CITY OF DOVER

DOVER PLANNING BOARD – AGENDA

REVISED

Meeting Type:	Regular Meeting
Meeting Location:	Council Chambers, City Hall, 288 Central Avenue, Dover, NH 03820
Meeting Date:	**Tuesday, December 12, 2023**
Meeting Time:	**7:00 pm**

1. **CITIZENS' FORUM**
2. **APPROVAL OF THE PRIOR MINUTES**
   November 14, 2023 Regular Meeting Minutes
3. **OLD BUSINESS**
4. **NEW BUSINESS**

A. Consideration and acceptance of an Extension Request for a conditionally approved Site Plan and Lot Line Adjustment for JSR, LLC, Assessor's Map D, Lots 11-5 & 11-5SND, zoned IT, located at Quality Way & Venture Drive. (Proposal is for the Planning Board to extend the period of time for conditions to be met prior to plan signing). *(WAIV-2023-0011)

B. Consideration and acceptance of a Conditional Use Permit for Oak Point Associates (Owner: Portsmouth Christian Academy), Assessor's Map J, Lot 1-C, zoned R-40, located at 20 Seaborne Drive. (Proposal is to expand the existing playground area creating 607 square feet of temporary impact and 3,852 square feet of permanent impact to the wetland buffer). *(COND-2023-0058)

C. Consideration and acceptance of a Minor Subdivision for The Hawkins Family Revocable Trust, Assessor's Map 2, Lot 20, zoned CBD-G, located at 297 Central Avenue. (Proposal is seeking a subdivision for title purposes). *(SUBM-2023-0007)

D. Consideration and acceptance of a Lot Line Adjustment for Nathan & Amy Perkins and Brian S. & Sarah Hennaco, Assessor's Map M, Lots 67 & 68-B, zoned R-20, located at 128 Dover Point Road and 19 Tuttle Lane. *(LOTA-2023-0013)

E. Consideration and acceptance of Transfer of Development Rights for Brian Slovenski, Assessor's Map L, Lot 111, zoned R-20, located at 306 Dover Point Road. (Proposal is to purchase two (2) additional living units, for a total of 6 living units, within three (3) buildings). *(TRAN-2023-0005)

F. Public hearing and possible recommendation on the City's proposed Capital Improvements Plan (CIP) FY 2025-2030. The CIP can be found on the City website at www.dover.nh.gov and in the Library, City Clerk's office, and the Planning Department. *

5. **STAFF COMMENT**
6. **MEMBER COMMENTS**
7. **ADJOURNMENT**

*Indicates that if the application is accepted for discussion, the public hearing will be held the same evening. Note that some hearings will be continued from one meeting to another and some may be postponed. Since this is only a partial description of the proposal and may change, persons with questions or wishing to see the plans are invited to visit the Planning Office, Monday through Thursday from 8:30 am to 5:30 pm and Friday 8:30 am to 4:00 pm or email Dover-Planning@dover.nh.gov. You may also view materials at www.dover.nh.gov. Follow us on Twitter @DoverNHPlanning and find us on Facebook at https://www.facebook.com/DoverNHPlanning. The public is encouraged to leave comments in advance by emailing Dover-Planning@dover.nh.gov, or mailing written comments to Planning Board, Dover City Hall, 288 Central Ave., Dover, NH 03820. Messages must be received no later than 4 p.m. the day of the meeting and should identify the name and Dover address of the person leaving the message or providing the comment.

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- Staff Memo
- Snapshot Report
- Application
- Abutter list
- Original Site Plan

B. Consideration and acceptance of a Conditional Use Permit for Oak Point Associates (Owner: Portsmouth Christian Academy), Assessor's Map J, Lot 1-C, zoned R-40, located at 20 Seaborne Drive. (Proposal is to expand the existing playground area creating 607 square feet of temporary impact and 3,852 square feet of permanent impact to the wetland buffer). *(COND-2023-0058)
- Staff Memo
- Snapshot Report
- Application
- Narrative
- Conservation Commission Minutes
- Abutter List
- Plans

C. Consideration and acceptance of a Minor Subdivision for The Hawkins Family Revocable Trust, Assessor's Map 2, Lot 20, zoned CBD-G, located at 297 Central Avenue. (Proposal is seeking a subdivision for title purposes). *(SUBM-2023-0007)
- Staff Memo
- Snapshot Report
- Application
- Narrative
- Abutter List
- Subdivision Plan

D. Consideration and acceptance of a Lot Line Adjustment for Nathan & Amy Perkins and Brian S. & Sarah Hennaco, Assessor's Map M, Lots 67 & 68-B, zoned R-20, located at 128 Dover Point Road and 19 Tuttle Lane. *(LOTA-2023-0013)
- Staff Memo
- Snapshot Report
- Application
- Narrative
- Abutter List
- Lot Line Adjustment Plan

E. Consideration and acceptance of Transfer of Development Rights for Brian Slovenski, Assessor's Map L, Lot 111, zoned R-20, located at 306 Dover Point Road. (Proposal is to purchase two (2) additional living units, for a total of 6 living units, within three (3) buildings). *(TRAN-2023-0005)
   - Staff Memo
   - Snapshot Report
   - Application
   - Density Calculations
   - Narrative
   - Abutter List
   - Transfer of Development Rights Plan

F. Public hearing and possible recommendation on the City's proposed Capital Improvements Plan (CIP) FY 2025-2030. The CIP can be found on the City website at www.dover.nh.gov and in the Library, City Clerk's office, and the Planning Department. *

5. STAFF COMMENT

6. MEMBER COMMENTS

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*Indicates that if the application is accepted for discussion, the public hearing will be held the same evening. Note that some hearings will be continued from one meeting to another and some may be postponed. Since this is only a partial description of the proposal and may change, persons with questions or wishing to see the plans are invited to visit the Planning Office, Monday through Thursday from 8:30 am to 5:30 pm and Friday 8:30 am to 4:00 pm or email Dover-Planning@dover.nh.gov. You may also view materials at www.dover.nh.gov. Follow us on Twitter @DoverNHPlanning and find us on Facebook at https://www.facebook.com/DoverNHPlanning. The public is encouraged to leave comments in advance by emailing Dover-Planning@dover.nh.gov, or mailing written comments to Planning Board, Dover City Hall, 288 Central Ave., Dover, NH 03820. Messages must be received no later than 4 p.m. the day of the meeting and should identify the name and Dover address of the person leaving the message or providing the comment.

CITY OF DOVER

DOVER PLANNING BOARD – MINUTES

Meeting Type:	Regular Meeting
Meeting Location:	City Council Chamber's 288 Central Avenue
Meeting Date:	**Tuesday, November 14, 2023**
Meeting Time:	**7:00 pm**

Members Present: Mark Speidel, Fergus Cullen (Councilor), Tom Clark, Erinn Kaspari, Kyle Pimental, Ken Mavrogeorge, and George DeBoer (Alternate)
Members Not Present (excused): Gina Cruikshank (Chair), Hayley Harmon (Vice Chair), Jon Elliard, Melina Gambino (Alternate)
Members Not Present (un-excused): None
Staff Present: Donna Benton, Director of Planning and Community Development

K. Pimental called the meeting to order at 7p.m, explained the citizens' forum process and noted that M. Speidel would Vice Chair and that G. DeBoer would sit in for Hayley Harmon.

1. CITIZENS' FORUM

Citizens Forum Open
No one spoke
Citizens Forum Closed

2. APPROVAL OF THE PRIOR MINUTES

- October 24, 2023 Regular Meeting Minutes

Motion F. Cullen moved to approve October 24, 2023 as amended. Seconded by: T. Clark. Vote: U/A

3. OLD BUSINESS

None

4. NEW BUSINESS

A. Consideration and acceptance of a Conditional Use Permit for A & H Welding Academy (Owner: Carlton Realty, LLC), Assessor's Map D, Lot 14-3B, zoned IT, located at 69 Venture Drive. (Proposal is the start-up of a welding school with ten (10) welding booths and a large classroom to teach students). *(COND-2023-0057)

D. Benton explained that the applicant is proposing to open a welding school at 69 Venture Drive. This type of use requires a Conditional Use Permit per the Zoning Ordinance which can be granted after two criteria have been met. However, as part of an Industrial Park and depending on the size of the change of use, additional review by Dover Business and Industrial Development Authority (DBIDA) and the Technical Review Committee (TRC) are suggested as precedent conditions of approval.

This application was not reviewed by the Technical Review Committee.

Adrian Hill, A&H Welding Academy represented the application and discussed the need for the CUP and that they meet the criteria of the school being a trade, vocational, career technical school and accredited by NH.
The course is a six-month course to teach the skill of welding. Various certifications are available to receive. Operating hours are 7am-3:30pm Monday through Friday.

Board members asked clarifying questions.
Mr. Hill clarified that they will be an approved trade school before they start, but in order to get accredited by the state, they have to run the school for two years.

F. Cullen commented that he believes the applicant meets the intent of the criteria and would not want the accreditation criteria to be a barrier towards the applicant's progress. M. Speidel agreed.

Jesse Anderson, A&H Welding Academy, noted they will be a licensed secondary trade school through NH immediately once the building is set up and inspected.

The applicants further clarified there will be four courses offered and 10 students per course.

Motion: T. Clark moved to accept the application and declared no regional impact. Seconded by: E. Kaspari. Vote: U/A

Public hearing opened
No one spoke
Letter from James Kenny, President of Sarnia Properties, 71 Venture Dr is not opposed to the school, but does not want the parking to affect his property.
Public hearing closed.
The applicants confirmed they have adequate parking on-site.

STAFF RECOMMENDATION:
The second page of the Innovative Technology (IT) Tables of Use provides the Conditional Use Permit Criteria for Educational Institution, Post Secondary:

A. The school is a trade/vocational/career technical school
B. The school is accredited by the State of New Hampshire

The Planning Department recommends that the Planning Board make findings, and vote to approve the Conditional Use Permit with the following precedent conditions:

Precedent Conditions to Be Met Prior to the Issuance of the Conditional Use Permit:

1. The applicant shall:
   a. Provide overall site plan to show any site changes to parking, lighting, landscaping, stormwater, number of employees, number of students for review with by the Technical Review Committee.
   b. Get endorsement from Dover Business and Industrial Development Authority.
   c. Provide proof that the school is licensed by the State of New Hampshire.
   d. Impact fees are paid as applicable prior to occupancy.
   e. Water and Sewer Investment fees, as applicable, shall be paid prior to renovations.
   f. Provide proof of accreditation by the State of NH after two years of operation.

Motion: F. Cullen moved to approve the Conditional Use Permit with precedent conditions as it meets the criteria of type of school and on a path to accreditation. Seconded by: G. DeBoer. Vote: U/A

B. Consideration and acceptance of a Site Review for Horizons Engineering, Inc. (Owners: Hellenic Realty Partners, LLC), Assessor's Map 2, Lot 19, zoned CBD-G, located at 333 Central Avenue. (Proposal is to convert 3,155 sf on 2nd floor space into 2 residential units and retain 1,875 sf for commercial space). *(SITE-2023-0014)

D. Benton explained the applicant is the applicant had previous approval for a mixed-use project in the former Fosters Daily Democrat building. The previously approved plan (P18-04) was amended (building façade, minor site changes) on October 9, 2018 (P18-04A). To fulfill one of the conditions of approval for the amendment, the applicant needed to come back to the Planning Board for a compliance hearing regarding architectural changes to the façade of the building which was held on December 11, 2018 (P18-04B). Then another amendment to add 14 residential units was conditionally approved by the Planning

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Board on July 23, 2019 (P18-04C). Now the applicant is looking to convert approximately 3,155 s.f. on the second floor into 2 residential units and retain approximately 1,875 s.f. for commercial space.
The applicant is back for another amendment to allow 2 additional residential units to be built.
This application was reviewed by the TRC on October 12, 2023 (minutes attached).

George Kostis, Hellenic Realty and Mike Sievert, Horizons Engineering, represented the application.
Their plan when they purchased the property in 2018 was to keep the historic building and with that comes challenges. The property topography is such that one side of the building's first floor lines up with the third floor on the other side. They have tried to lease the building, but the feedback from interested parties in the post-COVID world is that the space is too large, and could it be subdivided?
They are now proposing to subdivide in a way where the front half would be commercial and visible from the street and the back half would divide into apartments.

The applicant answered some clarifying questions from board members.

Motion: M. Speidel moved to accept the application and declared no regional impact. Seconded by: E. Kaspari. Vote: U/A

Public hearing opened
No one spoke
Public hearing closed.

STAFF RECOMMENDATION:
Chapter 153-4 of the Site Review Regulations of the City Code provides for site review by the Planning Board of new construction or redevelopment of various types. This plan is consistent with those regulations.

The Planning Department recommends that the Planning Board make findings, and vote to approve the amendment to the site plan with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to the Signing of the Plans:

1. All conditions of approval from the December 11, 2018 meeting be met and July 23, 2019 shall be met.
2. The applicant shall provide:
   a. A digital version of plan set
   b. Copy of lease for 3-4 additional parking spaces off-site at lot 23/21 or alternative
3. The applicant must revise final plan set to:
   a. Add the owner's signatures to the final plat
   b. Add PE and Architect signatures and stamps to final plan
   c. Replace planning file number with SITE-2023-0014

Subsequent Condition to Be Met Prior to Issuance of a Building Permit:

4. The amended building shall be assessed and pay the current water and sewer investment fees in place at the time of application for service.

Subsequent Conditions to Be Met Prior to Occupancy:

5. Issuance of a certificate of occupancy.
6. Impact fees shall be paid per the invoice.

7. The applicant shall provide a letter of credit or other form of security acceptable to the City for any unfinished work.

Motion: F. Cullen moved to approve the Site Plan Amendment with subsequent conditions as it meets land use regulations. Seconded by: K. Mavrogeorge. Vote: U/A

The Vice Chair noted that Items 4C, D, & E would be heard together.

C. Consideration and acceptance of a Minor Subdivision for Berry Surveying & Engineering (Owners: Heron Bay Partners, LLC), Assessor's Map H, Lot 4, zoned IT, located at Cielo Drive. (Proposal is to subdivide 1 lot into a total of 2 lots). *(SUBM-2023-0006)

D. Consideration and acceptance of a Transfer of Development Rights for Berry Surveying & Engineering (Owners: Heron Bay Partners, LLC), Assessor's Map H, Lot 4, zoned IT, located at Cielo Drive. (Proposal is to purchase 20 units through Transfer of Development Rights). *(TRAN-2023-0004)

E. Consideration and acceptance of a Site Review for Berry Surveying & Engineering (Owners: Heron Bay Partners, LLC), Assessor's Map H, Lot 4, zoned IT, located at Cielo Drive. (Proposal is for the construction of 56 townhouses along Cielo Drive). *(SITE-2023-0016)

D. Benton explained that the applicant is requesting to construct fifty-six (56) residential townhouse units in a series of eight (8) buildings. Twenty (20) of the units are to be achieved by acquiring Transfer Development Rights (TDR) which would not be restricted in size or HUD rates and therefore would require the full TDR fee. There was a previous request for 52 TDR units however the applicant has completed a new yield plan that indicates 20 units would need to be purchased through the TDR ordinance.

The proposal is to amend a previously approved Site Plan Approval dated 12/20/2011 allowing a total of seventy-two (72) residential units (single family homes, duplexes, and triplexes) and seventy-two (72) congregate care units between two (2) buildings. To date sixty-nine (69) of the residential units have been constructed. The applicant is proposing an age restriction on the proposed units, however, there are no requirements or standards in the City's Site Plan Regulations that relate to age restricting the development.

It will be serviced by public water and sewer. This application was most recently before the Technical Review Committee on June 30, 2022 (minutes attached).

The first item is to subdivide lot H/4 into two lots, resulting in the creation of one new lot. The new lot is to be accessed from Cielo Drive. The lots are proposed to be serviced by municipal water and sewer.

The Planning Board had conditionally approved this request in September 2022, but their approval expired so the applicant is back with the same subdivision request and site plan. The CUP is still active. There are two waiver requests as well that the applicant can go into more detail on.

Christopher Berry, Berry Surveying and Engineering represented the application. He confirmed this is the same project approved last year with no changes. The TDR fee was not paid in time, so the approvals have lapsed. Tonight, they seek reapproval of the same project previously presented and approved. The request for TDR units is less, but the total units remains the same.

Motion: T. Clark moved to accept all three applications and declared no regional impact. Seconded by: E. Kaspari. Vote: U/A.

Public hearing opened
A letter was received from Richard Dolbec, 47 Cielo Drive which outlined questions about the subdivision of the lots, age restriction and regulations, parking and crosswalks.
Public hearing closed

Mr. Berry noted they have met with Mr. Dolbec and resolved the questions he has.
He confirmed for the board it is still an age restricted development and the amenities will be separate from the existing development.

STAFF RECOMMENDATION - Minor Subdivision:
The plan is consistent with Chapter 157-15 of the City of Dover's Land Subdivision Regulations, which provides for subdivision of existing lots.

The Planning Department recommends that the Planning Board make the necessary and supporting findings of fact, and vote to approve the minor subdivision with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Signing of Plans:
1. Provide physical and digital copies (including CAD) of complete plan set for recording at Strafford Country Registry of Deeds, which additionally shall include:
    1.1. The owner's signatures
    1.2. Include the Planning File #SUBM-2023-0006
    1.3. The stamp and signature of the LLS on the final plans
    1.4. Confirm lot numbering with City Assessor

Motion: M. Speidel moved to approve the Minor Subdivision with subsequent conditions set by staff and amended by the Planning Board. Seconded by: T. Clark. Vote: U/A.

STAFF RECOMMENDATION – Transfer of Development Rights Waivers:
The applicant seeks a waiver of the no-cut, no-disturb 30' perimeter buffer requirement of §170-27.2.G.(7) in the area of the frontage along Cielo Drive (creating a streetscape) and the parking lot area which is adjacent to another small parking array off of Cielo Drive due to the characteristics and circumstances of the subject parcel related to the previously approved development. Parameter buffers of the original development on adjacent parcels (following subdivision) are still in place.

Section 153-21 of the Site Plan Review Regulations state the "Planning Board may waive specific provisions of these regulations. The Planning Board may only grant a waiver if the Planning Board finds, by majority vote, that:

(1) Strict conformity would pose an unnecessary hardship to the applicant and the waiver would not be contrary to the spirit and intent of the regulations; or
(2) Specific circumstances relative to the subdivision, or conditions of the land in such site plan, indicate that the waiver will properly carry out the spirit and intent of the regulations."

The Planning Department recommends that the Planning Board make the necessary and supporting findings of fact, and vote to grant the waivers with the following subsequent condition:

Subsequent Condition to be Met Prior to the Signing of the Plans:

1. Add a note that the Planning Board approved waiver and found that the criteria of Chapter 153-21.A have been met.

Mr. Berry clarified for the board the need for this waiver and where on the property it applies.

Motion: T. Clark moved to grant the waiver with subsequent conditions set by staff. Seconded by: F. Cullen. Vote: U/A.

STAFF RECOMMENDATION-TDR:

§170-27.2 provides for additional density to be purchased through Transfer of Development Rights. This application meets the ordinance.

STAFF RECOMMENDATION - TDR:

The Planning Department recommends that the Planning Board vote to find the criteria of the TDR ordinance has been met with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Granting of the TDR:

1. Approval of Site Plan (SITE-2023-0016) and approval of the one lot subdivision (SUBM-2023-0006);
2. Add note to the plan that no additional dwelling units may added to the property without Planning Board approval and note number of TDR units approved; and
3. Payment of TDR fees for each TDR unit approved.

Motion: T. Clark moved to grant the Transfer of Development Rights request with subsequent conditions set by staff. Seconded by: E. Kaspari. Vote: U/A.

STAFF RECOMMENDATION- SITE PLAN WAIVERS:

A waiver of §157-32.G: Road grade within 75' of an intersection is being sought for a grade greater than 4% on a collector road. The applicant proposes a 5% grade where Windsor Dr. intersects Cielo Dr. The applicant's original amendment proposal featured a designed cul-de-sac, which was replaced by a loop road to satisfy TRC comments from several departments to provide two points of access into the development.

Section 153-21 of the Site Plan Review Regulations state the "Planning Board may waive specific provisions of these regulations. The Planning Board may only grant a waiver if the Planning Board finds, by majority vote, that:

> (1) Strict conformity would pose an unnecessary hardship to the applicant and the waiver would not be contrary to the spirit and intent of the regulations; or
> (2) Specific circumstances relative to the subdivision, or conditions of the land in such site plan, indicate that the waiver will properly carry out the spirit and intent of the regulations."

Planning Staff believes the applicant's rationale for the waivers meets both criterion and waiving such standards and requirements is not contrary to the spirit or intent.

The Planning Department recommends that the Planning Board make the necessary and supporting findings of fact, and vote to grant the waivers with the following subsequent condition:

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Subsequent Condition to be Met Prior to the Signing of the Plans:
1. Add a note that the Planning Board approved waiver for the road grade within 75' of an intersection standard of §157-32.G and found that the criteria of Chapter 153-21.A have been met.

Motion: F. Cullen moved to grant the waivers with subsequent conditions set by staff. Seconded by: T. Clark. Vote: U/A.

STAFF RECOMMENDATION – Site Plan:
§153-4 of the Site Review Regulations of the City Code provides for site review by the Planning Board of new construction of various types. This plan is consistent with those regulations.

The Planning Department recommends that the Planning Board make the necessary and supporting findings of fact, and vote to approve the Site Plan with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Signing of the Plans:
1. Final Approval of the revised CUP (P06-25G) and minor subdivision (SUBM-2023-0006);
2. Revise plan and resubmit for Final Planning Board signature with the following revisions:
   2.1. Add owner's signature;
   2.2. Add at least two windows to the ends of the townhouse buildings;
   2.3. Add architect stamp and signature to Architectural Plan Set; and

Subsequent Condition to Be Met Prior to Construction:
3. A site construction sign with the contact information for the general contractor must be displayed in a location approved by the City Engineer or Planning Director; and

Subsequent Conditions to Be Met Prior to Building Permit:
4. Payment of the water/sewer fees at time or request of service;
5. Development agreement has been recorded;

Subsequent Conditions to Be Met Prior to Occupancy:
6. Issuance of Certificate of Occupancy.
7. Payment of Impact Fees as noted in the invoice.
8. Surety or other form of security acceptable to the City is provided for any unfinished work.

Mr. Berry explained the payment timeline proposed by the applicant. D. Benton further explained the financing proposal and how it will be implemented. Board discussion ensued.

Motion: T. Clark moved to approve the site plan with subsequent conditions set by staff. Seconded by: F. Cullen. Vote: U/A.

