.47	10.40	9.96	9.37	9.28	9.19	8.02	7.79	-4.80%	-2.18%
Budgetary Use of FB	-	-	-	-	-	-	-	-	-	-	0.00%	0.00%
Net City	9.99	10.09	10.47	10.40	9.96	9.37	9.28	9.19	8.02	7.79	-4.80%	-2.18%
School - Local	10.54	10.50	10.65	10.59	10.91	10.88	11.37	11.22	9.93	10.80	-0.20%	0.40%
School - State	2.51	2.49	2.49	2.39	2.23	2.06	1.98	1.93	1.62	1.14	-12.56%	-7.74%
Total School	13.05	12.99	13.14	12.98	13.14	12.94	13.35	13.15	11.55	11.94	-1.90%	-0.79%
County	2.93	2.93	3.00	2.91	2.77	2.61	2.56	2.51	2.13	2.25	-4.07%	-2.44%
Total	25.97	26.01	26.61	26.29	25.87	24.92	25.19	24.85	21.70	21.98	-3.21%	-1.48%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
City	0.28	0.10	0.38	(0.07)	(0.44)	(0.59)	(0.09)	(0.09)	(1.17)	(0.23)	(2.17)	(1.92)
Budgetary Use of FB	-	-	-	-	-	-	-	-	-	-	-	-
Net City	0.28	0.10	0.38	(0.07)	(0.44)	(0.59)	(0.09)	(0.09)	(1.17)	(0.23)	(2.17)	(1.92)
School - Local	0.16	(0.04)	0.15	(0.06)	0.32	(0.03)	0.49	(0.15)	(1.29)	0.87	(0.11)	0.42
School - State	(0.04)	(0.02)	-	(0.10)	(0.16)	(0.17)	(0.16)	(0.08)	(0.31)	(0.48)	(1.09)	(1.41)
Total School	0.12	(0.06)	0.15	(0.16)	0.16	(0.20)	0.41	(0.20)	(1.60)	0.39	(1.20)	(0.99)
County	0.05	-	0.07	(0.09)	(0.14)	(0.16)	(0.05)	(0.10)	(0.38)	0.12	(0.57)	(0.68)
Total	0.45	0.04	0.60	(0.32)	(0.42)	(0.95)	0.27	(0.39)	(3.15)	0.28	(3.94)	(3.59)
Percent Change												
City	2.88%	1.00%	3.77%	-0.67%	-4.23%	-5.92%	-0.96%	-0.97%	-12.73%	-2.87%		
Budgetary Use of FB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA		
Net City	2.88%	1.00%	3.77%	-0.67%	-4.23%	-5.92%	-0.96%	-0.97%	-12.73%	-2.87%		
School - Local	1.54%	-0.38%	1.43%	-0.56%	3.02%	-0.27%	4.50%	-1.32%	-11.50%	8.76%		
School - State	-1.57%	-0.80%	0.00%	-4.02%	-6.69%	-7.62%	-3.88%	-2.53%	-16.06%	-29.63%		
County	0.93%	-0.46%	1.15%	-1.22%	1.23%	-1.52%	3.17%	-1.50%	-12.17%	3.38%		
Total	1.74%	0.00%	2.39%	-3.00%	-4.81%	-5.78%	-1.92%	-3.91%	-15.14%	5.63%		
	1.76%	0.15%	2.31%	-1.20%	-1.60%	-3.67%	1.08%	-1.55%	-12.68%	1.29%		
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	5 Yr Ann %	10 Yr Ann %
VALUATION:												
Total Value	2,696,745,950	2,794,717,920	2,826,822,580	2,973,838,860	3,194,993,260	3,495,258,790	3,666,772,140	3,858,095,050	4,518,185,430	4,607,631,600	7.60%	5.64%
Less Exemptions	(47,445,500)	(48,686,100)	(48,144,800)	(46,734,800)	(44,761,800)	(48,622,000)	(45,470,800)	(43,960,300)	(45,875,300)	(45,875,300)	0.49%	-0.65%
Net Value	2,649,300,450	2,746,031,820	2,778,677,780	2,927,104,060	3,150,231,460	3,446,636,790	3,621,301,340	3,814,134,750	4,472,310,130	4,561,756,300	7.69%	5.73%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
Total Value	35,761,650	97,971,970	32,104,660	147,016,280	221,154,400	521,419,930	171,513,350	191,322,910	660,090,380	89,446,170	1,633,792,740	2,167,801,700
Exemptions	1,534,600	(1,240,600)	541,300	1,410,000	1,973,000	(1,887,200)	3,151,200	1,510,500	(1,915,000)	-	859,500	5,077,800
Net Value	37,296,250	96,731,370	32,645,960	148,426,280	223,127,400	519,532,730	174,664,550	192,833,410	658,175,380	89,446,170	1,634,652,240	2,172,879,500
Percent Change												
Total Value	1.34%	3.63%	1.15%	5.20%	7.44%	16.32%	4.91%	5.22%	17.11%	1.98%		
Exemptions	-3.13%	2.61%	-1.11%	-2.93%	-4.22%	4.22%	-6.48%	-3.32%	4.36%	0.00%		
Net Value	1.43%	3.65%	1.19%	5.34%	7.62%	16.49%	5.07%	5.32%	17.26%	2.00%		
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	5 Yr Ann Chg	10 Yr Ann Chg
VET EXEMPTION:												
Exempt Amount	657,656	655,823	635,238	614,821	596,571	599,994	717,747	892,760	1,030,750	1,030,750	11.56%	4.38%
Dollar Change	(13,667)	(1,833)	(20,585)	(20,417)	(18,250)	3,423	117,753	175,013	137,990	-	434,179	359,427
Percent Change	-2.04%	-0.28%	-3.14%	-3.21%	-2.97%	0.57%	19.63%	24.38%	15.46%	0.00%		

ENTERPRISE FUNDS - Budget History Sheet

	2014	2015	2016	2017	2018	2019	2020	2021	2022	Adopted 2023		
APPROPRIATIONS:											5 Yr Ann %	10 Yr Ann %
Water - Oper & Maint	2,609,650	2,657,020	2,735,128	2,712,867	2,856,748	3,192,011	3,335,622	3,372,424	3,516,082	4,108,592	7.54%	4.78%
Water - Depreciation	1,189,276	1,179,480	1,186,738	1,263,896	1,398,946	1,322,826	1,307,025	1,398,331	1,758,578	1,705,977	4.05%	3.83%
Water - Debt Interest	554,588	516,457	444,535	541,928	548,139	632,815	722,616	688,851	684,168	737,795	6.12%	4.78%
Water - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Water	4,853,514	4,852,957	4,866,401	5,018,691	5,303,833	5,647,652	5,865,263	5,959,606	6,458,828	7,052,364	5.86%	4.12%
Sewer - Oper & Maint	3,545,277	3,583,609	3,940,330	3,956,554	4,086,700	4,385,062	4,698,558	5,215,597	5,344,781	6,507,205	9.75%	6.83%
Sewer - Depreciation	2,209,486	2,420,114	2,322,280	2,420,114	2,439,858	2,217,493	2,230,321	2,226,249	2,363,320	2,186,194	-2.17%	0.16%
Sewer - Debt Interest	492,762	654,853	569,102	629,732	738,003	747,435	750,446	721,675	792,576	742,830	0.13%	5.10%
Sewer - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	1.29%
Total Sewer	6,747,525	7,158,576	7,331,712	7,506,400	7,764,561	7,849,990	8,179,325	8,663,521	9,000,677	9,936,229	5.06%	4.49%
Total Enterprise Funds	11,601,039	12,011,533	12,198,113	12,525,091	13,068,394	13,497,642	14,044,588	14,623,127	15,459,505	16,988,593	5.39%	4.33%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
Water	143,752	(557)	13,444	152,290	285,142	343,819	217,611	94,343	499,222	593,536	1,748,531	2,342,602
Sewer	343,198	411,051	173,136	174,688	258,161	85,429	329,335	484,196	337,156	935,552	2,171,668	3,531,902
Total Enterprise Funds	486,950	410,494	186,580	326,978	543,303	429,248	546,946	578,539	836,378	1,529,088	3,920,199	5,874,504
Percent Change												
Water	3.05%	-0.01%	0.28%	3.13%	5.68%	6.48%	3.85%	1.61%	8.38%	9.19%		
Sewer	5.36%	6.09%	2.42%	2.38%	3.44%	1.10%	4.20%	5.92%	3.89%	10.39%		
Total Enterprise Funds	4.38%	3.54%	1.55%	2.68%	4.34%	3.28%	4.05%	4.12%	5.96%	9.89%		
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
REVENUE:											5 Yr Ann %	10 Yr Ann %
Water								2,500	2,500	107,500	250.34%	250.34%
Intergovernmental												
Charges for Services	4,828,014	4,782,457	4,795,901	4,948,191	5,233,333	5,577,152	5,792,263	5,799,106	6,298,328	6,771,364	5.29%	3.74%
Misc Revenue	25,500	70,500	70,500	70,500	70,500	70,500	73,000	70,500	70,500	86,000	4.05%	15.14%
Other Financing Sources								87,500	87,500	87,500	0.00%	0.00%
Total Water	4,853,514	4,852,957	4,866,401	5,018,691	5,303,833	5,647,652	5,865,263	5,959,606	6,458,828	7,052,364	5.86%	4.12%
Sewer												
Intergovernmental	6,240	5,688	5,078	4,458	3,910	33,766	31,974	30,187	28,394	191,013	117.66%	39.51%
Charges for Services	5,697,809	6,153,201	6,326,947	6,505,810	7,013,094	7,238,232	7,569,359	8,055,342	8,394,291	9,154,224	5.47%	5.51%
Misc Revenue	31,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	70,000	4.19%	8.49%
Other Financing Sources	1,012,476	942,687	942,687	939,132	690,557	520,992	520,992	520,992	520,992	520,992	-5.48%	-6.43%
Total Sewer	6,747,525	7,158,576	7,331,712	7,506,400	7,764,561	7,849,990	8,179,325	8,663,521	9,000,677	9,936,229	5.06%	4.49%
Total Enterprise Funds	11,601,039	12,011,533	12,198,113	12,525,091	13,068,394	13,497,642	14,044,588	14,623,127	15,459,505	16,988,593	5.39%	4.33%

ENTERPRISE FUNDS - Budget History Sheet

	2014	2015	2016	2017	2018	2019	2020	2021	2022	Adopted 2023		
UTILITY COST SUMMARY:											5 Yr Ann %	10 Yr Ann %
Water - Oper & Maint	2,609,650	2,657,020	2,735,128	2,712,867	2,831,748	3,142,011	3,285,622	3,347,424	3,491,082	4,083,592	7.60%	4.72%
Water - Debt Service	1,743,864	1,695,937	1,631,273	1,805,824	1,947,085	1,955,641	2,029,641	2,087,182	2,442,746	2,443,772	4.65%	4.11%
Water - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Water Cash Needs	4,853,514	4,852,957	4,866,401	5,018,691	5,278,833	5,597,652	5,815,263	5,934,606	6,433,828	7,027,364	5.89%	4.08%
Working Capital/Adjustment	-	-	-	-	25,000	50,000	50,000	25,000	25,000	25,000	0.00%	0.00%
Less Other Revenue	(353,206)	(408,080)	(414,748)	(399,048)	(486,794)	(482,973)	(479,765)	(521,429)	(536,825)	(673,888)	6.72%	6.81%
Net to be Raised by Rate	4,500,308	4,444,877	4,451,653	4,619,643	4,817,039	5,164,679	5,385,498	5,438,177	5,922,003	6,378,476	5.78%	3.88%
Sewer - Oper & Maint	3,545,277	3,583,609	3,940,330	3,956,554	3,986,700	4,285,062	4,648,558	5,190,597	5,319,781	6,482,205	10.21%	6.79%
Sewer - Net Debt Service	1,679,432	2,122,492	1,943,617	2,106,256	2,483,394	2,410,170	2,427,801	2,396,745	2,606,510	2,322,019	-1.33%	3.89%
Sewer - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	1.29%
Total Sewer Cash Needs	5,724,709	6,206,101	6,383,947	6,562,810	6,970,094	7,195,232	7,576,359	8,087,342	8,426,291	9,304,224	5.95%	5.62%
Working Capital/Adjustment	4,100	4,100	-	-	100,000	100,000	50,000	25,000	25,000	25,000	-24.21%	-24.21%
Less Other Revenue	(72,300)	(100,050)	(100,050)	(100,600)	(102,750)	(102,750)	(102,050)	(101,750)	(108,200)	(228,600)	17.34%	12.89%
Net to be Raised by Rate	5,656,509	6,110,151	6,283,897	6,462,210	6,967,344	7,192,482	7,524,309	8,010,592	8,343,091	9,100,624	5.49%	5.52%
Total Utility Funds	10,156,817	10,555,028	10,735,550	11,081,853	11,784,383	12,357,161	12,909,807	13,448,769	14,265,094	15,479,100	5.61%	4.81%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
Water	139,252	(55,431)	6,776	167,990	197,396	347,640	220,819	52,679	536,505	456,473	1,614,116	2,070,099
Sewer	339,498	453,642	173,746	178,313	505,134	225,138	331,827	486,283	818,782	757,533	2,619,563	4,269,896
Total Utility Funds	478,750	398,211	180,522	346,303	702,530	572,778	552,646	538,962	1,355,287	1,214,006	4,233,679	6,339,995
Percent Change												
Water	3.19%	-1.23%	0.15%	3.77%	4.27%	7.22%	4.28%	0.98%	9.87%	7.71%		
Sewer	6.39%	8.02%	2.84%	2.84%	7.82%	3.23%	4.61%	6.46%	10.22%	9.08%		
Total Utility Funds	4.95%	3.92%	1.71%	3.23%	6.34%	4.86%	4.47%	4.17%	10.08%	8.51%		
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
UTILITY RATES PER HCF:											5 Yr Ann %	10 Yr Ann %
Water	4.69	4.69	4.77	4.84	4.98	5.18	5.40	5.54	5.95	6.41	5.18%	3.93%
Sewer	6.53	7.24	7.52	8.02	8.52	8.65	9.05	9.47	9.64	9.81	2.86%	5.43%
Total Utility Funds	11.22	11.93	12.29	12.86	13.50	13.83	14.45	15.01	15.59	16.22	3.74%	4.81%
Dollar Change											5 Yr Cum \$	10 Yr Cum \$
Water	0.33	-	0.08	0.07	0.14	0.20	0.22	0.14	0.41	0.46	1.43	2.05
Sewer	0.75	0.71	0.28	0.50	0.50	0.13	0.40	0.42	0.17	0.17	1.29	4.03
Total Utility Funds	1.08	0.71	0.36	0.57	0.64	0.33	0.62	0.56	0.58	0.63	2.72	6.08
Percent Change												
Water	7.57%	0.00%	1.71%	1.47%	2.89%	4.02%	4.25%	2.59%	7.40%	7.73%		
Sewer	12.98%	10.87%	3.87%	6.65%	6.23%	1.53%	4.62%	4.64%	1.80%	1.76%		
Total Utility Funds	10.65%	6.33%	3.02%	4.64%	4.98%	2.44%	4.48%	3.88%	3.86%	4.04%		
BILLABLE VOLUME - HCF*											5 Yr Ann %	10 Yr Ann %
Water	958,837	947,574	934,160	954,722	967,769	997,791	997,791	980,829	995,541	994,941	0.56%	-0.04%
Sewer	860,185	844,781	835,870	805,544	817,608	831,249	831,249	845,583	865,124	928,032	2.57%	0.09%
HCF Change											5 Yr Cum	10 Yr Cum
Water	(40,416)	(11,263)	(13,414)	20,562	13,047	30,022	-	(16,962)	14,712	(600)	27,172	(4,312)
Sewer	(59,529)	(15,404)	(8,911)	(30,326)	12,064	13,641	-	14,334	19,541	62,908	110,424	8,318
Percent Change												
Water	-4.04%	-1.17%	-1.42%	2.20%	1.37%	3.10%	0.00%	-1.70%	1.50%	-0.06%		
Sewer	-6.47%	-1.79%	-1.05%	-3.63%	1.50%	1.67%	0.00%	1.72%	2.31%	7.27%		

* 100 Cubic Feet = 748 Gallons

Capital Improvements Program
History of Debt Financing Issues Past 30 Years - Principal

Description	C	Acc	Year	Original Rate	Due	Amount	City Depts	School	Total General	Water	Sewer	Arena	DIDA	TIF Districts	Total City Debt
Public Impr	*	3035	93	5.416%	08/15/08	1,188,338	878,000	239,338	1,117,338			71,000			1,188,338
Public Impr	*	3036	94	5.610%	08/15/09	3,043,000	2,025,000	583,000	2,608,000	435,000					3,043,000
Sch Enegy Conserv - Lease	*	NA	95	6.690%	04/25/05	668,200		668,200	668,200						668,200
Public Impr	*	3037	95	5.325%	08/15/10	3,356,711	928,780	400,931	1,329,711	412,000	615,000		1,000,000		3,356,711
Public Impr	*	3038	96	5.655%	08/15/11	3,885,092	1,087,980	895,722	1,983,702	344,000			1,557,390		3,885,092
Energy Conserv	*	3039	96	5.406%	01/15/12	875,055	508,399		508,399			366,656			875,055
Public Impr	*	3040	97	4.840%	08/15/12	1,002,327	628,020	249,307	877,327	125,000					1,002,327
BFA Loan - Conproco	*	3041	97	9.5000%	07/31/07	979,000			0				979,000		979,000
SRL - Tolend Landfill	*	3042	98	3.5625%	09/01/13	1,271,357	1,271,357		1,271,357						1,271,357
Public Impr	*	3043	99	4.1900%	01/15/13	4,137,500	3,447,500		3,447,500	265,000	425,000				4,137,500
SRL - Griffin Well	*	3044	99	1.1875%	11/01/03	250,000			0	250,000					250,000
Public Impr	*	3045	99	5.5100%	01/15/15	2,179,901	786,637	1,393,264	2,179,901						2,179,901
New Middle School	*	3046	99	5.5800%	01/15/20	15,741,027		15,741,027	15,741,027						15,741,027
Public Impr	*	3047	01	4.4534%	06/15/21	22,991,400	11,386,400	2,200,000	13,586,400	2,925,000	2,880,000	3,600,000			22,991,400
Public Impr	*	3048	02	4.2300%	06/15/22	2,240,600	1,229,000		1,229,000		450,000	561,600			2,240,600
Public Impr	*	3049	03	3.1668%	06/15/24	14,280,000	5,411,000	3,748,000	9,159,000	2,225,000	2,896,000				14,280,000
Public Impr	*	3050	04	4.1539%	06/15/25	9,832,000	4,106,000	1,975,000	6,081,000	2,325,000	1,426,000				9,832,000
Public Impr	*	3051	05	3.8222%	06/15/26	10,740,000	6,095,000		8,520,000	750,000					10,740,000
Public Impr	*	3052	06	4.2313%	06/15/27	22,348,000	11,373,000	5,055,000	16,428,000	4,050,000	1,470,000		400,000		22,348,000
Public Impr	*	3053	07	4.5000%	06/15/27	20,646,000	9,101,000	9,095,000	18,196,000	2,200,000	250,000				20,646,000
Public Impr	*	3054	09	4.0935%	12/15/28	9,970,000	7,935,000	610,000	8,545,000	175,000	1,250,000				9,970,000
Public Impr	*	3055	10	3.4417%	04/01/30	12,799,000	3,746,058	6,092,942	9,839,000	1,550,000	1,410,000				12,799,000
Public Impr Refunding	*	3057	10	2.1535%	06/15/21	8,790,000	4,105,550	737,750	4,843,300	1,126,000	972,000	1,848,700			8,790,000
CDFA Energy Impr	*	3058	11	2.4700%	12/31/20	250,000	250,000		250,000						250,000
Public Improvements & Refunding		3059	12	2.3433%	06/15/32	17,530,000	7,756,950	2,382,650	10,139,600	2,406,800	4,983,600				17,530,000
SRL - WWTP Aeration	*	3060	13	1.7000%	02/01/22	279,157			0		279,157				279,157
SRL - North End Pressure		3061	13	2.7200%	11/01/32	3,400,000			0	3,400,000					3,400,000
Public Improvements		3062	14	2.8090%	05/15/34	22,385,000	17,851,979	551,332	18,403,311	960,834	3,020,855				22,385,000
Public Improvements		3063	14	3.2670%	05/15/34	11,495,000			0					11,495,000	11,495,000
Public Impr Refunding		3064	15	1.7460%	07/01/25	4,425,000	2,407,378	1,191,138	3,598,516	195,220	631,264				4,425,000
SRL - River St Pump Station		3065	15	3.1660%	03/01/34	1,207,935			0		1,207,935				1,207,935
Eversource SMART Start Improv.		3066	15	3.8570%	11/27/18	110,058	110,058		110,058						110,058
Public Improv. Refunding		3067	15	2.0020%	06/15/27	19,590,000	9,340,529	6,648,359	15,988,888	2,925,795	675,317				19,590,000
Eversource SMART Start Improv.	*	3068	16	2.1800%	12/01/22	125,139	125,139		125,139						125,139
Eversource SMART Start Improv.	*	3069	16	2.0850%	01/01/22	31,990	31,990		31,990						31,990
DHS & CTC Public Improvements		3070	16	3.1304%	06/15/41	73,900,000		73,900,000	73,900,000						73,900,000
WWTF Upgrade/MLE Conversion		3072	17	2.0000%	05/01/36	10,039,165			0		10,039,165				10,039,165
LED Lighting Project - DPW Mast Road F&	*	3073	18	4.1790%	11/01/20	47,333	47,333		47,333						47,333
Public Impr 2017 Series A Refund		3074	18	1.7857%	12/15/29	8,290,000	4,298,266	2,403,143	6,701,409	618,738	969,853				8,290,000
Public Impr 2017 Series B		3075	18	2.5043%	12/15/37	10,525,000	8,981,000		8,981,000	210,000	1,334,000				10,525,000
Water Phase I SRF Improvements		3076	19	2.4240%	03/01/38	8,500,000			0	8,500,000					8,500,000
Richardson Dr SRF Improvements		3077	19	2.5350%	10/01/32	1,012,849	462,849		462,849		550,000				1,012,849
Keating & Birchwood SRF Improv.		3078	19	2.0000%	05/01/38	2,107,892	824,565		824,565	550,000	733,327				2,107,892
Public Improv. 2019 Series A		3081	19	2.4010%	06/15/39	22,040,000	9,411,458	7,199,245	16,610,703	705,704	2,279,405			2,444,188	22,040,000
Stormwater SRF Asset Management	*	3082	20	2.0000%	10/15/20	29,946	29,946		29,946						29,946
Public Improv. 2021 NHMBB		3084	21	1.6600%	08/15/41	13,425,700	5,073,200	465,500	5,538,700	2,988,950	2,836,450			2,061,600	13,425,700
Waste Water Collection SRF Asset	*	3085	22	2.0000%	12/08/21	90,000			0		90,000				90,000
Varney Brook PS SRF Improvements		3086	22	2.0000%	02/01/41	3,000,000			0		3,000,000				3,000,000
Broadway Culvert SRF Improvements		3088	22	2.0000%	05/01/41	4,000,000	4,000,000		4,000,000						4,000,000
Chapel St Ravine SRF Planning	*	3089	22	2.0000%	08/31/22	74,997	74,997		74,997						74,997
Water Phase II SRF Improvements		3079	23	1.2560%	12/01/41	6,157,713			0	6,157,713					6,157,713
IDDE Stormwater SRF Planning	*	3090	23	2.0000%	08/05/22	73,984	73,984		73,984						73,984
Stark Ave SRF Sewer Improvements		3091	23	2.0000%	08/01/41	809,384			0		809,384				809,384
Total of Issues						418,167,751	147,201,302	146,850,848	294,052,150	48,776,754	48,953,712	6,447,956	3,936,390	16,000,788	418,167,750