5. STAFF COMMENTS

- CIP joint meeting will be at 7pm on the 29th
- Seacoast Workforce Housing Coalition Visionary Award recipient on the 30th.
- Housing Committee held its first meeting and will continue to meet monthly
- We have a conditional offer out to a Zoning Administrator candidate. Hopefully starting in a couple of weeks.
- TRCs since last meeting:

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- Site Review for Stonefield Engineering & Design (Owners: Dover Retail Management, LLC & R W Realty Inc.), zoned Commercial, located at 1-3 Webb Place and Webb Place. (Proposal is for demolition of current building and constructing a 3,300-sf bank with a drive through ATM, (28) twenty-eight parking spaces. One (1) related Conditional Use Permit application would also appear before the Planning Board. (SITE-2023-0011 & COND-2023-0054)
- Site Review for Jared Lusk (Owners: Lionel R Jr & Kristina L Paradis), zoned IT and R-40, located at 180 Tolend Road. (Proposal is to construct and operate a 104' wireless telecommunications facility) (SITE-2023-0012)

- TRCs coming up:
  - Site Review for H.J. Stabile & Son, Inc, zoned G, located at Locust Street. (Proposal is to construct a Townhouse Condominium Complex of 22 units with associated parking & drainage. A Conditional Use Permit application would also appear before the Planning Board. (SITE-2023-0015)
  - Site Review for TF Moran (Owners 256-264 Central Avenue, LLC), zoned Central Business District, located at 256 & 264 Central Avenue. (Proposal is to replace gravel parking with 10,595 sf of paved parking related to their renovation of the buildings). (SITE-2023-0013)
  - Site Review for Knox Marsh Development, LLC, (Owner: Robert Baldwin), Assessor's Map 39, Lot 103, zoned Gateway, located at 34 New Rochester Road. (Proposal is to construct 6 duplex structures (12 units total) with the single-family dwelling to remain on the property). (SITE-2023-0007). [*This item was previously heard on October 12, 2023]*

6. MEMBER COMMENTS

- The amendment at the corner of Grove St (retaining wall) is ready for the Chair's signature.
- K. Pimental
  - Fosters building applicant noted 2,000 sq ft is optimal size for filling commercial space leases which is interesting. He wondered if the mixed used buildings which have remained vacant would benefit from subdividing the spaces.
- D.Benton answered questions about the Planning Board meeting schedule.

7. ADJOURNMENT

Motion: G. DeBoer moved to adjourn at 8:11pm. Seconded by K. Mavrogeorge. Vote: U/A

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CITY OF DOVER

PLANNING BOARD - STAFF MEMO FILE # WAIV-2023-0011

Application Type:	Extension Request
Applicant(s):	JSR, LLC
Owner(s):	JSR, LLC
Location:	Quality Way and Venture Drive (Assessor's Map D, Lots 11-5 & 11-5-SND)
Meeting Date:	December 12, 2023

INTENT: To extend the expiration date of conditional approval for a site plan and lot line adjustment plan. The previously conditionally approved site plan was to construct a 10,080 s.f. contractor storage bay/office facility consisting of four (4) separate bays with office space and the associated lot line adjustment.

UNITS PROPOSED: Commercial Building

AGENDA ITEM #: 4-A

ACREAGE: N/A

ZONING DISTRICT: IT, Wetlands Protection District

EXISTING USE: Vacant

PROPOSED USE: Industrial

SURROUNDING USES: Vacant & Industrial

ZBA ACTION: None

ATTACHMENTS: Application materials, previous site plan and previous lot line adjustment

APPLICATION IS COMPLETE: Yes

REGIONAL IMPACT: No

NOTICES SENT: Abutter notices were sent by certified mail for the previous meeting.

PERMITS REQUIRED:
- Conditional Use Permit (Buffer)
- US EPA Notice of Intent

WAIVERS REQUIRED:
N/A for the extension request

Summary of Request and Background
Chapter 153 allows the Planning Director to extend the 90 days that is typically required for the applicant to submit revised plans and meet the conditions of approval that the Board sets when conditionally approving requests. Any further extension request, must be granted by the Planning Board.

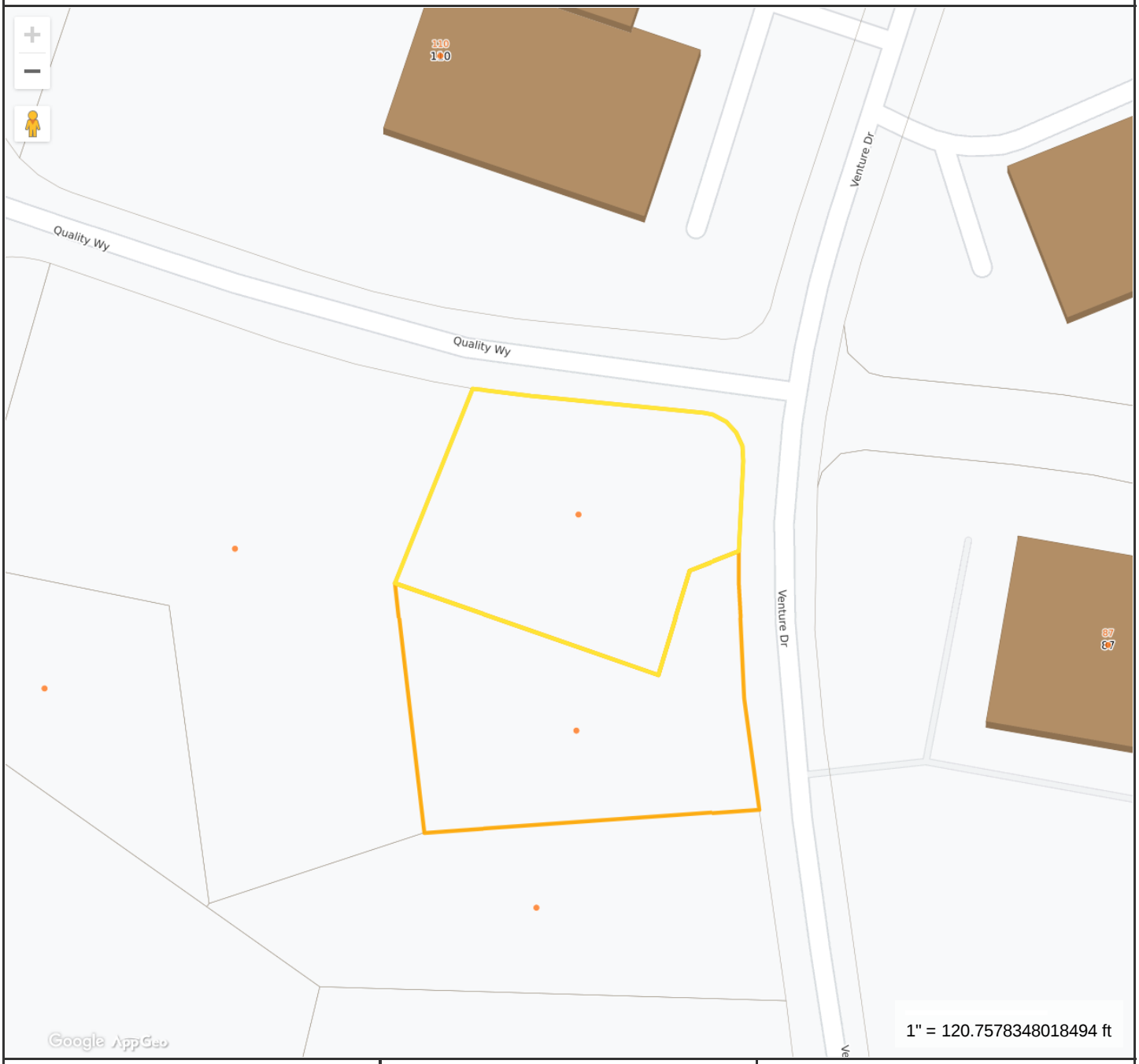
The Board previously granted an extension request on July 25, 2023 which expires on December 13, 2023.

The applicant is now requesting additional time to meet the conditions of approval for both the previously conditionally approved site plan and lot line adjustment. They are dependent on each other and the lot line adjustment not only adjusts the lot lines but, in this case, also the boundaries of a conservation easement. That change requires sign offs from multiple entities including the Dover Conservation Commission (which has been granted), Southeast Land Trust (easement holder), Dover Business and Industrial Development Authority (since it's located in Enterprise Park), the City Council (as the City is the primary easement holder), and the NH Charitable Trust Director. Previously, the applicant was conditionally approved for a lot line adjustment, a wetland buffer CUP and Site Review to construct of a 10,080 s.f. contractor storage bay/office facility consisting of four (4) separate bays with office space.

STAFF RECOMMENDATION:
Chapter 153-8.A of the Site Review Regulations of the City Code provides for the Planning Board to extend the time period to address conditions of approval after the Planning Director grants one 90-day extension. Since some of the conditions of approval require approval from multiple entities which takes significant time which is beyond the control of the applicant, therefore staff recommends the Board grant the extension to June 11, 2024.

STAFF RECOMMENDATION:
The Planning Department recommends the Planning Board vote to grant the Extension Request for both the Site Plan (Site-2022-0011) and Lot Line Adjustment (LOTA-2022-0002) with the same conditions of approval as outlined in the original Notices of Decision.

WAIV-2023-0011 VENTURE DRIVE



Property Information

Property ID	D0011-005000
Location	VENTURE DR
Owner	JSR LLC
Land Use	
Zoning Code	IT

MAP FOR REFERENCE ONLY
NOT A LEGAL DOCUMENT

City of Dover, NH makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 10/30/2023
Data updated Daily

Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.

PLAN SNAPSHOT REPORT WAIV-2023-0011
FOR CITY OF DOVER, N.H.

Plan Type:	Waiver / Extension / Amendment	**Project:**		**App Date:**	11/28/2023
Work Class:	Plan	**District:**	None	**Exp Date:**	02/01/2024
Status:	Submitted	**Square Feet:**	0.00	**Completed:**	NOT COMPLETED
Valuation:	$0.00	**Assigned To:**	Blonigen, Rachel	**Approval Expire Date:**	

Description: Extension request for a period of time for conditions ot be met prior to plan signing.

Parcel:	D0011-005SND	**Address:**	Venture Dr Dover, 03820	**Zone:**
	D0011-005000 Main		Venture Dr Dover, 03820 Main	

Owner
JSR LLC
Business: (978) 979-2170

Engineer
Berry Surveying & Engineering
335 Second Crown Point Road
Barrington, NH 03825
Business: (603) 332-2863
Mobile: (603) 781-3403

Plan Custom Fields

Project Location	Quality Way and Venture Drive	Waiver Request Type	Extension	Owner Phone	978-979-2170
Owner Name	JSR LLC	Original Plan Approval Date	Jul 25 2023 12:00AM	Owner Address	17 Fosters Drive
Owner EMail	rswhit10@gmail.com	Original Plan End Date	Oct 23 2023 12:00AM	Plan Type	Site Plan
# Extensions Previously Granted	1	Current Plan End Date	Dec 13 2023 12:00AM	Extension Type Requested	Sec. 157-13.A
Extension Request Detail	Easement revisions with SELT requires more time.	Extension Approved End Date	Dec 13 2023 12:00AM	Extension Approved Length (Days)	90

Invoice No.	Fee	Fee Amount	Amount Paid
INV-00006017	Planning Waiver / Extension /Amend Application Fee	$200.00	$0.00
	Total for Invoice INV-00006017	**$200.00**	**$0.00**
	Grand Total for Plan	**$200.00**	**$0.00**

Workflow Step / Action Name	Action Type	Start Date	End Date
Review v.1			
Confirm application complete v.1	Generic Action		
Technical Review Committee Meeting Agenda v.1	Task		
Land Use Plan Technical Review v.1	Receive Submittal		
Technical Review Committee Meeting v.1	Hold Meeting		
Planning Board v.1			
Planning Board Agenda v.1	Task		
Invoice for Notices v.1	Task		
Send Notices v.1	Task		
Planner Creates Staff Recommendations v.1	Plan Activity		
Distribute Planning Board Materials v.1	Task		
Planning Board Hearing v.1	Hold Hearing		
Planning Board Decision v.1	Plan Activity		
NOD Sent to Applicant v.1	Create Report		
Final Plan v.1			
Land Use Plan Stamped and Signed v.1	Generic Action		

Recording v.1	Task
Document Archival v.1	Generic Action
Property Info Group v.1	Generic Action
Building Official Notifies Address v.1	Generic Action
Pre-Con Meeting v.1	Hold Meeting
Create/Link to Records v.1	
Create / Link to Permit - Building Major v.1	Create Sub Permit
Create / Link to Permit - Site Work, Construction v.1	Create Sub Permit

City of Dover, New Hampshire
APPLICATION FOR EXTENSION OF/ AMENDMENT TO OR WAIVER FOR PLAN/ DRIVEWAY

[Revised August 20, 2020]

Office Use Only	Amount Paid: _____	Date/Time Received: _____

APPLICANT INFORMATION

Name of Applicant: JSR LLC Telephone # 1-978-979-2170

Address of Applicant: 17 Fosters Drive, Dover, NH 03820 E-Mail rswhit10@gmail.com

Project Name: Quality Way and Venture Project Location: Corner of Quality Way and Venture Drive

Planning File Number: P22-55, 56 & 57 Date of Original Approval 12-13-22

File Type: Conditional Use x Site Plan Review x Subdivision x (Lot Line Revision)

EXTENSION INFORMATION (*Note: notification of abutters required for first time extensions under Sec. 153-9.B and Sec. 157-23.B only)*

Extension type requested *(check one)*: x Sec. 153-8.A ___Sec. 153-9.B x Sec. 157-13.A ___Sec. 157-23.B

Current deadline date: 12-12-23 Number of Extensions Previously granted by Board 1

Reason(s) for extension/comments (*attach additional sheets as needed*): Easement Revisions with SELT Requires More Time

AMENDMENT INFORMATION

Condition(s) or portion of plan to be amended: _____

Reason(s) for amendment/comments (*attach additional sheets as needed*):_____

WAIVER INFORMATION

Site Review/Subdivision Regulations section(s) to be waived: _____

Justification for waiver request(s) (*attach additional sheets as needed*):_____

SIGNATURES

I/We hereby submit this application to the Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of Property Owner: _____ Date: 6-5-23

Signature of Applicant (*if different from owner*): _____ Date: _____

Signature of Agent: _____ Date: 6-5-23

WAIV-2023-0011 **QUALITY WAY & VENTURE DRIVE**

Property ID	Location	Owner 1	Owner 2	Owner Address 1	City	State	Zip
D0011-002000	46 VENTURE DR	46 VENTURE DRIVE PROPERTIES LLC		910 DAY HILL RD	WINDSOR	CT	06095
D0011-003000	111 VENTURE DR	MERCHANDISE CENTRAL LLC		111 VENTURE DR	DOVER	NH	03820
D0011-004000	110 VENTURE DR	QUALITY WAY LLC		5 DANIELS ST APT 2	SALEM	MA	01970-5214
D0011-006000	QUALITY WY	DOVER BUSINESS & IND DEV AUTHORITY	F/K/A DOVER IND DEV AUTHORITY	288 CENTRAL AV	DOVER	NH	03820
D0011-006SND	QUALITY WY	DOVER BUSINESS & IND DEV AUTHORITY	F/K/A DOVER IND DEV AUTHORITY	288 CENTRAL AV	DOVER	NH	03820
D0011-007SN1	QUALITY WY	WEAVE FILTRATION LLC		100 TRI CITY RD UNIT 117	SOMERSWORTH	NH	03878
D0013-003000	27 PRODUCTION DR	SARNIA PROPERTIES INC		1 HAVEN COURT	PORTSMOUTH	NH	03801
D0014-000000	VENTURE DR	DOVER BUSINESS & IND DEV AUTHORITY		288 CENTRAL AVE	DOVER	NH	03820
D0014-004000	87 VENTURE DR	VYGON CORPORATION	ADVANCED MEDICAL INC	2750 MORRIS RD #A200	LANSDALE	PA	19446-6083
D0011-005000	VENTURE DR	JSR LLC		17 FOSTERS DR	DOVER	NH	03820
D0011-005SND	VENTURE DR	JSR LLC		17 FOSTERS DR	DOVER	NH	03820
		BERRY SURVEYING & ENGINEERING	CHRISTOPHER BERRY	335 SECOND CROWN PO	BARRINGTON	NH	03825

NOTES:

1.) OWNER: JSR, LLC
17 FOSTERS DRIVE
DOVER, NH 03820

APPLICANT: JSR, LLC
17 FOSTERS DRIVE
DOVER, NH 03820

2.) A.) TAX MAP D, LOT 11-5
B.) TAX MAP D, LOT 11-5SND

3.) A.) S.C.R.D. BOOK 4980, PAGE 632
B.) S.C.R.D. BOOK 4980, PAGE 632

4.) A.) LOT AREA: 43,314 Sq. Ft., 0.99 Ac.
B.) LOT AREA: 43,517 Sq. Ft., 1.00 Ac.

5.) ZONING: IT – INNOVATIVE TECHNOLOGY

SETBACKS	PROVIDED ORIGINAL TDR
FRONT ~ 50'	15.0'
SIDE ~ 50'	40.1' & 40.9'
REAR ~ 50'	50.0'
MIN. LOT SIZE: 2 ACRES	0.99 Ac.
MIN. FRONTAGE: 200'	267.48'
MAX. LOT COVERAGE: 33%	23.27%
MAX. BUILDING HEIGHT: 55'	31'±

6.) THE INTENT OF THIS PLAN IS TO SHOW THE DETAIL SITE DESIGN FOR FOUR CONTRACTOR STORAGE / OFFICE SPACE. THE BUILDING IS PROPOSED TO BE STEEL FRAME AND IS CURRENTLY ASSUMED TO NOT NEED A FIRE SUPPRESSION SYSTEM. FURTHER DETAILS ARE TO BE WORKED OUT WITH THE OWNER AND INSPECTION SERVICES.

NOTES CONTINUED:

7.) I HEREBY CERTIFY THAT, TO THE BEST OF MY KNOWLEDGE AND BELIEF, THIS PROPERTY DOES NOT FALL WITHIN THE FLOOD PLAIN FLOOD HAZARD REF: FEMA COMMUNITY #330145, MAP 33017C0330E, DATED: SEPTEMBER 30, 2015.

8.) VERTICAL DATUM BASED ON NAVD88 ELEVATIONS. HORIZONTAL DATUM BASED ON NAD83 STATE PLANE. COORDINATES GATHERED USING CARLSON BRX7 SURVEY GRADE GPS RECEIVERS.

9.) THE BOUNDARY LINES SHOWN ON THIS PLAN ARE THE RESULT OF A CLOSED TRAVERSE PERFORMED BY THIS OFFICE IN AUGUST OF 2021 WITH AN ERROR OF CLOSURE BETTER THAN 1 PART IN 10,000.

10.) LIST ANY VARIANCES OR SPECIAL EXCEPTIONS GRANTED BY THE ZONING BOARD OF ADJUSTMENT OR CONDITIONAL USE PERMITS GRANTED BY THE PLANNING BOARD FOR THE PROPOSED USE OR STRUCTURE:
NONE

11.) WETLANDS WERE DELINEATED BY DEIDRA BENJAMIN, CERTIFIED WETLANDS SCIENTIST, IN ACCORDANCE WITH CHAPTER 170–27.1 OF THE ZONING ORDINANCE, IN AUGUST OF 2021.

12.) AS–BUILT PLANS OF THE SITE PLAN SHALL BE SUBMITTED ON PAPER AND IN DIGITAL FORMAT AUTOCAD DWG, AUTOCAD DXF OR ESRI FORMAT TO THE CITY OF DOVER ENGINEER'S OFFICE UPON COMPLETION OF PROJECT. AS–BUILTS ARE REQUIRED REGARDLESS OF OWNERSHIP OF ROAD. AS–BUILT PLANS SHALL BE PREPARED AND CERTIFIED CORRECT BY A LL.S. OR P.E. DIGITAL FILES SHALL BE GEO–REFERENCED TO NEW HAMPSHIRE STATE PLANE COORDINATES NAD83 AND SHALL BE EXPRESSED IN FEET.

13.) THE INSTALLATION OF ELECTRIC POWER, CABLE TELEVISION AND TELEPHONE LINES SHALL BE UNDERGROUND THROUGHOUT THE SITE FOR WHICH DEVELOPMENT IS PROPOSED.

14.) THE SUBJECT PARCEL IS SERVED BY MUNICIPAL WATER AND SEWER.

NOTES CONTINUED:

15.) ALL CONSTRUCTION SHALL CONFORM WITH THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION (NHDOT) "STANDARD SPECIFICATIONS FOR ROAD AND BRIDGE CONSTRUCTION" AND WITH THE CITY OF DOVER COMMUNITY SERVICES REGULATIONS AND STANDARD SPECIFICATION FOR CONSTRUCTION. THE MORE STRINGENT SPECIFICATION SHALL APPLY.

16.) ALL EROSION CONTROL NOTES SHALL INCLUDE PROVISIONS FOR CONSTRUCTION SEQUENCING, TEMPORARY EROSION CONTROL MEASURES, AND PERMANENT STANDARDS SUCH AS LOAM SPREAD RATE FOR DISTURBED AREAS, RATES OF LIME, TYPE AND RATES FOR FERTILIZER, AND SEED AND MULCH MIXTURE WITH RATES OF APPLICATION.

17.) ALL TREATMENT SWALES TO BE CONSTRUCTED SHALL HAVE SOD BOTTOMS.

18.) A LETTER OF CREDIT FOR THE COST OF RE–VEGETATING ALL DISTURBED AREAS ON THE SITE SHALL BE SUBMITTED, AND THE APPROVED CONSTRUCTION SIGN INSTALLED PRIOR TO ANY EARTH DISTURBING ACTIVITY OCCURS. THE PROPOSED PROJECT WILL CONSIST OF ONE PHASE AND WILL DISTURB 47,000 Sq.Ft. 1.08 Ac.

19.) A PRE–CONSTRUCTION CONFERENCE WITH THE DEVELOPER, THE DESIGN ENGINEER, THE EARTHWORK CONTRACTOR AND THE CITY ENGINEER SHALL OCCUR PRIOR TO ANY EARTH DISTURBING ACTIVITY.

20.) SITE CONSTRUCTION HOURS SHALL BE LIMITED TO MONDAY–FRIDAY 7 AM–6 PM, SATURDAY 7 AM–6 PM, NO SUNDAY HOURS OR FEDERAL HOLIDAYS. HOURS OF CONSTRUCTION MUST BE DOCUMENTED ON A SITE CONSTRUCTION SIGN ALONG WITH THE CONTACT INFORMATION FOR THE GENERAL CONTRACTOR. SAID SIGNAGE MUST BE LOCATED AND APPROVED BY THE DIRECTOR OF PLANNING AND COMMUNITY DEVELOPMENT.

NOTES CONTINUED:

21.) BUILDING ADDRESSES SHALL BE ASSIGNED BY THE BUILDING OFFICIAL AT THE TIME OF ISSUANCE OF A BUILDING PERMIT.

22.) THE FOLLOWING FEDERAL AND STATE PERMITS OR UTILITY ORDERS HAVE BEEN ISSUED FOR THE SUBJECT PROPERTY:
NO STATE PERMITTING REQUIRED
EPA NOTICE OF INTENT (NOI) & STORMWATER POLUTION PREVENTION PLAN (SWPPP)
EVERSOURCE WORK ORDER NUMBER XXXXX

23.) COMMERCIAL VEHICLE ROUTE DURING CONSTRUCTION SHALL CONFORM TO DOVER CITY CODE OR BE COORDINATED WITH THE COMMUNITY SERVICES DIRECTOR.

24.) ANY RETAINING WALL TALLER THAN FOUR FEET (4') REQUIRES ISSUANCE OF A BUILDING PERMIT FROM INSPECTION SERVICES. THE TWO WALLS ONSITE ARE TO BE DESIGNED BY OTHERS, TYPICALLY THE BLOCK MANUFACTURE, AND REVIEWED AND APPROVE BY THE DESIGN ENGINEER AS WELL AS THE CITY ENGINEER.

25.) ANY FENCE TALLER THAN SEVEN FEET (7') REQUIRES THE ISSUANCE OF A BUILDING PERMIT FROM INSPECTION SERVICES.