C = Closed

Capital Improvements Program - FY2024-2029

Debt Balance - Existing

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2022	42,101,711	86,008,806	128,110,517	1,220,273	16,031,693	20,465,612	0	13,290,704	179,118,799
2023	38,063,989	82,784,131	120,848,120	807,283	14,916,335	19,025,220	0	12,598,162	168,195,120
2024	34,022,791	79,439,386	113,462,177	631,191	13,633,779	17,480,348	0	11,779,019	156,986,514
2025	29,914,783	75,982,225	105,897,008	451,536	12,337,984	15,924,958	0	10,946,478	145,557,964
2026	26,756,323	72,437,759	99,194,082	276,017	11,100,746	14,464,692	0	10,088,935	135,124,472
2027	23,750,773	68,877,109	92,627,882	92,641	9,872,309	13,012,470	0	9,211,393	124,816,695
2028	20,963,999	65,201,509	86,165,508	76,672	8,694,278	11,609,133	0	8,313,851	114,859,442
2029	18,649,861	61,408,969	80,058,830	65,664	7,749,732	10,196,956	0	7,396,864	105,468,046
2030	16,360,161	57,509,501	73,869,662	53,696	6,797,770	8,777,149	0	6,459,876	95,958,153
2031	14,172,685	53,504,548	67,677,233	42,000	5,899,996	7,463,839	0	5,497,888	86,580,956
2032	12,083,490	49,238,831	61,322,321	33,000	5,039,666	6,177,875	0	4,515,901	77,088,763
2033	9,994,294	44,843,115	54,837,409	24,000	4,185,245	4,886,038	0	3,508,913	67,441,605
2034	8,085,101	40,312,399	48,397,500	20,000	3,379,371	3,758,108	0	2,471,925	58,026,904
2035	6,201,524	35,651,545	41,853,069	16,000	2,734,312	2,700,573	0	1,409,938	48,713,892
2036	5,004,823	30,857,236	35,862,059	12,000	2,086,407	1,756,316	0	1,187,950	40,904,732
2037	3,808,122	25,912,927	29,721,049	8,000	1,428,257	800,290	0	965,963	32,923,559
2038	2,616,420	20,793,618	23,410,038	4,000	759,613	444,527	0	743,975	25,362,153
2039	1,429,719	15,519,309	16,949,028	0	215,221	233,763	0	521,988	17,920,000
2040	720,000	10,120,000	10,840,000	0	135,000	90,000	0	300,000	11,365,000
2041	480,000	4,880,000	5,360,000	0	90,000	60,000	0	200,000	5,710,000
2042	240,000	20,000	260,000	0	45,000	30,000	0	100,000	435,000
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0

Debt Balance - Authorized To Be Issued

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2022	12,192,600	0	12,192,600	0	18,652,000	3,385,685	0	0	34,230,285
2023	18,379,900	1,106,000	19,485,900	3,600,000	27,042,237	12,812,401	0	10,835,000	73,775,538
2024	17,430,423	1,050,700	18,481,123	3,420,000	25,535,106	12,163,317	0	10,279,375	69,878,921
2025	16,480,946	995,400	17,476,346	3,240,000	24,027,975	11,514,233	0	9,723,750	65,982,304
2026	15,531,469	940,100	16,471,569	3,060,000	22,520,844	10,865,149	0	9,168,125	62,085,687
2027	14,581,992	884,800	15,466,792	2,880,000	21,013,713	10,216,065	0	8,612,500	58,189,070
2028	13,632,515	829,500	14,462,015	2,700,000	19,506,582	9,566,981	0	8,056,875	54,292,453
2029	12,683,038	774,200	13,457,238	2,520,000	17,999,451	8,917,897	0	7,501,250	50,395,836
2030	11,733,561	718,900	12,452,461	2,340,000	16,492,320	8,268,813	0	6,945,625	46,499,219
2031	10,784,084	663,600	11,447,684	2,160,000	14,985,189	7,619,729	0	6,390,000	42,602,602
2032	9,834,607	608,300	10,442,907	1,980,000	13,478,058	6,970,645	0	5,834,375	38,705,985
2033	8,885,130	553,000	9,438,130	1,800,000	11,970,927	6,321,561	0	5,278,750	34,809,368
2034	7,935,653	497,700	8,433,353	1,620,000	10,463,796	5,672,477	0	4,723,125	30,912,751
2035	6,986,176	442,400	7,428,576	1,440,000	8,956,665	5,023,393	0	4,167,500	27,016,134
2036	6,036,699	387,100	6,423,799	1,260,000	7,449,534	4,374,309	0	3,611,875	23,119,517
2037	5,087,222	331,800	5,419,022	1,080,000	5,942,403	3,725,225	0	3,056,250	19,222,900
2038	4,137,745	276,500	4,414,245	900,000	4,737,077	3,076,141	0	2,500,625	15,628,088
2039	3,188,268	221,200	3,409,468	720,000	3,648,413	2,427,057	0	1,945,000	12,149,938
2040	2,238,791	165,900	2,404,691	540,000	2,559,749	1,777,973	0	1,389,375	8,671,788
2041	1,289,314	110,600	1,399,914	360,000	1,471,085	1,128,889	0	833,750	5,193,638
2042	339,837	55,300	395,137	180,000	382,421	479,800	0	278,125	1,715,483
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2024-2029

Debt Balance - Proposed CIP Only

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2022	0	0	0	0	0	0	0	0	0
2023	4,000,000	0	4,000,000	0	2,058,000	7,050,000	0	4,000,000	17,108,000
2024	7,612,000	2,500,000	10,112,000	0	4,505,100	10,397,500	0	7,200,000	32,214,600
2025	11,071,400	8,875,000	19,946,400	8,100,000	7,274,700	11,560,000	0	12,130,000	59,011,100
2026	13,388,300	8,425,000	21,813,300	7,695,000	14,394,300	12,037,500	0	11,495,000	67,435,100
2027	15,805,750	7,975,000	23,780,750	7,290,000	24,538,900	17,660,000	0	10,860,000	84,129,650
2028	17,420,372	7,525,000	24,945,372	6,885,000	25,238,500	17,767,500	0	10,225,000	85,061,372
2029	16,409,994	7,075,000	23,484,994	6,480,000	23,838,100	16,720,000	0	9,590,000	80,113,094
2030	15,399,616	6,625,000	22,024,616	6,075,000	22,437,700	15,672,500	0	8,955,000	75,164,816
2031	14,389,238	6,175,000	20,564,238	5,670,000	21,037,300	14,625,000	0	8,320,000	70,216,538
2032	13,378,860	5,725,000	19,103,860	5,265,000	19,636,900	13,577,500	0	7,685,000	65,268,260
2033	12,368,482	5,275,000	17,643,482	4,860,000	18,236,500	12,530,000	0	7,050,000	60,319,982
2034	11,358,104	4,825,000	16,183,104	4,455,000	16,836,100	11,482,500	0	6,415,000	55,371,704
2035	10,347,726	4,375,000	14,722,726	4,050,000	15,435,700	10,435,000	0	5,780,000	50,423,426
2036	9,337,348	3,925,000	13,262,348	3,645,000	14,035,300	9,387,500	0	5,145,000	45,475,148
2037	8,326,970	3,475,000	11,801,970	3,240,000	12,634,900	8,340,000	0	4,510,000	40,526,870
2038	7,316,592	3,025,000	10,341,592	2,835,000	11,234,500	7,292,500	0	3,875,000	35,578,592
2039	6,306,214	2,575,000	8,881,214	2,430,000	9,834,100	6,245,000	0	3,240,000	30,630,314
2040	5,295,836	2,125,000	7,420,836	2,025,000	8,433,700	5,197,500	0	2,605,000	25,682,036
2041	4,285,458	1,675,000	5,960,458	1,620,000	7,033,300	4,150,000	0	1,970,000	20,733,758
2042	3,275,080	1,225,000	4,500,080	1,215,000	5,632,900	3,102,500	0	1,335,000	15,785,480
2043	2,264,702	775,000	3,039,702	810,000	4,232,500	2,055,000	0	700,000	10,837,202
2044	1,454,324	325,000	1,779,324	405,000	2,935,000	1,360,000	0	265,000	6,744,324
2045	834,546	0	834,546	0	1,765,000	850,000	0	0	3,449,546
2046	407,268	0	407,268	0	745,000	425,000	0	0	1,577,268
2047	125,000	0	125,000	0	100,000	55,000	0	0	280,000
2048	0	0	0	0	0	0	0	0	0

Debt Balance - Existing, Authorized & Proposed

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2022	54,294,311	86,008,806	140,303,117	1,220,273	34,683,693	23,851,297	0	13,290,704	213,349,084
2023	60,443,889	83,890,131	144,334,020	4,407,283	44,016,572	38,887,621	0	27,433,162	259,078,658
2024	59,065,214	82,990,086	142,055,300	4,051,191	43,673,985	40,041,165	0	29,258,394	259,080,035
2025	57,467,129	85,852,625	143,319,754	11,791,536	43,640,659	38,999,191	0	32,800,228	270,551,368
2026	55,676,092	81,802,859	137,478,951	11,031,017	48,015,890	37,367,341	0	30,752,060	264,645,259
2027	54,138,515	77,736,909	131,875,424	10,262,641	55,424,922	40,888,535	0	28,683,893	267,135,415
2028	52,016,886	73,556,009	125,572,895	9,661,672	53,439,360	38,943,614	0	26,595,726	254,213,267
2029	47,742,893	69,258,169	117,001,062	9,065,664	49,587,283	35,834,853	0	24,488,114	235,976,976
2030	43,493,338	64,853,401	108,346,739	8,468,696	45,727,790	32,718,462	0	22,360,501	217,622,188
2031	39,346,007	60,343,148	99,689,155	7,872,000	41,922,485	29,708,568	0	20,207,888	199,400,096
2032	35,296,957	55,572,131	90,869,088	7,278,000	38,154,624	26,726,020	0	18,035,276	181,063,008
2033	31,247,906	50,671,115	81,919,021	6,684,000	34,392,672	23,737,599	0	15,837,663	162,570,955
2034	27,378,858	45,635,099	73,013,957	6,095,000	30,679,267	20,913,085	0	13,610,050	144,311,359
2035	23,535,426	40,468,945	64,004,371	5,506,000	27,126,677	18,158,966	0	11,357,438	126,153,452
2036	20,378,870	35,169,336	55,548,206	4,917,000	23,571,241	15,518,125	0	9,944,825	109,499,397
2037	17,222,314	29,719,727	46,942,041	4,328,000	20,005,560	12,865,515	0	8,532,213	92,673,329
2038	14,070,757	24,095,118	38,165,875	3,739,000	16,731,190	10,813,168	0	7,119,600	76,568,833
2039	10,924,201	18,315,509	29,239,710	3,150,000	13,697,734	8,905,820	0	5,706,988	60,700,252
2040	8,254,627	12,410,900	20,665,527	2,565,000	11,128,449	7,065,473	0	4,294,375	45,718,824
2041	6,054,772	6,665,600	12,720,372	1,980,000	8,594,385	5,338,889	0	3,003,750	31,637,396
2042	3,854,917	1,300,300	5,155,217	1,395,000	6,060,321	3,612,300	0	1,713,125	17,935,963
2043	2,264,702	775,000	3,039,702	810,000	4,232,500	2,055,000	0	700,000	10,837,202
2044	1,454,324	325,000	1,779,324	405,000	2,935,000	1,360,000	0	265,000	6,744,324
2045	834,546	0	834,546	0	1,765,000	850,000	0	0	3,449,546
2046	407,268	0	407,268	0	745,000	425,000	0	0	1,577,268
2047	125,000	0	125,000	0	100,000	55,000	0	0	280,000
2048	0	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2024-2029

Principal Payments - Existing Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	4,173,896	3,344,746	7,518,642	176,091	1,354,765	1,720,162	0	819,142	11,588,802
2024	4,243,359	3,457,161	7,700,520	179,656	1,501,340	1,724,062	0	832,542	11,938,119
2025	3,296,518	3,544,466	6,840,984	175,519	1,445,761	1,629,612	0	857,542	10,949,417
2026	3,146,369	3,560,651	6,707,020	183,375	1,439,975	1,622,255	0	877,542	10,830,167
2027	2,930,409	3,675,600	6,606,009	15,969	1,392,623	1,574,070	0	897,542	10,486,213
2028	2,460,647	3,792,539	6,253,186	11,008	1,162,230	1,583,625	0	916,988	9,927,037
2029	2,439,138	3,899,469	6,338,607	11,969	1,172,777	1,591,985	0	936,988	10,052,326
2030	2,339,903	4,004,953	6,344,856	11,695	1,121,758	1,486,230	0	961,988	9,926,527
2031	2,244,671	4,265,716	6,510,387	9,000	1,087,524	1,459,642	0	981,988	10,048,542
2032	2,247,781	4,395,716	6,643,497	9,000	1,084,866	1,466,289	0	1,006,988	10,210,640
2033	2,070,950	4,530,716	6,601,666	4,000	1,071,189	1,303,172	0	1,036,988	10,017,015
2034	2,048,569	4,660,854	6,709,423	4,000	913,706	1,233,582	0	1,061,987	9,922,697
2035	1,364,993	4,794,309	6,159,302	4,000	919,925	1,121,124	0	221,988	8,426,339
2036	1,368,359	4,944,309	6,312,668	4,000	933,588	1,133,731	0	221,988	8,605,975
2037	1,366,792	5,119,309	6,486,101	4,000	947,542	534,322	0	221,987	8,193,952
2038	1,365,294	5,274,309	6,639,603	4,000	826,792	390,193	0	221,987	8,082,576
2039	891,883	5,399,309	6,291,192	0	366,168	324,082	0	221,987	7,203,430
2040	425,808	5,240,000	5,665,808	0	334,539	211,225	0	100,000	6,311,571
2041	429,524	4,860,000	5,289,524	0	338,175	212,149	0	100,000	5,939,848
2042	240,000	20,000	260,000	0	341,858	78,092	0	100,000	779,950
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
Totals	41,094,860	82,784,132	123,878,992	807,282	19,757,102	22,399,604	0	12,598,162	179,441,142

Interest Payments - Existing Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	1,548,376	3,017,576	4,565,952	38,771	682,843	656,089	0	444,266	6,387,920
2024	1,350,690	2,850,266	4,200,956	30,294	499,072	600,389	0	415,043	5,745,753
2025	1,153,346	2,677,658	3,831,004	21,339	445,656	538,193	0	379,361	5,215,553
2026	1,008,278	2,502,773	3,511,051	12,585	396,591	482,912	0	348,979	4,752,118
2027	873,513	2,327,579	3,201,092	3,406	348,104	430,403	0	317,996	4,301,001
2028	750,611	2,149,801	2,900,412	2,724	304,351	379,726	0	286,414	3,873,627
2029	652,663	1,993,446	2,646,109	2,200	270,434	329,948	0	253,397	3,502,089
2030	567,582	1,834,431	2,402,013	1,711	236,802	283,440	0	218,868	3,142,834
2031	483,786	1,690,986	2,174,772	1,282	205,588	240,387	0	183,526	2,805,554
2032	401,759	1,555,249	1,957,008	907	175,210	197,862	0	147,534	2,478,522
2033	323,425	1,419,179	1,742,604	660	145,320	156,202	0	110,975	2,155,761
2034	255,971	1,282,751	1,538,722	540	117,986	121,925	0	74,135	1,853,307
2035	191,559	1,142,668	1,334,227	420	96,521	90,974	0	37,548	1,559,690
2036	152,372	998,891	1,151,263	300	75,922	64,819	0	30,789	1,323,093
2037	113,195	844,835	958,030	180	55,031	38,412	0	24,029	1,075,682
2038	74,105	685,311	759,416	60	35,936	26,240	0	17,269	838,920
2039	42,881	514,924	557,805	0	19,003	17,454	0	11,010	605,272
2040	20,107	340,575	360,682	0	13,410	9,804	0	5,250	389,146
2041	11,350	163,980	175,330	0	8,828	5,550	0	3,150	192,859
2042	2,520	210	2,730	0	4,201	1,277	0	1,050	9,258
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
Totals	9,978,087	29,993,089	39,971,176	117,379	4,136,806	4,672,008	0	3,310,589	52,207,958

Capital Improvements Program - FY2024-2029

Principal Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	609,630	0	609,630	0	1,008,050	169,284	0	277,500	2,064,464
2025	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2026	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2027	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2028	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2029	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2030	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2031	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2032	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2033	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2034	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2035	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2036	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2037	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2038	949,477	55,300	1,004,777	180,000	1,507,131	649,084	0	555,625	3,896,617
2039	949,477	55,300	1,004,777	180,000	1,205,326	649,084	0	555,625	3,594,812
2040	949,477	55,300	1,004,777	180,000	1,088,664	649,084	0	555,625	3,478,150
2041	949,477	55,300	1,004,777	180,000	1,088,664	649,084	0	555,625	3,478,150
2042	949,477	55,300	1,004,777	180,000	1,088,664	649,084	0	555,625	3,478,150
2043	949,477	55,300	1,004,777	180,000	1,088,664	649,089	0	555,625	3,478,155
2044	339,837	55,300	395,137	180,000	382,421	479,800	0	278,125	1,715,483
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
Totals	18,989,530	1,106,000	20,095,530	3,600,000	28,050,287	12,981,685	0	11,112,500	75,840,002

Interest Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	740,576	26,268	766,844	85,500	1,095,675	388,725	0	10,835,000	13,171,744
2025	873,045	52,535	925,580	171,000	1,269,569	608,589	0	10,279,375	13,254,113
2026	827,945	49,908	877,853	162,450	1,199,026	577,758	0	9,723,750	12,540,837
2027	782,845	47,282	830,127	153,900	1,128,483	546,926	0	9,168,125	11,827,561
2028	737,745	44,655	782,400	145,350	1,057,941	516,095	0	8,612,500	11,114,286
2029	692,644	42,028	734,672	136,800	987,398	485,263	0	8,056,875	10,401,008
2030	647,545	39,401	686,946	128,250	916,855	454,432	0	7,501,250	9,687,733
2031	602,445	36,775	639,220	119,700	846,313	423,600	0	6,945,625	8,974,458
2032	557,344	34,148	591,492	111,150	775,771	392,769	0	6,390,000	8,261,182
2033	512,244	31,521	543,765	102,600	705,228	361,937	0	5,834,375	7,547,905
2034	467,144	28,894	496,038	94,050	634,686	331,106	0	5,278,750	6,834,630
2035	422,044	26,268	448,312	85,500	564,143	300,274	0	4,723,125	6,121,354
2036	376,943	23,641	400,584	76,950	493,600	269,443	0	4,167,500	5,408,077
2037	331,843	21,014	352,857	68,400	423,058	238,611	0	3,611,875	4,694,801
2038	286,744	18,387	305,131	59,850	352,515	207,780	0	3,056,250	3,981,526
2039	241,643	15,761	257,404	51,300	281,972	176,948	0	2,500,625	3,268,249
2040	196,543	13,134	209,677	42,750	225,012	146,117	0	1,945,000	2,568,556
2041	151,442	10,507	161,949	34,200	173,300	115,285	0	1,389,375	1,874,109
2042	106,343	7,880	114,223	25,650	121,588	84,454	0	833,750	1,179,665
2043	61,242	5,254	66,496	17,100	69,877	53,622	0	278,125	485,220
2044	16,142	2,627	18,769	8,550	18,165	22,791	0	0	68,275
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
Totals	9,632,451	577,888	10,210,339	1,881,000	13,340,175	6,702,525	0	111,131,250	143,265,289

Capital Improvements Program - FY2024-2029

Principal Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	200,000	0	200,000	0	102,900	352,500	0	200,000	855,400
2025	390,600	125,000	515,600	0	230,400	537,500	0	370,000	1,653,500
2026	583,100	450,000	1,033,100	405,000	380,400	622,500	0	635,000	3,076,000
2027	728,100	450,000	1,178,100	405,000	755,400	677,500	0	635,000	3,651,000
2028	885,378	450,000	1,335,378	405,000	1,300,400	992,500	0	635,000	4,668,278
2029	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2030	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2031	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2032	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2033	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2034	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2035	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2036	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2037	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2038	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2039	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2040	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2041	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2042	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2043	1,010,378	450,000	1,460,378	405,000	1,400,400	1,047,500	0	635,000	4,948,278
2044	810,378	450,000	1,260,378	405,000	1,297,500	695,000	0	435,000	4,092,878
2045	619,778	325,000	944,778	405,000	1,170,000	510,000	0	265,000	3,294,778
2046	427,278	0	427,278	0	1,020,000	425,000	0	0	1,872,278
2047	282,268	0	282,268	0	645,000	370,000	0	0	1,297,268
2048	125,000	0	125,000	0	100,000	55,000	0	0	280,000
Totals	20,207,550	9,000,000	29,207,550	8,100,000	28,008,000	20,950,000	0	12,700,000	98,965,550

Interest Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	280,535	59,375	339,910	0	158,318	422,750	0	351,500	1,272,478
2025	453,008	273,125	726,133	192,375	285,242	534,256	0	593,750	2,331,756
2026	594,767	421,563	1,016,330	384,750	523,674	575,226	0	576,175	3,076,155
2027	710,651	400,188	1,110,839	365,513	942,605	721,407	0	546,013	3,686,377
2028	780,463	378,813	1,159,276	346,275	1,213,098	864,976	0	515,850	4,099,475
2029	827,468	357,438	1,184,906	327,038	1,198,829	843,957	0	485,688	4,040,418
2030	779,476	336,063	1,115,539	307,800	1,132,311	794,202	0	455,525	3,805,377
2031	731,482	314,688	1,046,170	288,563	1,065,792	744,445	0	425,363	3,570,333
2032	683,491	293,313	976,804	269,325	999,272	694,689	0	395,200	3,335,290
2033	635,496	271,938	907,434	250,088	932,753	644,932	0	365,038	3,100,245
2034	587,504	250,563	838,067	230,850	866,235	595,177	0	334,875	2,865,204
2035	539,510	229,188	768,698	211,613	799,716	545,420	0	304,713	2,630,160
2036	491,519	207,813	699,332	192,375	733,196	495,664	0	274,550	2,395,117
2037	443,524	186,438	629,962	173,138	666,677	445,907	0	244,388	2,160,072
2038	395,533	165,063	560,596	153,900	600,159	396,152	0	214,225	1,925,032
2039	347,538	143,688	491,226	134,663	533,640	346,395	0	184,063	1,689,987
2040	299,547	122,313	421,860	115,425	467,120	296,639	0	153,900	1,454,944
2041	251,552	100,938	352,490	96,188	400,601	246,882	0	123,738	1,219,899
2042	203,561	79,563	283,124	76,950	334,083	197,127	0	93,575	984,859
2043	155,566	58,188	213,754	57,713	267,564	147,370	0	63,413	749,814
2044	107,575	36,813	144,388	38,475	201,044	97,614	0	33,250	514,771
2045	69,081	15,438	84,519	19,238	139,413	64,601	0	12,588	320,359
2046	39,642	0	39,642	0	83,838	40,376	0	0	163,856
2047	19,345	0	19,345	0	35,388	20,188	0	0	74,921
2048	5,938	0	5,938	0	4,750	2,613	0	0	13,301
Totals	10,433,771	4,702,510	15,136,281	4,232,255	14,585,318	10,778,965	0	6,747,380	51,480,199

Capital Improvements Program - FY2024-2029

Principal & Interest - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	480,535	59,375	539,910	0	261,218	775,250	0	551,500	2,127,878
2025	843,608	398,125	1,241,733	192,375	515,642	1,071,756	0	963,750	3,985,256
2026	1,177,867	871,563	2,049,430	789,750	904,074	1,197,726	0	1,211,175	6,152,155
2027	1,438,751	850,188	2,288,939	770,513	1,698,005	1,398,907	0	1,181,013	7,337,377
2028	1,665,841	828,813	2,494,654	751,275	2,513,498	1,857,476	0	1,150,850	8,767,753
2029	1,837,846	807,438	2,645,284	732,038	2,599,229	1,891,457	0	1,120,688	8,988,696
2030	1,789,854	786,063	2,575,917	712,800	2,532,711	1,841,702	0	1,090,525	8,753,655
2031	1,741,860	764,688	2,506,548	693,563	2,466,192	1,791,945	0	1,060,363	8,518,611
2032	1,693,869	743,313	2,437,182	674,325	2,399,672	1,742,189	0	1,030,200	8,283,568
2033	1,645,874	721,938	2,367,812	655,088	2,333,153	1,692,432	0	1,000,038	8,048,523
2034	1,597,882	700,563	2,298,445	635,850	2,266,635	1,642,677	0	969,875	7,813,482
2035	1,549,888	679,188	2,229,076	616,613	2,200,116	1,592,920	0	939,713	7,578,438
2036	1,501,897	657,813	2,159,710	597,375	2,133,596	1,543,164	0	909,550	7,343,395
2037	1,453,902	636,438	2,090,340	578,138	2,067,077	1,493,407	0	879,388	7,108,350
2038	1,405,911	615,063	2,020,974	558,900	2,000,559	1,443,652	0	849,225	6,873,310
2039	1,357,916	593,688	1,951,604	539,663	1,934,040	1,393,895	0	819,063	6,638,265
2040	1,309,925	572,313	1,882,238	520,425	1,867,520	1,344,139	0	788,900	6,403,222
2041	1,261,930	550,938	1,812,868	501,188	1,801,001	1,294,382	0	758,738	6,168,177
2042	1,213,939	529,563	1,743,502	481,950	1,734,483	1,244,627	0	728,575	5,933,137
2043	1,165,944	508,188	1,674,132	462,713	1,667,964	1,194,870	0	698,413	5,698,092
2044	917,953	486,813	1,404,766	443,475	1,498,544	792,614	0	468,250	4,607,649
2045	688,859	340,438	1,029,297	424,238	1,309,413	574,601	0	277,588	3,615,137
2046	466,920	0	466,920	0	1,103,838	465,376	0	0	2,036,134
2047	301,613	0	301,613	0	680,388	390,188	0	0	1,372,189
2048	130,938	0	130,938	0	104,750	57,613	0	0	293,301
Totals	30,641,321	13,702,510	44,343,831	12,332,255	42,593,318	31,728,965	0	19,447,380	150,445,749

Principal & Interest - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	5,722,271	6,362,322	12,084,593	214,862	2,037,608	2,376,250	0	1,263,408	17,976,721
2024	7,424,790	6,447,965	13,872,754	300,362	4,365,354	3,657,709	0	12,927,408	35,123,587
2025	7,115,993	6,813,387	13,929,380	753,325	5,183,759	4,497,235	0	13,046,335	37,410,033
2026	7,109,936	7,198,895	14,308,831	1,329,058	5,446,797	4,529,735	0	12,727,453	38,341,874
2027	6,974,995	7,016,194	13,991,189	1,300,373	6,074,346	4,599,390	0	12,131,284	38,096,582
2028	6,564,321	6,931,947	13,496,268	1,096,000	6,545,150	4,986,006	0	11,534,513	37,657,937
2029	6,571,768	6,847,106	13,418,874	1,062,570	6,536,970	4,947,737	0	10,936,590	36,902,740
2030	6,294,361	6,773,679	13,068,040	1,035,219	6,315,257	4,714,888	0	10,337,785	35,471,189
2031	6,022,239	6,696,147	12,718,386	1,006,669	6,112,748	4,564,658	0	9,742,469	34,144,930
2032	5,850,230	6,789,463	12,639,693	975,757	5,942,650	4,448,194	0	9,141,339	33,147,633
2033	5,501,969	6,759,724	12,261,693	947,595	5,762,021	4,162,827	0	8,544,560	31,678,697
2034	5,319,042	6,734,652	12,053,694	914,560	5,440,144	3,978,374	0	7,952,213	30,338,985
2035	4,477,961	6,704,361	11,182,322	886,653	5,287,836	3,754,376	0	7,354,585	28,465,772
2036	4,349,048	6,673,731	11,022,779	858,745	5,143,837	3,660,241	0	5,892,211	26,577,812
2037	4,215,209	6,655,952	10,871,161	830,838	4,999,839	2,953,836	0	5,299,665	24,955,339
2038	4,081,531	6,652,894	10,734,425	802,930	4,722,933	2,716,949	0	4,707,116	23,684,353
2039	3,483,801	6,624,369	10,108,170	775,023	3,806,509	2,561,463	0	4,114,569	21,365,734
2040	2,901,859	6,554,980	9,456,839	743,175	3,529,145	2,360,369	0	3,522,522	19,612,050
2041	2,803,723	6,197,320	9,001,043	715,388	3,409,969	2,276,450	0	2,808,988	18,211,838
2042	2,512,279	5,616,723	8,129,002	687,600	3,290,794	2,057,534	0	2,221,100	16,386,030
2043	2,176,663	588,952	2,765,615	659,813	2,826,505	1,897,581	0	1,633,213	9,782,727
2044	1,273,932	544,740	1,818,672	632,025	1,899,130	1,295,205	0	746,375	6,391,407
2045	688,859	340,438	1,029,297	424,238	1,309,413	574,601	0	277,588	3,615,137
2046	466,920	0	466,920	0	1,103,838	465,376	0	0	2,036,134
2047	301,613	0	301,613	0	680,388	390,188	0	0	1,372,189
2048	130,938	0	130,938	0	104,750	57,613	0	0	293,301
2049	0	0	0	0	104,750	57,613	0	0	162,363
Totals	110,336,250	134,525,941	244,862,190	18,952,778	107,982,438	78,542,399	0	158,863,289	609,203,095

Capital Improvements Program - FY2024-2029

Principal Payments - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	4,173,896	3,344,746	7,518,642	176,091	1,354,765	1,720,162	0	819,142	11,588,802
2024	5,052,989	3,344,746	8,397,735	176,091	2,612,290	2,245,846	0	1,296,642	14,728,603
2025	4,636,595	3,637,461	8,274,056	359,656	3,183,292	2,816,196	0	1,758,167	16,391,366
2026	4,678,946	4,049,766	8,728,712	760,519	3,327,506	2,893,839	0	2,048,167	17,758,743
2027	4,607,986	4,065,951	8,673,937	768,375	3,655,154	2,900,654	0	2,068,167	18,066,287
2028	4,295,502	4,180,900	8,476,402	600,969	3,969,761	3,225,209	0	2,088,167	18,360,508
2029	4,398,993	4,297,839	8,696,832	596,008	4,080,308	3,288,569	0	2,107,613	18,769,330
2030	4,299,758	4,404,769	8,704,527	596,969	4,029,289	3,182,814	0	2,127,613	18,641,212
2031	4,204,526	4,510,253	8,714,779	596,695	3,995,055	3,156,226	0	2,152,613	18,615,369
2032	4,207,636	4,771,016	8,978,652	594,000	3,992,397	3,162,873	0	2,172,613	18,900,535
2033	4,030,805	4,901,016	8,931,821	594,000	3,978,720	2,999,756	0	2,197,613	18,701,910
2034	4,008,424	5,036,016	9,044,440	589,000	3,821,237	2,930,166	0	2,227,613	18,612,455
2035	3,324,848	5,166,154	8,491,002	589,000	3,827,456	2,817,708	0	2,252,612	17,977,778
2036	3,328,214	5,299,609	8,627,823	589,000	3,841,119	2,830,315	0	1,412,613	17,300,870
2037	3,326,647	5,449,609	8,776,256	589,000	3,855,073	2,230,906	0	1,412,613	16,863,848
2038	3,325,149	5,624,609	8,949,758	589,000	3,734,323	2,086,777	0	1,412,612	16,772,471
2039	2,851,738	5,779,609	8,631,347	589,000	2,971,894	2,020,666	0	1,412,612	15,625,520
2040	2,385,663	5,904,609	8,290,272	585,000	2,823,603	1,907,809	0	1,412,612	15,019,295
2041	2,389,379	5,745,300	8,134,679	585,000	2,827,239	1,908,733	0	1,290,625	14,746,276
2042	2,199,855	5,365,300	7,565,155	585,000	2,830,922	1,774,676	0	1,290,625	14,046,378
2043	1,959,855	525,300	2,485,155	585,000	2,489,064	1,696,589	0	1,290,625	8,546,433
2044	1,150,215	505,300	1,655,515	585,000	1,679,921	1,174,800	0	713,125	5,808,361
2045	619,778	325,000	944,778	405,000	1,170,000	510,000	0	265,000	3,294,778
2046	427,278	0	427,278	0	1,020,000	425,000	0	0	1,872,278
2047	282,268	0	282,268	0	645,000	370,000	0	0	1,297,268
2048	125,000	0	125,000	0	100,000	55,000	0	0	280,000
2049	0	0	0	0	0	0	0	0	0
Totals	80,291,940	96,234,878	176,526,818	12,683,373	75,815,389	56,331,289	0	37,229,804	358,586,673

State Aid to Existing Debt Service

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	389,462	389,462	0	31,579	313,980	0	0	735,021
2024	0	383,462	383,462	0	31,579	303,378	0	0	718,419
2025	0	383,462	383,462	0	31,579	301,053	0	0	716,094
2026	0	368,722	368,722	0	31,579	298,719	0	0	699,020
2027	0	305,847	305,847	0	31,579	286,649	0	0	624,075
2028	0	227,810	227,810	0	31,579	284,278	0	0	543,667
2029	0	99,000	99,000	0	31,579	281,455	0	0	412,034
2030	0	99,000	99,000	0	31,579	278,633	0	0	409,212
2031	0	0	0	0	31,579	275,814	0	0	307,393
2032	0	0	0	0	31,579	273,441	0	0	305,020
2033	0	0	0	0	0	271,070	0	0	271,070
2034	0	0	0	0	0	268,697	0	0	268,697
2035	0	0	0	0	0	241,264	0	0	241,264
2036	0	0	0	0	0	239,857	0	0	239,857
2037	0	0	0	0	0	230,144	0	0	230,144
2038	0	0	0	0	0	183,681	0	0	183,681
2039	0	0	0	0	0	183,681	0	0	183,681
2040	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
Totals	0	2,256,765	2,256,765	0	315,790	4,515,794	0	0	7,088,349

Capital Improvements Program - FY2024-2029
Amortization Schedules - 20 Year

City Departments								End of FY		Rate
Fiscal Yr	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	Total	Princ Bal	Interest	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts		City Depts
2023							0	4,000,000	95,000	95,000
2024	200,000						200,000	7,612,000	280,535	480,535
2025	200,000	190,600					390,600	11,071,400	453,008	843,608
2026	200,000	190,600	192,500				583,100	13,388,300	594,767	1,177,867
2027	200,000	190,600	192,500	145,000			728,100	15,805,750	710,651	1,438,751
2028	200,000	190,600	192,500	145,000	157,278		885,378	17,420,372	780,463	1,665,841
2029	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	16,409,994	827,468	1,837,846
2030	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	15,399,616	779,476	1,789,854
2031	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	14,389,238	731,482	1,741,860
2032	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	13,378,860	683,491	1,693,869
2033	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	12,368,482	635,496	1,645,874
2034	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	11,358,104	587,504	1,597,882
2035	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	10,347,726	539,510	1,549,888
2036	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	9,337,348	491,519	1,501,897
2037	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	8,326,970	443,524	1,453,902
2038	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	7,316,592	395,533	1,405,911
2039	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	6,306,214	347,538	1,357,916
2040	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	5,295,836	299,547	1,309,925
2041	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	4,285,458	251,552	1,261,930
2042	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	3,275,080	203,561	1,213,939
2043	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	2,264,702	155,566	1,165,944
2044		190,600	192,500	145,000	157,278	125,000	810,378	1,454,324	107,575	917,953
2045			192,500	145,000	157,278	125,000	619,778	834,546	69,081	688,859
2046				145,000	157,278	125,000	427,278	407,268	39,642	466,920
2047					157,268	125,000	282,268	125,000	19,345	301,613
2048						125,000	125,000	0	5,938	130,938
Totals	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	20,207,550		10,528,771	30,736,321
Var	0	0	0	0	0	0	0			
School										
Fiscal Yr	0	2,500,000	6,500,000	0	0	0	Total Princ	Princ Bal	Interest	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School		School
2023							0	0	0	0
2024	0						0	2,500,000	59,375	59,375
2025	0	125,000					125,000	8,875,000	273,125	398,125
2026	0	125,000	325,000				450,000	8,425,000	421,563	871,563
2027	0	125,000	325,000	0			450,000	7,975,000	400,188	850,188
2028	0	125,000	325,000	0	0		450,000	7,525,000	378,813	828,813
2029	0	125,000	325,000	0	0	0	450,000	7,075,000	357,438	807,438
2030	0	125,000	325,000	0	0	0	450,000	6,625,000	336,063	786,063
2031	0	125,000	325,000	0	0	0	450,000	6,175,000	314,688	764,688
2032	0	125,000	325,000	0	0	0	450,000	5,725,000	293,313	743,313
2033	0	125,000	325,000	0	0	0	450,000	5,275,000	271,938	721,938
2034	0	125,000	325,000	0	0	0	450,000	4,825,000	250,563	700,563
2035	0	125,000	325,000	0	0	0	450,000	4,375,000	229,188	679,188
2036	0	125,000	325,000	0	0	0	450,000	3,925,000	207,813	657,813
2037	0	125,000	325,000	0	0	0	450,000	3,475,000	186,438	636,438
2038	0	125,000	325,000	0	0	0	450,000	3,025,000	165,063	615,063
2039	0	125,000	325,000	0	0	0	450,000	2,575,000	143,688	593,688
2040	0	125,000	325,000	0	0	0	450,000	2,125,000	122,313	572,313
2041	0	125,000	325,000	0	0	0	450,000	1,675,000	100,938	550,938
2042	0	125,000	325,000	0	0	0	450,000	1,225,000	79,563	529,563
2043	0	125,000	325,000	0	0	0	450,000	775,000	58,188	508,188
2044		125,000	325,000	0	0	0	450,000	325,000	36,813	486,813
2045			325,000	0	0	0	325,000	0	15,438	340,438
2046				0	0	0	0	0	0	0
2047					0	0	0	0	0	0
2048						0	0	0	0	0
Totals	0	2,500,000	6,500,000	0	0	0	9,000,000		4,702,510	13,702,510
Var	0	0	0	0	0	0	29,207,550	Tot GF		

Capital Improvements Program - FY2024-2029
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Water											
Fiscal Yr	2,058,000 Yr 1	2,550,000 Yr 2	3,000,000 Yr 3	7,500,000 Yr 4	10,900,000 Yr 5	2,000,000 Yr 6	Total Water	Princ Bal Water	Interest	Total DS Water	
2023							0	2,058,000	48,878	48,878	
2024	102,900						102,900	4,505,100	158,318	261,218	
2025	102,900	127,500					230,400	7,274,700	285,242	515,642	
2026	102,900	127,500	150,000				380,400	14,394,300	523,674	904,074	
2027	102,900	127,500	150,000	375,000			755,400	24,538,900	942,605	1,698,005	
2028	102,900	127,500	150,000	375,000	545,000		1,300,400	25,238,500	1,213,098	2,513,498	
2029	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	23,838,100	1,198,829	2,599,229	
2030	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	22,437,700	1,132,311	2,532,711	
2031	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	21,037,300	1,065,792	2,466,192	
2032	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	19,636,900	999,272	2,399,672	
2033	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	18,236,500	932,753	2,333,153	
2034	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	16,836,100	866,235	2,266,635	
2035	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	15,435,700	799,716	2,200,116	
2036	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	14,035,300	733,196	2,133,596	
2037	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	12,634,900	666,677	2,067,077	
2038	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	11,234,500	600,159	2,000,559	
2039	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	9,834,100	533,640	1,934,040	
2040	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	8,433,700	467,120	1,867,520	
2041	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	7,033,300	400,601	1,801,001	
2042	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	5,632,900	334,083	1,734,483	
2043	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	4,232,500	267,564	1,667,964	
2044		127,500	150,000	375,000	545,000	100,000	1,297,500	2,935,000	201,044	1,498,544	
2045			150,000	375,000	545,000	100,000	1,170,000	1,765,000	139,413	1,309,413	
2046				375,000	545,000	100,000	1,020,000	745,000	83,838	1,103,838	
2047					545,000	100,000	645,000	100,000	35,388	680,388	
2048						100,000	100,000	0	4,750	104,750	
Totals	2,058,000	2,550,000	3,000,000	7,500,000	10,900,000	2,000,000	28,008,000		14,634,195	42,642,195	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	7,050,000 Yr 1	3,700,000 Yr 2	1,700,000 Yr 3	1,100,000 Yr 4	6,300,000 Yr 5	1,100,000 Yr 6	Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2023							0	7,050,000	167,438	167,438	
2024	352,500						352,500	10,397,500	422,750	775,250	
2025	352,500	185,000					537,500	11,560,000	534,256	1,071,756	
2026	352,500	185,000	85,000				622,500	12,037,500	575,226	1,197,726	
2027	352,500	185,000	85,000	55,000			677,500	17,660,000	721,407	1,398,907	
2028	352,500	185,000	85,000	55,000	315,000		992,500	17,767,500	864,976	1,857,476	
2029	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	16,720,000	843,957	1,891,457	
2030	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	15,672,500	794,202	1,841,702	
2031	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	14,625,000	744,445	1,791,945	
2032	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	13,577,500	694,689	1,742,189	
2033	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	12,530,000	644,932	1,692,432	
2034	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	11,482,500	595,177	1,642,677	
2035	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	10,435,000	545,420	1,592,920	
2036	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	9,387,500	495,664	1,543,164	
2037	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	8,340,000	445,907	1,493,407	
2038	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	7,292,500	396,152	1,443,652	
2039	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	6,245,000	346,395	1,393,895	
2040	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	5,197,500	296,639	1,344,139	
2041	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	4,150,000	246,882	1,294,382	
2042	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	3,102,500	197,127	1,244,627	
2043	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	2,055,000	147,370	1,194,870	
2044		185,000	85,000	55,000	315,000	55,000	695,000	1,360,000	97,614	792,614	
2045			85,000	55,000	315,000	55,000	510,000	850,000	64,601	574,601	
2046				55,000	315,000	55,000	425,000	425,000	40,376	465,376	
2047					315,000	55,000	370,000	55,000	20,188	390,188	
2048						55,000	55,000	0	2,613	57,613	
Totals	7,050,000	3,700,000	1,700,000	1,100,000	6,300,000	1,100,000	20,950,000		10,946,403	31,896,403	
Var	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - 20 Year