26.) APPLICANT SHALL COMPLETE LAND USE DEVELOPMENT TRACKING FORM, MOST RECENTLY REVISED VERSION, UTILIZING THE ONLINE POLLUTION TRACKING AND ACCOUNTING PILOT PROJECT (PTAPP) PORTAL. https://www.unh.edu/unhsc/ptapp

NOTES CONTINUED:

27.) THE OWNER OF RECORD SHALL RECORD AT THE REGISTRY OF DEEDS DOCUMENTATION SUFFICIENT TO PROVIDE NOTICE TO ALL PERSONS/ENTITIES THAT MAY ACQUIRE ANY PROPERTY SUBJECT TO THE REQUIREMENTS AND RESPONSIBILITIES DESCRIBED IN THE APPROVED STORMWATER MANAGEMENT PLAN. THE NOTICE SHALL COMPLY WITH THE APPLICABLE REQUIREMENTS FOR RECORDING CONTAINED IN RSA 477 AND 478. THE NOTICE NEED NOT SET FORTH THE REQUIREMENTS AT LENGTH, SO LONG AS IT IS SUFFICIENT TO PROVIDE NOTICE TO PROSPECTIVE PURCHASERS TO THE REQUIREMENTS FOR MAINTENANCE AND REPORTING.

28.) FIRE DEPARTMENT ACCESS SHALL BE INSTALLED AND MAINTAINED TO SUPPORT THE IMPOSED LOADS OF FIRE APPARATUS IN ALL WEATHER CONDITIONS AT ALL TIMES.

29.) EXTERIOR LIGHTING SHALL BE CUT–OFF TYPE FIXTURES PER CHAPTER 153–14–E AND SHALL PROVIDE LIGHTING DIRECTED ON–SITE ONLY.

30.) A SECURITY SYSTEM SHALL BE INSTALLED AS REQUIRED BY CHAPTER 45, ARTICLE I, SECTION 45–2 OF THE CODE OF THE CITY OF DOVER.

31.) APPROVED BACKFLOW PREVENTERS SHALL BE PROVIDED FOR BOTH FIRE AND DOMESTIC WATER LINES.

32.) THE PROPOSED STRUCTURE SHALL BE SERVED BY A SPRINKLER SYSTEM IF REQUIRED BY CHAPTER 81– 30 OF THE CODE OF THE CITY OF DOVER AND THE ADOPTED STATE OF NH BUILDING AND FIRE CODES.

33.) SPRINKLER CONNECTIONS MUST BE FLUSHED IN ACCORDANCE WITH NFPA 24 AND A CONTRACTOR'S MATERIAL AND TEST CERTIFICATE FOR UNDERGROUND PIPING FORM MUST BE COMPLETED AND APPROVED BY INSPECTION SERVICES PRIOR TO CONNECTION OF THE BACKFLOW DEVICE IF REQUIRED.

34.) FIRE DEPARTMENT CONNECTION(S) SHALL BE LOCATED ON THE STREET SIDE OF THE BUILDING PER NFPA 13. ACCESS TO THE FDC SHALL MAINTAIN A CLEAR AND UNOBSTRUCTED PATH AT ALL TIMES IF REQUIRED.

35.) THE SITE LAYOUT IS DESIGNED IN COMPLIANCE WITH APPLICABLE ACCESSIBILITY REGULATIONS. THE PROPOSED STRUCTURE WILL BE ALSO BE DESIGNED IN ACCORDANCE WITH APPLICABLE ACCESSIBILITY REGULATIONS. (I.E. IBC, ANSI–117.1) AND NH RSA 155–A:5. 1 ADA VAN SPACE IS REQUIRED AND PROVIDED WITH 2% THROUGH THE SPACE AND AISLE.
WALKS ARE DESIGNED AT 5% OR LESS, WITH NO RAMPS NEEDED, AND PROVIDE A CLEAR PATH OF 5' AT ALL TIMES. THE ACCESSIBLE ROUTE FROM THE ADA SPACES IS ACROSS THE DRIVE AISLE, UP THE WALK AND INTO THE FRONT OFFICE AREAS.

36.) EXISTING BUILDING IMPERVIOUS AREA: 0 Sq. Ft. (0%)
EXISTING PAVED/GRAVEL IMPERVIOUS AREA: 0 Sq. Ft. (0%)
TOTAL EXISTING IMPERVIOUS COVER IS 0 Sq. Ft. (0%)
PROPOSED BUILDING IMPERVIOUS AREA: 10,080 Sq. Ft. (23.2%)
PROPOSED PAVED IMPERVIOUS AREA: 13,440 Sq. Ft. (30.9%)
TOTAL PROPOSED IMPERVIOUS COVER IS 23,520 Sq. Ft. (54.1%)

37.) THE SITE IS DESIGNED WITH AN ONSITE DUMPSTER WHICH IS TO BE PLACED ON A CONCRETE PAD AND ENCLOSED WITH A CHAIN LINK FENCE WITH BLACK SLATS.

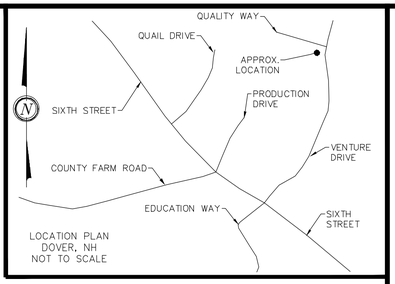
38.) MUNICIPAL SIDEWALK TO REMAIN OPERATIONAL AT ALL TIMES AND SHALL HAVE A 5' WIDTH MINIMUM IN FINAL CONDITION. SIDEWALK TO BE RECONSTRUCTED ALONG SUBJECT PARCEL FRONTAGE.

39.) THE CLOSEST FIRE HYDRANT IS AT THE OPPOSITE CORNER OF VENTURE AVE. AND QUALITY WAY WHICH IS 240'± FROM THE SOUTHERN CORNER OF THE PROPOSED BUILDING AND 84'± FROM THE NORTH EASTERLY CORNER OF THE PROPOSED BUILDING.

40.) THE LIMITS OF CONSTRUCTION DISTURBANCE THAT ARE LOCATED IN OR WITHIN THE 50' CONSERVATION AND WETLAND DISTRICTS SHALL BE STAKED, FLAGGED AND CLEARLY IDENTIFIED PRIOR TO ANY EARTH DISTURBING ACTIVITY. SEE PLACARDS TO BE PLACED AS WELL AS CONSTRUCTION FENCING AND DOUBLE ROW SILTATION PROTECTION REQUIREMENTS ON THE E&S PLANS.

41.) NO OUTDOOR STORAGE OF EQUIPMENT OR MATERIALS IS ALLOWED.

42.) THE CITY OF DOVER HAS A BLANKET EASEMENT OVER THE WATER SYSTEM TO ENSURE POTABLE WATER QUALITY IS AVAILABLE AND TO ENSURE EACH DEVICE IS AVAILABLE FOR FLUSHING AND INSPECTION. PRIVATE UTILITIES ARE THE RESPONSIBILITY OF THE LAND OWNER.



LOCATION PLAN
DOVER, NH
NOT TO SCALE

TRANSFER OF DEVELOPMENT RIGHTS REQUEST (INDUSTRIAL):
REDUCTION OF THE IT FRONT SETBACK FROM 50' TO 15'
REDUCTION OF THE IT SIDE SETBACK FROM 50' TO 40.1'
REDUCTION OF THE MIN. LOT COVERAGE NOW REQUIRED IN THE ZONE FROM 33% TO 23.27%

CONDITIONAL USE PERMITS:
WETLANDS BUFFER IMPACT: 7,935 Sq.Ft.

WAIVER REQUEST:
SUBDIVISION REGULATION ARTICLE 157–32–G: ROAD GRADE WITHIN 75' OF INTERSECTION

PARKING REQUIREMENTS:

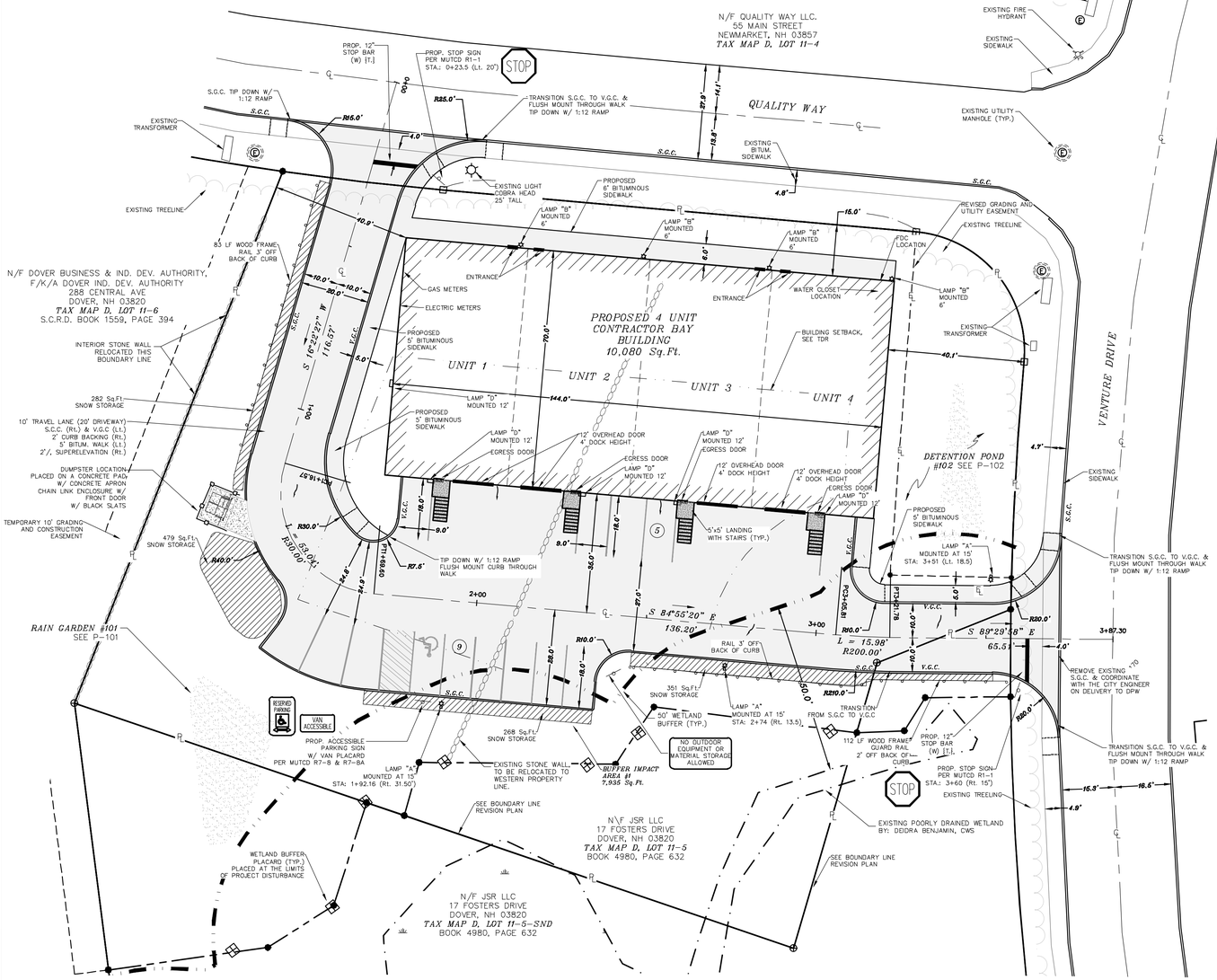
- CHAPTER 153–14D NO USE PRESCRIBED
- ITE LAND USE CODE 110 & 14D CONSULTED
  - 1.1–1.3 PEAK SPACES NEEDED PER 1,000 GFA
  - 14 SPACES REQUIRED

TOTAL PROPOSED = 14 SPACES

SNOW STORAGE CALCULATION:

- STORAGE CALCULATION (6:1 RATIO USED)
  - PAVED AREA = 12,772 Sq.Ft. / 6 = 1100 Sq.Ft.
  - 1380 Sq.Ft. PROVIDED FOR TEMPORARY SNOW STORAGE

SNOW TO BE REMOVED TO AN APPROVED OFF–SITE LOCATION



LEGEND:

- 3/4" REBAR W/ ID CAP ~TBS~
- GRANITE BOUND ~FND~
- STEEL STAKE ~FND~
- SIGNAGE
- WETLAND BUFFER PLACARD
- E101 E6 — DETAIL SHEET / DETAIL
- POORLY DRAINED JURISDICTIONAL WETLAND
- 50' WETLAND BUFFER
- CENTER LINE
- PROPOSED LIGHT TYPE "A" MOUNTED ON POLE
- PROPOSED LIGHT TYPE "B" MOUNTED ON STRUCTURE
- EXISTING LIGHT TYPE "C" MOUNTED ON POLE
- PROPOSED LIGHT TYPE "D" MOUNTED ON STRUCTURE
- STORMWATER BEST MANAGEMENT PRACTICE (BMP)
- SNOW STORAGE

GRAPHIC SCALE

20 0 10 20 40 80

(IN FEET)
1 inch = 20 ft.

APPROVED DOVER

DOVER FILE #P22–55

REVISION	DATE	DESCRIPTION
#3	10–31–22	REVISED PER TRC #2
#2	10–27–22	REVISED PER SEWER APPLICATION
#1	9–1–22	REVISED PER DOVER TRC COMMENT

NON–RESIDENTIAL SITE PLAN
LAND OF
JSR, LLC
VENTURE DRIVE & QUALITY WAY
DOVER, N.H.
TAX MAP D, LOTS 11–5 & 11–5SND

BERRY SURVEYING & ENGINEERING
335 SECOND CROWN POINT ROAD
BARRINGTON, NH 03825 (603)332–2863

SCALE : 1 IN. EQUALS 20 FT.
DATE : JUNE 1, 2022
FILE NO. : DB 2021 – 134

STATE OF NEW HAMPSHIRE
KENNETH A. BERRY No. 14243 LICENSED PROFESSIONAL ENGINEER

CITY OF DOVER

PLANNING BOARD - STAFF MEMO FILE #COND-2023-0058

Application Type:	Conditional Use Permit
Applicant(s):	Oak Point Associates
Owner(s):	Portsmouth Christian Academy
Location:	20 Seaborne Dr (Tax Map J, Lot 1-C)
Meeting Date:	December 12, 2023

INTENT: Proposal is to expand the existing playground area creating 607 square feet of temporary impact and 3,852 square feet of permanent impact to the wetland buffer

LOTS PROPOSED: N/A

AGENDA ITEM #: 4-B

ACREAGE: 46.90± acres

ZONING DISTRICT: R-40

EXISTING USE: Educational

PROPOSED USE: Educational

SURROUNDING: Residential and River

ZBA ACTION: N/A

ATTACHMENTS: Planning application, materials, CC minutes

APPLICATION IS COMPLETE: Yes

REGIONAL IMPACT: No

NOTICES SENT: Abutter notices were sent by certified mail to all abutters for this meeting

PERMITS REQUIRED: CUP

WAIVERS REQUESTED:

- N/A for this case

Summary of Request and Background

The applicant is requesting a Conditional Use Permit to allow an expansion of the existing playground area creating 607 s.f. of temporary impact and 3,852 sf. of permanent impact to the wetland buffer.

The Conservation Commission endorsed this application at their November 13 2023 meeting with the condition that the applicant attempt to return a similar square footage of the previously mowed wetland buffer area to a natural state with emphasis placed on an educational opportunity for students. The applicant has revised the plans to show the restoration area.

Consistency with Land Use Regulations

The Conservation District ordinance §170.27.1.F. provides for Conditional Use Permits to allow impacts to wetlands and wetland buffers if standards related to demonstration that no practicable alternative exists, impact avoidance was considered, impacts were minimized, and mitigation has been sought.

Planning Staff feels that the applicant and property owner considered the criteria of practical alternative, avoidance, minimization, and mitigation and propose to create minimal additional wetland disturbance on the site as described in the narrative in the application materials.

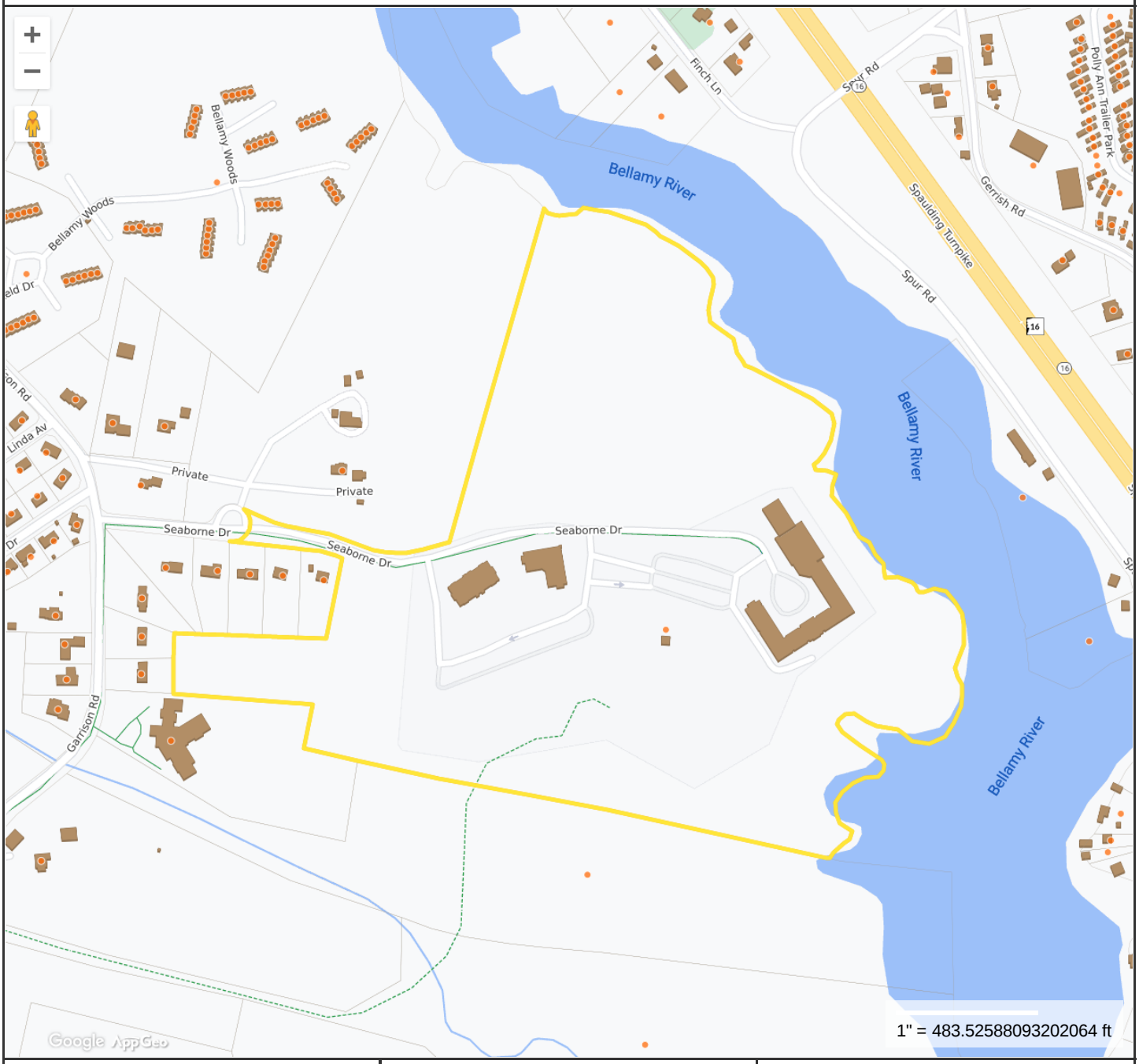
STAFF RECOMMENDATION:

The Planning Department recommends the Planning Board accept the item for review, hold the public hearing, make findings and vote to grant the Conditional Use Permit with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to the Issuance of the Conditional Use Permit:

1. The owner shall sign the final plans before Planning Board signature.
2. Add file number COND-2023-0058 to the plan sheets' title block.
3. Provide copies of the NHDES approval.

COND-2023-0058 20 SEABORNE DRIVE



Property Information

Property ID	J0001-C00000
Location	20 SEABORNE DR
Owner	PORTSMOUTH CHRISTIAN ACADEMY
Land Use	
Zoning Code	R-40

MAP FOR REFERENCE ONLY
NOT A LEGAL DOCUMENT

City of Dover, NH makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 10/30/2023
Data updated Daily

Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.

PERMIT SNAPSHOT REPORT COND-2023-0058
FOR CITY OF DOVER, N.H.

Permit Type	Conditional Use	**Project:**		**App Date:**	11/02/2023
Work Class:	Environmental	**District:**	None	**Exp Date:**	NOT AVAILABLE
Status:	In Review	**Square Feet:**	0.00	**Completed:**	NOT COMPLETED
Valuation:	$0.00	**Assigned To:**	Blonigen, Rachel	**Approval Expire Date:**	
Description:	Expansion of kindergarten through grade 5 playground.				

Parcel: J0001-C00000 Main	**Address:** 20 Seaborne Dr Main Dover, NH	**Zone:** R-40(Residential - Rural)

Plan Preparer	Applicant	Owner
Wade Lippert	Wade Lippert	Portsmouth Christian Academy
Oak Point Associates 231 Main St 231 Main St	Oak Point Associates 231 Main St 231 Main St	
Biddeford, ME 04005	Biddeford, ME 04005	
Business: (207) 283-0193	Business: (207) 283-0193	

Permit Custom Fields

Select Permit Type	Conservation District	General Purpose	Alteration / Addition	Project Zone	Residential
What is the parcel zoned?	R-40	New Change in Impervious/Paved Area (sq ft)	0	Work	Expansion of kindergarten through grade 5 playground. Proposed work will result in impacts within the 50-foot wetland buffer. Impacts are within previously developed playground and lawn areas. Temporary impacts are 607 square feet and permanent impacts are 3,852 square feet.
permitstatefed	NHDES Shoreland Permit. Application not yet submitted to NHDES.				

Attachment File Name	Added On	Added By	Attachment Group	Notes
Signature_Wade_Lippert_11/2/2023.jpg	11/02/2023 10:55	Lippert, Wade		Uploaded via CSS
Permit Snapshot Report.pdf	11/02/2023 10:55	Service, EnerGov		Attached by IO - ATTACH: Initial Permit Snapshot

Invoice No.	Fee	Fee Amount	Amount Paid
INV-00005697	Planning General Application Fee	$200.00	$200.00
	Total for Invoice INV-00005697	$200.00	$200.00
	Grand Total for Permit	**$200.00**	**$200.00**

Submittal Name	Status	Received Date	Due Date	Complete Date	Resubmit	Completed
Conditional Use Review v.1	Approved	11/15/2023	11/15/2023	11/16/2023	No	Yes

Item Review Name	Department	Assigned User	Status	Assigned Date	Due Date	Completed Date
Planning	Planning	Kaspari, Jackson	Approved	11/15/2023	12/13/2023	11/16/2023

Workflow Step / Action Name	Action Type	Start Date	End Date
Review v.1		11/15/2023 16:14	11/16/2023 13:47
Confirm application complete v.1	Generic Action		11/15/2023 16:14
Conditional Use Review v.1	Receive Submittal	11/15/2023 0:00	11/16/2023 13:47
Planning Board v.1		11/21/2023 10:44	

PERMIT SNAPSHOT REPORT (COND-2023-0058)

Planning Board Agenda v.1	Task	11/21/2023 10:44
Invoice for Notices v.1	Task	
Send Notices v.1	Task	
Planner Creates Staff Recommendations v.1	Permit Activity	
Distribute Planning Board Materials v.1	Task	
Planning Board Hearing v.1	Hold Hearing	
Planning Board Decision v.1	Permit Activity	
NOD Sent to Applicant v.1	Create Report	
Issue Permit v.1		
Verify Fees Prior to Permit v.1	Generic Action	
Issue and Review Permit v.1	Generic Action	
Print and Email Permit v.1	Generic Action	
Plans uploaded to Treeno v.1	Generic Action	
Property Info Group v.1	Generic Action	
Recording v.1	Task	

City of Dover, New Hampshire
CONDITIONAL USE PERMIT APPLICATION

[Revision Date: October 19, 2020]

Office Use Only	Project #: COND-2023-0058	Date Received:
	Amount Paid:	Time Received:

APPLICANT AND OWNER INFORMATION

Name of Applicant: Portsmouth Christian Academy, Mike Runey Telephone # 603-742-3617

Address of Applicant: 20 Seaborne Drive, Dover, NH 03820

E-Mail Address: mruney@pcaschool.org

Name of Property Owner (if different from applicant): _____ Telephone #_____

Address of Property Owner: _____

PROPERTY INFORMATION

Assessor's Map # J Lot(s) # 1-C

Address of Property: 20 Seaborne Drive

Zoning District(s) R-40 Overlay District(s) Conservation and Wetland Protection Districts

Existing Use of Property: Educational

CONDITIONAL USE PERMIT INFORMATION

Type of Conditional Use Permit (Check All That Apply):

☐ Conservation District	☐ RCM Use Overlay District	☐ Gateway District
☐ Groundwater Protection	☐ Off-Street Parking and Loading	☐ Alternative Treatment Center
☑ Wetland Protection District	☐ Central Business District	☐ Heritage Residential District

Describe Proposed Use or Activity That Requires Conditional Use Permit and Describe Any Impacts:

Expansion of kindergarten through grade 5 playground. Proposed work will result in impacts within the 50-foot wetland buffer. Temporary impacts are 607 square feet and permanent impacts are 3,852 square feet.