TIF Districts											
Fiscal Yr	4,000,000 Yr 1	3,400,000 Yr 2	5,300,000 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Arena	Princ Bal Arena	Interest	Total DS TIF	
2023							0	4,000,000	190,000	190,000	
2024	200,000						200,000	7,200,000	351,500	551,500	
2025	200,000	170,000					370,000	12,130,000	593,750	963,750	
2026	200,000	170,000	265,000				635,000	11,495,000	576,175	1,211,175	
2027	200,000	170,000	265,000	0			635,000	10,860,000	546,013	1,181,013	
2028	200,000	170,000	265,000	0	0		635,000	10,225,000	515,850	1,150,850	
2029	200,000	170,000	265,000	0	0	0	635,000	9,590,000	485,688	1,120,688	
2030	200,000	170,000	265,000	0	0	0	635,000	8,955,000	455,525	1,090,525	
2031	200,000	170,000	265,000	0	0	0	635,000	8,320,000	425,363	1,060,363	
2032	200,000	170,000	265,000	0	0	0	635,000	7,685,000	395,200	1,030,200	
2033	200,000	170,000	265,000	0	0	0	635,000	7,050,000	365,038	1,000,038	
2034	200,000	170,000	265,000	0	0	0	635,000	6,415,000	334,875	969,875	
2035	200,000	170,000	265,000	0	0	0	635,000	5,780,000	304,713	939,713	
2036	200,000	170,000	265,000	0	0	0	635,000	5,145,000	274,550	909,550	
2037	200,000	170,000	265,000	0	0	0	635,000	4,510,000	244,388	879,388	
2038	200,000	170,000	265,000	0	0	0	635,000	3,875,000	214,225	849,225	
2039	200,000	170,000	265,000	0	0	0	635,000	3,240,000	184,063	819,063	
2040	200,000	170,000	265,000	0	0	0	635,000	2,605,000	153,900	788,900	
2041	200,000	170,000	265,000	0	0	0	635,000	1,970,000	123,738	758,738	
2042	200,000	170,000	265,000	0	0	0	635,000	1,335,000	93,575	728,575	
2043	200,000	170,000	265,000	0	0	0	635,000	700,000	63,413	698,413	
2044		170,000	265,000	0	0	0	435,000	265,000	33,250	468,250	
2045			265,000	0	0	0	265,000	0	12,588	277,588	
2046				0	0	0	0	0	0	0	
2047					0	0	0	0	0	0	
2048						0	0	0	0	0	
Totals	4,000,000	3,400,000	5,300,000	0	0	0	12,700,000		6,937,380	19,637,380	
	0	0	0	0	0	0					
DIDA											
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total DIDA	Princ Bal DIDA	Interest	Total DS DIDA	
2023							0	0	0	0	0
2024	0						0	0	0	0	0
2025	0	0					0	0	0	0	0
2026	0	0	0				0	0	0	0	0
2027	0	0	0	0			0	0	0	0	0
2028	0	0	0	0	0		0	0	0	0	0
2029	0	0	0	0	0	0	0	0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0	0
2044		0	0	0	0	0	0	0	0	0	0
2045			0	0	0	0	0	0	0	0	0
2046				0	0	0	0	0	0	0	0
2047					0	0	0	0	0	0	0
2048						0	0	0	0	0	0
Totals	0	0	0	0	0	0	0	0		0	0
	0	0	0	0	0	0					

Capital Improvements Program - FY2024-2029
Amortization Schedules - 20 Year

Other											
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total	Other	Princ Bal	Interest	Total DS
									Other		Other
2023			8,100,000				0		0	0	0
2024	0							0	0	0	0
2025	0	0						0	8,100,000	192,375	192,375
2026	0	0	405,000					405,000	7,695,000	384,750	789,750
2027	0	0	405,000	0				405,000	7,290,000	365,513	770,513
2028	0	0	405,000	0	0			405,000	6,885,000	346,275	751,275
2029	0	0	405,000	0	0	0		405,000	6,480,000	327,038	732,038
2030	0	0	405,000	0	0	0		405,000	6,075,000	307,800	712,800
2031	0	0	405,000	0	0	0		405,000	5,670,000	288,563	693,563
2032	0	0	405,000	0	0	0		405,000	5,265,000	269,325	674,325
2033	0	0	405,000	0	0	0		405,000	4,860,000	250,088	655,088
2034	0	0	405,000	0	0	0		405,000	4,455,000	230,850	635,850
2035	0	0	405,000	0	0	0		405,000	4,050,000	211,613	616,613
2036	0	0	405,000	0	0	0		405,000	3,645,000	192,375	597,375
2037	0	0	405,000	0	0	0		405,000	3,240,000	173,138	578,138
2038	0	0	405,000	0	0	0		405,000	2,835,000	153,900	558,900
2039	0	0	405,000	0	0	0		405,000	2,430,000	134,663	539,663
2040	0	0	405,000	0	0	0		405,000	2,025,000	115,425	520,425
2041	0	0	405,000	0	0	0		405,000	1,620,000	96,188	501,188
2042	0	0	405,000	0	0	0		405,000	1,215,000	76,950	481,950
2043	0	0	405,000	0	0	0		405,000	810,000	57,713	462,713
2044		0	405,000	0	0	0		405,000	405,000	38,475	443,475
2045			405,000	0	0	0		405,000	0	19,238	424,238
2046				0	0	0		0	0	0	0
2047					0	0		0	0	0	0
2048						0		0	0	0	0
Totals	0	0	8,100,000	0	0	0	0	8,100,000		4,232,255	12,332,255
	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
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City Departments								End of FY		Rate
Fiscal Yr	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	Total	Princ Bal	Interest	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts		City Depts
2023							0	4,000,000	95,000	95,000
2024	200,000						200,000	7,612,000	280,535	480,535
2025	200,000	190,600					390,600	11,071,400	453,008	843,608
2026	200,000	190,600	192,500				583,100	13,388,300	594,767	1,177,867
2027	200,000	190,600	192,500	145,000			728,100	15,805,750	710,651	1,438,751
2028	200,000	190,600	192,500	145,000	157,278		885,378	17,420,372	780,463	1,665,841
2029	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	16,409,994	827,468	1,837,846
2030	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	15,399,616	779,476	1,789,854
2031	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	14,389,238	731,482	1,741,860
2032	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	13,378,860	683,491	1,693,869
2033	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	12,368,482	635,496	1,645,874
2034	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	11,358,104	587,504	1,597,882
2035	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	10,347,726	539,510	1,549,888
2036	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	9,337,348	491,519	1,501,897
2037	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	8,326,970	443,524	1,453,902
2038	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	7,316,592	395,533	1,405,911
2039	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	6,306,214	347,538	1,357,916
2040	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	5,295,836	299,547	1,309,925
2041	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	4,285,458	251,552	1,261,930
2042	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	3,275,080	203,561	1,213,939
2043	200,000	190,600	192,500	145,000	157,278	125,000	1,010,378	2,264,702	155,566	1,165,944
2044		190,600	192,500	145,000	157,278	125,000	810,378	1,454,324	107,575	917,953
2045			192,500	145,000	157,278	125,000	619,778	834,546	69,081	688,859
2046				145,000	157,278	125,000	427,278	407,268	39,642	466,920
2047					157,268	125,000	282,268	125,000	19,345	301,613
2048						125,000	125,000	0	5,938	130,938
Totals	4,000,000	3,812,000	3,850,000	2,900,000	3,145,550	2,500,000	20,207,550		10,528,771	30,736,321
Var	0	0	0	0	0	0	0			
School										
Fiscal Yr	0	2,500,000	6,500,000	0	0	0	Total Princ	Princ Bal	Interest	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School		School
2023							0	0	0	0
2024	0						0	2,500,000	59,375	59,375
2025	0	125,000					125,000	8,875,000	273,125	398,125
2026	0	125,000	325,000				450,000	8,425,000	421,563	871,563
2027	0	125,000	325,000	0			450,000	7,975,000	400,188	850,188
2028	0	125,000	325,000	0	0		450,000	7,525,000	378,813	828,813
2029	0	125,000	325,000	0	0	0	450,000	7,075,000	357,438	807,438
2030	0	125,000	325,000	0	0	0	450,000	6,625,000	336,063	786,063
2031	0	125,000	325,000	0	0	0	450,000	6,175,000	314,688	764,688
2032	0	125,000	325,000	0	0	0	450,000	5,725,000	293,313	743,313
2033	0	125,000	325,000	0	0	0	450,000	5,275,000	271,938	721,938
2034	0	125,000	325,000	0	0	0	450,000	4,825,000	250,563	700,563
2035	0	125,000	325,000	0	0	0	450,000	4,375,000	229,188	679,188
2036	0	125,000	325,000	0	0	0	450,000	3,925,000	207,813	657,813
2037	0	125,000	325,000	0	0	0	450,000	3,475,000	186,438	636,438
2038	0	125,000	325,000	0	0	0	450,000	3,025,000	165,063	615,063
2039	0	125,000	325,000	0	0	0	450,000	2,575,000	143,688	593,688
2040	0	125,000	325,000	0	0	0	450,000	2,125,000	122,313	572,313
2041	0	125,000	325,000	0	0	0	450,000	1,675,000	100,938	550,938
2042	0	125,000	325,000	0	0	0	450,000	1,225,000	79,563	529,563
2043	0	125,000	325,000	0	0	0	450,000	775,000	58,188	508,188
2044		125,000	325,000	0	0	0	450,000	325,000	36,813	486,813
2045			325,000	0	0	0	325,000	0	15,438	340,438
2046				0	0	0	0	0	0	0
2047					0	0	0	0	0	0
2048						0	0	0	0	0
Totals	0	2,500,000	6,500,000	0	0	0	9,000,000		4,702,510	13,702,510
Var	0	0	0	0	0	0	29,207,550	Tot GF		

Capital Improvements Program - FY2024-2029
Amortization Schedules - All

Water										
Fiscal Yr	2,058,000 Yr 1	2,550,000 Yr 2	3,000,000 Yr 3	7,500,000 Yr 4	10,900,000 Yr 5	2,000,000 Yr 6	Total Water	Princ Bal		Total DS
								Water	Interest	Water
2023								0	2,058,000	48,878
2024	102,900						102,900	4,505,100	158,318	261,218
2025	102,900	127,500					230,400	7,274,700	285,242	515,642
2026	102,900	127,500	150,000				380,400	14,394,300	523,674	904,074
2027	102,900	127,500	150,000	375,000			755,400	24,538,900	942,605	1,698,005
2028	102,900	127,500	150,000	375,000	545,000		1,300,400	25,238,500	1,213,098	2,513,498
2029	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	23,838,100	1,198,829	2,599,229
2030	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	22,437,700	1,132,311	2,532,711
2031	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	21,037,300	1,065,792	2,466,192
2032	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	19,636,900	999,272	2,399,672
2033	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	18,236,500	932,753	2,333,153
2034	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	16,836,100	866,235	2,266,635
2035	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	15,435,700	799,716	2,200,116
2036	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	14,035,300	733,196	2,133,596
2037	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	12,634,900	666,677	2,067,077
2038	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	11,234,500	600,159	2,000,559
2039	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	9,834,100	533,640	1,934,040
2040	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	8,433,700	467,120	1,867,520
2041	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	7,033,300	400,601	1,801,001
2042	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	5,632,900	334,083	1,734,483
2043	102,900	127,500	150,000	375,000	545,000	100,000	1,400,400	4,232,500	267,564	1,667,964
2044		127,500	150,000	375,000	545,000	100,000	1,297,500	2,935,000	201,044	1,498,544
2045			150,000	375,000	545,000	100,000	1,170,000	1,765,000	139,413	1,309,413
2046				375,000	545,000	100,000	1,020,000	745,000	83,838	1,103,838
2047					545,000	100,000	645,000	100,000	35,388	680,388
2048						100,000	100,000	0	4,750	104,750
Totals	2,058,000	2,550,000	3,000,000	7,500,000	10,900,000	2,000,000	28,008,000		14,634,195	42,642,195
Var	0	0	0	0	0	0	0			
Sewer										
Fiscal Yr	7,050,000 Yr 1	3,700,000 Yr 2	1,700,000 Yr 3	1,100,000 Yr 4	6,300,000 Yr 5	1,100,000 Yr 6	Total Sewer	Princ Bal		Total DS
								Sewer	Interest	Sewer
2023								0	7,050,000	167,438
2024	352,500						352,500	10,397,500	422,750	775,250
2025	352,500	185,000					537,500	11,560,000	534,256	1,071,756
2026	352,500	185,000	85,000				622,500	12,037,500	575,226	1,197,726
2027	352,500	185,000	85,000	55,000			677,500	17,660,000	721,407	1,398,907
2028	352,500	185,000	85,000	55,000	315,000		992,500	17,767,500	864,976	1,857,476
2029	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	16,720,000	843,957	1,891,457
2030	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	15,672,500	794,202	1,841,702
2031	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	14,625,000	744,445	1,791,945
2032	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	13,577,500	694,689	1,742,189
2033	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	12,530,000	644,932	1,692,432
2034	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	11,482,500	595,177	1,642,677
2035	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	10,435,000	545,420	1,592,920
2036	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	9,387,500	495,664	1,543,164
2037	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	8,340,000	445,907	1,493,407
2038	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	7,292,500	396,152	1,443,652
2039	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	6,245,000	346,395	1,393,895
2040	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	5,197,500	296,639	1,344,139
2041	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	4,150,000	246,882	1,294,382
2042	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	3,102,500	197,127	1,244,627
2043	352,500	185,000	85,000	55,000	315,000	55,000	1,047,500	2,055,000	147,370	1,194,870
2044		185,000	85,000	55,000	315,000	55,000	695,000	1,360,000	97,614	792,614
2045			85,000	55,000	315,000	55,000	510,000	850,000	64,601	574,601
2046				55,000	315,000	55,000	425,000	425,000	40,376	465,376
2047					315,000	55,000	370,000	55,000	20,188	390,188
2048						55,000	55,000	0	2,613	57,613
Totals	7,050,000	3,700,000	1,700,000	1,100,000	6,300,000	1,100,000	20,950,000		10,946,403	31,896,403
Var	0	0	0	0	0	0	0			

Capital Improvements Program - FY2024-2029
Amortization Schedules - All

TIF Districts										
Fiscal Yr	4,000,000 Yr 1	3,400,000 Yr 2	5,300,000 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Arena	Princ Bal Arena	Interest	Total DS Arena
2023							0	4,000,000	190,000	190,000
2024	200,000						200,000	7,200,000	351,500	551,500
2025	200,000	170,000					370,000	12,130,000	593,750	963,750
2026	200,000	170,000	265,000				635,000	11,495,000	576,175	1,211,175
2027	200,000	170,000	265,000	0			635,000	10,860,000	546,013	1,181,013
2028	200,000	170,000	265,000	0	0		635,000	10,225,000	515,850	1,150,850
2029	200,000	170,000	265,000	0	0	0	635,000	9,590,000	485,688	1,120,688
2030	200,000	170,000	265,000	0	0	0	635,000	8,955,000	455,525	1,090,525
2031	200,000	170,000	265,000	0	0	0	635,000	8,320,000	425,363	1,060,363
2032	200,000	170,000	265,000	0	0	0	635,000	7,685,000	395,200	1,030,200
2033	200,000	170,000	265,000	0	0	0	635,000	7,050,000	365,038	1,000,038
2034	200,000	170,000	265,000	0	0	0	635,000	6,415,000	334,875	969,875
2035	200,000	170,000	265,000	0	0	0	635,000	5,780,000	304,713	939,713
2036	200,000	170,000	265,000	0	0	0	635,000	5,145,000	274,550	909,550
2037	200,000	170,000	265,000	0	0	0	635,000	4,510,000	244,388	879,388
2038	200,000	170,000	265,000	0	0	0	635,000	3,875,000	214,225	849,225
2039	200,000	170,000	265,000	0	0	0	635,000	3,240,000	184,063	819,063
2040	200,000	170,000	265,000	0	0	0	635,000	2,605,000	153,900	788,900
2041	200,000	170,000	265,000	0	0	0	635,000	1,970,000	123,738	758,738
2042	200,000	170,000	265,000	0	0	0	635,000	1,335,000	93,575	728,575
2043	200,000	170,000	265,000	0	0	0	635,000	700,000	63,413	698,413
2044		170,000	265,000	0	0	0	435,000	265,000	33,250	468,250
2045			265,000	0	0	0	265,000	0	12,588	277,588
2046				0	0	0	0	0	0	0
2047					0	0	0	0	0	0
2048						0	0	0	0	0
Totals	4,000,000	3,400,000	5,300,000	0	0	0	12,700,000		6,937,380	19,637,380
	0	0	0	0	0	0				
DIDA										
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total DIDA	Princ Bal DIDA	Interest	Total DS DIDA
2023							0	0	0	0
2024	0						0	0	0	0
2025	0	0					0	0	0	0
2026	0	0	0				0	0	0	0
2027	0	0	0	0			0	0	0	0
2028	0	0	0	0	0		0	0	0	0
2029	0	0	0	0	0	0	0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0
2044		0	0	0	0	0	0	0	0	0
2045			0	0	0	0	0	0	0	0
2046				0	0	0	0	0	0	0
2047					0	0	0	0	0	0
2048						0	0	0	0	0
Totals	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - All

Other											
	0	0	8,100,000	0	0	0	0	0	Princ Bal	Total DS	
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other	
2023								0	0	0	0
2024	0							0	0	0	0
2025	0	0						0	8,100,000	192,375	192,375
2026	0	0	405,000					405,000	7,695,000	384,750	789,750
2027	0	0	405,000	0				405,000	7,290,000	365,513	770,513
2028	0	0	405,000	0	0			405,000	6,885,000	346,275	751,275
2029	0	0	405,000	0	0	0		405,000	6,480,000	327,038	732,038
2030	0	0	405,000	0	0	0		405,000	6,075,000	307,800	712,800
2031	0	0	405,000	0	0	0		405,000	5,670,000	288,563	693,563
2032	0	0	405,000	0	0	0		405,000	5,265,000	269,325	674,325
2033	0	0	405,000	0	0	0		405,000	4,860,000	250,088	655,088
2034	0	0	405,000	0	0	0		405,000	4,455,000	230,850	635,850
2035	0	0	405,000	0	0	0		405,000	4,050,000	211,613	616,613
2036	0	0	405,000	0	0	0		405,000	3,645,000	192,375	597,375
2037	0	0	405,000	0	0	0		405,000	3,240,000	173,138	578,138
2038	0	0	405,000	0	0	0		405,000	2,835,000	153,900	558,900
2039	0	0	405,000	0	0	0		405,000	2,430,000	134,663	539,663
2040	0	0	405,000	0	0	0		405,000	2,025,000	115,425	520,425
2041	0	0	405,000	0	0	0		405,000	1,620,000	96,188	501,188
2042	0	0	405,000	0	0	0		405,000	1,215,000	76,950	481,950
2043	0	0	405,000	0	0	0		405,000	810,000	57,713	462,713
2044		0	405,000	0	0	0		405,000	405,000	38,475	443,475
2045			405,000	0	0	0		405,000	0	19,238	424,238
2046				0	0	0		0	0	0	0
2047					0	0		0	0	0	0
2048						0		0	0	0	0
Totals	0	0	8,100,000	0	0	0	8,100,000		4,232,255	12,332,255	
	0	0	0	0	0	0					

Capital Improvements Program - FY2024-2029
Amortization Schedules - Authorized Projects 15 Year

Water											
Fiscal Yr	4,527,000 Yr 1	1,750,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2023								0	4,527,000	101,858	101,858
2024	301,800						301,800	5,975,200	243,090	544,890	
2025	301,800	116,667					418,467	5,556,733	268,884	687,351	
2026	301,800	116,667	0				418,467	5,138,266	250,053	668,520	
2027	301,800	116,667	0	0			418,467	4,719,799	231,222	649,689	
2028	301,800	116,667	0	0	0		418,467	4,301,332	212,391	630,858	
2029	301,800	116,667	0	0	0	0	418,467	3,882,865	193,560	612,027	
2030	301,800	116,667	0	0	0	0	418,467	3,464,398	174,729	593,196	
2031	301,800	116,667	0	0	0	0	418,467	3,045,931	155,898	574,365	
2032	301,800	116,667	0	0	0	0	418,467	2,627,464	137,067	555,534	
2033	301,800	116,667	0	0	0	0	418,467	2,208,997	118,236	536,703	
2034	301,800	116,667	0	0	0	0	418,467	1,790,530	99,405	517,872	
2035	301,800	116,667	0	0	0	0	418,467	1,372,063	80,574	499,041	
2036	301,800	116,667	0	0	0	0	418,467	953,596	61,743	480,210	
2037	301,800	116,667	0	0	0	0	418,467	535,129	42,912	461,379	
2038	301,800	116,667	0	0	0	0	418,467	116,662	24,081	442,548	
2039		116,662	0	0	0	0	116,662	0	5,250	121,912	
2040			0	0	0	0	0	0	0	0	
2041				0	0	0	0	0	0	0	
2042					0	0	0	0	0	0	
2043						0	0	0	0	0	
2044							0	0	0	0	
2045							0	0	0	0	
2046							0	0	0	0	
2047							0	0	0	0	
2048							0	0	0	0	
Totals	4,527,000	1,750,000	0	0	0	0	6,277,000		2,400,953	8,677,953	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	0 Yr 1	0 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2023								0	0	0	0
2024	0							0	0	0	0
2025	0	0						0	0	0	0
2026	0	0	0					0	0	0	0
2027	0	0	0	0				0	0	0	0
2028	0	0	0	0	0			0	0	0	0
2029	0	0	0	0	0	0	0	0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0	0
2039		0	0	0	0	0	0	0	0	0	0
2040			0	0	0	0	0	0	0	0	0
2041				0	0	0	0	0	0	0	0
2042					0	0	0	0	0	0	0
2043						0	0	0	0	0	0
2044							0	0	0	0	0
2045							0	0	0	0	0
2046							0	0	0	0	0
2047							0	0	0	0	0
2048							0	0	0	0	0
Totals	0	0	0	0	0	0	0	0		0	0
Var	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - Authorized Projects 20 Year

City Departments											
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total	End of FY Princ Bal	Interest	Rate	Total DS
							City Depts	City Depts			City Depts
2023		12,192,600	6,796,930	0	0	0	0	12,192,600	289,575		289,575
2024	609,630	0					609,630	18,379,900	740,576		1,350,206
2025	609,630	339,847	0	0			949,477	17,430,423	873,045		1,822,522
2026	609,630	339,847	0	0			949,477	16,480,946	827,945		1,777,422
2027	609,630	339,847	0	0		0	949,477	15,531,469	782,845		1,732,322
2028	609,630	339,847	0	0		0	949,477	14,581,992	737,745		1,687,222
2029	609,630	339,847	0	0		0	949,477	13,632,515	692,644		1,642,121
2030	609,630	339,847	0	0		0	949,477	12,683,038	647,545		1,597,022
2031	609,630	339,847	0	0		0	949,477	11,733,561	602,445		1,551,922
2032	609,630	339,847	0	0		0	949,477	10,784,084	557,344		1,506,821
2033	609,630	339,847	0	0		0	949,477	9,834,607	512,244		1,461,721
2034	609,630	339,847	0	0		0	949,477	8,885,130	467,144		1,416,621
2035	609,630	339,847	0	0		0	949,477	7,935,653	422,044		1,371,521
2036	609,630	339,847	0	0		0	949,477	6,986,176	376,943		1,326,420
2037	609,630	339,847	0	0		0	949,477	6,036,699	331,843		1,281,320
2038	609,630	339,847	0	0		0	949,477	5,087,222	286,744		1,236,221
2039	609,630	339,847	0	0		0	949,477	4,137,745	241,643		1,191,120
2040	609,630	339,847	0	0		0	949,477	3,188,268	196,543		1,146,020
2041	609,630	339,847	0	0		0	949,477	2,238,791	151,442		1,100,919
2042	609,630	339,847	0	0		0	949,477	1,289,314	106,343		1,055,820
2043	609,630	339,847	0	0		0	949,477	339,837	61,242		1,010,719
2044		339,837	0	0		0	339,837	0	16,142		355,979
2045			0	0		0	0	0	0		0
2046				0		0	0	0	0		0
2047						0	0	0	0		0
2048						0	0	0	0		0
Totals	12,192,600	6,796,930	0	0	0	0	18,989,530		9,922,026		28,911,556
Var	0	0	0	0	0	0	0				
School											
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total Princ	Princ Bal	Interest		Total DS
							School	School			School
2023		0	1,106,000	0	0	0	0	0	0		0
2024	0						0	1,106,000	26,268		26,268
2025	0	55,300					55,300	1,050,700	52,535		107,835
2026	0	55,300	0				55,300	995,400	49,908		105,208
2027	0	55,300	0	0			55,300	940,100	47,282		102,582
2028	0	55,300	0	0		0	55,300	884,800	44,655		99,955
2029	0	55,300	0	0		0	55,300	829,500	42,028		97,328
2030	0	55,300	0	0		0	55,300	774,200	39,401		94,701
2031	0	55,300	0	0		0	55,300	718,900	36,775		92,075
2032	0	55,300	0	0		0	55,300	663,600	34,148		89,448
2033	0	55,300	0	0		0	55,300	608,300	31,521		86,821
2034	0	55,300	0	0		0	55,300	553,000	28,894		84,194
2035	0	55,300	0	0		0	55,300	497,700	26,268		81,568
2036	0	55,300	0	0		0	55,300	442,400	23,641		78,941
2037	0	55,300	0	0		0	55,300	387,100	21,014		76,314
2038	0	55,300	0	0		0	55,300	331,800	18,387		73,687
2039	0	55,300	0	0		0	55,300	276,500	15,761		71,061
2040	0	55,300	0	0		0	55,300	221,200	13,134		68,434
2041	0	55,300	0	0		0	55,300	165,900	10,507		65,807
2042	0	55,300	0	0		0	55,300	110,600	7,880		63,180
2043	0	55,300	0	0		0	55,300	55,300	5,254		60,554
2044	0	55,300	0	0		0	55,300	0	2,627		57,927
2045	0		0	0		0	0	0	0		0
2046	0			0		0	0	0	0		0
2047						0	0	0	0		0
2048						0	0	0	0		0
Totals	0	1,106,000	0	0	0	0	1,106,000		577,888		1,683,888
Var	0	0	0	0	0	0	20,095,530	Tot GF			

Capital Improvements Program - FY2024-2029
Amortization Schedules - Authorized Projects 20 Year

Water											
Fiscal Yr	14,125,000 Yr 1	7,648,287 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2023							0	14,125,000	335,469	335,469	
2024	706,250						706,250	21,067,037	852,585	1,558,835	
2025	706,250	382,414					1,088,664	19,978,373	1,000,685	2,089,349	
2026	706,250	382,414	0				1,088,664	18,889,709	948,973	2,037,637	
2027	706,250	382,414	0	0			1,088,664	17,801,045	897,261	1,985,925	
2028	706,250	382,414	0	0	0		1,088,664	16,712,381	845,550	1,934,214	
2029	706,250	382,414	0	0	0	0	1,088,664	15,623,717	793,838	1,882,502	
2030	706,250	382,414	0	0	0	0	1,088,664	14,535,053	742,126	1,830,790	
2031	706,250	382,414	0	0	0	0	1,088,664	13,446,389	690,415	1,779,079	
2032	706,250	382,414	0	0	0	0	1,088,664	12,357,725	638,704	1,727,368	
2033	706,250	382,414	0	0	0	0	1,088,664	11,269,061	586,992	1,675,656	
2034	706,250	382,414	0	0	0	0	1,088,664	10,180,397	535,281	1,623,945	
2035	706,250	382,414	0	0	0	0	1,088,664	9,091,733	483,569	1,572,233	
2036	706,250	382,414	0	0	0	0	1,088,664	8,003,069	431,857	1,520,521	
2037	706,250	382,414	0	0	0	0	1,088,664	6,914,405	380,146	1,468,810	
2038	706,250	382,414	0	0	0	0	1,088,664	5,825,741	328,434	1,417,098	
2039	706,250	382,414	0	0	0	0	1,088,664	4,737,077	276,722	1,365,386	
2040	706,250	382,414	0	0	0	0	1,088,664	3,648,413	225,012	1,313,676	
2041	706,250	382,414	0	0	0	0	1,088,664	2,559,749	173,300	1,261,964	
2042	706,250	382,414	0	0	0	0	1,088,664	1,471,085	121,588	1,210,252	
2043	706,250	382,414	0	0	0	0	1,088,664	382,421	69,877	1,158,541	
2044		382,421	0	0	0	0	382,421	0	18,165	400,586	
2045			0	0	0	0	0	0	0	0	
2046				0	0	0	0	0	0	0	
2047					0	0	0	0	0	0	
2048						0	0	0	0	0	
Totals	14,125,000	7,648,287	0	0	0	0	21,773,287		11,376,549	33,149,836	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	3,385,685 Yr 1	9,596,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2023							0	3,385,685	80,410	80,410	
2024	169,284						169,284	12,812,401	388,725	558,009	
2025	169,284	479,800					649,084	12,163,317	608,589	1,257,673	
2026	169,284	479,800	0				649,084	11,514,233	577,758	1,226,842	
2027	169,284	479,800	0	0			649,084	10,865,149	546,926	1,196,010	
2028	169,284	479,800	0	0	0		649,084	10,216,065	516,095	1,165,179	
2029	169,284	479,800	0	0	0	0	649,084	9,566,981	485,263	1,134,347	
2030	169,284	479,800	0	0	0	0	649,084	8,917,897	454,432	1,103,516	
2031	169,284	479,800	0	0	0	0	649,084	8,268,813	423,600	1,072,684	
2032	169,284	479,800	0	0	0	0	649,084	7,619,729	392,769	1,041,853	
2033	169,284	479,800	0	0	0	0	649,084	6,970,645	361,937	1,011,021	
2034	169,284	479,800	0	0	0	0	649,084	6,321,561	331,106	980,190	
2035	169,284	479,800	0	0	0	0	649,084	5,672,477	300,274	949,358	
2036	169,284	479,800	0	0	0	0	649,084	5,023,393	269,443	918,527	
2037	169,284	479,800	0	0	0	0	649,084	4,374,309	238,611	887,695	
2038	169,284	479,800	0	0	0	0	649,084	3,725,225	207,780	856,864	
2039	169,284	479,800	0	0	0	0	649,084	3,076,141	176,948	826,032	
2040	169,284	479,800	0	0	0	0	649,084	2,427,057	146,117	795,201	
2041	169,284	479,800	0	0	0	0	649,084	1,777,973	115,285	764,369	
2042	169,284	479,800	0	0	0	0	649,084	1,128,889	84,454	733,538	
2043	169,289	479,800	0	0	0	0	649,089	479,800	53,622	702,711	
2044		479,800	0	0	0	0	479,800	0	22,791	502,591	
2045			0	0	0	0	0	0	0	0	
2046				0	0	0	0	0	0	0	
2047					0	0	0	0	0	0	
2048						0	0	0	0	0	
Totals	3,385,685	9,596,000	0	0	0	0	12,981,685		6,782,935	19,764,620	
Var	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - Authorized Projects 20 Year

TIF Districts											
Fiscal Yr	5,550,000 Yr 1	5,562,500 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Arena	Princ Bal Arena	Interest	Total DS Arena	
2023							0	5,550,000	131,813	131,813	
2024	277,500						277,500	10,835,000	395,735	673,235	
2025	277,500	278,125					555,625	10,279,375	514,663	1,070,288	
2026	277,500	278,125	0				555,625	9,723,750	488,271	1,043,896	
2027	277,500	278,125	0	0			555,625	9,168,125	461,878	1,017,503	
2028	277,500	278,125	0	0	0		555,625	8,612,500	435,486	991,111	
2029	277,500	278,125	0	0	0	0	555,625	8,056,875	409,094	964,719	
2030	277,500	278,125	0	0	0	0	555,625	7,501,250	382,702	938,327	
2031	277,500	278,125	0	0	0	0	555,625	6,945,625	356,309	911,934	
2032	277,500	278,125	0	0	0	0	555,625	6,390,000	329,917	885,542	
2033	277,500	278,125	0	0	0	0	555,625	5,834,375	303,525	859,150	
2034	277,500	278,125	0	0	0	0	555,625	5,278,750	277,133	832,758	
2035	277,500	278,125	0	0	0	0	555,625	4,723,125	250,740	806,365	
2036	277,500	278,125	0	0	0	0	555,625	4,167,500	224,348	779,973	
2037	277,500	278,125	0	0	0	0	555,625	3,611,875	197,957	753,582	
2038	277,500	278,125	0	0	0	0	555,625	3,056,250	171,565	727,190	
2039	277,500	278,125	0	0	0	0	555,625	2,500,625	145,172	700,797	
2040	277,500	278,125	0	0	0	0	555,625	1,945,000	118,780	674,405	
2041	277,500	278,125	0	0	0	0	555,625	1,389,375	92,388	648,013	
2042	277,500	278,125	0	0	0	0	555,625	833,750	65,996	621,621	
2043	277,500	278,125	0	0	0	0	555,625	278,125	39,603	595,228	
2044		278,125	0	0	0	0	278,125	0	13,211	291,336	
2045			0	0	0	0	0	0	0	0	
2046				0	0	0	0	0	0	0	
2047					0	0	0	0	0	0	
2048						0	0	0	0	0	
Totals	5,550,000	5,562,500	0	0	0	0	11,112,500		5,806,285	16,918,785	
	0	0	0	0	0	0	0				
DIDA											
Fiscal Yr	0 Yr 1	0 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total DIDA	Princ Bal DIDA	Interest	Total DS DIDA	
2023							0	0	0	0	
2024	0						0	0	0	0	
2025	0	0					0	0	0	0	
2026	0	0	0				0	0	0	0	
2027	0	0	0	0			0	0	0	0	
2028	0	0	0	0	0		0	0	0	0	
2029	0	0	0	0	0	0	0	0	0	0	
2030	0	0	0	0	0	0	0	0	0	0	
2031	0	0	0	0	0	0	0	0	0	0	
2032	0	0	0	0	0	0	0	0	0	0	
2033	0	0	0	0	0	0	0	0	0	0	
2034	0	0	0	0	0	0	0	0	0	0	
2035	0	0	0	0	0	0	0	0	0	0	
2036	0	0	0	0	0	0	0	0	0	0	
2037	0	0	0	0	0	0	0	0	0	0	
2038	0	0	0	0	0	0	0	0	0	0	
2039	0	0	0	0	0	0	0	0	0	0	
2040	0	0	0	0	0	0	0	0	0	0	
2041	0	0	0	0	0	0	0	0	0	0	
2042	0	0	0	0	0	0	0	0	0	0	
2043	0	0	0	0	0	0	0	0	0	0	
2044		0	0	0	0	0	0	0	0	0	
2045			0	0	0	0	0	0	0	0	
2046				0	0	0	0	0	0	0	
2047					0	0	0	0	0	0	
2048						0	0	0	0	0	
Totals	0	0	0	0	0	0	0	0		0	
	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - Authorized Projects 20 Year

Other													
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total	Other	Princ Bal	Interest	Total DS	Other	Other
2023		0	3,600,000	0	0	0	0	0	0	0	0	0	0
2024	0							0	3,600,000	85,500	85,500		
2025	0	180,000						180,000	3,420,000	171,000	351,000		
2026	0	180,000	0					180,000	3,240,000	162,450	342,450		
2027	0	180,000	0	0				180,000	3,060,000	153,900	333,900		
2028	0	180,000	0	0	0			180,000	2,880,000	145,350	325,350		
2029	0	180,000	0	0	0	0		180,000	2,700,000	136,800	316,800		
2030	0	180,000	0	0	0	0		180,000	2,520,000	128,250	308,250		
2031	0	180,000	0	0	0	0		180,000	2,340,000	119,700	299,700		
2032	0	180,000	0	0	0	0		180,000	2,160,000	111,150	291,150		
2033	0	180,000	0	0	0	0		180,000	1,980,000	102,600	282,600		
2034	0	180,000	0	0	0	0		180,000	1,800,000	94,050	274,050		
2035	0	180,000	0	0	0	0		180,000	1,620,000	85,500	265,500		
2036	0	180,000	0	0	0	0		180,000	1,440,000	76,950	256,950		
2037	0	180,000	0	0	0	0		180,000	1,260,000	68,400	248,400		
2038	0	180,000	0	0	0	0		180,000	1,080,000	59,850	239,850		
2039	0	180,000	0	0	0	0		180,000	900,000	51,300	231,300		
2040	0	180,000	0	0	0	0		180,000	720,000	42,750	222,750		
2041	0	180,000	0	0	0	0		180,000	540,000	34,200	214,200		
2042	0	180,000	0	0	0	0		180,000	360,000	25,650	205,650		
2043	0	180,000	0	0	0	0		180,000	180,000	17,100	197,100		
2044		180,000	0	0	0	0		180,000	0	8,550	188,550		
2045			0	0	0	0		0	0	0	0		
2046				0	0	0		0	0	0	0		
2047					0	0		0	0	0	0		
2048						0		0	0	0	0		
Totals	0	3,600,000	0	0	0	0	0	3,600,000		1,881,000	5,481,000		
	0	0	0	0	0	0	0						

Capital Improvements Program - FY2024-2029
Amortization Schedules - All Authorized Projects

City Departments											
		12,192,600	6,796,930	0	0	0	0	0	End of FY		Rate
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	0 Total	Princ Bal	City Depts	Interest	Total DS
							City Depts	City Depts			City Depts
2023		0						0	12,192,600	289,575	289,575
2024	609,630		0				609,630	18,379,900	740,576	1,350,206	
2025	609,630	339,847		0			949,477	17,430,423	873,045	1,822,522	
2026	609,630	339,847		0	0		949,477	16,480,946	827,945	1,777,422	
2027	609,630	339,847		0	0	0	949,477	15,531,469	782,845	1,732,322	
2028	609,630	339,847		0	0	0	0	949,477	14,581,992	737,745	1,687,222
2029	609,630	339,847		0	0	0	0	949,477	13,632,515	692,644	1,642,121
2030	609,630	339,847		0	0	0	0	949,477	12,683,038	647,545	1,597,022
2031	609,630	339,847		0	0	0	0	949,477	11,733,561	602,445	1,551,922
2032	609,630	339,847		0	0	0	0	949,477	10,784,084	557,344	1,506,821
2033	609,630	339,847		0	0	0	0	949,477	9,834,607	512,244	1,461,721
2034	609,630	339,847		0	0	0	0	949,477	8,885,130	467,144	1,416,621
2035	609,630	339,847		0	0	0	0	949,477	7,935,653	422,044	1,371,521
2036	609,630	339,847		0	0	0	0	949,477	6,986,176	376,943	1,326,420
2037	609,630	339,847		0	0	0	0	949,477	6,036,699	331,843	1,281,320
2038	609,630	339,847		0	0	0	0	949,477	5,087,222	286,744	1,236,221
2039	609,630	339,847		0	0	0	0	949,477	4,137,745	241,643	1,191,120
2040	609,630	339,847		0	0	0	0	949,477	3,188,268	196,543	1,146,020
2041	609,630	339,847		0	0	0	0	949,477	2,238,791	151,442	1,100,919
2042	609,630	339,847		0	0	0	0	949,477	1,289,314	106,343	1,055,820
2043	609,630	339,847		0	0	0	0	949,477	339,837	61,242	1,010,719
2044		339,837		0	0	0	0	339,837	0	16,142	355,979
2045				0	0	0	0	0	0	0	0
2046					0	0	0	0	0	0	0
2047						0	0	0	0	0	0
2048							0	0	0	0	0
Totals	12,192,600	6,796,930	0	0	0	0	0	18,989,530		9,922,026	28,911,556
Var	0	0	0	0	0	0	0				
School											
		0	1,106,000	0	0	0	0	Total Princ	Princ Bal	Interest	Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School			School
2023							0	0	0	0	0
2024	0						0	1,106,000	26,268	26,268	
2025	0	55,300					55,300	1,050,700	52,535	107,835	
2026	0	55,300	0				55,300	995,400	49,908	105,208	
2027	0	55,300	0	0			55,300	940,100	47,282	102,582	
2028	0	55,300	0	0	0		55,300	884,800	44,655	99,955	
2029	0	55,300	0	0	0	0	0	55,300	829,500	42,028	97,328
2030	0	55,300	0	0	0	0	0	55,300	774,200	39,401	94,701
2031	0	55,300	0	0	0	0	0	55,300	718,900	36,775	92,075
2032	0	55,300	0	0	0	0	0	55,300	663,600	34,148	89,448
2033	0	55,300	0	0	0	0	0	55,300	608,300	31,521	86,821
2034	0	55,300	0	0	0	0	0	55,300	553,000	28,894	84,194
2035	0	55,300	0	0	0	0	0	55,300	497,700	26,268	81,568
2036	0	55,300	0	0	0	0	0	55,300	442,400	23,641	78,941
2037	0	55,300	0	0	0	0	0	55,300	387,100	21,014	76,314
2038	0	55,300	0	0	0	0	0	55,300	331,800	18,387	73,687
2039	0	55,300	0	0	0	0	0	55,300	276,500	15,761	71,061
2040	0	55,300	0	0	0	0	0	55,300	221,200	13,134	68,434
2041	0	55,300	0	0	0	0	0	55,300	165,900	10,507	65,807
2042	0	55,300	0	0	0	0	0	55,300	110,600	7,880	63,180
2043	0	55,300	0	0	0	0	0	55,300	55,300	5,254	60,554
2044	0	55,300	0	0	0	0	0	55,300	0	2,627	57,927
2045	0		0	0	0	0	0	0	0	0	0
2046	0			0	0	0	0	0	0	0	0
2047	0				0	0	0	0	0	0	0
2048	0						0	0	0	0	0
Totals	0	1,106,000	0	0	0	0	0	1,106,000		577,888	1,683,888
Var	0	0	0	0	0	0	0	20,095,530	Tot GF		