List Any Associated State or Federal Permits That Have Been or Will Be Applied For and Indicate Their Status: NHDES Shoreland Permit. Application not yet submitted.

Name of Professional That Prepared Plans: Wade Lippert, PE

Address 231 Main St, Biddeford, ME 04005 Telephone #: 207-283-0193

Professional License #: 16331 E-mail address: wlippert@oakpoint.com

SIGNATURES

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of Property Owner: _____ Date: 11/16/2023

Signature of Applicant (if different from owner): _____ Date: _____

Signature of Agent: Wade Lippert Digitally signed by Wade Lippert Date: 2023.11.16 17:00:54 -05'00' Date: 11/16/2023

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I, and my successors, hereby authorize members of the Dover Planning Board, Planning Department and other pertinent City Departments and boards to enter my property for the purpose of evaluating this application, including performing inspections during the application phase, post-approval phase, construction phase and occupancy phase. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: _____ Date: 11/16/2023

CITY OF DOVER, NEW HAMPSHIRE
PLANNING APPLICATION OWNER AUTHORIZATION

OWNER AUTHORIZATION

I/We hereby submit this application to the City of Dover / City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Property Owner Name: Portsmouth Christian Academy

Signature(s) of Property Owner(s): Mike Runey — Digitally signed by Mike Runey Date: 2023.11.01 17:44:32 -04'00' — Date: 2023-11-01

Signature of Applicant: Wade Lippert — Digitally signed by Wade Lippert Date: 2023.10.31 14:58:07 -04'00' — Date: 2023-10-31
if different from owner

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity..

Property Owner Name: Portsmouth Christian Academy

Signature(s) of Property Owner(s): Mike Runey — Digitally signed by Mike Runey Date: 2023.11.01 17:44:45 -04'00' — Date: 2023-11-01

Signature of Applicant: Wade Lippert — Digitally signed by Wade Lippert Date: 2023.10.31 14:59:40 -04'00' — Date: 2023-10-31
if different from owner

IF SIGN PERMIT, SIGN PERMIT APPLICATION INFORMATION

If the sign permit applicant is not the property owner, this form must be completed and included as part of application submission.

I have read this application and state that, to the best of my knowledge, the information provided is true and that the proposed sign(s) will comply with all applicable regulations in Section 170-32 of the Zoning Ordinance of the City of Dover and shall conform to the submitted materials and designs. Furthermore, after 90 days, any application still waiting information will be denied.

Address of Sign Location: _____

Sign Permit Application Type: (check one)

- ☐ Permanent Sign
- ☐ Temporary Sign
- ☐ Community Sign

Portsmouth Christian Academy
Expansion of Kindergarten Through Grade 5 Playground.
City of Dover Conditional Permit Application

The proposed playground improvements within the City of Dover wetland protection buffer were designed to avoid and minimize impacts as follows:

Demonstration of Need:
In order to serve the needs of current and future students, Portsmouth Christian Academy requires the expansion of playground facilities for kindergarten through 5th grade students. The expanded playground will improve the quality of education by providing a play environment that fosters social interactions, imaginative play, and physically challenging experiences.

Avoidance:
The proposed playground improvements have been configured to avoid impact wetlands and wetland buffers to the greatest extent feasible. Alternate locations were evaluated which support the required program and avoid impacts.

Locations the north of the Lower School building pose safety concerns due to close proximity to parking and roadway areas. Access to potential playground areas would require students to cross active vehicular areas.

Locations to the east and west of the building area are within the Conservation District and would require significant disturbance due to steeper slopes and the configuration of the wetland buffer areas.

A location is available to the southeast of the building outside of the Conservation District, however this location would require clearing of existing mature trees and vegetation within the State of New Hampshire 150 foot natural wooded buffer adjacent to the Belamy River.

Minimization:
Impact on wetland and wetland buffer area will be minimized. The location on the south side of the building was selected to utilize previously developed playground and lawn areas to eliminate the need for the clearing of any other vegetation.

The playground was designed to take advantage of the existing topology and match existing grades as much as possible while proving required accessible playground slopes. The layout of the playground was optimized avoid the construction of impervious surfaces within the buffer area. A 15+ foot buffer will be maintained between the edge of the wetland and the playground. No construction will occur within the wetland.

There is no practicable alternative that would have a less adverse impact on the area.

Erosion and sediment control measures will be implemented to minimize detrimental impacts to the wetlands. Refer to drawings LP002 and L-501 for erosion and sediment controls to be implemented.

CITY OF DOVER

DOVER CONSERVATION COMMISSION – MINUTES

Meeting Type:	Regular Meeting
Meeting Location:	City Council Conference Room - 288 Central Avenue, Dover, NH
Meeting Date:	Monday, November 13, 2023
Meeting Time:	**5:30 pm**

MEMBERS PRESENT: Bill Hunt (Chair), Steve Fellows (Vice Chair), Robert Atwood, Abigail Lyon, Jay Aube, Kristin Murphy, Amy Kramer Perry, Bruce Batchelder (Alternate)
Absent (Excused): Jake Geddes
STAFF PRESENT: Jackson Kaspari – Resilience Manager
OTHERS PRESENT: Councilor Williams, Kathleen Blake, Paul Pouliot, Whitney Carrier, Wade Lippert, Jessica Graustein, Autumn Scott (Virtual)

1. CALL TO ORDER AND ROLL CALL

The meeting was convened at 5:30 PM.

2. CITIZENS' FORUM

A member of the public mentioned he has materials relating to the Foraging item if anyone has questions and the Chair noted this item will be discussed as an agenda item tonight.

3. APPROVAL OF THE PRIOR MEETING MINUTES – October 10, 2023

S. Fellows moved to approve the minutes of October 10th as submitted. A. Lyon seconded.
Vote: 4 yes with Murphy, Aube and Kramer Perry abstaining.

4. OLD BUSINESS:

A. Recognizing Traditional Foraging Rights on City of Dover Public Conservation Lands

The Commission received a resolution describing what the City is proposing. The document has been reviewed by City Attorney and the Commission may vote to adopt this policy tonight if it chooses.

J. Kaspari noted there has been discussion about this topic at previous meetings. At the last meeting, the Commission sought additional input from Open Lands and Racial Equity Committees. The resolution was reviewed, and edits were submitted and included in the version for review tonight. Once the Commission votes to adopt it, it will go to City Council. He highlighted the changes to the document since the last review.

The Commission members discussed the document and made additional requests for edits.

Public Comment:
K. Blake, W. Carrier and P. Pouliot spoke in favor of the policy as presented.

S. Fellows moved the Conservation Commission adopt the policy. A. Lyon seconded. Vote: 7 yes.

5. NEW BUSINESS:

A. City of Dover Conditional Use Permit for Portsmouth Christian Academy, (Agent: Oak Point Associates), Assessor's Map J, Lot 1-C, zoned R-40, located at 20 Seaborne Drive. Proposal is to expand the existing playground area creating 607 square feet of temporary impact and 3,852 square feet of permanent impact to the wetland buffer.

Wade Lippert, Oak Point Associates represented the application, gave an overview of the project involving expanding a playground area and reviewed the project plans.

DRAFT

Mr. Lippert addressed questions relating to grass lawn versus mulch, impervious surfaces, wetland location, topography, timeline, drainage system and location and trees.

Discussion occurred about letting a portion of the lawn return to a natural condition to offset the buffer impact.

S. Fellows moved to endorse the CUP contingent upon the applicant attempting to return a similar square footage of the previously mowed wetland buffer area to a natural state with emphasis placed on an educational opportunity for the students. K. Murphy seconded. Vote: 7 yes.

The Commission clarified for the applicant that this is a recommendation for the Planning Board who will have the ultimate approving authority.

B. Natural Resources Inventory Kickoff

Autumn Scott, Strafford Regional Planning Commission (attending virtually) presented the information including the project process, workflow, project funding, project staff, goals, uses and timeline.

The goal of the project is to develop an inventory of Dover's natural resources to be used as a tool for land use boards and staff to utilize.

Members, J. Kaspari and Ms. Scott brainstormed and discussed additional uses and goals for the project.

Kramer Perry left at 6:34 pm and B. Batchelder moved into a voting role.

6. REPORT FROM THE CHAIR

A. Review of Correspondence Received from NH Department of Environmental Services

J. Kaspari noted an update that an appeal was filed, and he will keep everyone up to date as it progresses.

7. OTHER BUSINESS

A. Update from Forest Management Subcommittee

S. Fellows reported they formally installed Russ Warnock to the subcommittee and discussed the pocket forest/ restoration project near Garrison School. J. Kaspari noted he is working with John Storrer on irrigation options for that project.

8. ADJOURNMENT

S. Fellows moved to adjourn. A. Lyon seconded. Vote: 7 yes.
The meeting was adjourned at 6:45 PM.

DRAFT

COND-2023-0058 **20 SEABORNE DRIVE**

Property ID	Location	Owner 1	Owner 2	Owner Address 1	City	State	Zip
J0001-000000	120 GARRISON RD	GASSES PAUL & ALICE CO-TRUSTEES	GASSES FARM REVOCABLE TRUST OF 2009	116 GARRISON RD	DOVER	NH	03820
J0001-B00000	122 GARRISON RD	GASSES PAUL & ALICE CO-TRUSTEES	GASSES FARM REVOCABLE TRUST OF 2009	116 GARRISON RD	DOVER	NH	03820
J0002-000000	146 GARRISON RD	STATE OF NH FISH & GAME		11 HAZEN DR	CONCORD	NH	03301
J0002-001000	150 GARRISON RD	SGI REALTY LLC		150 GARRISON RD	DOVER	NH	03820
J0002-003000	142 GARRISON RD	MONE STEPHEN C &	MONE JENNIFER D	142 GARRISON RD	DOVER	NH	03820-4589
J0002-004000	136 GARRISON RD	AVERILL DEBORAH L		136 GARRISON RD	DOVER	NH	03820
J0002-005000	130 GARRISON RD	BAIRSTOW JAMES A & MEGAN E TRUSTEES	BAIRSTOW JAMES AND MEGAN REVOCABLE LIVIN	130 GARRISON RD	DOVER	NH	03820
J0002-006000	3 SEABORNE DR	RUNEY MICHAEL D &	RUNEY CHRISTIANA C	3 SEABORNE DR	DOVER	NH	03820
J0002-007000	5 SEABORNE DR	BURGESS ROBERT WINFIELD &	BURGESS ANGELITA CARPIO	5 SEABORNE DR	DOVER	NH	03820
J0002-008000	7 SEABORNE DR	DRISCOLL ANN E & CICHON KAY D TRUSTEES	DRISCOLL-CICHON FAMILY REVOCABLE TRUST	7 SEABORNE DR	DOVER	NH	03820
J0002-009000	9 SEABORNE DR	BLOSSER GEOFFREY S &	BLOSSER JENNIFER R	9 SEABORNE DR	DOVER	NH	03820-4551
J0002-010000	11 SEABORNE DR	HYLAND JAMES W III & SUSAN J TRUSTEES	HYLAND FAMILY REVOCABLE TRUST	11 SEABORNE DR	DOVER	NH	03820
M0015-000000	10 FINCH LN	LEAVER SHERRY L &	LEAVER ROBIN ALAN	10 FINCH LN	DOVER	NH	03820
M0015-A00000	14 FINCH LN	KENNEY RYLAND P		14 FINCH LN	DOVER	NH	03820-4707
M0017-000000	21 SPUR RD	CURTI FAMILY TRUST OF 1993	CURTI JANA E SUCCESSOR TRUSTEE	21 SPUR RD	DOVER	NH	03820
M0017-A00000	39 SPUR RD	CURTI FAMILY TRUST OF 1993	CURTI JANA E SUCCESSOR TRUSTEE	21 SPUR RD	DOVER	NH	03820
J0001-C00000	20 SEABORNE DR	PORTSMOUTH CHRISTIAN ACADEMY		20 SEABORNE DR	DOVER	NH	03820
		OAK POINT ASSOCIATES	WADE LIPPERT	231 MAIN ST UNIT 2	BIDDEFORI	ME	04005

DRAWING KEYNOTES (THIS SHEET ONLY)

1. EXISTING BUILDING
2. EXISTING PARKING
3. EXISTING FENCE
4. EXISTING HARDCOURT
5. EXISTING ENGINEERED WOOD FIBER PLAY SURFACE
6. EXISTING PLAY EQUIPMENT
7. EXISTING TURF
8. EXISTING WOODS/TREE
9. EXISTING STONE DUST WALKWAY
10. EXISTING SERVICE AREA
11. EXISTING DRAINAGE OUTFALL
12. EXISTING WETLAND

UPPER SCHOOL

LOWER SCHOOL

BELLAMY RIVER (TIDAL)

CITY OF DOVER SANITARY SEWER EASEMENT

LIMIT OF WETLANDS (SEE NOTE)

50 FT CITY OF DOVER WETLANDS BUFFER

250 FT NHDES SHORELAND PROTECTION ZONE

100 FT NHDES TIDAL BUFFER ZONE AND CITY OF DOVER CONSERVATION DISTRICT

1 OVERALL EXISTING CONDITIONS
LP001 SCALE: 1" = 60'

NOTE:
WETLAND DELINEATION BY BRENDEN WALDEN, WETLAND SCIENTIST, GOVE ENVIRONMENTAL SERVICES, MARCH 22, 2023.

NORTH

GRAPHIC SCALE
1"=60'
60' 30' 0 60' 120'
CHECK GRAPHIC SCALE BEFORE USING

NO.	DATE	DESCRIPTION	BY
		REVISIONS	

OAK POINT ASSOCIATES
ARCHITECTURE ■ ENGINEERING ■ PLANNING
85 Middle Street, Portsmouth, NH 03801 (T) 603.431.4644 (F) 603.431.1870
www.oakpoint.com

WADE ALLEN LIPPERT No. 16311 PROFESSIONAL ENGINEER STATE OF NEW HAMPSHIRE 11/20/23

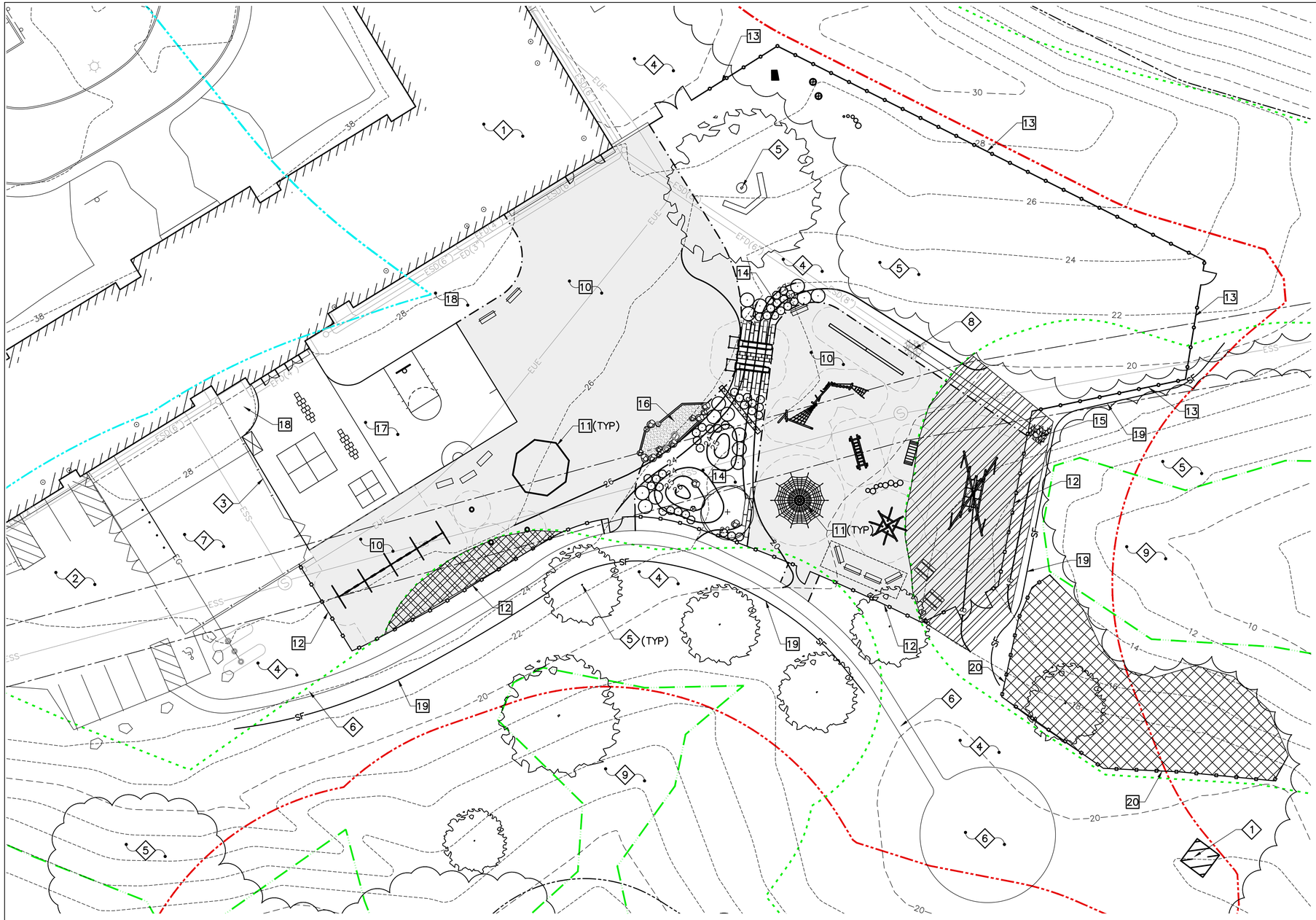
DESIGNED BY: KSP
DRAWN BY: KSP
CHECKED BY: WAL
PROJECT: 22302.02

PORTSMOUTH CHRISTIAN ACADEMY
20 Seaborne Drive
Dover, New Hampshire 03820

PLAYGROUND REDEVELOPMENT

OVERALL EXISTING CONDITIONS

SCALE: AS NOTED
DATE: 11/20/2023
DWG.: LP001
SHEET: 1 OF 3



DRAWING KEYNOTES (THIS SHEET ONLY)

EXISTING

1. EXISTING BUILDING
2. EXISTING ASPHALT PARKING
3. EXISTING FENCE
4. EXISTING TURF
5. EXISTING WOODS/TREE
6. EXISTING STONE DUST WALKWAY
7. EXISTING ASPHALT SERVICE AREA
8. EXISTING DRAINAGE OUTFALL
9. EXISTING WETLAND

PROPOSED

10. ENGINEERED WOOD FIBER PLAY SURFACE WITH UNDERDRAINAGE
11. PLAYGROUND EQUIPMENT
12. FENCE – CEDAR RAIL WITH WIRE MESH, 4 FT HT
13. FENCE – CHAIN-LINK, 6 FT HT
14. BERMED LANDSCAPE AREA (TREE, SHRUBS, TURF, AND MULCHED SURFACES)
15. EXTENDED DRAINAGE PIPE AND RELOCATED OUTFALL
16. SAND PLAY AREA
17. ASPHALT CONCRETE PLAY COURT
18. TURF/LAWN
19. SILT FENCE
20. POST AND ROPE FENCE WITH PERMANENT SIGNS TO DELINEATE OUTER EDGE OF "NO-MOW" WETLAND BUFFER RESTORATION AREA.

AREA OF PERMANENT WETLAND BUFFER IMPACT: 3,852 SF

AREA OF TEMPORARY WETLAND BUFFER IMPACT: 607 SF

AREA OF WETLAND BUFFER RESTORATION: 3,852 SF

1 LP002 PLAYGROUND IMPROVEMENT PLAN
SCALE: 1" = 20'

NORTH

GRAPHIC SCALE
20' 10' 0 20' 40'
1"=20'
CHECK GRAPHIC SCALE BEFORE USING

NO.	DATE	DESCRIPTION	BY
		REVISIONS	

OAK POINT ASSOCIATES
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85 Middle Street, Portsmouth, NH 03801 (T) 603.431.4644 (F) 603.431.1870
www.oakpoint.com

WADE ALLEN LIPPERT No. 16311 – STATE OF NEW HAMPSHIRE – PROFESSIONAL ENGINEER – 11/20/23

DESIGNED BY: KSP
DRAWN BY: KSP
CHECKED BY: WAL
PROJECT: 22302.02

PORTSMOUTH CHRISTIAN ACADEMY
20 Seaborne Drive
Dover, New Hampshire 03820

PLAYGROUND REDEVELOPMENT

PLAYGROUND IMPROVEMENT PLAN

SCALE: AS NOTED
DATE: 11/20/2023
DWG.: LP002
SHEET: 2 OF 3

EROSION AND SEDIMENT CONTROL NOTES

A. GENERAL NOTES

1. DURING CONSTRUCTION AND THEREAFTER, PROVIDE EROSION CONTROL MEASURES AS INDICATED AND SPECIFIED. EROSION CONTROL MEASURES SHALL BE IN ACCORDANCE WITH THE "NEW HAMPSHIRE STORM WATER MANUAL".
2. TEMPORARY EROSION CONTROL MEASURES INCLUDE THE USE OF EROSION CONTROL DEVICES, TEMPORARY SEEDING AND MULCHING, AND PROVISIONS FOR STABILIZING INACTIVE AREAS. PERMANENT EROSION CONTROL MEASURES INCLUDE PERMANENT SEEDING AND MULCHING.
3. PERIMETER EROSION CONTROLS SHALL BE INSTALLED PRIOR TO BEGINNING EARTH MOVING OPERATIONS.
4. PROVIDE 6–INCHES PLANTING SOIL, SEED AND MULCH ON DISTURBED AREAS NOT OTHERWISE SPECIFIED. PERMANENT SEEDING SHALL BE COMPLETED BETWEEN THE DATES OF APRIL 1 AND OCTOBER 14. WATER VEGETATED AREAS AS NECESSARY TO ESTABLISH A VIGOROUS TURF.
5. PROVIDE EROSION CONTROL MEASURES TO CONTROL EROSION AND SEDIMENTATION FROM THE PROJECT SITE. THE MEASURES INDICATED ON THE DRAWINGS ARE A MINIMUM TO BE PROVIDED. PROVIDE ADDITIONAL MEASURES AS NECESSARY AND APPLICABLE TO CONTROL EROSION AND SEDIMENTATION FROM LEAVING THE SITE.
6. LIMIT AREAS OF EXPOSED SOILS TO THOSE AREAS THAT WILL ACTIVELY BE WORKED. TEMPORARILY STABILIZE AREAS OF DISTURBED SOIL THAT REMAIN UNWORKED FOR MORE THAN 14 DAYS USING TEMPORARY MULCHING (IF THE SOIL WILL BE PERMANENTLY STABILIZED WITHIN 30 DAYS) OR TEMPORARY SEEDING AND MULCHING (IF THE SOIL WILL NOT BE PERMANENTLY STABILIZED WITHIN 30 DAYS). PERMANENTLY STABILIZE ANY AREA OF DISTURBED SOIL BROUGHT TO FINAL GRADE WITHIN 7 DAYS.
7. AN AREA SHALL BE CONSIDERED STABLE IF ONE OF THE FOLLOWING HAS OCCURRED:
   A. A MINIMUM OF 85 PERCENT VEGETATED GROWTH HAS BEEN ESTABLISHED.
   B. A MINIMUM OF 3 INCHES OF NON–EROSIVE MATERIAL SUCH STONE OR RIPRAP HAS BEEN INSTALLED.
   C. EROSION CONTROL BLANKETS HAVE BEEN PROPERLY INSTALLED.