Capital Improvements Program - FY2024-2029
Amortization Schedules - All Authorized Projects

Water											
Fiscal Yr	18,652,000 Yr1	9,398,287 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2023								0	18,652,000	437,327	437,327
2024	1,008,050						1,008,050	27,042,237	1,095,675	2,103,725	
2025	1,008,050	499,081					1,507,131	25,535,106	1,269,569	2,776,700	
2026	1,008,050	499,081	0				1,507,131	24,027,975	1,199,026	2,706,157	
2027	1,008,050	499,081	0	0			1,507,131	22,520,844	1,128,483	2,635,614	
2028	1,008,050	499,081	0	0	0		1,507,131	21,013,713	1,057,941	2,565,072	
2029	1,008,050	499,081	0	0	0	0	1,507,131	19,506,582	987,398	2,494,529	
2030	1,008,050	499,081	0	0	0	0	1,507,131	17,999,451	916,855	2,423,986	
2031	1,008,050	499,081	0	0	0	0	1,507,131	16,492,320	846,313	2,353,444	
2032	1,008,050	499,081	0	0	0	0	1,507,131	14,985,189	775,771	2,282,902	
2033	1,008,050	499,081	0	0	0	0	1,507,131	13,478,058	705,228	2,212,359	
2034	1,008,050	499,081	0	0	0	0	1,507,131	11,970,927	634,686	2,141,817	
2035	1,008,050	499,081	0	0	0	0	1,507,131	10,463,796	564,143	2,071,274	
2036	1,008,050	499,081	0	0	0	0	1,507,131	8,956,665	493,600	2,000,731	
2037	1,008,050	499,081	0	0	0	0	1,507,131	7,449,534	423,058	1,930,189	
2038	1,008,050	499,081	0	0	0	0	1,507,131	5,942,403	352,515	1,859,646	
2039	706,250	499,076	0	0	0	0	1,205,326	4,737,077	281,972	1,487,298	
2040	706,250	382,414	0	0	0	0	1,088,664	3,648,413	225,012	1,313,676	
2041	706,250	382,414	0	0	0	0	1,088,664	2,559,749	173,300	1,261,964	
2042	706,250	382,414	0	0	0	0	1,088,664	1,471,085	121,588	1,210,252	
2043	706,250	382,414	0	0	0	0	1,088,664	382,421	69,877	1,158,541	
2044		382,421	0	0	0	0	382,421	0	18,165	400,586	
2045			0	0	0	0	0	0	0	0	0
2046				0	0	0	0	0	0	0	0
2047					0	0	0	0	0	0	0
2048						0	0	0	0	0	0
Totals	18,652,000	9,398,287	0	0	0	0	28,050,287		13,777,502	41,827,789	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	3,385,685 Yr1	9,596,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2023							0	3,385,685	80,410	80,410	
2024	169,284						169,284	12,812,401	388,725	558,009	
2025	169,284	479,800					649,084	12,163,317	608,589	1,257,673	
2026	169,284	479,800	0				649,084	11,514,233	577,758	1,226,842	
2027	169,284	479,800	0	0			649,084	10,865,149	546,926	1,196,010	
2028	169,284	479,800	0	0	0		649,084	10,216,065	516,095	1,165,179	
2029	169,284	479,800	0	0	0	0	649,084	9,566,981	485,263	1,134,347	
2030	169,284	479,800	0	0	0	0	649,084	8,917,897	454,432	1,103,516	
2031	169,284	479,800	0	0	0	0	649,084	8,268,813	423,600	1,072,684	
2032	169,284	479,800	0	0	0	0	649,084	7,619,729	392,769	1,041,853	
2033	169,284	479,800	0	0	0	0	649,084	6,970,645	361,937	1,011,021	
2034	169,284	479,800	0	0	0	0	649,084	6,321,561	331,106	980,190	
2035	169,284	479,800	0	0	0	0	649,084	5,672,477	300,274	949,358	
2036	169,284	479,800	0	0	0	0	649,084	5,023,393	269,443	918,527	
2037	169,284	479,800	0	0	0	0	649,084	4,374,309	238,611	887,695	
2038	169,284	479,800	0	0	0	0	649,084	3,725,225	207,780	856,864	
2039	169,284	479,800	0	0	0	0	649,084	3,076,141	176,948	826,032	
2040	169,284	479,800	0	0	0	0	649,084	2,427,057	146,117	795,201	
2041	169,284	479,800	0	0	0	0	649,084	1,777,973	115,285	764,369	
2042	169,284	479,800	0	0	0	0	649,084	1,128,889	84,454	733,538	
2043	169,289	479,800	0	0	0	0	649,089	479,800	53,622	702,711	
2044		479,800	0	0	0	0	479,800	0	22,791	502,591	
2045			0	0	0	0	0	0	0	0	0
2046				0	0	0	0	0	0	0	0
2047					0	0	0	0	0	0	0
2048						0	0	0	0	0	0
Totals	3,385,685	9,596,000	0	0	0	0	12,981,685		6,782,935	19,764,620	
Var	0	0	0	0	0	0	0				

Capital Improvements Program - FY2024-2029
Amortization Schedules - All Authorized Projects

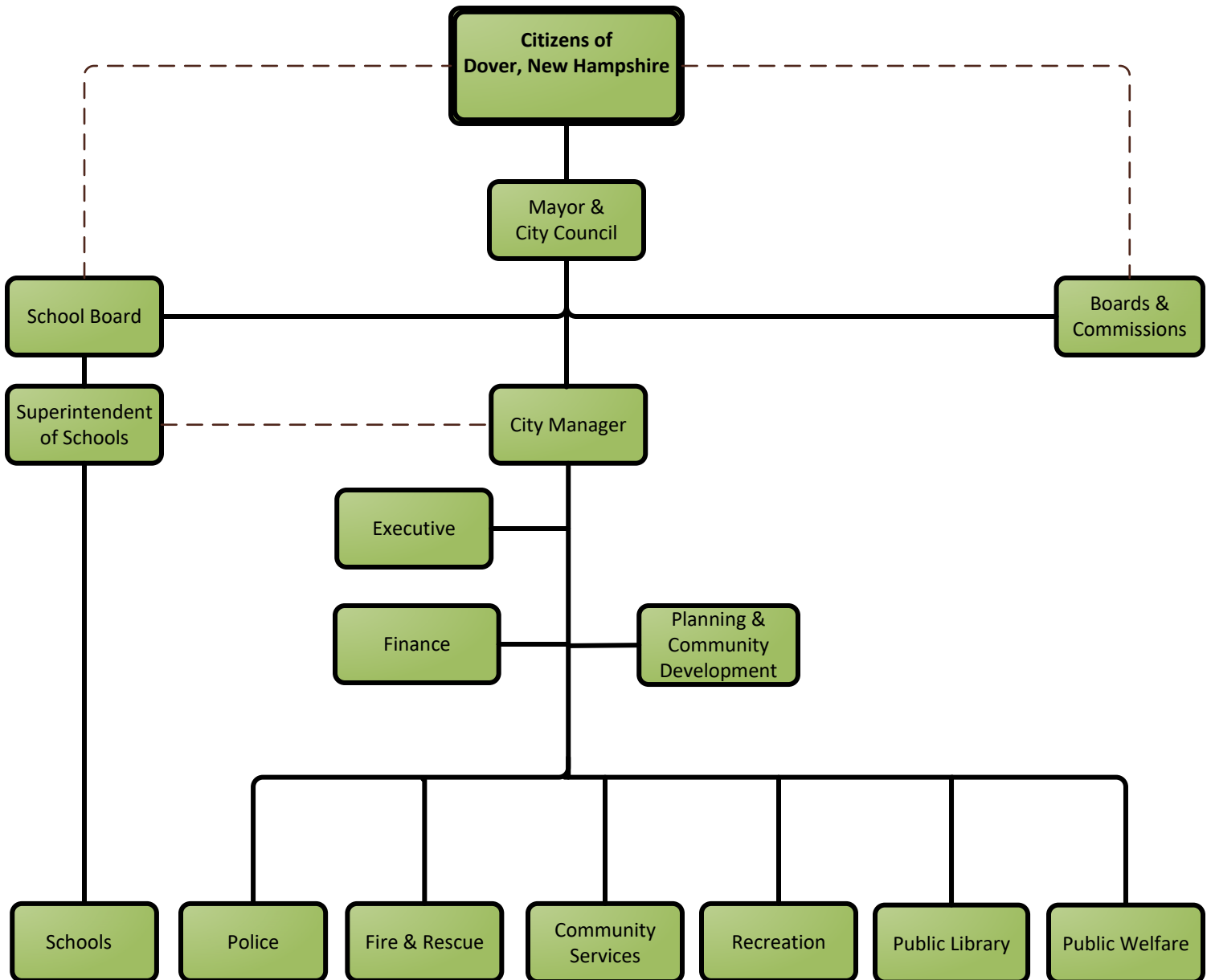
TIF Districts											
	5,550,000	5,562,500	0	0	0	0	0	Total	Princ Bal	Interest	Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6		Arena	Arena		Arena
2023								0	5,550,000	131,813	131,813
2024	277,500							277,500	10,835,000	395,735	673,235
2025	277,500	278,125						555,625	10,279,375	514,663	1,070,288
2026	277,500	278,125	0					555,625	9,723,750	488,271	1,043,896
2027	277,500	278,125	0	0				555,625	9,168,125	461,878	1,017,503
2028	277,500	278,125	0	0	0			555,625	8,612,500	435,486	991,111
2029	277,500	278,125	0	0	0	0		555,625	8,056,875	409,094	964,719
2030	277,500	278,125	0	0	0	0		555,625	7,501,250	382,702	938,327
2031	277,500	278,125	0	0	0	0		555,625	6,945,625	356,309	911,934
2032	277,500	278,125	0	0	0	0		555,625	6,390,000	329,917	885,542
2033	277,500	278,125	0	0	0	0		555,625	5,834,375	303,525	859,150
2034	277,500	278,125	0	0	0	0		555,625	5,278,750	277,133	832,758
2035	277,500	278,125	0	0	0	0		555,625	4,723,125	250,740	806,365
2036	277,500	278,125	0	0	0	0		555,625	4,167,500	224,348	779,973
2037	277,500	278,125	0	0	0	0		555,625	3,611,875	197,957	753,582
2038	277,500	278,125	0	0	0	0		555,625	3,056,250	171,565	727,190
2039	277,500	278,125	0	0	0	0		555,625	2,500,625	145,172	700,797
2040	277,500	278,125	0	0	0	0		555,625	1,945,000	118,780	674,405
2041	277,500	278,125	0	0	0	0		555,625	1,389,375	92,388	648,013
2042	277,500	278,125	0	0	0	0		555,625	833,750	65,996	621,621
2043	277,500	278,125	0	0	0	0		555,625	278,125	39,603	595,228
2044		278,125	0	0	0	0		278,125	0	13,211	291,336
2045			0	0	0	0		0	0	0	0
2046				0	0	0		0	0	0	0
2047					0	0		0	0	0	0
2048						0		0	0	0	0
Totals	5,550,000	5,562,500	0	0	0	0		11,112,500		5,806,285	16,918,785
	0	0	0	0	0	0		0			
DIDA											
	0	0	0	0	0	0	0	Total	Princ Bal	Interest	Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6		DIDA	DIDA		DIDA
2023								0	0	0	0
2024	0							0	0	0	0
2025	0	0						0	0	0	0
2026	0	0	0					0	0	0	0
2027	0	0	0	0				0	0	0	0
2028	0	0	0	0	0			0	0	0	0
2029	0	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0		0	0	0	0
2031	0	0	0	0	0	0		0	0	0	0
2032	0	0	0	0	0	0		0	0	0	0
2033	0	0	0	0	0	0		0	0	0	0
2034	0	0	0	0	0	0		0	0	0	0
2035	0	0	0	0	0	0		0	0	0	0
2036	0	0	0	0	0	0		0	0	0	0
2037	0	0	0	0	0	0		0	0	0	0
2038	0	0	0	0	0	0		0	0	0	0
2039	0	0	0	0	0	0		0	0	0	0
2040	0	0	0	0	0	0		0	0	0	0
2041	0	0	0	0	0	0		0	0	0	0
2042	0	0	0	0	0	0		0	0	0	0
2043	0	0	0	0	0	0		0	0	0	0
2044		0	0	0	0	0		0	0	0	0
2045			0	0	0	0		0	0	0	0
2046				0	0	0		0	0	0	0
2047					0	0		0	0	0	0
2048						0		0	0	0	0
Totals	0	0	0	0	0	0		0		0	0
	0	0	0	0	0	0		0			

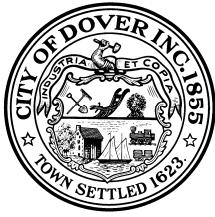
Capital Improvements Program - FY2024-2029
Amortization Schedules - All Authorized Projects

Other											
Fiscal Yr	Yr1	0	3,600,000	0	0	0	0	0	0	Total	Princ Bal
			Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Total DS
											Other
2023								0	0	0	0
2024	0							0	3,600,000	85,500	85,500
2025	0	180,000						180,000	3,420,000	171,000	351,000
2026	0	180,000	0					180,000	3,240,000	162,450	342,450
2027	0	180,000	0	0				180,000	3,060,000	153,900	333,900
2028	0	180,000	0	0	0			180,000	2,880,000	145,350	325,350
2029	0	180,000	0	0	0	0		180,000	2,700,000	136,800	316,800
2030	0	180,000	0	0	0	0	0	180,000	2,520,000	128,250	308,250
2031	0	180,000	0	0	0	0	0	180,000	2,340,000	119,700	299,700
2032	0	180,000	0	0	0	0	0	180,000	2,160,000	111,150	291,150
2033	0	180,000	0	0	0	0	0	180,000	1,980,000	102,600	282,600
2034	0	180,000	0	0	0	0	0	180,000	1,800,000	94,050	274,050
2035	0	180,000	0	0	0	0	0	180,000	1,620,000	85,500	265,500
2036	0	180,000	0	0	0	0	0	180,000	1,440,000	76,950	256,950
2037	0	180,000	0	0	0	0	0	180,000	1,260,000	68,400	248,400
2038	0	180,000	0	0	0	0	0	180,000	1,080,000	59,850	239,850
2039	0	180,000	0	0	0	0	0	180,000	900,000	51,300	231,300
2040	0	180,000	0	0	0	0	0	180,000	720,000	42,750	222,750
2041	0	180,000	0	0	0	0	0	180,000	540,000	34,200	214,200
2042	0	180,000	0	0	0	0	0	180,000	360,000	25,650	205,650
2043	0	180,000	0	0	0	0	0	180,000	180,000	17,100	197,100
2044		180,000	0	0	0	0	0	180,000	0	8,550	188,550
2045			0	0	0	0	0	0	0	0	0
2046				0	0	0	0	0	0	0	0
2047					0	0	0	0	0	0	0
2048							0	0	0	0	0
Totals		0	3,600,000	0	0	0	0	3,600,000		1,881,000	5,481,000
		0	0	0	0	0	0				



City of Dover, NH Organizational Chart





City of Dover

New Hampshire

FISCAL YEAR 2023

City Council Members

Mayor: Robert Carrier

Deputy Mayor: Dennis Shanahan

Ward 1: Michelle Muffett-Lipinski

Ward 2: Robert Hinkel

Ward 3: Deborah Thibodeaux

Ward 4: Debra Hackett

Ward 6: Fergus Cullen

At Large: Linnea Nemeth

At Large: Lindsey Williams

City Manager

J. Michael Joyal, Jr.

Deputy City Manager

Christopher G. Parker

Departments

Finance

Planning

Police

Fire and Rescue

Community Services

Public Library

Recreation

Public Welfare

Daniel R. Lynch

Donna Benton

William M. Breault

Michael McShane

John Storer

Denise LaFrance

Gary Bannon

David Balian

School Board

Ward 1: Maggie Fogarty

Ward 2: Robin Trefethen

Ward 3: Carolyn Mebert, Chairperson

Ward 4: Micaela Demeter

Ward 5: Jessica Rozzo, Vice Chair

Ward 6: Michelle Clancy

At Large: Kathleen Morrison, Secretary

Student Liaison: Jack Gosselin

Superintendent of Schools

Dr. William R. Harbron

City of Dover - Community Profile

Town Settled	1623
Date of Incorporation	June 29, 1855
Date Charter Adopted	March 9, 1977
Form of Government	Council – Manager
Area of City in Square Miles	29
Persons per Square Mile (land only)	1,129
Median Household Income (1)	\$71,631
Median Age (1)	36.1

Land Use (2)	18,587 Acres	%
Residential		52.7
Commercial		3.5
Industrial		4.5
Institutional		10
Miscellaneous		2
Waterway		8.1
Undeveloped		19.2

Public Education – FY2021	
Number of Schools	5
Elementary Gr K – 4	3
Middle Gr 5 - 8	1
Senior High Gr 9 - 12	1
Teachers (FTE)	279.7
Enrollment	3,843

Family Income (1)	%
Less than \$10,000	3.6
\$10,000 - \$24,999	10.4
\$25,000 - \$34,999	7.2
\$35,000 - \$49,999	12.0
\$50,000 - \$74,999	18.1
\$75,000 - \$99,999	16.5
\$100,000 - \$149,999	16.3
\$150,000+	16.0

Age Composition (1)	%
Under 15 yrs.	17.1
15 to 24 yrs	12.7
25 to 34 yrs	19.4
35 to 44 yrs	11.8
45 to 54 yrs	12.2
55 to 64 yrs	11.6
65 to 74 yrs	9.3
Over 74 yrs.	6.7

Population	
2020 US Census	32,741
2010 US Census	29,987
2000 US Census	26,884
1990 US Census	25,042

Housing Units (3)	14,226
Single Family Units	6,118
SF Owner Occupied	5,357
SF Renter Occupied	511
Multi-Family Units	7,681
MF Owner Occupied	1,262
MF Renter Occupied	5,932
Mobile Home/Trailer	427

Educational Attainment (1) (for persons 25 years +)	%
Graduate or professional degree	18.1
Bachelors degree	28.5
Associates degree	8.9
High School grad (incl GE)	21.1
Less than HS diploma	6.1

Racial Composition (1)	%
White	94.1
Black	2.4
Asian	5.2
Other	1.7

Employment by Industry (1)	15,261
Educational, health & social	3,125
Manufacturing	1,774
Retail	845
Finance, Insur, Real Est	1,772
Professional, Science, Mgmt	1,622
Arts, Entertainment, Recr	833
Other	2,678

Occupied Housing Units (3)	%
Owner Occupied - 6,949	52
Renter Occupied - 6,540	48

- (1) = Census Bureau
 (2) = Planning Department
 (3) = New Hampshire Housing

The Budget Process

Fiscal Year - July 1 through June 30

Date	Ref*	Action:
Capital Improvements Program (CIP) Budget		
July through August	AR 1-2	Departments submit proposed changes to the six year CIP to the City Manager. Requests are reviewed and final recommendations prepared in a Proposed CIP document. Year one of CIP is for the next fiscal year.
In September	AR 1-2	Proposed CIP is submitted to the Planning Board for review and recommendations to the City Manager.
October and November	AR 1-2	The Proposed CIP, along with Planning Board recommendations is submitted by the City Manager to the City Council for their review.
By end of November	AR 1-2	The City Council approves the six year CIP and the bond authorization for year one projects requiring debt financing.
Annual Operating Budget		
During October & November		City departments develop and submit budget requests to the City Manager for the next fiscal year based on the needs of their respective departments. Requests include the year one operating budget portion of the CIP.
From Dec 1 to Jan 15	Ord 25-2	The City Manager reviews departmental budgets requests with the departments. On or before January 15 th , the School board must submit their recommended budget to the City Manager.
By February 15	C6-3 & Ord 25-2	City Manager submits his proposed budget recommendations, with the original department requests and the School Board's recommended budget to the City Council.
From February 15 to April 15		The City Council reviews the proposed budget with City Manager, departments and the School Board.
By April 8	C6-4 & RSA 44:10	Public hearings are held at least seven days in advance of adoption by City Council. Separate hearings held for City and School portions at least 24 hours apart.
By April 15	C6-5 & Ord 25-3	The City Council adopts a budget resolution for the next fiscal year with final spending authority for each department. The City Council has bottom line authority on the School Board recommendation. Passage of the final budget requires a majority vote.
By Mid-Oct	RSA 21-J:35	The property tax rate is set by the N.H. Department of Revenue Administration based on the final adopted budget and the revised total assessed property value. (Assessment date 4/1.)
During Fiscal Year	C6-8	Adjustments to the budget can be made in one of three manners: A non-school department may transfer appropriations between accounts within their divisions with City Manager approval. The City Manager may request transfers of appropriations between non-school departments with majority approval of the City Council. The City Council may amend the budget by appropriating additional revenue sources or raising taxes (if before the rate has been set). This requires a public hearing and two-thirds vote.

* The Reference column refers to: AR for Administrative Regulation, C for City Charter section, Ord for city ordinance, or RSA for State statute.

Capital Improvements Program

Bond Issuance Services

Financial Advisory Services

It is the responsibility of the Financial Advisor (FA) to assist the City in bringing debt issuances to the market place and following through with closing and reporting. This involves many aspects and tasks. The FA advises the City on an ongoing basis on the structure of debt, the market conditions and probable interest rates, legal compliance issues, comparative analysis and timing of sales. The FA prepares the Preliminary Official Statement based on information provided by the City. This document serves as the basis for bid solicitations from underwriters (the primary buyers of bonds). The FA arranges conferences with and presentations to the credit rating agencies that place ratings on the City for investors prior to the bid date. The FA is responsible for the bidding requirements, the solicitation of and evaluation of bids. Once a bid is awarded, the FA is responsible for coordination of the closing with bond counsel and underwriters. The FA also provides post settlement analysis of the issue. The FA is also available to compile other financial analysis that may be needed by the City.

Credit Rating Agencies

Credit rating agencies provide analytical expertise for investors. They review both the financial and economic position of the City and provide a letter rating of their overall findings. Investors use this rating when determining the interest rates they will use when bidding. Two ratings may be applied when issuing a bond. If the issue is insured there will be a rating on the insured bond. There will also be a rating on the underlying credit of the City. Although the insured bond may have the highest rating available, underwriters will still review the underlying credit when making their determination for their bids. Generally, the lower the credit rating, the higher the risk to the investor and, therefore, the higher the interest rates bid.

Legal Services

It is the Bond Counsel's role to provide an opinion on the issuance of the bonds that all legal requirements have been met and that the bonds meet IRS provisions for tax exempt status, if applicable. Their review includes all steps from authorization to issuance and the City's compliance to Federal, State and local law. This includes the notification of meetings and advertising requirements, final authorization by the City Council, the preliminary official statement, the bonds, various certifications by the City, the final official statement and the closing with underwriters. Bond Counsel also reviews the actual projects authorized to make sure they meet the public benefits test for tax exempt bonds and that the term of the bond agrees with the economic life of the asset involved. They work in conjunction with the FA and underwriters at the closings to effectuate the sale. They also provide legal advice on proposed projects.

Paying Agent

It is the role of the Paying Agent (PA) to make timely payment of principal and interest to the individual investors from funds provided by the City over the life of the bond issue. The PA also represents the City at the delivery of the bonds.

Printing and Mailing

It is the role of the printing and mailing vendor to print copies of the Preliminary Official Statement and mail them to underwriters identified by the FA on a timely basis. Once an award has occurred Final Official Statements are also printed.

Capital Improvements Program

Bond Issue Process	
Bond Resolution Presented To City Council	As part of the Capital Improvement Program process the City Council is presented a bond authorization for specific projects to be financed over time. The resolution is referred to a public hearing.
Advertisement for Public Hearing	The City must advertise the projects and amounts of the proposed bond authorization at least 7 days in advance of the public hearing.
Public Hearing	A public hearing is held at least 3 days prior to the final vote on the resolution.
Passage of Resolution	The City Council may delete projects from the resolution. They may also reduce amounts of projects. They can add a reasonable amount to a project if the total of the final resolution does not exceed the amount advertised. Passage requires a two thirds majority vote of all City Council members.
Packet to Bond Counsel	Once the minutes of the meeting of the final vote are formally adopted by the City Council a packet of information is forwarded to Bond Counsel for their review. The packet contains certified copies of the public postings to all meetings, all advertisements placed, certified copies of minutes to all meetings, the final adopted resolution, and an analysis of debt limit at the time of passage of the bond authorization. Once all requirements are met, Bond Counsel will issue a letter stating the City has met the legal requirements to move forward with issuance of bonds for the projects authorized.
Project Cash Flows compiled and bond amount determined	The Finance Department requests all departments with projects to submit cash flow requirements for the projects. These cash flow projections are compiled to determine the amount by project for the coming bond issuance. Those projects that are not financed or are only partially financed remain as authorized unissued debt and will be financed when the cash need arises.
Development of Preliminary Official Statement	Working with the City's Financial Advisor (FA) a Preliminary Official Statement (POS) is developed. This includes reviews of the proposed amortization schedules, financial information disclosures and legal disclosures. The FA works with Bond Counsel to incorporate the legal opinion into the POS.
Discussions with Credit Rating Agencies	The FA and the City discuss the finances and economics of the City with the rating agencies. Based on the information attained the credit rating agencies issue a rating that is used by investors when preparing their bids.
Sale Date	On the date indicated within the POS the City accepts bids from underwriters. Bids are accepted via PARITY, an electronic security bidding service which accepts bids in a secure electronic form and prevents release of any bid information prior to the bid deadline. The bids are released to and evaluated by the FA and a low bidder identified to the City and awarded.

Capital Improvements Program

Bond Issue Process - continued	
Final Official Statement	A Final Official Statement is prepared by the FA to reflect the final award of bid, including the buyer's option for bond insurance if applicable. The FA compiles the amortization schedules for each project involved in the sale. These schedules are forwarded by Finance to the departments involved.
Bond Documents Formalized	The actual bonds are signed by the City Manager and Finance Director. Also signed are certificates of disclosure of material events, no arbitrage, no litigation, use of proceeds, covenants to tax exempt status, continuing disclosure and IRS reporting forms.
Closing with Underwriters and Proceeds Received	The closing is held between the FA, Bond Counsel and the underwriters. The actual bonds are delivered to and held by the Depository Trust Company (DTC) until maturity. Once delivery of the bonds is accomplished, the proceeds are forwarded to the City's account. The bonds are held in electronic form at DTC which tracks direct ownership of the bonds.
Disbursement of Proceeds	Disbursements are made by the City for the various projects administered by the departments.
Audit	During the annual independent audit the auditors review all issuances of debt within the fiscal year. They obtain copies of the Final Official Statement(s) and review the receipt and postings of the proceeds to the general ledger.
Arbitrage Calculation	Once a year a firm prepares an arbitrage calculation to determine if the City is in compliance with IRS regulations regarding the income earned on tax exempt financings.
Continuing Disclosure	Each year the FA prepares a required continuing disclosure document that is forwarded to a national clearing house to be kept on file for review by investors.
Reprogramming of Bond Proceeds	If there are remaining bond funds from a project, then they may be reprogrammed to other capital projects by a two thirds vote of the City Council. The reprogramming must be for assets that have a useful life meeting or exceeding the remaining amortization of the bonds. The reprogramming must also be to projects within the same category, i.e., General Fund City to General Fund City, General Fund School to General Fund School, Water Fund to Water Fund, etc.
Payment of Principal and Interest	On each maturity date the City wires funds to the paying agent for the amount due. The paying agent makes payments to the direct owners of the securities on the City's behalf. Generally, there are two payments made on each bond during a fiscal year. There is a payment of the first half year's interest and a second payment of the second half year's interest and the principal amount.
Upon Final Payment	After the City has made the final principal payment the original cancelled bonds are returned to the City by DTC.

Vehicle Replacement Program

The City of Dover's inventory of rolling stock (vehicles & equipment) consists of approximately 129 units with a replacement value in excess of \$8,900,000. In the past, it was far easier to obtain repair dollars rather than capital dollars to fund new equipment. Over the past 5 years, Fleet Services has made a conscious effort to identify and support replacement of vehicles that have exceeded their life expectancy. The recent CIP allocations reflect increased investments to help fund a sustainable program that will meet the City's operational demands into the future.

Objective

- Meet the needs of the customer. The replacement program is a mechanism to provide the users with the correct vehicles at a higher level of reliability and safety to meet their specified job functions.
- Provide for timely acquisition and disposal of vehicles and equipment; therefore, maximizing the dollar resources available for meeting the needs of a fleet.
- Promote standardization to improve efficiency and lower total cost of ownership.
- Improve utilization by reassignment or elimination of underutilized vehicles and equipment.
- Maintain accountability of fleet inventory assignments.
- Concurrence with City purchasing procedures and procurement policies.
- Maximize the financial return for the City at the time of resale.
- Reduce the City's per/unit maintenance cost by eliminating old and expensive to maintain vehicles and equipment.
- Optimize vehicle preventative maintenance programs to ensure reliability and to extend longevity or value of equipment.

The program provides for a 10-year planned replacement of all fuel-consuming vehicles and equipment. The current replacement value of the City's fleet is \$8,900,000. The original cost of the inventory is approximately \$5,800,000.

Long-Term Planning

A 10-year replacement plan will be maintained by the Fleet Services Division based on the average life for each piece of equipment and its expected replacement cost. This is used for long-range budgeting and replacement decisions.

Replacement Criteria

The individual replacement selection criteria include:

1. Meets age, based on in-service date evaluated against life for type of unit.
2. Meets minimum utilization requirements based on meter readings directly obtained from fuel usage.
3. Meets the "maximum cost to repair." This is expressed as part of the percentage of the initial purchase cost to the unit's life-to-date operating cost. Maintenance history is collected daily through a computerized maintenance system, (CFA) Computerized Fleet Analysis.
4. Review of a limited technical evaluation. An estimate of the cost to bring the unit to a safe and reliable level is prepared. This tool will be used to determine the cost to retain the unit for one additional year.

Vehicle Replacement Program

5. Review of market value. Using nationally recognized publications and returned value of like units sent to public auctions, a decision of the economic feasibility to retain or replace the unit is made by comparing the repair cost to the estimated market value.
6. Meet with user departments to determine if the equipment continues to meet job functions, safety requirements, and operational needs.
7. Budget constraints or limitations.

Acquisition Process

A meeting will be held with the user department head prior to the budget preparation to confirm replacements for the upcoming budget.

A vehicles replacement list with proposed replacement cost will be provided to each department head.

Utilization data will be collected throughout the vehicles' lives. If utilization is consistently below standards, Fleet Services will meet with the user to determine the feasibility of reassignment or disposal of the vehicle.

The final disposition decision will remain with Fleet Services as the custodian of the fleet.

New Vehicle Selection

All inbound equipment will be received at Fleet Services on Mast Road. After review of compliance to the specification, vehicles will be lettered and City seals placed on them per City Charter requirements. Each vehicle will be assigned a vehicle control number and logged into the City's fleet management program.

New vehicle selections will be made with fuel efficient models that are consistent with existing models to improve standardization.

Outbound Vehicles

A listing of equipment recommended for disposal at the City's public auction will be forwarded to the Purchasing Agent. Items will be decommissioned, decals removed, radios and all pertinent equipment care will be taken in order to preserve the vehicle's residual value. All proceeds from the sale of surplus equipment will be placed in the vehicle replacement account to be used to purchase new vehicles.

Police Cruiser Replacement

Police cruisers are placed in-service for a period of two years or 60,000 miles. Upon removal from service, they are marketed nationally to other smaller departments and taxicab companies. The salvage of these vehicles has historically ranged from \$9,000 to \$14,000 each. These funds are placed in the vehicle replacement account to fund more reliable, fuel-efficient vehicles for use as detective vehicle and staff cars.

Vehicle Replacement Program

Ice Arena

The average vehicle age for the Ice Arena is 4.5 years. Their fleet consists of two Zambonis and one 2-ton pickup truck (Ford F-450) with a plow. One Zamboni was replaced last year. Fleet Services has no recommendations for replacement this coming fiscal year.

Assessing

This department utilizes a City Hall pool car.

Inspection Services

The average vehicle age for Building Inspection Services is 6.6 years. Their fleet consists of six sedans. One had been electric, but was transferred to Engineering as multiple electric vehicle charging stations were installed at Mast Road. Fleet recommends that Inspections Services set aside annual budget appropriations to allow for purchase of a new vehicle at least every 2 years.

Cemetery

The average vehicle age for the Cemetery Division is 16 years. Their fleet consists of a one-ton dump truck with plow and sander, and a New Holland mini excavator for grave excavations.

Engineering

The average vehicle age for the Engineering Division is 8 years. Their fleet consists of four sedans.

Community Services Administration

The CS Administration has a single light duty vehicle for project inspections by the Deputy Director. The vehicle is 7 years old.

Facilities & Grounds

The F&G fleet consists of eight light-duty pickup trucks and vans, two medium-duty one-ton pickups and one three-quarter ton bucket truck, and a John Deere tractor with bucket, with an average vehicle age of 21 years. F&G has historically received older, worn out vehicles from various other departments. Fleet Services recommends the replacement of the bucket truck due to safety and reliability concerns.

Fleet Services

The average vehicle age for Fleet Services is 4.6 years. Their fleet consists of one CS pool car, one City Hall pool car, one All Electric car and one Ford light-duty pickup truck, which is used for on-road repairs and the retrieval of parts.

Police

Police consists of thirty-four light and medium-duty units and nine police cruisers, with an average vehicle life of 5 years. The use of funds from the vehicle replacement program has allowed for the replacement of many older less fuel-efficient models, which has resulted in substantial fuel and maintenance savings.

Vehicle Replacement Program

Recreation

The Recreation fleet consists of three light-duty vehicles, one heavy-duty vehicle, and a John Deere tractor with bucket with an average vehicle age of 6 years.

Recycling & Solid Waste

The Recycling and Solid Waste fleet consists of one medium-duty van and two heavy-duty units, with an average vehicle life of 12 years.

Streets & Stormwater

The Streets & Stormwater fleet consists of two light-duty units, three medium-duty units and thirty-four heavy-duty units used for plowing, street sweeping, construction, and snow removal. The capital outlay funding has allowed for the replacement of various trucks and heavy equipment. Funding has been neglected on light-duty pickup trucks that do not qualify for capital funding. Fleet Services recommends the replacement of older plow trucks to more dependable, fuel-efficient models. A critical need for FY 24 is replacement of sidewalk tractor with articulating body and integrated sander. The average vehicle life is approximately 10 years.

Sewer

The Sewer fleet consists of three light-duty units, five medium-duty units and one heavy-duty unit, with an average vehicle life of 6.2 years. Annual funding has allowed for the consistent replacement of vehicles.

Water

The Water fleet consists of three light-duty vehicles, five medium-duty vehicles and five heavy-duty vehicles, with an average vehicle age of 4.7 years. Annual funding has allowed for the consistent replacement of vehicles.

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Stabilization Funds:

1. The City shall maintain adequate fund reserves to protect itself against emergencies and economic downturns.
 - a. General Fund – The City shall achieve and maintain a minimum unassigned fund balance of 15% of the General Fund’s annual budget, including City, School and County appropriations. The City Council may appropriate the General Fund unassigned fund balance for emergency purposes per City Charter Section C3-9 A or otherwise unanticipated expenses at year end, as deemed necessary, even if such use decreases the General Fund unassigned fund balance below the designated percentage. For purposes of this section the following shall apply:
 - i. Emergency purpose does not include the offsetting of property taxes.
 - ii. Unassigned fund balance will be defined by generally accepted accounting principles.
 - iii. The General Fund unassigned fund balance target level shall be achieved by annually budgeting a fund balance contribution over a six year period apportioned between both the City and School portions of the General Fund annual budget. These amounts shall be removed if the targeted level is achieved earlier.
 - b. Special Revenue Funds – Non Grant – The City shall achieve and maintain minimum unassigned fund balances of 5% of the total appropriations of each such fund budgeted.
 - c. Enterprise Funds – The City shall maintain net current assets (excluding unspent cash from bond proceeds) of 15% of the total appropriations of each such fund in a given fiscal year.
 - d. Internal Service Funds (in general) – The City shall maintain net current assets of 100% of inventory levels.
 - i. Workers Compensation Fund – The City shall maintain 100% funding for an actuarially determined claims liability based on a 65% confidence level.
2. The City shall establish a dedicated fund and maintain sufficient annual contributions to offset the liability associated with other post-employment benefit (OPEB) obligations.
 - a. OPEB Fund – The City shall achieve and maintain an annual contribution from the respective budgetary funds based upon the actuarially calculated Annual Required Contribution (ARC) for its OPEB obligation.
 - i. The OPEB annual contribution target level shall be achieved by annually budgeting in each of the respective budgetary funds, at a minimum, the current year OPEB related expense plus an additional amount equivalent to 5% of the ARC amount and increasing in increments of 5% each year. The increasing

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increments will be stopped once the accumulated net OPEB related liability is decreased.

3. The City shall establish and maintain sufficient annual contributions into capital reserves for infrastructure and equipment needs associated with the City's major operating funds as identified and planned for in the annually adopted Six-Year Capital Improvements Plan (General, Water, and Sewer).
 - a. The General Fund Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
 - b. The Water Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
 - c. The Sewer Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
4. The City shall establish and maintain regular contributions into an employee benefit stabilization fund to be used to offset fluctuations in actual benefit related expenses from year to year.
 - a. The amount to be budgeted each year for health insurance premiums will be set based upon the average change in the cost of health insurance premiums over the prior 10 years.
 - b. When the actual premium costs paid are less than the amount budgeted, the savings will be contributed into a health insurance stabilization fund.
 - c. When the actual premium costs are more than the amount budgeted, funds will be withdrawn provided no more than 25% of the fund balance is depleted.
5. The City shall utilize year-end surplus funds to build and maintain stabilization funds at minimum levels giving priority for allocations to be made in the following order: unassigned fund balances, OPEB obligations, capital reserves and then benefit expenses.
6. Upon achieving minimum levels established for each stabilization related fund, should amounts fall below the minimum thresholds in subsequent years, the City shall include allocations in the following annual budgets to return to the minimum amounts specified.

Fees and Charges:

7. The various boards and commissions that advise the City Council and City Manager shall review all fees that support such functions annually and report recommended changes to the City Council and City Manager prior to the preparation of the annual budget.

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8. It shall be the intent for the City to establish fees and charges to cover costs associated with providing certain services or programs that individually benefit a person, family or other specific segment of the community at a given time as opposed to utilizing funds derived from general tax dollars for services and programs intended to generally benefit the whole population of the community all of the time.
 - a. In establishing non-resident fees and charges, the City shall strive to cover all direct and indirect costs including debt service and inter-fund transfers associated with the service or program.
 - b. In establishing resident fees and charges, the City shall strive to cover, at a minimum, direct costs associated with the service or program.
9. The City shall continue to maintain all enterprise funds on a self-sustaining user fee basis, with no support from property tax revenues. Fees shall be set annually to support the adopted budget.
 - a. Water and Sewer fees shall be calculated by dividing the amount of money to be raised by the billable volume, in one hundred cubic feet units, expected for the year.
10. The City shall prepare and adopt a Fee Schedule in conjunction with the annual adoption of the budget that will itemize and provide the justification for all fees and charges to be levied in the coming fiscal year.

Debt Issuance and Management:

11. The City Council shall annually, by resolution, adopt a six year Capital Improvements Planning (CIP) document.
 - a. The CIP document shall contain a listing of all planned capital improvement program projects, identifying the source of financing and delineating the estimated impact to annual operations and maintenance.
 - b. The City Council shall typically appropriate the funding for multi-year projects at the same time it funds the first year portion of the project.
 - c. The first year of the adopted CIP shall provide the basis for the City Manager to develop the proposed capital outlay and debt service portions of the subsequent fiscal year budget.
12. The City shall maintain formal criteria for inclusion of a project in the CIP:
 - a. In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of \$25,000 or more and have a useful life of three years or greater.
 - b. Projects must satisfy at least one of the following:
 - i. Protect the health and safety of employees and/or the community at large.

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- ii. Significantly improve the efficiency of existing services.
- iii. Preserve a previous capital investment made by the City.
- iv. Significantly reduce future operating costs or increase future operating revenues.

13. The City shall finance qualifying CIP projects using established criteria:

- a. Debt Financed – Purchases financed by the issuance of bonds or capital leases. Purchase of assets of \$250,000 or more, nonrecurring within a five year period, and with a useful life of five years or more are recommended for debt financing. This shall include design costs for projects even when the costs occur in an earlier year.
- b. Capital Reserve Financed – Purchases financed by savings from annual appropriations over a period of time for assets over \$25,000 recurring or not. Capital reserves can be established for a specific item or a type of item.
- c. Grant Financed – Purchase of assets over \$25,000 partially or wholly funded by grants from the State or Federal government.
- d. Existing Funds Financed – After the CIP projects are submitted and compiled, any items that can be financed with existing funds shall be identified. Existing funds could be any funds available from savings from another project or other source of funds.
 - i. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.
- e. Operating Budget Financed – Purchase of assets of less than \$250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. Annual programs, whether over \$250,000 or not, are suited for operating budget financing due to the ongoing nature of the program.

14. In utilizing debt financing for CIP related projects, the useful life span of the capital project or item shall equal or exceed the years for amortization of the bond.

15. In consultation with the City's designated financial advisor, the City shall regularly analyze and pursue bond refunding in instances where significant savings or other substantial benefits will be realized.

Debt Level and Capacity:

16. The City shall size the issuance of the local share of new debt so as not to exceed certain parameters in any given fiscal year:

- a. The City portion shall not exceed 65% of the State of NH legal limit.
 - i. The debt related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.

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- b. The School portion shall not exceed 28% of the State of NH legal limit.
 - c. The Water portion shall not exceed 5% of the State of NH legal limit.
 - d. The Sewer portion shall not exceed 1.5% of the City's equalized assessed value for debt limits.
17. The City's net annual debt service (payment of principal and interest less reimbursements) shall not exceed certain parameters in any given fiscal year:
- a. General Fund debt service for a fiscal year shall not exceed 10% of the total appropriations of the General Fund.
 - i. The debt service related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.
 - b. Enterprise and Special Revenue Fund debt service for a fiscal year shall not exceed 40% of the total appropriations for the fund involved.
18. The City shall maintain a pay down of net debt (debt principal less reimbursements to be received) for each fund whereby 75% or more is retired within the next ten years.
19. To reduce reliance on an increased utilization of debt for capital related maintenance needs in future years, the City shall achieve and maintain a minimum level of capital outlay in each of the major operating funds as part of the annual budget adoption for sustaining the community's existing and future infrastructure and equipment:
- a. The target level of operating capital outlay to be included as part of the General Fund annual budget shall be increased annually to achieve at least 7.5% of total General Fund appropriations.
 - b. The target level of operating capital outlay to be included as part of the Water Fund annual budget shall be increased annually to achieve at least 13% of total Water Fund appropriations.
 - c. The target level of operating capital outlay to be included as part of the Sewer Fund annual budget shall be increased annually to achieve at least 11% of total Sewer Fund appropriations.