B. INSPECTION AND MAINTENANCE

1. INSPECT DISTURBED AND IMPERVIOUS AREAS, EROSION CONTROL MEASURES, AREAS USED FOR STORAGE THAT ARE EXPOSED TO PRECIPITATION, AND LOCATIONS WHERE VEHICLES ENTER OR EXIT THE PROJECT AREA AT LEAST ONCE A WEEK AND BEFORE AND AFTER EACH STORM EVENT, GREATER THAN 0.1", PRIOR TO COMPLETION OF PERMANENT STABILIZATION. A PERSON WITH KNOWLEDGE OF EROSION AND STORMWATER CONTROL MUST CONDUCT THE INSPECTION. IF BEST MANAGEMENT PRACTICES (BMPs) NEED TO BE MODIFIED OR IF ADDITIONAL BMPs ARE NECESSARY, IMPLEMENTATION MUST BE COMPLETED WITHIN 7 CALENDAR DAYS AND PRIOR TO ANY STORM EVENT (RAINFALL). MEASURES MUST BE MAINTAINED IN EFFECTIVE OPERATING CONDITION UNTIL AREAS ARE PERMANENTLY STABILIZED.
2. MAINTAIN EROSION CONTROL MEASURES FOR THE LIFE OF THE PROJECT AND UNTIL PERMANENT STABILIZATION OF THE ENTIRE SITE IS ESTABLISHED. PERMANENT STABILIZATION SHALL CONSIST OF AT LEAST 90–PERCENT VEGETATION OR PAVEMENT.
3. PROTECT STABILIZED AREAS FROM EROSION AND IMMEDIATELY REPAIR/REVEGETATE ERODED AREAS.
4. SEDIMENT ACCUMULATIONS SHALL BE REMOVED FROM EROSION CONTROL WATTLE AND/OR SILT FENCES WHEN THE SEDIMENT DEPTH REACHES 6 INCHES.
5. REMOVE TEMPORARY EROSION CONTROL MEASURES WITHIN 30 DAYS AFTER THE TRIBUTARY AREA HAS BEEN PERMANENTLY STABILIZED. REMOVE ANY ACCUMULATED SEDIMENTS AND STABILIZE.

C. SEQUENCE OF CONSTRUCTION

1. INITIAL OPERATIONS INCLUDE INSTALLATION OF EROSION CONTROL DEVICES.
2. STRIP TOPSOIL AND STOCKPILE. PROVIDE SILT FENCE DOWNGRADIENT OF STOCKPILES AND COVER WITH MULCH.
3. COMMENCE EARTH MOVING OPERATIONS.
4. CONTINUE WITH OTHER SITE CONSTRUCTION.
5. PROVIDE PERMANENT SEEDING, MULCHING, OR OTHER SURFACE TREATMENTS AS INDICATED IMMEDIATELY UPON ESTABLISHMENT OF FINISH GRADES.

D. SOIL STOCKPILE STABILIZATION

1. SOIL AND FILL STOCKPILES EXPECTED TO REMAIN IN PLACE FOR LESS THAN 30 DAYS SHALL BE COVERED WITH HAY MULCH (90 LBS HAY/1000 SF) OR COVERED WITH AN ANCHORED TARP WITHIN 7 DAYS OR PRIOR TO ANY RAINFALL.
2. SOIL AND FILL STOCKPILES EXPECTED TO REMAIN LONGER THAN 30 DAYS SHALL BE SEEDED WITH A CONSERVATION MIX OF ANNUAL RYE GRASS (0.9 LB/1000 SF) AND HAY MULCHED (90 LBS. HAY/1000 SF) WITHIN 7 DAYS OR PRIOR TO ANY RAINFALL.
3. SOIL AND FILL STOCKPILES SHALL HAVE A SEDIMENT BARRIER (e.g. SILT FENCE) INSTALLED AROUND THE DOWNHILL EDGE OF THE STOCKPILE TO TRAP SEDIMENTS.

E. TEMPORARY SEEDING

1. BEDDING – REMOVE STONES AND TRASH THAT WILL INTERFERE WITH SEEDING THE AREA. WHERE FEASIBLE, TILL THE SOIL TO A DEPTH OF ABOUT 4" TO PREPARE SEED BED AND MIX THE FERTILIZER INTO THE SOIL.
2. FERTILIZER – FERTILIZER SHALL BE UNIFORMLY SPREAD OVER THE AREA PRIOR TO BEING TILLED INTO THE SOIL. A 10–10–10 MIX OF FERTILIZER SHOULD BE APPLIED AT A RATE OF 300 LBS PER ACRE.
3. SEED MIXTURE – USE ANY OF THE FOLLOWING IN UPLAND AREAS:

		SEEDING RATES		
SPECIES	ACRE	1,000 SF	DATES	DEPTH
WINTER RYE	112 LBS	2.5 LBS	8/15 – 9/15	1 INCH
OATS	80 LBS	2.0 LBS	SPRING – 5/15	1 INCH
ANNUAL RYEGRASS	40 LBS	1.0 LBS	4/15 – 9/15 WITH MULCH	0.25 INCH

4. MULCHING FOR TEMPORARY SEEDING – WHERE IT IS IMPRACTICAL TO INCORPORATE FERTILIZER AND SEED INTO MOIST SOIL, THE SEEDED AREA SHALL BE MULCHED TO FACILITATE GERMINATION. MULCH IN THE FORM OF HAY OR STRAW SHALL BE APPLIED AT A RATE OF 70 TO 40 90 LBS PER 1,000 SF.
5. REMOVE TEMPORARY GROWTH FROM TEMPORARY SEEDING PRIOR TO PERMANENT SEEDING.

F. MULCHING

PROVIDE TEMPORARY MULCHING ON SLOPES, OTHER EROSION PRONE AREAS, AND EXPOSED SOILS THAT CANNOT RECEIVE PERMANENT COVER WITHIN 14 DAYS OF DISTURBANCE. ALSO PROVIDE MULCH FOLLOWING TEMPORARY AND PERMANENT SEEDING AS SPECIFIED. MULCH ANCHORS SHALL BE USED ON SLOPES GREATER THAN 5% IN FALL (PAST OCTOBER 1, AND OVER WINTER TO APRIL 1).

MULCH TYPE	RATE PER 1000 SF
HAY OR STRAW	70 TO 40 90 LBS
WOOD CHIPS OR BARK MULCH	480 TO 920 LBS
JUTE AND FIBROUS MATTING	AS PER MANUFACTURERS' SPECIFICATIONS
CRUSHED STONE 1/4" TO 1–1/2"	SPREAD MORE THAN 1/2" THICK

G. TEMPORARY EROSION CONTROL MAT SPECIFICATIONS

1. STRAW EROSION CONTROL MAT CONSISTING OF A MACHINE PRODUCED MAT OF 100 PERCENT AGRICULTURAL STRAW FIBER, MINIMUM WEIGHT: 0.5 LBS/SY. NETTINGS SHALL BE LIGHTWEIGHT BIO OR PHOTO DEGRADEABLE, TOP SIDE ONLY, MINIMUM WEIGHT: 1.5 LBS/1000 SF. MINIMUM WIDTH: 48", MINIMUM THICKNESS: 0.39 INCH. THE MINIMUM FUNCTIONAL LONGEVITY OF THE EROSION CONTROL MAT SHALL BE 45 DAYS.

H. EXTENDED USE EROSION CONTROL BLANKET SPECIFICATION

1. STRAW EROSION CONTROL MAT CONSISTING OF A MACHINE PRODUCED MAT OF 100 PERCENT AGRICULTURAL STRAW FIBER, MINIMUM WEIGHT: 0.5 LBS/SY. NETTINGS SHALL BE 100 PERCENT BIO OR PHOTO DEGRADABLE WOVEN NATURAL ORGANIC FIBER, TOP SIDE ONLY, MINIMUM WEIGHT: 9.3 LB/1000 SF. MINIMUM WIDTH: 6.7 FT, MINIMUM THICKNESS: 0.24 INCH. THE MINIMUM FUNCTIONAL LONGEVITY OF THE EROSION CONTROL MAT SHALL BE 12 MONTHS.

I. WINTER STABILIZATION

THE WINTER CONSTRUCTION PERIOD IS FROM OCTOBER 15 THROUGH MAY 15. IF THE SITE IS NOT STABILIZED WITH PAVEMENT, A ROAD GRAVEL BASE, 85% MATURE VEGETATION COVER OR RIPRAP BY OCTOBER 15 THEN THE SITE SHALL BE PROTECTED WITH OVER–WINTER STABILIZATION.

1. PROVIDE STABILIZATION AS FOLLOWS WITHIN A DAY OF ESTABLISHING THE GRADE THAT IS FINAL OR THAT OTHERWISE WILL EXIST FOR MORE THAN 5 DAYS:
   A. PROPOSED VEGETATED AREAS HAVING A SLOPE OF LESS THAN 15% WHICH DO NOT EXHIBIT A MINIMUM OF 85% VEGETATIVE GROWTH BY OCTOBER 15TH, OR WHICH ARE DISTURBED AFTER OCTOBER 15TH SHALL BE SEEDED AND COVERED WITH 3 TO 4 TONS OF HAY OR STRAW MULCH PER ACRE SECURED WITH ANCHORED NETTING, OR 2 INCHES OF EROSION CONTROL MIX.
   B. PROPOSED VEGETATED AREAS HAVING A SLOPE OF GREATER THAN 15% WHICH DO NOT EXHIBIT A MINIMUM OF 85% VEGETATIVE GROWTH BY OCTOBER 15TH, OR WHICH ARE DISTURBED AFTER OCTOBER 15TH, SHOULD BE SEEDED AND COVERED WITH A PROPERLY INSTALLED AND ANCHORED EROSION CONTROL BLANKET OR WITH A MINIMUM OF 4 INCH THICKNESS OF EROSION CONTROL MIX, UNLESS OTHERWISE SPECIFIED BY THE MANUFACTURER. NOTE THAT COMPOST BLANKETS SHOULD NOT EXCEED 2 INCHES IN THICKNESS OR THEY MAY OVERHEAT.
2. INSTALLATION OF ANCHORED HAY MULCH OR EROSION CONTROL MIX SHALL NOT OCCUR OVER ACCUMULATED SNOW OR FROZEN GROUND AND SHALL BE COMPLETED IN ADVANCE OF THAW OR SPRING MELT EVENTS.
3. MULCH APPLIED DURING WINTER SHALL BE ANCHORED (e.g, BY NETTING, TRACKING, WOOD CELLULOSE FIBER).
4. STOCKPILES OF SOIL MATERIALS SHALL BE MULCHED FOR OVER WINTER PROTECTION WITH HAY OR STRAW AT TWICE THE NORMAL RATE OR WITH A FOUR–INCH LAYER OF EROSION CONTROL MIX. MULCHING SHALL BE DONE WITHIN 24 HOURS OF STOCKING, AND RE–ESTABLISHED PRIOR TO ANY RAINFALL OR SNOWFALL. NO SOIL STOCKPILE SHALL BE PLACED (EVEN COVERED WITH MULCH) WITHIN 100 FEET FROM ANY WETLAND OR OTHER WATER RESOURCE AREA.

J. OFF–SITE VEHICLE TRACKING

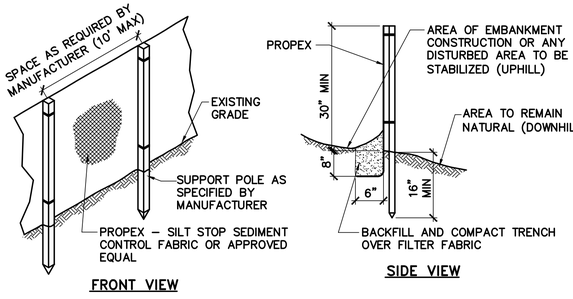
1. SWEEP ADJACENT PAVED AREAS AND ROADS AS NECESSARY AND AS DIRECTED BY THE OWNER TO KEEP THEM FREE OF SEDIMENTS RESULTING FROM CONSTRUCTION ACTIVITIES.

K. HOUSEKEEPING

1. WASTE MATERIALS SHALL BE COLLECTED AND STORED IN SECURELY LIDDED RECEPTACLES. TRASH AND CONSTRUCTION DEBRIS FROM THE SITE WILL BE DEPOSITED IN A DUMPSTER PROVIDED BY THE CONTRACTOR. CONSTRUCTION WASTE MATERIALS SHALL NOT BE BURIED ON SITE.
2. HAZARDOUS WASTE MATERIALS SHALL BE DISPOSED OF IN THE MANNER SPECIFIED BY LOCAL OR STATE REGULATIONS OR BY THE MANUFACTURER.
3. MATERIALS STORED ON SITE SHALL BE STORED IN A NEAT, ORDERLY MANNER IN THEIR PROPER (ORIGINAL IF POSSIBLE) CONTAINER AND IF POSSIBLE UNDER A ROOF OR OTHER ENCLOSURE. STORE ONLY SUFFICIENT AMOUNTS OF MATERIALS TO COMPLETE THE JOB.
4. DISPOSE OF SURPLUS MATERIALS IN ACCORDANCE WITH THE MANUFACTURERS RECOMMENDATIONS, STATE AND FEDERAL CODES.
5. CONSTRUCTION RELATED EQUIPMENT AND VEHICLES SHALL BE MONITORED FOR LEAKS AND RECEIVE REGULAR PREVENTATIVE MAINTENANCE TO AVOID LEAKAGE.

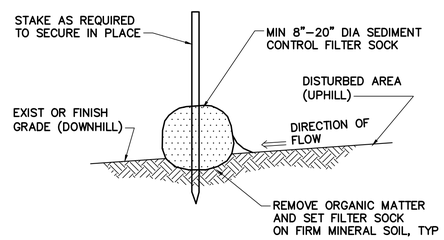
L. DUST CONTROL

1. CONTROL DUST WITH PERIODIC WATERING OF THE EXPOSED SOIL SURFACES WITH ADEQUATE WATER TO CONTROL DUST FROM BECOMING AIRBORNE. REPETITIVE TREATMENTS SHALL BE APPLIED AS NEEDED TO CONTROL DUST THROUGHOUT CONSTRUCTION UNTIL AREAS HAVE BEEN STABILIZED.



NOTES:
1. WHEN JOINTS ARE NECESSARY, FILTER FABRIC SHALL BE SPLICED TOGETHER ONLY AT SUPPORT POST, WITH A MINIMUM 6" OVERLAP, AND SECURELY SEALED.
2. SILT FENCES SHALL BE INSPECTED AFTER EACH RAINFALL AND REPAIRS/REPLACEMENT SHALL BE MADE IMMEDIATELY.
3. SILT FENCES SHALL BE REMOVED AFTER SATISFACTORY VEGETATIVE COVER IS ESTABLISHED OR DISTURBED AREAS ARE OTHERWISE STABILIZED. PROVIDE PLANTING SOIL, FINISH GRADE, SEED AND MULCH DISTURBED AREAS.
4. EROSION CONTROL WATTLES BE USED IN LIEU OF SILT FENCE WHERE APPROVED BY THE OWNER OR TO SUPPLEMENT EROSION CONTROL MEASURES. (2 / L–501)

1 / LP501 **SILT FENCE** — LP002 — NOT TO SCALE



SEDIMENT CONTROL FILTER SOCK NOTES:
1. SEDIMENT CONTROL FILTER SOCKS MUST CONSIST OF STRAW, SHREDDED BARK, STUMP GRINDINGS, OR OTHER ORGANIC MATERIALS WRAPPED IN BIODEGRADABLE TUBULAR NETTED OR SIMILAR ENCASING MATERIAL AND MUST BE MANUFACTURED FOR THE PURPOSE OF TEMPORARY SEDIMENT CONTROL. INSTALL FILTER SOCKS ACCORDING TO MANUFACTURER RECOMMENDATIONS.
2. INSTALL FILTER SOCKS ALONG THE CONTOUR AND WITH ENDS TURNED UPSLOPE TO CREATE PONDED AREAS FOR SOIL SETTLEMENT.
3. INSTALL FILTER SOCKS FIRMLY ON MINERAL SOIL AND ABUT ENDS TIGHTLY. DO NOT OVERLAP ENDS. SECURELY STAKE FILTER SOCKS IN PLACE TO PREVENT MOVEMENT AND UNDERMINING.
4. REMOVE SEDIMENT ACCUMULATIONS WHEN EXCEEDING ONE HALF THE EXPOSED HEIGHT OF THE FILTER SOCK.
5. SEDIMENT CONTROL FILTER SOCKS MUST REMAIN IN PLACE UNTIL ALL DISTURBED AREAS ARE STABILIZED.

2 / LP501 **SEDIMENT CONTROL WATTLE DETAIL** — LP501 — NOT TO SCALE

NO.	DATE	DESCRIPTION	BY

REVISIONS

17 Nov, 2023 – 1:49pm
C:\Dfile\22302.02–LP501.dwg

OAK POINT ASSOCIATES
ARCHITECTURE ■ ENGINEERING ■ PLANNING
85 Middle Street, Portsmouth, NH 03801 (T) 603.431.4846 (F) 603.431.1870
www.oakpoint.com

WADE ALLEN LIPPERT No. 16311 – STATE OF NEW HAMPSHIRE – PROFESSIONAL ENGINEER – 11/20/23

DESIGNED BY: WAL
DRAWN BY: WAL
CHECKED BY: KSP
PROJECT: 22302.02

PORTSMOUTH CHRISTIAN ACADEMY
20 Seaborne Drive
Dover, New Hampshire 03820

PLAYGROUND REDEVELOPMENT

EROSION CONTROL NOTES AND DETAILS

SCALE: AS NOTED
DATE: 11/20/2023
DWG.: LP501
SHEET: 3 OF 3

CITY OF DOVER

PLANNING BOARD - STAFF MEMO FILE #SUBM-2023-0007

Application Type:	Minor Subdivision
Applicant(s):	The Hawkins Family Revocable Trust c/o Bruton & Berube, PLLC
Owner(s):	The Hawkins Family Revocable Trust
Location:	295 & 297 Central Ave. (Assessor's Map 2, Lot 20)
Meeting Date:	December 12, 2023

INTENT: To subdivide the existing 1.3± acre lot into two lots creating Lot 1 with .08± acres and Lot 2 with .04± acres for title purposes

LOTS PROPOSED: 2 New Lots

AGENDA ITEM #: 4-C

ACREAGE: (Current) 1.3± acres
Proposed:
Lot 1: 3,715± sf / 0.08± ac
Lot 2: 1,823± sf / 0.04± ac

ZONING DISTRICT: CBD-G

EXISTING USE:
Residential/Commercial

PROPOSED USE: No change in use proposed

SURROUNDING USES:
Residential/Commercial

ZBA ACTION: None

ATTACHMENTS: Application and Applicant's Narrative and Subdivision Plan

APPLICATION IS COMPLETE: Yes

REGIONAL IMPACT: No

NOTICES SENT: Abutter notices were sent by certified mail to all abutters

PERMITS REQUIRED: None

WAIVERS REQUESTED: None

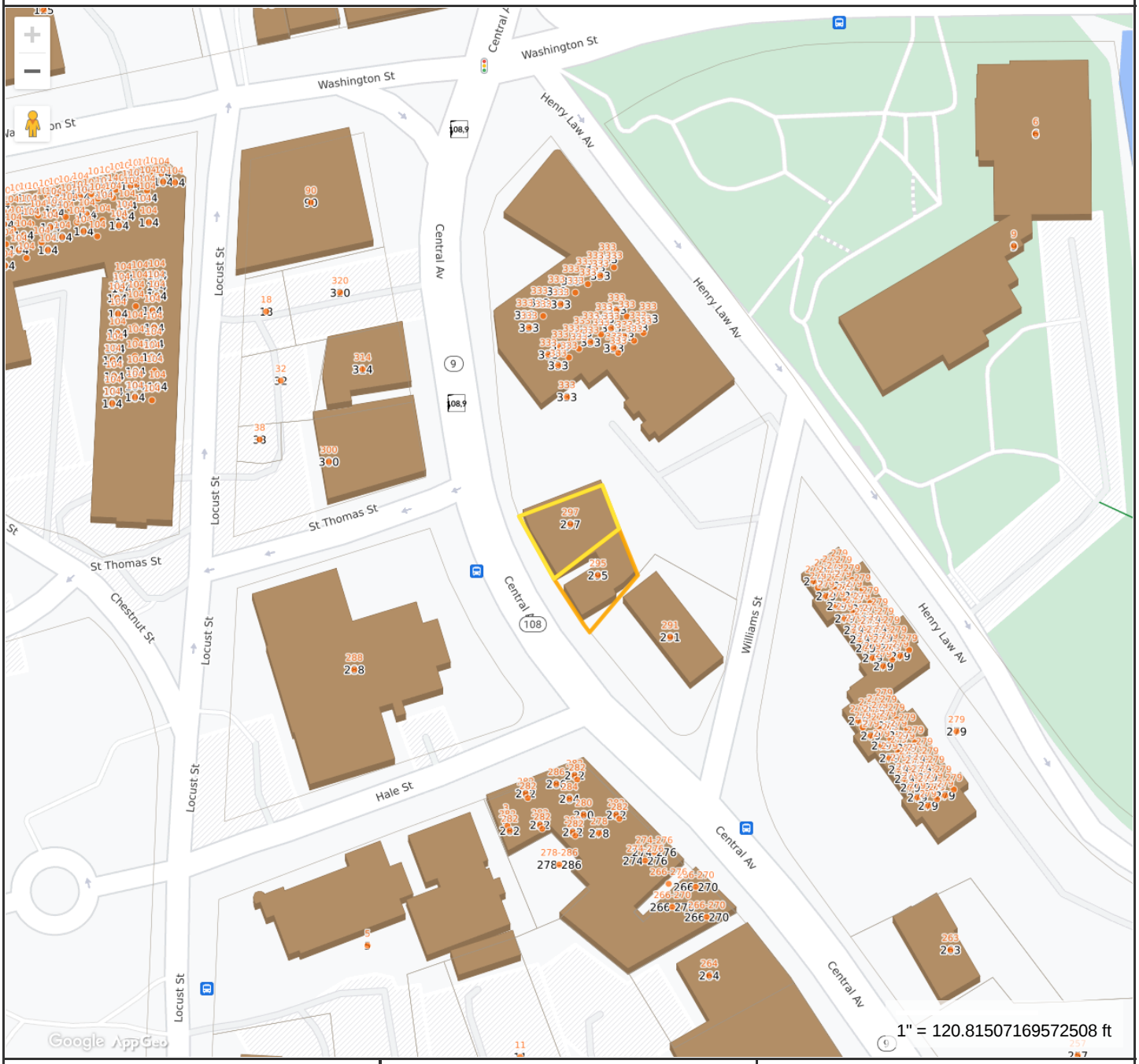
Summary of Request and Background:
The applicant possesses ownership of 295 & 297 Central, which per the property's recorded deed, is identified as one single parcel. Applicant wishes to subdivide the existing 1.3± acre lot into two (2) new lots creating Lot 1 with .08± acres and Lot 2 with .04± acres for title purposes. Both new lots will retain adequate parcel size as required by zoning. This application presents no change in the usage of the property. As a minor subdivision, this application did not appear before the TRC.