Use of One-Time Revenues:

20. The City shall use one-time revenues for the limited purpose for which they were intended or, in the absence of a specified purpose, for a non-recurring capital expenditure or as a contribution towards building established stabilization funds. One-time revenues shall not be used to fund existing operations.

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- a. One-time revenues are those which are not expected to recur beyond a limited period or remain sustainable for a continued future use. These may include proceeds from sale of a specific asset, grant funds, etc.

21. Grant funds with continuing obligations beyond the grant period shall be reviewed and approved by vote of the City Council prior to acceptance of award.

Use of Unpredictable Revenues:

22. To improve the timing of cash collections required for disbursements made throughout the fiscal year and minimize the possibility of incurring additional expenses associated with short term borrowing for operational needs, the City shall revise Property Tax due dates in accordance with provisions established by NH law.

23. The City shall anticipate and take into consideration unpredictable revenues in conjunction with reviewing and adopting the annual budget.

- a. Unpredictable revenues include types that originate from sources not under the City's own control or influence such as intergovernmental revenues shared at the discretion of other levels of government.

24. The City shall rely upon conservative and reasonable revenue estimates in establishing annual budgets. The City Manager, in consultation with the Finance Director, is responsible for assembling and submitting revenue estimates supporting the annual budget that are current and based upon objective and reasonable analysis.

Balancing the Operating Budget:

25. In preparing and adopting the annual budget, the City shall achieve a balanced budget whereby estimated revenues equal or exceed budgeted expenses (including debt service and transfers).

26. Preliminary budget estimates reflecting the adopted Financial Policies for the following fiscal year for both the City and School portions shall be submitted to the City Council by the City Manager prior to January 31st. The City Council shall review and approve a preliminary budget resolution by its next regularly scheduled meeting to give budgetary guidance to the City Manager and the School Department for development of the budget for the next fiscal year.

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27. Throughout the course of a fiscal year, actual budget results will be monitored and reported on a regular basis. Adjustments to estimated revenues and budgeted expenditures may be made at any time during the course of the fiscal year to ensure the budget remains balanced. If necessary, transfers and/or overall budget amendments will typically be made immediately prior to year end closing.

Revenue Diversification:

28. The City shall strive to achieve a diversified and stable revenue system as a protection from short run fluctuations.
- a. The City shall maintain support for economic development initiatives which diversify the local property tax base, retain and expand existing businesses and create additional job opportunities.
29. The City shall periodically review and maintain impact fees to offset the local impact of private development.
- a. Impact fees will be accumulated and utilized for their intended purpose in accordance with State of NH law and whenever a significant portion of a project cost previously identified in the CIP can be covered.

Contingency Planning:

30. The City shall routinely budget funds annually for unanticipated expenses and minor emergency situations as a contingency line item in each of the major operating funds.
31. In the instance of a catastrophic or otherwise significant unanticipated financial need impacting the community, the City shall utilize the emergency powers afforded by provisions of State of NH law and City Charter to address the matter in a fiscally responsible and timely manner. Use of existing discretionary budgeted funds, the curtailment of discretionary expenditures, and access to accumulated stabilization funds, along with pursuing reimbursements where available, will be utilized to meet the City's contractual and other obligatory financial commitments along with addressing the need that has arisen.
32. Deviations from adopted financial policies are to be anticipated to accommodate various situations that may arise from time to time. In particular, deviations may specifically occur where there is an offsetting condition or benefit to the City. In such cases where adherence to a specific financial policy may not be possible or otherwise is not achieved, the nature of the deviation and the rationale shall be noted as part of the decision making process.

Accounting Structure and Basis

The governmental environment differs from that of business enterprises, however, the underlying accounting discipline shares many characteristics with commercial accounting. The principles for financial accounting and reporting for state and local governments are delineated by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses of financial resources is accomplished with the use of various types of funds. Each fund is a self balancing accounting entity reporting the assets, liabilities, net assets and performance of the fund. The types and sub types of funds and their purposes are presented below.

Fund Structure:

Governmental Funds - Uses the modified accrual basis of accounting and budgeting.

General Fund - To account for basic governmental services supported mainly by property taxes. For example; Police and Fire & Rescue. Accounts for all sources and uses of funds not required to be accounted for in another fund. Basis of budgeting same as accounting except for property tax revenue, budget reflects the full levy for the current year only and is not adjusted for deferral.

Special Revenue - To account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. An example would be a Federal Grant, other than for a capital project. For example, this includes the Community Development Block Grant, School Cafeteria, School Categorical Aid grants, the Residential Solid Waste Fund and the Parking Activity Fund.

Capital Projects - To account for acquisition or construction of major capital facilities. For example, this includes the General Fund Projects of each year's Capital Improvement Program. Also includes the Tolend Road Landfill Closure Fund. This excludes capital projects pertaining to Proprietary Funds which are accounted for within those funds.

Proprietary Funds - Uses the accrual basis of accounting and budgeting, except that budgeted capital outlay items are treated as assets for accounting purposes and not reflected as expenditures.

Enterprise Funds - To account for operations financed (primarily by user fees) and operated in a manner similar to private business. This includes the Water, Sewer, Arena and Dover Business and Industrial Development Authority funds.

Internal Service - To account for services provided to various departments of the City on a cost reimbursement basis. This includes the Workers Compensation Funds, Garage Fund, Central Stores and Fleet Services.

Fiduciary Funds - Uses the accrual basis of accounting, except for Expendable Trusts which use modified accrual basis. These funds are not generally budgeted as they are restricted to specific uses.

Trust Funds - To account for moneys held by the City Trustees to meet the intended purpose of the trust instrument. Types include Expendable and Non-Expendable. Expendable trusts can spend the principal for the intent of the trust, such as the Motor Vehicle Waste Reclamation Fund. Non-Expendable can spend only accumulated income. These make up the majority of Trust Funds and include the Cemetery Perpetual Care and Maintenance Funds.

Agency Funds - To account for moneys held by the City acting as agent to individuals, private organizations, or other governmental units. An example is Performance Bonds held for specific purposes or the Cocheco Riverwalk Fund.

An important concept to remember is that only the minimum number of funds should be established to be consistent with legal and operating requirements of the City. Excess number of funds can result in inflexibility, undue complexity, and inefficient financial administration. For efficient cash administration the City operates with a centralized cash account, reflected within the General Fund, for all funds except trust.

Accounting Structure and Basis

Basis of Accounting and Budgeting of Funds:

Modified Accrual - Revenues are recognized when measurable and available (cash received during fiscal year or within 60 days of year end).

Expenditures are recognized in the period when the liability is incurred, if measurable regardless of when cash is disbursed. An exception is made for unmatured interest on general long term debt which is recognized when due.

Accrual - Revenues are recognized when earned and become measurable regardless of when cash is received.

Expenses are recognized in the period when the liability is incurred, if measurable, regardless of when cash is disbursed.

Budgetary Accounts:

A budgetary account for revenues and expenditures is identified using six sets of numbers. The first series of numbers relates to the fund, the second the function. A function represents a cost center within a fund. Function usually denotes a division of a department. These numbers are found in the upper left hand corner of the detail pages within a department's section of the budget. The third set relates to the object of the transaction. The next 2 series of numbers relate to Project & Fiscal Year, used mainly with grants and Capital Projects. The final set relates to the Department. The budget is primarily organized by department, then function. Functions are categorized according to the following major categories:

41000 General Government - Functions which support general operations to both the public and other departments of the city, including the legislative body. For example, the Planning Department.

42000 Public Safety - Functions which provide protection of the citizenry and its property. For example, the Police Department and Fire and Rescue.

43000 Public Works - Functions which provide the construction and maintenance of the infrastructure of the city, such as buildings, roads, drains and utilities. For example, Community Services Department's Streets and Drains Division.

44000 Human Services - Functions which provide social services to the economically disadvantaged. For example, the Human Services' Welfare Division.

45000 Culture and Recreation - Functions which provide cultural, including informational services, and recreational activities for the citizens. For example, the Public Library and the Community Services Department's Indoor Pool Division.

47000 Debt Service - Functions which account for the payment of principal and interest on both long and short term debt, such as bonds or Tax Anticipation Notes.

49000 Transfers - Functions which accounts for the transfer of funds from the General Fund to other funds of the city.

48000 Intergovernmental - Functions which accounts for payments to other governmental unit, such as the County Tax apportionment.

46900 Education - Functions which provide educational services to all ages of citizens, mainly grades one through twelve.

Accounting Structure and Basis

The third series of numbers relates to a revenue or expenditure object. A series of standard revenue and expenditure objects is used for all budgeted funds. Revenue are categorized by source of the funds. Expenditures are categorized by the primary object of expenditure. The following explains the major budget categories for both revenue and expenditures accounts:

Revenue - 3000 Account Series

- 3100 Taxes** - Revenue derived from the levying of taxes, such as 3110 Property Taxes. Also includes Tax Interest and Penalties 3190.
- 3200 Licenses & Permits** - Revenue from fees collected for issuance of licenses or permits to individuals and businesses. For example, Motor Vehicle Permits, 3220.
- 3300 Intergovernmental** - Revenue from other governments, such as the state. For example, the Shared Revenue Block Grant received from the State, 3351.
- 3400 Charges for Services** - Revenue from user fees for services rendered. For example Ambulance Services, 3425.
- 3500 - 3600 Misc. Revenue** – Revenue derived from various sources mainly relating to the use of property and money. For example from penalties assessed or late charges, revenue derived from use or sale of city assets and Investment Income 3610.
- 3700 Education** - Revenue received from the School Department. For example, tuition from other communities and State aid to education.
- 3910 - 3920 Operating Transfers In** – Revenue received from other funds of the City. For example, Transfer from Trust Fund 3918.
- 3930 - 3999 Other Financing Sources** - Revenue not otherwise categorized. For example, Budgetary Use of Fund Balance 3999.

Expenditures - 4000 Account Series

- 4100 & 4200 Personal Services** - Expenditures related to salaries, wages and fringe benefits for regular and temporary full time, part time and seasonal employees. For example, 4130 Overtime.
- 4300 - 4500 Purchased Services** - Expenditures for goods and services obtained from vendors for operations. For example, 4334 Legal Fees.
- 4600 Supplies** - Expenditures for supplies and materials needed for operations. For example, 4610 Office Supplies.
- 4700 Capital Outlay** - Expenditures for the acquisition of assets with a useful life of three years or more and a cost of \$10,000 or more. For example, 4741 Machinery & Equipment.
- 4800 Other** - Expenditure for goods and service not previously classified. For example, 4810 Membership Dues.
- 4910 Operating Transfers Out** - Amounts transferred to other funds that are not considered operational expenditures of departments.
- 4920 Debt Service** – The payment of principal & interest due on outstanding debt.
- 4950 Education** – Expenditures related to school operations.
- 4990 Intergovernmental** – County Tax.

Capital Improvements Program

Project Categories

Within the Capital Outlay (4700 series) of expenditure codes are appropriation categories used to classify capital projects.

4700	Capital Outlay. Expenditures for acquiring capital assets, including land, new or existing buildings, improvements of grounds, initial equipment, additional equipment or replacement of equipment and new or improvements to infrastructure. Expenditures in this series <u>do not</u> include maintenance items. The cost of the acquisition must be \$10,000 or greater with a useful life of 3 years or greater. This includes the expenditure for multiple like items individually less than \$10,000, where the aggregate cost is \$10,000 or greater.	
	4710	Land. Expenditures for the purchase of land. This includes closing costs, appraisals, purchase of rights of way and site preparation.
	4715	Land Improvements. Expenditures for acquiring improvements to land (not associated with buildings) intended to make the land ready for its purpose. These include landscaping, property drainage, driveways, parking lots, sidewalks, monuments, fences, area lighting of streets and parking lots, retaining walls, and athletic track and fields.
	4720	Buildings. Expenditures for contracted construction of new buildings, additions to or acquisition of existing buildings. This also includes the cost of demolition. Initial cost of major building equipment components or furniture and fixtures should use other appropriate code.
	4725	Building Improvements. Expenditures for improvements to existing buildings. This includes major permanent structural alterations, roof replacements, interior or exterior renovations, fire protection systems installation or upgrade, electrical and plumbing upgrades. Replacement or additions to major building equipment components or furniture and fixtures should use other appropriate code.
	4727	Building Systems. Expenditures for initial acquisition, replacement or addition to significant building equipment components. This includes the heating, ventilation and air conditioning systems (HVAC), elevators, power generation, and other service systems of buildings.
		4740 Series – Machinery and Equipment. This series accounts for expenditures related to acquisition of machinery and/or equipment, including vehicles, furniture and fixtures, computers, etc.

Capital Improvements Program

	4741	Machinery and Equipment. Expenditures for equipment usually composed of a complex combination of parts, excluding vehicles. Examples include firefighting equipment (SCBA, ladders, hoses, etc.), medical & lab equipment, recreational and athletic equipment, traffic control equipment, generators, lathes, and drill presses.
	4742	Light Vehicles. Expenditures for vehicles or light mobile equipment used to transport persons or objects. Examples include automobiles, vans, pick-up trucks, ambulances, motorcycles, light tractors and accessory trailers, etc., including the installation of any related equipment.
	4743	Heavy Vehicles. Expenditures for vehicles or heavy mobile equipment used to transport large objects or quantities or for use in construction. Examples include buses, fire apparatus, dump trucks, backhoes, graders, rollers and accessory trailers, including the installation of any related equipment.
	4744	Furniture and Fixtures. Expenditures for initial, replacement or additional furnishings and fixtures used in business/office facilities, including purchases of carpeting, desks, chairs, bookcases, counters, etc.
	4745	Computers and Communications Equipment. Expenditures for computer or communications equipment, including radios, telephone systems and computer systems and related equipment such as printers, uninterruptible power supplies, etc.
	4748	Books and Collections. Expenditures for purchase of long lived books, textbooks or reference material, regardless of the media, i.e., paper vs. electronic. Also includes the acquisition of artworks.
		4750 Series - Infrastructure. Expenditures for construction of, or major renovation to infrastructure, including roadways, bridges, water, sewer, and drainage systems, or dams. This also includes the cost of demolition. It does not include any buildings or equipment related to these systems.
	4751	Roadways. Expenditures for construction of, or major renovation to roadways. This includes shim and overlay, but excludes maintenance items such as crack sealant.
	4752	Bridges. Expenditures for construction of, or major renovation to bridges. This includes pedestrian as well as vehicular bridges.
	4754	Waterways. Expenditures for construction of, or major renovation to waterways, including dams, dredging, embankments, etc.
	4757	Utility Systems. Expenditures for construction of, or major renovation to citywide drainage, water, sewer and/or electrical utility systems. This includes the cost of mains, manholes, trench paving, etc.

Accounting and Budgetary Definitions

ACCRUAL BASIS. Accounting basis which records the effect of transactions and other events in the period in which they occur, rather than the period the cash is received or paid or other asset transfer occurs.

ABATEMENT. A cancellation of all or part of a levy or service charge. A property tax abatement is usually a result of a decrease in the assessed value of a property. Abatements also apply to Water and Sewer billings.

ANNUAL BUDGET. A budget that applies to a single fiscal year. Dover's fiscal year runs from July 1 of one year until June 30 of the following year.

APPROPRIATION. A legal authorization granted by the City Council to incur expenditures and obligations usually for a specific period.

ASSESSED VALUATION. A valuation upon real estate as a basis for levying taxes.

ASSET. Anything having a commercial or exchange value.

BASIS OF ACCOUNTING. A term used to refer to *when* revenues, expenditures, expenses and transfers and their related assets and liabilities are recognized and reported within the financial statements. Also refer to Accrual and Modified Accrual. See the Accounting Structure and Basis section for more information.

CAPITAL IMPROVEMENTS PROGRAM. Also referred to as CIP. A separate budgetary process that occurs to appropriate funds for projects that are capital in nature and generally financed by long term debt. The CIP budget process precedes the annual budget process.

CAPITAL ASSETS. Long-lived tangible assets obtained or controlled as a result of a past capital outlay or other event such as donation. Includes: land, buildings, improvements to buildings and equipment.

CAPITAL OUTLAY. Expenditures resulting in the addition or acquisition of assets to the City, generally in excess of \$10,000 with a service life of greater than three years.

CONSTANT DOLLARS. Dollars adjusted for inflation using a specified year as the base year in order to ascertain actual purchasing power over a period of time.

DEBT. An obligation of the city resulting from borrowing money. These can be short term in nature (1-3 years) in the form of notes (Tax Anticipation Notes) or long term (5-20 years) in the form of bonds or capital leases. Can also refer to unpaid purchases of goods and services.

DEBT LIMIT. The maximum amount of debt legally permitted. Also see Capital Improvements and Debt section.

DEBT SERVICE. The payment of principal and accrued interest due on outstanding debt.

DEFERRED REVENUE. Amounts for which asset recognition has been met, but for which revenue recognition have not been met. For example, under the modified accrual basis of accounting, amounts that are measurable, but not available (not collected within 60 days after fiscal year end).

DEFICIT. Relating to financial position (1) the excess of liabilities of a fund over its assets. Relating to operations (2) the excess of actual expenditures over actual revenue during a fiscal year.

DEFICIT SPENDING. Excess of expenditures over revenue. The net loss lowers fund balance. Continued deficit spending can place the fund's net assets into a negative position requiring additional borrowing. Also see Use of Fund Balance.

Accounting and Budgetary Definitions

DEPRECIATION. The apportionment of the cost of a capital asset expensed over the number of years of its estimated service life. Budgeted funds that show depreciation are Enterprise Funds, i.e. Water, Sewer and Arena Funds.

ENCUMBRANCES. Commitments related to unperformed contracts for goods or services. Used in budgetary control, they represent the estimated amount of expenditures ultimately to result if unperformed contracts are completed.

ENTERPRISE FUNDS. A fund established to account for the operations financed and operated in a manner similar to private business, primarily supported by user fees. Includes Water, Sewer, and the Dover Business and Industrial Development Authority. Also included in the Enterprise Fund Totals are the Internal Service Funds. Internal Service Funds are similar in nature to enterprise funds, with the City departments as the main customer.

ESTIMATED REVENUES. The budgetary estimates of revenue to be received from various sources.

EXPENDITURES. The measurement of net decreases in financial resources within governmental funds. This includes current operating expenses, debt service and capital outlays.

EXPENSES. The measurement of outflows or other decreases in assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the ongoing central operation.

FISCAL YEAR. A 12 month period to which the annual operating budget applies and at the end of which the city determines its financial position and the results of operations.

FIDUCIARY FUND TYPES. To account for assets held by the government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and /or other funds.

FUND. A fiscal and accounting entity with a self balancing set of accounts for recording results of operation and reflecting related assets and liabilities.

FUND BALANCE. The accumulated equity balance in a governmental fund resulting from operations over the years. This is the difference between fund assets and fund liabilities (also see Net Position).

GENERAL FUND. A fund used to account for basic governmental services supported generally by taxes. Accounts for all financial resources not required to be accounted for in another fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

GOVERNMENTAL FUND TYPES. Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities, except those accounted for in proprietary or fiduciary funds.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. See Other Charges Section for information relating to the city's Internal Service Funds.

INVESTED IN CAPITAL ASSETS. A component of net assets that consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt that is attributed to the assets.

LIABILITIES. Claims arising from present obligations to transfer assets or provide services in the future resulting from past transactions or events.

Accounting and Budgetary Definitions

MEASUREMENT FOCUS. The accounting convention that determines (1) which assets and liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

MODIFIED ACCRUAL BASIS. Accounting basis under which revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except for long term debt interest, which is recognized when due.

NET POSITION. Total assets less total liabilities, i.e., the equity or net worth of a fund. Components include Invested in Capital Assets, Restricted and Unrestricted Net Position.

NET INCOME. Proprietary fund excess of operating revenues, nonoperating revenues and operating transfers in over operating expenses, nonoperating expenses and operating transfers out.

NOMINAL DOLLARS. Dollars unadjusted for inflation. (Also see Constant Dollars.)

PRESENT VALUE. The discounted value of a future amount of cash, assuming a given interest rate.

OPERATING BUDGET. See Annual Budget.

PROPRIETARY FUND TYPE. The classification used to account for a government's ongoing organizations and activities that are similar to those found in the private sector and whose operations are financed primarily by user fees.

RETAINED EARNINGS. The accumulated equity balance in an enterprise or internal service fund resulting from operations over the years. This is the difference between fund assets and fund liabilities and therefore includes equity in fixed assets.

REVENUES. (1) For governmental funds - Increases in net current assets from other than expenditure refunds. Debt proceeds and transfers classified separately. (2) For proprietary funds - Increases in net total assets from other than expense refunds and capital contributions. Residual and operating transfers classified separately.

SERIAL BONDS. Bonds whose principal is repaid in periodic installments over the life of the issue. This is the only type of general obligation bond allowed for public improvements by municipalities in NH.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes.

TAX LEVY. An annual amount of taxes imposed by the city on property owners in support of its fiscal year budget.

TAX RATE. The rate per \$1,000 of assessed valuation of property used to calculate the tax assessment of a parcel of property. The rate is derived by dividing the amount to be raised in taxes by the total assessed value of the City divided by 1000.

TAX ANTICIPATION NOTES. Notes issued in anticipation of future tax collections, the proceeds of which provides cash for operations. These notes are payable within one year of issue.

USE OF FUND BALANCE. Term used for budgetary purposes to reflect the amount that budgeted expenditures (appropriations) exceed estimated revenues. This budgeted net loss is financed by use of a fund's fund balance available from previous fiscal years. For accounting purposes this is not considered revenue. Also see Deficit Spending.