Consistency with Land Use Regulations:
The plan is consistent with §157-14 of the City of Dover's Land Subdivision Regulations, which allows for the subdivision of existing lots.

STAFF RECOMMENDATION – Minor Subdivision:
The Planning Department recommends that the Planning Board vote to accept the application and determine it not to have regional impact, open a public hearing, close the public hearing, make the necessary and supporting findings of fact, and vote to approve the minor subdivision with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Signing of Plans:
1. Provide physical and digital copies (including CAD) of complete plan set for recording at Strafford Country Registry of Deeds, which additionally shall include:
    a. The owner's signatures;
    b. Include the Planning File #SUBM-2023-0007;
    c. The stamp and signature of the LLS on the final plans; and
    d. Confirm lot numbering with City Assessor
    e. Add common note 15 (sewer and water)

SUBM-2023-0007 297 CENTRAL AVENUE



Property Information

Property ID	02020-000000
Location	297 CENTRAL AV
Owner	HAWKINS MATTHEW A & ASHLEY TRUSTEES
Land Use	
Zoning Code	CBD-G

MAP FOR REFERENCE ONLY
NOT A LEGAL DOCUMENT

City of Dover, NH makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 10/30/2023
Data updated Daily

Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.

PLAN SNAPSHOT REPORT SUBM-2023-0007
FOR CITY OF DOVER, N.H.

Plan Type:	Subdivision Plan - Minor	**Project:**		**App Date:**	11/21/2023
Work Class:	Alteration / Addition	**District:**	None	**Exp Date:**	01/25/2024
Status:	In Review	**Square Feet:**	56,628.00	**Completed:**	NOT COMPLETED
Valuation:	$0.00	**Assigned To:**	Blonigen, Rachel	**Approval Expire Date:**	

Description: The City assessing records depict the property as two separate parcels with separate lot numbers, but the deed provides a combined description, so the Applicant is seeking a subdivision for title purposes.

Parcel:		**Address:**		**Zone:**
02021-000000		295 Central Av Dover, NH		
02020-000000	Main	297 Central Av Dover, NH	Main	

Owner	Applicant	Surveyor
Matt Hawkins PO Box 308 Dover, NH 03821 Business: (603) 661-5175 Mobile: (603) 661-5175	Francis X Bruton 601 Central Ave Dover, NH 03820 Business: (603) 749-4529	McEneaney Survey Associates 24 CHESTNUT STREET DOVER, NH 03820 Business: (603) 742-0911

Plan Custom Fields

Proposed Number of New Lots	1	Existing Number of Lots	1	Parcel Map/Lot	2/20 and 2/21
Parcel Zoning Overlay		Select Subdivision Type	Conventional	Parcel Zoning	CBD-G
Property Address	295 and 297 Central Avenue	Existing Parcel Size (Ac)	1.3	Existing Parcel Size (sqft)	56628
Proposed Use Detail	Unchanged.	Owner Name	Hawkins Family Revocable Trust	Deed Page	773
Deed Book	4960	Owner Address	4 Ross Road, Rollinsford, NH 03869	Deed Date	09/29/2021
Refuse Removal	Public	Estimated Construction Value	0.00	Owner Phone	(603) 661-5175
Parcel Feedback		Owner EMail	matthewahawkins@gmail.com	Existing Use Detail	Retail/Residential
TDR Detail		subdroadtype	Municipal	Water Source?	Municipal
Distance to City Water (ft)	10	Distance to City Sewer (ft)	0	Sewer Service?	Not Applicable
Subdivision Regulations section(s) to be waived		Justification for waiver request(s)			

Attachment File Name	Added On	Added By	Attachment Group	Notes
Signature_Francis_Bruton_11/21/2023.jpg	11/21/2023 11:32	Bruton, Francis		Uploaded via CSS

Invoice No.	Fee	Fee Amount	Amount Paid
INV-00005933	Planning Subdivision Application Fee	$200.00	$0.00
	Planning Subdivision Lot Fee	$150.00	$0.00
	Total for Invoice INV-00005933	$350.00	$0.00
	Grand Total for Plan	**$350.00**	**$0.00**

Workflow Step / Action Name	Action Type	Start Date	End Date
Review v.1		11/21/2023 11:56	11/21/2023 11:57
Confirm application complete v.1	Generic Action		11/21/2023 11:57

PLAN SNAPSHOT REPORT (SUBM-2023-0007)

Technical Review Committee Meeting Agenda v.1	Task		11/21/2023 11:57
Land Use Plan Technical Review v.1	Receive Submittal		11/21/2023 11:57
Technical Review Committee Meeting v.1	Hold Meeting		11/21/2023 11:57
Planning Board v.1		11/21/2023 11:57	
Planning Board Agenda v.1	Task	11/21/2023 11:57	
Invoice for Notices v.1	Task		
Send Notices v.1	Task		
Planner Creates Staff Recommendations v.1	Plan Activity		
Distribute Planning Board Materials v.1	Task		
Planning Board Hearing v.1	Hold Hearing		
Planning Board Decision v.1	Plan Activity		
NOD Sent to Applicant v.1	Create Report		
Final Plan v.1			
Land Use Plan Stamped and Signed v.1	Generic Action		
Recording v.1	Task		
Document Archival v.1	Generic Action		
Property Info Group v.1	Generic Action		
Building Official Notifies Address v.1	Generic Action		
Pre-Con Meeting v.1	Hold Meeting		
Create/Link to Records v.1			
Create / Link to Permit - Building Major v.1	Create Sub Permit		
Create / Link to Permit - Site Work, Construction v.1	Create Sub Permit		

City of Dover, New Hampshire
MINOR SUBDIVISION APPLICATION

[Revision Date: July 1, 2021]

Office Use Only	Project #:		Date Received:	
	Amount Paid:		Time Received:	

APPLICANT AND OWNER INFORMATION

Name of Applicant: **The Hawkins Family Revocable Trust** Telephone # **(603) 749-4529**

Address of Applicant: **c/o Francis X. Bruton, III, Esquire, Bruton & Berube, PLLC, 601 Central Avenue, Dover, NH 03820**

Name of Property Owner (*if different from applicant*): **Same** Telephone #

Address of Property Owner: **4 Ross Road, Rollinsford, NH 03869**

E-Mail Address: **FX@brutonlaw.com**

PROPERTY INFORMATION

Address of Property: **295 & 297 Central Avenue, Dover, NH 03820**

Assessor's Map # **2** Lot(s) # **20 & 21**

Zoning District(s) **CBD-G** Overlay District(s)

Size of Parcel: **1.3 acres (combined)** Property Deed: Book **4960** Page: **773**

Existing Use of Property: **Residential/Commercial**

SUBDIVISION INFORMATION

Existing Number of Lots: **2** Proposed Number of Lots: **1**

TDR Relief sought (Check All That Apply): □ Lot Size □ Frontage □ Setback □ 30' Buffer □ Purchase ____ units

Describe Proposed Use or Activity that requires TDR; describe any impacts and document mitigation:

Not Applicable

Circle one for each category:

Water: City/Well (circle one) How far is city water from the property? **10 feet**

Sewer: City/Septic (circle one) How far is city sewer from the property? **Not Applicable**

Highway Access City Street/State Highway (circle one) | Roadway Public or Private Road (circle one)

Refuse removal: Public/Private (circle one) | Estimated Length of Proposed Road: **Not Applicable** feet

Estimated value of construction: **0.00** New impervious area (in s.f.): **Not Applicable**

WAIVER REQUESTS

Subdivision Regulations section(s) to be waived: Not Applicable

Justification for waiver request(s) (***attach additional sheets as needed***): Not Applicable

SURVEYOR INFORMATION

Name of Surveyor and Company (Licensed in N.H.) Kevin M. McEneaney, LLS

Address McEneaney Survey Associates of New England Telephone #: (603) 742-0911
PO Box 681, Dover, NH 03821-0681

Professional License #: 661 E-mail address: kevin@surveynh.com

ENGINEER INFORMATION

Name of Engineer and Company (Licensed in N.H.) Not Applicable

Address _____ Telephone #: _____

Professional License #: _____ E-mail address: _____

LANDSCAPE ARCHITECT INFORMATION

Name of Landscape Architect and Company (Licensed in N.H.) Not Applicable

Address _____ Telephone #: _____

Professional License #: _____ E-mail address: _____

SOIL SCIENTIST INFORMATION

Name of Soil Scientist and Company (Licensed in N.H.) Not Applicable

Address _____ Telephone #: _____

Professional License #: _____ E-mail address: _____

CONSERVATION EASEMENT HOLDER

Name of Easement Holder: _____ Telephone #_____

Address Easement Holder: Not Applicable

SIGNATURES

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. Furthermore, I/We submit that the existing conditions sheet of the plan represents the lot in question, and that no alteration of the site shall take place during Planning Board review up to and including the pre-construction meeting. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of Property Owner: _____ Date: 11/21/23

Signature of Applicant (*if different from owner*): _____ Date: _____

Signature of Agent: _____ Date: _____

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I, and my successors, hereby authorize members of the Dover Planning Board, Planning Department and other pertinent City Departments and boards to enter my property for the purpose of evaluating this application, including performing inspections during the application phase, post-approval phase, construction phase and occupancy phase. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: _____ Date: 11/21/23

AUTHORIZATION TO COMPLETE THE PROJECT ON SUBJECT PROPERTY

I, and my successors, hereby authorize the City of Dover and its assigns to enter my property for the purpose of completing the site work as required by the approved plan should the letter or credit or other surety be called. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: _____ Date: 11/21/23

Signature of Applicant (*if different from owner*): _____ Date: _____

CERTIFICATION OF FEES

I, and my successors, hereby certify that I understand that the City of Dover collects impact fees, utility investment fees and inspection fees for projects developed in Dover. Said fees must be paid before a Certificate of Occupancy can be obtained for a structure, unless a different payment schedule is agreed to by the applicant and the City prior to approvals being issued by the Dover Planning Board. Additionally, should the property be in "Current Use" it will be subject to the Land Use Change Tax.

Signature of Property Owner: _____ Date: 11/21/23

Signature of Applicant (*if different from owner*): _____ Date: _____

CERTIFICATION OF PUBLIC ROADWAY ACCEPTANCE

I, and my successors, hereby certify that I understand that the acceptance of a roadway as a public road is an action of the City Council in its sole and complete discretion. In order for the City Council to consider accepting a road as public, it must be free of encumbrances. No roadway with private utility easements shall be accepted as a public road by the City unless the easements are expunged prior to the transfer of land to the City. License agreements for any and all private utilities within the right of way may be granted by the City upon acceptance of the unencumbered roadway consistent with applicable state law.

Signature of Property Owner: _____ Date: 11/21/23

Signature of Applicant (*if different from owner*): _____ Date: _____

CITY OF DOVER SUBDIVISION
LIST OF ABUTTERS

Pursuant to RSA 676:4, the State Law of New Hampshire, the City of Dover is required to notify the applicant, abutters (including holders of conservation easements), and any professional whose seal is on the plan, of the public hearing by certified mail, return receipt requested. Staff will provide the abutter information, while the applicant must provide accurate contact information for the owner, applicant and professional agents representing the project.

Owner:

TAX MAP	LOT #	PROPERTY OWNER	MAILING ADDRESS
2	20 & 21	The Hawkins Family Revocable Trust	4 Ross Road, Rollinsford, NH 03869

Applicant (if different from owner):

APPLICANT NAME	APPLICANT COMPANY	MAILING ADDRESS
Same		

Surveyor and/or Engineer/Professional Agent:

NAME	COMPANY	MAILING ADDRESS
Kevin M. McEneaney, LLS	McEneaney Survey Assoc. of New England	PO Box 681, Dover, NH 03821-0681
Francis X. Bruton, Esq.	Bruton & Berube. PLLC	601 Central Avenue, Dover, NH 03820

Conservation Easement Holder:

TAX MAP	LOT #	NAME OF EASEMENT HOLDER	MAILING ADDRESS
Not Applicable			

CITY OF DOVER, NEW HAMPSHIRE
PLANNING APPLICATION OWNER AUTHORIZATION

OWNER AUTHORIZATION

I/We hereby submit this application to the City of Dover / City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Property Owner Name: Hawkins Family Revocable Trust

Signature(s) of Property Owner(s): _____ Date: 11-21-23

Signature of Applicant: _____ Date: _____
if different from owner

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity..

Property Owner Name: Hawkins Family Revocable Trust

Signature(s) of Property Owner(s): _____ Date: 11-21-23

Signature of Applicant: _____ Date: _____
if different from owner

IF SIGN PERMIT, SIGN PERMIT APPLICATION INFORMATION

If the sign permit applicant is not the property owner, this form must be completed and included as part of application submission.

I have read this application and state that, to the best of my knowledge, the information provided is true and that the proposed sign(s) will comply with all applicable regulations in Section 170-32 of the Zoning Ordinance of the City of Dover and shall conform to the submitted materials and designs. Furthermore, after 90 days, any application still waiting information will be denied.

Address of Sign Location: NOT APPLICABLE.

Sign Permit Application Type:
(check one)

- ☐ Permanent Sign
- ☐ Temporary Sign
- ☐ Community Sign

The Hawkins Family Revocable Trust
295 & 297 Central Avenue
Dover, NH 03820
Map 2, Lots 20 and 21

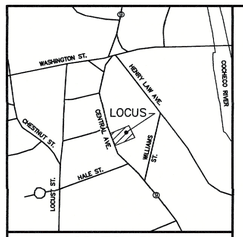
SUBDIVISION APPLICATION

The Applicant, The Hawkins Family Revocable Trust, is the owner of the property identified within the City's assessing records as 295 and 297 Central Avenue, which property is also identified as Tax Map 2, Lot 20 and Lot 21 on the City's Tax Maps.

Although the City's records depict the property as two separate lots, the deed for the property describes the area as one parcel. As such, it is the Applicant's intent to subdivide the parcels for title purposes.

SUBM-2023-0007 **297 CENTRAL AVENUE**

Property ID	Location	Owner 1	Owner 2	Owner Address 1	City	State	Zip
09114-000001	282 1 CENTRAL AV	STODDART MARY E &	STODDART WILLIAM D IV	4752 PINNACLE DR	BRADENTON	FL	34208-8497
09114-000002	282 2 CENTRAL AV	HOOD PHILIP G		6 WINCHESTER ST	PORTSMOUTH	NH	03801
09114-000003	282 3 CENTRAL AV	DETLEFSEN STELLA M TRUSTEE	DETLEFSEN STELLA M TRUST	282 CENTRAL AVE APT 3	DOVER	NH	03820
09114-000004	282 4 CENTRAL AV	WAJDA EVAN DAVID		282 4 CENTRAL AV	DOVER	NH	03820
09114-000005	282 5 CENTRAL AV	JONES REBECCA ANN		282 CENTRAL AV UNIT 5	DOVER	NH	03820
09114-000006	282 6 CENTRAL AV	DE BOER SASKER L		8 BEAR PATH	HAMPTON	NH	03842-1300
09114-000007	282 7 CENTRAL AV	REILLY MICHAEL &	REILLY SHARON	282 CENTRAL AVE UNIT 7	DOVER	NH	03820
09114-000008	282 8 CENTRAL AV	HALLOWELL MARIAN		282 CENTRAL AVE #8	DOVER	NH	03820
09114-000009	282 9 CENTRAL AV	KENNY BRIAN P		282 9 CENTRAL AV	DOVER	NH	03820
09114-000010	282 10 CENTRAL AV	NOLIN APRIL E		282 CENTRAL AVE UNIT 10	DOVER	NH	03820
09114-000011	282 11 CENTRAL AV	WOODRUFF ZACHARY		282 CENTRAL AVE #11	DOVER	NH	03820
09114-000012	282 12 CENTRAL AV	REED CAROL A		282 CENTRAL AVE UNIT 12	DOVER	NH	03820
09114-000013	3 HALE ST	3 HALE STREET REALTY LLC	C/O ADAM CLARK	32 EDGEWATER DR	BARRINGTON	NH	03825
09114-000014	286 CENTRAL AV	FISHER PROPERTIES LLC		12 LORRAINE DR	LONDONDERRY	NH	03053
09114-000015	284 CENTRAL AV	PATH RE LLC		280 CENTRAL AV	DOVER	NH	03820
09114-000016	280 CENTRAL AV	PATH RE LLC		84 BOXWOOD LN	DOVER	NH	03820
09114-000017	278 CENTRAL AV	CHEMISTRY HAIR STUDIO LLC		278 CENTRAL AVE	DOVER	NH	03820

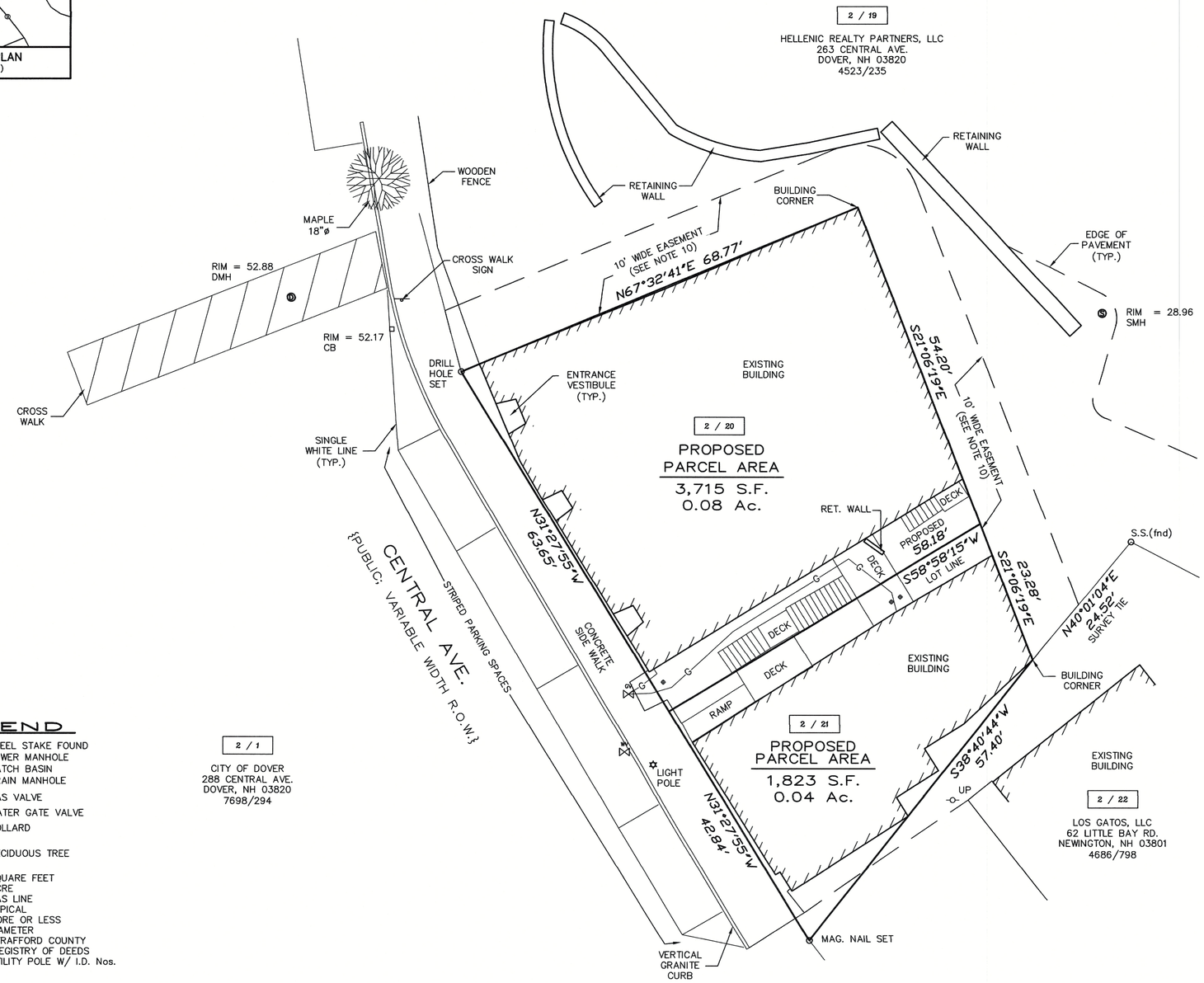


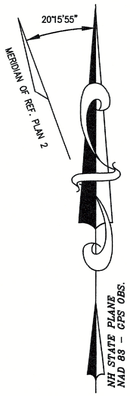
LOCATION PLAN
(NO SCALE)

REFERENCE PLANS:

1.) PLAN OF LAND FOR; HELLENIC REALTY PARTNERS, LLC SCALE: 1" = 20'; DATED: DECEMBER 2017; BY NORWAY PLAINS ASSOCIATES, INC. NOT RECORDED

2.) PLAN OF LAND FOR; GEORGE J. FOSTER CO. & TRI COUNTY REALTY INC. SCALE: 1" = 20'; DATED: MAY 1968 BY G.L. DAVIS & ASSOCIATES NOT RECORDED





LEGEND

S.S.(fnd) O – STEEL STAKE FOUND
SMH – SEWER MANHOLE
CB – CATCH BASIN
DMH – DRAIN MANHOLE
– GAS VALVE
– WATER GATE VALVE
– BOLLARD
– DECIDUOUS TREE
S.F. – SQUARE FEET
Ac. – ACRE
–G– GAS LINE
(TYP.) – TYPICAL
± – MORE OR LESS
ø – DIAMETER
S.C.R.D. – STRAFFORD COUNTY REGISTRY OF DEEDS
UP 410/5 – UTILITY POLE W/ I.D. Nos.

2 / 1
CITY OF DOVER
288 CENTRAL AVE.
DOVER, NH 03820
7698/294

NO.	DATE	DESCRIPTION	BY	CHK
		REVISIONS		

23-2556	SUBDIVISION	23-10	42-45
PROJECT NO	TYPE	FIELDBOOK & PAGES	

NOTES:

1.) OWNER OF RECORD:
HAWKINS FAMILY REVOCABLE TRUST
4 ROSS ROAD
ROLLINSFORD, NH 03869
S.C.R.D. VOLUME 4960, PAGE 773

2.) 2 / 20 – DENOTES TAX MAP AND PARCEL NUMBER.

3.) EXISTING PARCEL AREA:

2 / 20
2 / 21 = 5,538 S.F. / 0.12 Ac.

PROPOSED PARCEL AREA:

2 / 20 = 3,715 S.F. / 0.08 Ac.

2 / 21 = 1,823 S.F. / 0.04 Ac.

4.) THE INTENT OF THIS PLAN IS TO DEPICT THE THE SUBDIVISION OF THE SUBJECT PARCEL AS OF OCTOBER 2023.

5.) ZONING DISTRICT: CBD–GENERAL

DIMENSIONAL REQUIREMENTS:

MINIMUM LOT SIZE	= N/A
MINIMUM LOT COVERAGE	= 75%
FRONTAGE BUILD–OUT	= 70% MIN
BUILDING SETBACK REQUIREMENTS:	
FRONT SETBACK	= (1)
SIDE SETBACK	= 0' MIN – 24' MAX
REAR SETBACK	= 10' MIN
MAXIMUM BUILDING HEIGHT	= 5 STORY MAX, 2 STORY MIN

(1): THE PROPERTY OWNER SHALL CALCULATE THE AVERAGE FRONT SETBACKS OF ALL LOTS WITHIN THE SAME ZONE LOCATED ON THE SAME SIDE OF THE STREET, TWO HUNDRED FIFTY (250) FEET IN EACH DIRECTION FROM THE CENTER OF THE FRONT LOT LINE. THIS FRONT SETBACK DIMENSION SHALL BE CONSIDERED TO BE A BUILD TO LINE. STRUCTURES MAY BE CONSTRUCTED WITHIN FIVE (5) FEET PLUS OR MINUS OF THE AVERAGE. PORCHES OR STEPS MAY BE LOCATED AN ADDITIONAL FIVE (5) FEET BEYOND THE FRONT FACADE OF THE STRUCTURE. EXPANSIONS TO EXISTING STRUCTURES SHALL BE SUBJECT TO A MINIMUM SETBACK EQUAL TO THE CALCULATED AVERAGE SETBACK MINUS FIVE (5) FEET.

6.) THE SUBJECT PARCEL IS LOCATED OUTSIDE OF THE 0.2 PERCENT ANNUAL CHANCE FLOODPLAIN AS SHOWN ON FLOOD INSURANCE RATE MAP NUMBER 33017C0330E; EFFECTIVE DATE SEPTEMBER 30, 2015.

7.) BASIS OF BEARING IS NH STATE PLANE (NAD83) BASED ON GPS OBSERVATION DATED OCTOBER 26, 2023.
VERTICAL DATUM IS NAVD88 BASED ON GPS OBSERVATION DATED OCTOBER 26, 2023.

8.) PROPERTY LINE INFORMATION HAS BEEN OBTAINED FROM A SURVEY PERFORMED BY MCENEANEY SURVEY ASSOCIATES, INC. ON OCTOBER 26, 2023 WITH AN ERROR NOT GREATER THAN 1 IN 10,000.

9.) ALL EXISTING UTILITY LOCATIONS ARE APPROXIMATE AS SHOWN. THE CONTRACTOR SHALL VERIFY THEIR EXACT LOCATIONS WITH THE RESPECTIVE UTILITY OWNERS PRIOR TO ANY WORK BEING PERFORMED. CALL DIGSAFE AT 1–888–344–7233.

10.) THE SUBJECT PARCELS BENEFIT FROM A MAINTENANCE & CONSTRUCTION EASEMENT REFERENCED IN DEED S.C.R.D. BOOK 4523, PAGE 235.

"I HEREBY CERTIFY THAT THIS PLAN IS BASED ON AN ACTUAL GROUND SURVEY PERFORMED WITH A TOTAL STATION, BY ME OR THOSE UNDER MY DIRECT SUPERVISION AND THAT, TO THE BEST OF MY KNOWLEDGE AND BELIEF, SAID SURVEY MEETS OR EXCEEDS THE MINIMUM PRECISION REQUIREMENTS FOR SURVEY CLASSIFICATION "U" AS SET FORTH IN TABLE 500.1 OF THE NEW HAMPSHIRE CODE OF ADMINISTRATIVE RULES OF THE BOARD OF LICENSURE FOR LAND SURVEYORS."

SUBDIVISION PLAN
PREPARED FOR
HAWKINS FAMILY REVOCABLE TRUST
TAX MAP 2 , LOT No.20
297 CENTRAL AVE.
CITY of DOVER
COUNTY of STRAFFORD
STATE of NEW HAMPSHIRE

DOVER PLANNING FILE No.

DRAWN BY: JJH	FILE: M:\2556\DWGS\23-2556
SCALE: 1" = 10'	DATE: NOVEMBER 9, 2023

10 5 0 5 10 20 30 40

STATE OF NEW HAMPSHIRE – No. 661 – KEVIN M. McENEANEY – LICENSED LAND SURVEYOR – SIGNATURE

McEneaney Survey Associates of NEW ENGLAND

P.O. Box 681 – 24 CHESTNUT STREET
DOVER, NH 03820 (603) 742–0911

SURVEYING – PLANNING – CONSULTING

11/21/2023 10:45:42 File: M:\2556\Drawings\23-2556.dwg Layout: 22x34

CITY OF DOVER

PLANNING BOARD - STAFF MEMO FILE #LOTA-2023-0013

Application Type:	Lot Line Adjustment
	Regular Meeting
Applicant(s):	Nathan and Amy Perkins
Owner(s):	Brian and Sarah Gennaco
Location:	128 Dover Point Road and 19 Tuttle Lane, Assessor's Map M, Lots 67 & 68-B
Meeting Date:	December 12, 2023

INTENT: To revise the lot lines between two parcels, adding 86,924 sq. ft. from Lot 67 to Lot 68-B, leaving Lot 67 with 0.727± ac. and Lot 68-B with 2.718± ac.

LOTS/UNITS PROPOSED: N/A

AGENDA ITEM #: 4-D

FILE: LOTA-2023-0013

ACREAGE: **Existing/Proposed:**
67 = 2.723± ac. / 0.727± ac.
68-B = 0.723± ac. / 2.718± ac.

ZONING DISTRICT: R-20

EXISTING USE: Residential

PROPOSED USE: No change

SURROUNDING: Residential

ZBA ACTION: None

ATTACHMENTS: Lot Line Adjustment Plan

APPLICATION IS COMPLETE: Yes

REGIONAL IMPACT: No

NOTICES SENT: Abutter notices were sent by certified mail for this meeting.

PERMITS / WAIVERS REQUIRED:
None

Summary of Request and Background
The applicants are requesting to complete a lot line adjustment between two lots, adding 86,924 sq. ft. from Lot 67 to Lot 68-B, leaving Lot 67 with 0.727± ac. and Lot 68-B with 2.718± ac.

As a Lot Line Adjustment, this application did not appear before the TRC.

Neither Lot's existing frontages will be affected by the proposed adjustment.

Consistency with Land Use Regulations
Chapter §157-17 of the Land Subdivision Regulations of the City Code provides for the adjustment of existing lot lines between two or more lots. This plan is consistent with those regulations.

STAFF RECOMMENDATION:
The Planning Department recommends the Planning Board accept the application, open the public hearing, make findings, and vote to approve the application with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Signing of Plans:
1. Provide physical and digital copies (including CAD) of complete plan set for recording at Strafford County Registry of Deeds which additionally shall include:
   a. Planning File Number #LOTA-2023-0013
   b. The owners' signatures
   c. The LLS stamp and signature.
   d. Add contiguous upland area for lot 68-B.

LOTA-2023-0013 128 DOVER POINT ROAD & 19 TUTTLE LANE

Property Information

Property ID	M0067-000000
Location	128 DOVER POINT RD
Owner	PERKINS NATHAN
Land Use	
Zoning Code	R-20

MAP FOR REFERENCE ONLY
NOT A LEGAL DOCUMENT

City of Dover, NH makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 10/30/2023
Data updated Daily

Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.

PLAN SNAPSHOT REPORT LOTA-2023-0013
FOR CITY OF DOVER, N.H.

Plan Type:	Lot Adjustment	**Project:**		**App Date:**	11/21/2023
Work Class:	Lot Line Adjustment	**District:**	None	**Exp Date:**	01/25/2024
Status:	In Review	**Square Feet:**	0.00	**Completed:**	NOT COMPLETED
Valuation:	$0.00	**Assigned To:**	Blonigen, Rachel	**Approval Expire Date:**	

Description: Lot line revision with M0067-000000 and M0068-B00000

Parcel:	M0068-B00000	**Address:**	19 Tuttle Ln Dover, 03820	**Zone:** R-20(Residential - Low Density)
	M0067-000000 Main		128 Dover Point Rd Main Dover, 03820	

Applicant
Berry Surveying & Engineering
335 Second Crown Point Road
Barrington, NH 03825
Business: (603) 332-2863
Mobile: (603) 781-3403

Plan Custom Fields

Number of Parcels Involved	2	Parcel Map/Lot	M-67-0-0	Proposed Parcel Size (sqft)	0.73
Parcel Zoning	R-20	Existing Parcel Size (Ac)	2.745	Address of First Property	128 Dover Point Road
Existing Parcel Size (sqft)	119572	Owner Name	Nathan and Amy Perkins	Deed Book	5118
Deed Page	1016	Owner Address	19 Sheffield Drive	Deed Date	20230620
Owner Phone	618-316-8737	Address of Second Property	19 Tuttle Lane	Parcel 2 Map/Lot	M/68-B
Second Property Owner Name	Brian & Sarah Gennaco	Second Property Owner Address	19 Tuttle Lane		

Attachment File Name	Added On	Added By	Attachment Group	Notes
Applicant Signature.pdf	11/22/2023 10:41	Blonigen, Rachel		

Invoice No.	Fee	Fee Amount	Amount Paid
INV-00005946	Planning Lot Line Adjustment Fee	$200.00	$0.00
	Planning Lot Line Adjustment Application Fee	$200.00	$0.00
	Total for Invoice INV-00005946	$400.00	$0.00
	Grand Total for Plan	**$400.00**	**$0.00**

Workflow Step / Action Name	Action Type	Start Date	End Date
Review v.1		11/22/2023 11:37	11/22/2023 11:37
Confirm application complete v.1	Generic Action		11/22/2023 11:37
Planning Board v.1		11/22/2023 11:37	
Planning Board Agenda v.1	Task	11/22/2023 11:37	
Invoice for Notices v.1	Task		
Send Notices v.1	Task		
Planner Creates Staff Recommendations v.1	Plan Activity		
Distribute Planning Board Materials v.1	Task		
Planning Board Hearing v.1	Hold Hearing		
Planning Board Decision v.1	Plan Activity		
NOD Sent to Applicant v.1	Create Report		

PLAN SNAPSHOT REPORT (LOTA-2023-0013)

Final Plan v.1	
Land Use Plan Final Review v.1	Receive Submittal
Land Use Plan Stamped and Signed v.1	Generic Action
Recording v.1	Task
Document Archival v.1	Generic Action
Property Info Group v.1	Generic Action
Create/Link to Records v.1	
Create / Link to Permit - Building Major v.1	Create Sub Permit

City of Dover, New Hampshire
MINOR LOT LINE ADJUSTMENT APPLICATION

[Revision Date: June 4, 2019]

Office Use Only	Project #:		Date Received:	
	Amount Paid:		Time Received:	

APPLICANT INFORMATION

Name of Applicant: Nathan & Amy Perkins Telephone # 618-316-8737

Address of Applicant: 19 Sheffield Drive, Dover, NH 03820

FIRST PROPERTY OWNER AND PARCEL INFORMATION

Name of 1st Property Owner (*if different from applicant*): Same Telephone #

Address of 1st Property Owner:

Address of Property: 128 Dover Point Road

Assessor's Map # M Lot(s) # 67

Property Deed: Book 5118 Page: 1016

Zoning District(s) (R20) Low Density Overlay District(s) Wetlands Protection District

Size of Existing Parcel (sq. ft.): 118,594 Size of Proposed Parcel (sq. ft.): 31,670

SECOND PROPERTY OWNER AND PARCEL INFORMATION

Name of 2nd Property Owner (*if different from applicant*): Brian & Sarah Gennaco Telephone #

Address of 2nd Property Owner: 19 Tuttle Lane

Address of Property: 19 Tuttle Lane

Assessor's Map # m Lot(s) # 68-B

Property Deed: Book 4880 Page: 908

Zoning District(s) (R20) Low Density Overlay District(s)

Size of Existing Parcel (sq. ft.): 31,510 Size of Proposed Parcel (sq. ft.): 118,434

THIRD PROPERTY OWNER AND PARCEL INFORMATION

Name of 3rd Property Owner (*if different from applicant*): Telephone #

Address of 3rd Property Owner:

Address of Property:

Assessor's Map # _____Lot(s) # _____

Property Deed: Book _____ Page: _____

Zoning District(s) _____Overlay District(s) _____

Size of Existing Parcel (sq. ft.): _____ Size of Proposed Parcel (sq. ft.): _____

[Use additional application form if more than two lots are being adjusted]

SURVEYOR INFORMATION

Name of Surveyor and Company (Licensed in N.H.) Kenneth A. Berry, Berry Surveying & Engineering___

Address 335 Second Crown Point Road, Barrington NH 03825 Telephone #: (603) 332-2863____

Professional License #: 805 _____E-mail address: crberry@metrocast.net

k.berry@berrysurveying.com

CONSERVATION EASEMENT HOLDER (s)

Name of Easement Holder: _____Telephone #_____

Address Easement Holder: _____

Name of 2nd Easement Holder: _____Telephone #_____

Address 2nd Easement Holder: _____

SIGNATURES

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of First Property Owner: _____Date: _____

Signature of Second Property Owner: _____Date: _____

Signature of Applicant (*if different from owner*): _____Date: _____

Signature of Agent: _____Date: _____

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I hereby authorize members of the Dover Planning Board, Planning Department and other pertinent City Departments and boards to enter my property for the purpose of evaluating this application, including performing inspections during the application phase, post-approval phase, construction phase and occupancy phase. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: _____Date: _____

DocuSign Envelope ID: 869B5B11-E054-4B1D-ADF4-382C5B154977

Assessor's Map # _____ Lot(s) # _____

Property Deed: Book _____ Page: _____

Zoning District(s) _____ Overlay District(s) _____

Size of Existing Parcel (sq. ft.): _____ Size of Proposed Parcel (sq. ft.): _____

[Use additional application form if more than two lots are being adjusted]

SURVEYOR INFORMATION

Name of Surveyor and Company (Licensed in N.H.) _____

Address _____ Telephone #: _____

Professional License #: _____ E-mail address: _____

CONSERVATION EASEMENT HOLDER (s)

Name of Easement Holder: _____ Telephone #_____

Address Easement Holder: _____

Name of 2nd Easement Holder: _____ Telephone #_____

Address 2nd Easement Holder: _____

SIGNATURES

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of First Property Owner: DocuSigned by: NATHAN PERKINS 7ABA0CE3DFA44F3... DocuSigned by: F3D8235A8871491... Date: 11/20/2023

Signature of Second Property Owner: DocuSigned by: Brian Gennaco A0CF2433ED984EA... DocuSigned by: F79C3427F89C408... Date: 11/20/2023

Signature of Applicant (*if different from owner*): _____ Date: _____

Signature of Agent: _____ Date: _____

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I hereby authorize members of the Dover Planning Board, Planning Department and other pertinent City Departments and boards to enter my property for the purpose of evaluating this application, including performing inspections during the application phase, post-approval phase, construction phase and occupancy phase. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: DocuSigned by: NATHAN PERKINS 7ABA0CE3DFA44F3... DocuSigned by: F3D8235A8871491... Date: 11/20/2023

City of Dover, New Hampshire
LOT LINE ADJUSTMENT SUBMISSION CHECKLIST

[Revision Date: June 4, 2019]

This review checklist is intended to assist the applicant in the planning process of preparing a Subdivision application for Planning Board action. The size of the project will determine the types of information required for review, therefore, a **pre-application conference** with the Planning Department to determine the list of items that must be completed is strongly encouraged.

Plan Review Fees are due along with three (3) full size and twelve (12) half size (11x17), folded, copies of the plan set and materials, 3 weeks prior to the Planning Board meeting. Abutter/Notice Fees will be invoiced and are due 28 hours prior to Planning Board.

The applicant is cautioned that this checklist is only a guide and is not intended to be a complete list of all subdivision requirements. Please refer to the Subdivision Regulations for full details.

APPLICANT: Nathan & Amy Perkins File Number: _____

PROPERTY LOCATION: 128 Dover Point Road _Tax Map: M __ Lot: 67 _and Lot: 68-B __

	Where/How Provided	Reviewed
1. Completed and signed Application form	x	
2. Plan Review Fees are provided	x	
3. Electronic copy of the surveyed plat layout	x	
4. Electronic copy of supplementary materials and application	x	
5. Fifteen copies of LLA plan w/scale of not less than 1"=50' or 1"=100' for larger adjustments. Plans shall contain the following items as appropriate:	x	
Location map at appropriate scale	x	
Planning File #	x	
Date, north arrow and scale	x	
Names of all abutting property owners	x	
Name and address of owners	x	
Signature & stamp of NH licensed land surveyor	x	
Zoning District boundaries, including any special or overlay districts	x	
Location of Conservation District areas	x	
Location, names and widths of existing and streets, including pavement widths, grades, curbs and crosswalks	x	
Location and widths of existing & proposed easements & right of ways	x	
Existing and proposed property lines with dimensions and bearings tied into Dover's Geographic Information System coordinate system	x	
Existing and proposed lot areas in square feet	x	
Existing and proposed buildings and structure locations	x	
Minimum building setbacks or build to lines on all lots	x	
Map and lot numbers for existing and proposed lots as assigned by Tax Assessor	x	
Location, material and size of existing and proposed permanent monuments	x	
All applicable Dover Common Lot Line Revision notes	x	

REVIEWED BY: _____ DATE_____

BERRY SURVEYING & ENGINEERING
335 Second Crown Point Road
Barrington, NH 03825
Phone: (603) 332-2863
Fax: (603) 335-4623
www.BerrySurveying.Com
crberry@metrocast.net
November 21, 2023

City of Dover Planning Board
Attention: Donna Benton, Director of Planning and Community Development
288 Central Ave
Dover, NH 03820

Re: 128 Dover Point Road & 19 Tuttle Lane

Dear Mrs. Benton,

On behalf of our clients, Nathan & Amy Perkins and Brian & Sarah Gennaco, Berry Surveying & Engineering (BS&E) is submitting a proposed lot line revision to revise the line between the two parcels.

Berry Surveying & Engineer has conducted a standard boundary survey of the parcel in the summer of 2023 which included the location of existing jurisdictional wetlands on the parcel located at 128 Dover Point Road. The applicants are looking to conduct a lot line revision so that the rear or 128 Dover Point Road is no affixed to 19 Tuttle Lane. The land areas are in conformance with the zoning requirements as are the minimum upland standards. Road frontages are not affected by the proposed revision.

Respectfully Submitted,
BERRY SURVEYING & ENGINEERING

Christopher R. Berry
Principal, President

LOTA-2023-0013 **128 DOVER POINT ROAD & 19 TUTTLE LANE**

Property ID	Location	Owner 1	Owner 2	Owner Address 1	City	State	Zip
M0052-000000	DOVER POINT RD	KOZAZCKI MATTHEW		108 HIGH RD	NEWBURY	MA	01951
M0052-B00000	123 DOVER POINT RD	KOZAZCKI MATTHEW		108 HIGH RD	NEWBURY	MA	01951
M0066-000000	134 DOVER POINT RD	KING FREDERICK P &	KING KRISTEN M	134 DOVER POINT RD	DOVER	NH	03820
M0066-A00000	132 DOVER POINT RD	SALOME LOUIS J &	SALOME PATRICIA B	132 DOVER POINT RD	DOVER	NH	03820
M0067-A00000	130 DOVER POINT RD	TREFETHEN FAMILY TRUST	TREFETHEN PHILIP AND CAROL TRUST	130 DOVER POINT RD	DOVER	NH	03820
M0068-000000	7 TUTTLE LN	SHARP DEWAYNE D &	SHARP JULIANNE G	7 TUTTLE LN	DOVER	NH	03820
M0068-A00000	126 DOVER POINT RD	COREY EMILY MAE	FERNANDEZ EDDIE ERNEST	126 DOVER POINT ROAD	DOVER	NH	03820
M0068-C00000	33 TUTTLE LN	MITCHELL PATRICIA D & JAMES R TRUSTEES	MITCHELL FAMILY REVOCABLE TRUST	33 TUTTLE LN	DOVER	NH	03820
M0068-D00000	25 TUTTLE LN	LEMIRE PHILIP W &	LEMIRE CAROL J	25 TUTTLE LN	DOVER	NH	03820
M0069-000000	51 TUTTLE LN	AMARI PAMELA R	AMARI DAVID	51 TUTTLE LN	DOVER	NH	03820
M0069-C00000	41 TUTTLE LN	SHAWVER MATTHEW L &	BARNARD JAMES D	41 TUTTLE LANE	DOVER	NH	03820
M0070-000000	405 MIDDLE RD	VIEL THOMAS J &	VIEL NANCY A	405 MIDDLE RD	DOVER	NH	03820
M0083-A00000	9 OVERLOOK DR	GLENNON DOUGLAS E &	GLENNON KELLY L	9 OVERLOOK DR	DOVER	NH	03820
M0083-B00000	18 TUTTLE LN	HAMER DORNA WYMAN & KEITH DAVID TRUSTEES	DNKH FAMILY TRUST	18 TUTTLE LN	DOVER	NH	03820
M0083-C00000	28 TUTTLE LN	TREMBLEY MELISSA A TRUSTEE	TREMBLEY MELISSA A REVOCABLE TRUST	28 TUTTLE LN	DOVER	NH	03820-4918
M0083-C00001	22 TUTTLE LN	WATSON TED A & CASSELMAN JANET TRUSTEES	WATSON-CASSELMAN FAMILY TRUST	22 TUTTLE LN	DOVER	NH	03820
M0067-000000	128 DOVER POINT RD	PERKINS NATHAN	PERKINS AMY	19 SHEFFIELD DR	DOVER	NH	03820
M0068-B00000	19 TUTTLE LN	GENNACO BRIAN S &	GENNACO SARAH	19 TUTTLE LN	DOVER	NH	03820
		BERRY SURVEYING & ENGINEERING		335 SECOND CROWN PO	BARRINGT	NH	03825

PLAN REFERENCES:

1.) "PLAN OF LOTS FOR PHILIP CALCUTT, DOVER, NEW HAMPSHIRE"
BY: GERARD A. CRAWFORD
DATED: SEPTEMBER, 1961
S.C.R.D.: POCKET 4, FOLDER 5, PLAN #10

2.) "PLAN SHOWING LAND OWNED BY MARTHA & PHILIP CALCUTT, TUTTLE LANE, DOVER, N.H."
BY: KENNETH MOORE
DATED: MARCH, 1965
S.C.R.D. POCKET 4, FOLDER 5, PLAN #20

3.) "SUBDIVISION PLAN, RICHARD & HILDA CARROLL, TUTTLE LANE, DOVER, NEW HAMPSHIRE."
BY: TRITECH ENGINEERING CORPORATION
DATED: AUGUST 12, 1998
S.C.R.D.: PLAN #53–86

4.) "BOUNDARY SURVEY FOR THOMAS VIEL ON MIDDLE ROAD IN DOVER, N.H. 03820"
BY: BRUCE L. POHOPEK
DATED: OCTOBER 8, 1999
S.C.R.D.: PLAN #57–84

5.) "CONSERVATION PLAN, WILLIAM PENN TUTTLE III, DOVER POINT ROAD, DOVER NEW HAMPSHIRE"
BY: TRITECH ENGINEERING COPRORATION
DATED: DECEMBER 29, 2006
S.C.R.D.: PLAN # 89–16

6.) "MINOR SUBDIVISION OF LAND, PREPARED FOR THE CONSTANCE M. PASSAS REVOCABLE TRUST, CONSTANCE M. PASSAS, TRUSTEE, TAX MAP M, LOT NO. 69C, 41 TUTTLE LANE, CITY OF DOVER, COUNTY OF STRAFFORD, STATE OF NEW HAMPSHIRE"
BY: MCENEANEY SURVEY ASSOCIATES, INC.
DATED: MAY 29, 2014
S.C.R.D. PLAN #108–069

7.) "PLAN OF LAND, THOMAS J. BENNETT, DOVER, NEW HAMPSHIRE"
BY: G.L. DAVIS & ASSOCIATES
DATED: MAY 1964
S.C.R.D. BOOK779, PAGE 163

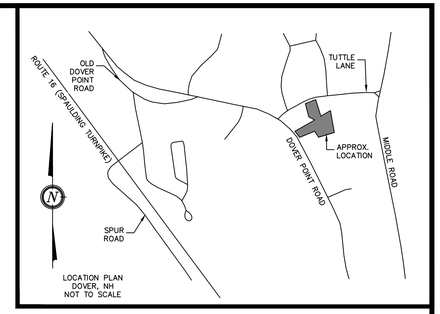
8.) "PLAN OF LOT, STANLEY e. & JOYCE E. BURGESS, DOVER, NEW HAMPSHIRE."
BY: ROBERT W. MCCRONE
DATED: JUNE 1974
NOT RECORDED, ON FILE AT THIS OFFICE

9.) "STATE OF NEW HAMPSHIRE, STATE HIGHWAY DEPARTMENT, PLAN AND PROFILE OF PROPOSED U.S. PUBLIC WORKS PROJECT, NRM 262, EAST SIDE OF ROAD"
DATED: JUNE 3, 1933
ON FILE AT NH DOT RIGHTS–OF–WAY, CONCORD, NH AND AT THIS OFFICE

LEGEND:

- ● 3/4" REBAR W/ ID CAP ~TBS~
- ⊕ ANGLE IRON ~FND~
- ○ IRON PIPE ~FND~
- ○ IRON BOUND/REBAR ~FND OR SET~
- UTILITY POLE W/GUY WIRE
- PROPOSED BOUNDARY LINE
- BOUNDARY LINE TO BE ABANDONED
- APPROX. ABUTTING LOT LINE
- PERIMETER BOUNDARY LINE
- CHAIN LINK FENCE
- WOODEN FENCE
- WIRE FENCE
- BUILDIING SETBACK LINES
- 50' WETLAND BUFFER
- EDGE OF POORLY DRAINED JURISDICTIONAL WETLAND

FND FOUND
TBS TO BE SET
S.C.R.D. STRAFFORD COUNTY REGISTRY OF DEEDS



LOCATION PLAN
DOVER, NH
NOT TO SCALE

JOHN P. HAYES, III, CWS #18

WETLAND NOTES:

WETLANDS WERE DELINEATED BY JOHN P. HAYES, III, IN JUNE 2023 UTILIZING THE FOLLOWING STANDARDS:

1. REGIONAL SUPPLEMENT TO THE CORPS OF ENGINEERS WETLAND DELINEATION MANUAL: NORTH CENTRAL AND NORTHEAST REGION, (VERSION 2.0) JANUARY 2012, U.S. ARMY CORPS OF ENGINEERS.
2. FIELD INDICATORS OF HYDRIC SOILS IN THE UNITED STATES, A GUIDE FOR IDENTIFYING AND DELINEATING HYDRIC SOILS, VERSION 8.0. UNITED STATES DEPARTMENT OF AGRICULTURE (2016).
3. NATIONAL WETLAND PLANT LIST (CURRENT VERSION).
4. FIELD INDICATORS FOR IDENTIFYING HYDRIC SOILS IN NEW ENGLAND, NEW ENGLAND HYDRIC SOILS TECHNICAL COMMITTEE, APRIL 2004, 3RD EDITION NEIWPCC LOWELL, MA.
5. CORPS OF ENGINEERS WETLAND DELINEATION MANUAL JANUARY 1987, WETLANDS RESEARCH PROGRAM TECHNICAL REPORT Y–87–1
6. CLASSIFICATION OF WETLANDS AND DEEP WATER HABITATS OF THE UNITED STATES, DECEMBER 1979, US DEPARTMENT OF THE INTERIOR. FISH AND WILDLIFE SERVICES. FWS/OBS–79/31

NOTES:

1.) OWNER: PERKINS, NATHAN & AMY
19 SHEFFIELD DRIVE
DOVER, NH 03820

A.) TAX MAP M, LOT 67

B.) EXISTING LOT AREA: 118,594 Sq.Ft., 2.72 Ac.
PROPOSED LOT AREA: 31,670 Sq.Ft., 0.73 Ac.

C.) S.C.R.D. BOOK 5118, PAGE 1016

2.) OWNER: GENNACO, BRIAN S. & SARAH J.
19 TUTTLE LANE
DOVER, NH 03820

A.) TAX MAP M, LOT 68–B

B.) EXISTING LOT AREA: 31,510 Sq.Ft., 0.72 Ac.
PROPOSED LOT AREA: 118,434 Sq.Ft., 2.72 Ac.

C.) S.C.R.D. BOOK 4880, PAGE 908

3.) ZONING: (R–20) LOW DENSITY:

MIN. FRONTAGE ~ 125'
MIN. LOT SIZE ~ 20,000 Sq. Ft. SINGLE FAMILY
MIN. LOT SIZE ~ 30,000 Sq.Ft., TWO FAMILY
FRONT BUILD–TO ~ 20' – 35'
REAR SETBACK ~ 30'
SIDE SETBACK ~ 20'
MAX. BUILDING HEIGHT: 35'
MAX. LOT COVERAGE: 30%

WETLAND PROTECTION DISTRICT:
WETLANDS BUFFER ~ 50.0'

5.) THE BOUNDARY LINES SHOWN ON THIS PLAN ARE THE RESULT OF A CLOSED TRAVERSE PERFORMED BY THIS OFFICE IN FALL OF 2023, WITH NO SNOW CONDITIONS, WITH AN ERROR OF CLOSURE BETTER THAN 1 PART IN 10,000.

6.) I HEREBY CERTIFY THAT, TO THE BEST OF MY KNOWLEDGE & BELIEF, THESE PARCELS DO NOT FALL WITHIN THE FLOOD PLAIN. FLOOD HAZARD. REF.: FEMA, COMMUNITY #330145, MAP #33017C0340E, DATED: SEPTEMBER 30, 2015.

7.) VERTICAL DATUM BASED ON NAVD88 ELEVATIONS. HORIZONTAL DATUM BASED ON NAD83 STATE PLANE. COORDINATES GATHERED USING BRX7 SURVEY GRADE GPS RECEIVERS.

8.) THE SUBJECT PARCELS ARE SERVED BY MUNICIPAL WATER AND SEWER.

9.) THE INTENT OF THIS PLAN IS TO SHOW A LOT LINE REVISION BETWEEN TAX MAP M, LOT 67 AND TAX MAP M, LOT 68–B, SHOWING THE AREA TO BE TRANSFERRED FROM TAX MAP M, LOT 67, PERKINS, TO TAX MAP M, LOT 68–B, GENNACO.

10.) NO EASEMENTS WERE FOUND ON TAX MAP M, LOT 67. SEE NOTE ON TAX MAP M, LOT 68–B FOR EASEMENT INFORMATION.

GRAPHIC SCALE

40 0 20 40 80 160

(IN FEET)
1 inch = 40 ft.

		PLANNING FILE #
REVISION	DATE	DESCRIPTION

LOT LINE REVISION
LAND OF
NATHAN & AMY PERKINS, 128 DOVER POINT ROAD
AND
BRIAN & SARAH GENNACO, 19 TUTTLE LANE
DOVER, N.H.
TAX MAP M, LOTS 67 & 68–B

BERRY SURVEYING & ENGINEERING
335 SECOND CROWN POINT RD.
BARRINGTON, N.H. (603)332–2863

SCALE : 1 IN. EQUALS 40 FT.
DATE : NOVEMBER 20, 2023
FILE NO. : DB 2023 – 078

STATE OF NEW HAMPSHIRE — No. 805 — KENNETH A BERRY — SIGNATURE — LICENSED LAND SURVEYOR

I CERTIFY THAT THIS PLAT EXCEEDS THE MINIMUM REQUIREMENT FOR ACCURACY AND COMPLETENESS OF THE STATE OF N.H. AND OF THE CITY OF DOVER, N.H. – 1:10,000–
11-21-23
KENNETH A. BERRY L.L.S. 805 DATE

APPROVED DOVER

N/F CASSELMAN FAMILY TRUST
WATSON, TED A. & CASSELMAN, JANET, TRUSTEES
22 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 83–C1
S.C.R.D. BOOK 4852, PAGE 568

N/F DnKH FAMILY TRUST UTD
HAMER, DORNA WYMAN & KEITH DAVID, TRUSTEES
18 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 83–B
S.C.R.D. BOOK 5066, PAGE 988

N/F MITCHELL FAMILY REVOCABLE TRUST
MITCHELL, PATRICIA D. & JAMES R., TRUSTEES
33 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 68–C
S.C.R.D. BOOK 2197, PAGE 283

N/F LEMIRE, PHILIP W. & CAROL J.
25 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 68–D
S.C.R.D. BOOK 4188, PAGE 679

N/F SHARP, DEWAYNE D. & JULIANNE G.
7 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 68
S.C.R.D. BOOK 4904, PAGE 763

N/F COREY, EMILY MAE & FERNANDEZ, EDDIE ERNEST
126 DOVER POINT ROAD
DOVER, NH 03820
TAX MAP M, LOT 68–A
S.C.R.D. BOOK 5055, PAGE 514

N/F KOZAZCKI, MATTHEW
108 HIGH ROAD
NEWBURY, MA 01951
TAX MAP M, LOT 52–B
S.C.R.D. BOOK 4171, PAGE 674

N/F KOZAZCKI, MATTHEW
108 HIGH ROAD
NEWBURY, MA 01951
TAX MAP M, LOT 52
S.C.R.D. BOOK 4171, PAGE 678

N/F TREFETHEN FAMILY TRUST
TREFETHEN, PHILIP & CAROL, TRUSTEES
130 DOVER POINT ROAD
DOVER, NH 03820
TAX MAP M, LOT 67–A
S.C.R.D. BOOK 1901, PAGE 052

N/F SALOME, LOUIS J. & PATRICIA B.
132 DOVER POINT ROAD
DOVER, NH 03820
TAX MAP M, LOT 66–A
S.C.R.D. BOOK 4254, PAGE 012

N/F AMARI, PAMELA R. & DAVID
51 TUTTLE LANE
DOVER, NH 03820
TAX MAP M, LOT 69
S.C.R.D. BOOK 959, PAGE 429

TAX MAP M, LOT 68–B
EXISTING LOT AREA:
31,510 Sq.Ft. 0.72 Ac.
PROPOSED LOT AREA:
118,434 Sq.Ft., 2.72 Ac.

TAX MAP M, LOT 67
EXISTING LOT AREA:
118,594 Sq.Ft., 2.72 Ac.
PROPOSED LOT AREA:
31,670 Sq.Ft., 0.73 Ac.
CONTIGUOUS UPLAND AREA:
31,660 Sq.Ft. 0.73 Ac.
AREA OUTSIDE 50' WETLAND BUFFER:
27,562 Sq.Ft., 0.63 Ac.

AREA TO BE TRANSFERRED
86,924 Sq.Ft., 2.00 Ac.

TUTTLE ROAD (CLASS V – PAVED)
DOVER POINT ROAD (CLASS V – PAVED)

CITY OF DOVER

PLANNING BOARD - STAFF MEMO FILE #TRAN-2023-0005

Application Type:	Transfer of Development Rights
Applicant(s):	Brian Slovenski
Owner(s):	Brian Slovenski
Location:	Cielo Drive (Assessor's Map L, Lot 111)
Meeting Date:	December 12, 2023

INTENT: To request the purchase of two (2) additional units through the Transfer of Development Rights ordinance.

UNITS PROPOSED: Two (2) additional units for a total of six (6) units within three (3) buildings.

AGENDA ITEM #: 4-E

ACREAGE: 1.64± acres

ZONING DISTRICT: R-20

EXISTING USE: Residential

PROPOSED USE: Residential

SURROUNDING USE: Commercial/Residential

ZBA ACTION: N/A

ATTACHMENTS: Application materials including site plan

APPLICATION IS COMPLETE: Yes

REGIONAL IMPACT: No

NOTICES SENT: Abutter notices were sent by certified mail to all abutters for this meeting

PERMITS REQUIRED: TBD during site plan review NHDES Shoreland

TRC: N/A

Summary of Request and Background

The applicant is proposing to construct six units at 306 Dover Point Road utilizing the Transfer of Development Rights Ordinance by requesting to purchase two units. The TDR ordinance provides an opportunity to come to the Planning Board for TDR review prior to doing a full engineered plan for Technical Review. The applicant is requesting TDR review and conditional approval and then would need to go through Technical Review Committee process and come back before the Planning Board.

For this type of request, the calculation is used to create a density base rather than underlying density. This lot is also in the Riverfront Overlay, which requires a minimum of three times the minimum lot size (in this case requiring 60,000 s.f) which the lot complies with and the TDR ordinance is silent on. The calculation yielded 4 units thus the applicant is requesting to purchase two. At this time, the request is for unrestricted units to be purchased. The units would be broken up in to a two-family dwelling, three-family dwelling, and single-family dwelling. The lot would be serviced by public water and sewer and has frontage on the Piscataqua River.

If the Planning Board votes to conditionally grant the TDR approval, the Planning Board has the right to lower the maximum after seeing fully engineered plans during the site review process.

Consistency with Land Use Regulations - TDR

§170-27.2 provides for additional density to be purchased through Transfer of Development Rights. This application meets the ordinance.

Section 170.27.2.G(8) states:

> "Regardless of the method utilized, any other provision in this Chapter to the contrary, the density or intensity of development of a receiving parcel may be increased by the TRANSFER OF DEVELOPMENT RIGHTS so long as the increase in density or intensity meets the following criteria and a narrative is submitted indicating how those criteria are met:
>
> (a) Is consistent with the Master Plan
>
> (b) Is compatible with the land uses on neighboring LOTs (eg a multifamily building fits in with in a single family neighborhood). The applicant shall provide in their narrative an explanation of their neighborhood analysis.
>
> (c) Is created on property served by public water and sanitary sewer.
>
> (d) Any relief sought should not be caused by the additional density."

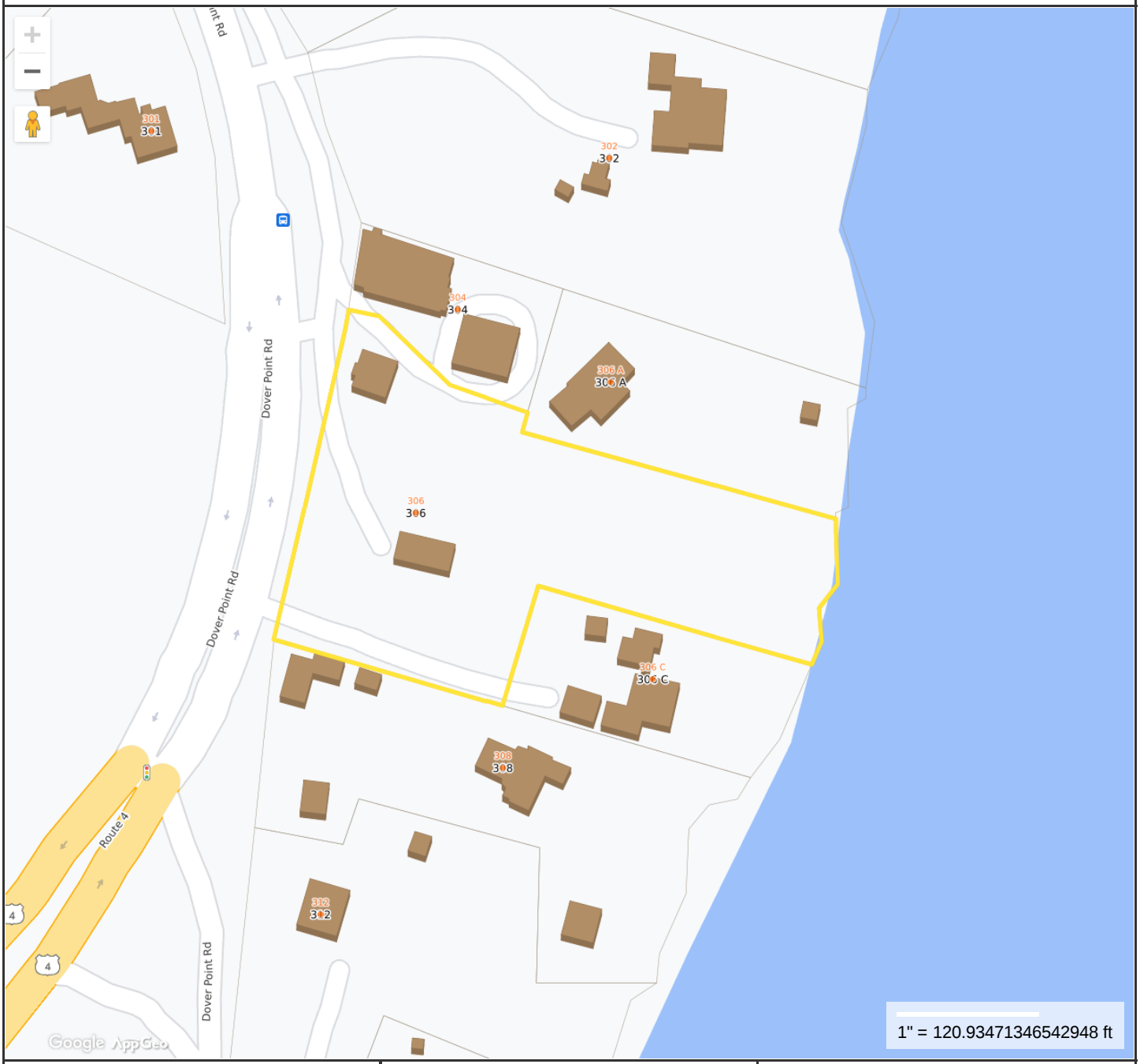
STAFF RECOMMENDATION - TDR:

The Planning Department recommends that the Planning Board accept the application as complete, note it is not of regional impact, hold a public hearing, make the necessary and supporting findings of fact, and vote to find the criteria of the TDR ordinance has been met with the following subsequent conditions:

Subsequent Conditions to Be Met Prior to Granting of the TDR:

1. Approval of future Site Plan.
2. Add TDR calculation and any restrictions in a note on the plan.
3. Add note to the plan that no additional dwelling units may added to the property without Planning Board approval and note number of TDR units approved; and
4. Payment of TDR fees for each TDR unit approved.

TRAN-2023-0005 306 DOVER POINT ROAD



Property Information

Property ID	L0111-000000
Location	306 DOVER POINT RD
Owner	SLOVENSKI BRIAN
Land Use	
Zoning Code	R-20

MAP FOR REFERENCE ONLY
NOT A LEGAL DOCUMENT

City of Dover, NH makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 10/30/2023
Data updated Daily

Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.

PLAN SNAPSHOT REPORT TRAN-2023-0005
FOR CITY OF DOVER, N.H.

Plan Type:	Transfer	**Project:**		**App Date:**	11/21/2023
Work Class:	Transfer of Development Rights	**District:**	None	**Exp Date:**	01/25/2024
Status:	In Review	**Square Feet:**	0.00	**Completed:**	NOT COMPLETED
Valuation:	$0.00	**Assigned To:**	Blonigen, Rachel	**Approval Expire Date:**	

Description: To purchase 2 additional TDR units for a total of 6 units for this parcel.

Parcel:	L0111-000000	Main	**Address:**	306 Dover Point Rd Dover, NH	Main	**Zone:**

Applicant
Josh Lanzetta
601 Central Avenue
Dover, NH 03820
Business: (603) 777-0579
Mobile: (603) 777-0579

Plan Custom Fields

Parcel Map/Lot	L-111	Parcel Zoning Overlay	Riverfront Residential	Parcel Zoning	R-20
trandevdetail	To purchase 2 additional living units for a total of 6 units,	Deed Book	4753	Deed Page	261
Property Address	306 Dover Point Road, Dover, NH 03820	Deed Date	04/22/2020	Owner Name	Brian Slovenski
Existing Parcel Size (Ac)	1.64	Owner Address	601 Central Avenue, Dover NH 03820	Owner Phone	603-777-0579
Existing Parcel Size (sqft)	71438.4	Owner EMail	josh@brutonlaw.com	Parcel Feedback	
Reference Plan ID Number:		Request Type	Residential	trandevpermits	NHDOT Construction (i.e., "driveway") permit. Pending.
Project Zone	Residential	Relief Sought	Unit increase		

Attachment File Name	**Added On**	**Added By**	**Attachment Group**	**Notes**
Signature_Josh_Lanzetta_11/21/2023.jpg	11/21/2023 8:22	Lanzetta, Josh		Uploaded via CSS

Invoice No.	**Fee**	**Fee Amount**	**Amount Paid**
INV-00005894	Planning Transfer of Dev Rights Application Fee	$200.00	$0.00
	Total for Invoice INV-00005894	**$200.00**	**$0.00**
	Grand Total for Plan	**$200.00**	**$0.00**

Workflow Step / Action Name	**Action Type**	**Start Date**	**End Date**
Review v.1		11/21/2023 10:47	11/21/2023 10:48
Confirm application complete v.1	Generic Action		11/21/2023 10:47
Technical Review Committee Meeting Agenda v.1	Task		11/21/2023 10:47
Land Use Plan Technical Review v.1	Receive Submittal		11/21/2023 10:47
Technical Review Committee Meeting v.1	Hold Meeting		11/21/2023 10:48
Planning Board v.1		11/21/2023 10:48	
Planning Board Agenda v.1	Task	11/21/2023 10:48	
Invoice for Notices v.1	Task		
Send Notices v.1	Task		
Planner Creates Staff Recommendations v.1	Plan Activity		
Distribute Planning Board Materials v.1	Task		

PLAN SNAPSHOT REPORT (TRAN-2023-0005)

Planning Board Hearing v.1	Hold Hearing
Planning Board Decision v.1	Plan Activity
NOD Sent to Applicant v.1	Create Report
Final Plan v.1	
Land Use Plan Stamped and Signed v.1	Generic Action
Recording v.1	Task
Document Archival v.1	Generic Action
Property Info Group v.1	Generic Action
Building Official Notifies Address v.1	Generic Action
Pre-Con Meeting v.1	Hold Meeting
Create/Link to Records v.1	
Create / Link to Permit - Building Major v.1	Create Sub Permit
Create / Link to Permit - Site Work, Construction v.1	Create Sub Permit

City of Dover, New Hampshire
TRANSFER OF DEVELOPMENT RIGHTS APPLICATION

[Revision Date: October 1, 2020]

Office Use Only	Project #:		Date Received:	
	Amount Paid:		Time Received:	

APPLICANT AND OWNER INFORMATION

Name of Applicant: Brian Slovenski c/o Bruton & Berube, PLLC Telephone # 603-777-0579

Address of Applicant: 601 Central Road, Dover, NH 03820

E-Mail Address: josh@brutonlaw.com

Name of Property Owner (if different from applicant): Brian Slovenski Telephone # 603-777-0579

Address of Property Owner: 124 Turtle Pond Road, Lee, NH 03861

PROPERTY INFORMATION

Assessor's Map # L Lot(s) # 11

Address of Property: 306 Dover Point Road, Dover, NH 03820

Zoning District(s) R-20 Overlay District(s) Riverfront Residential Overlay District

Existing Use of Property: Residential

New impervious area (in s.f.): _____

TRANSFER OF DEVELOPMENT RIGHTS INFORMATION

Type of TRANSFER OF DEVELOPMENT RIGHT REQUEST (Check All That Apply):

☒ Residential ☐ Residential (reduced size) ☐ Industrial | ☐ Purchase ☐ Land Preservation

Relief sought (Check All That Apply):

☐ Lot Size ☐ Frontage ☐ Setback ☒ Increase by 2 units

Describe Proposed Use or Activity that requires TDR; describe any impacts and document mitigation:

*Please see attached.

List Any Associated State or Federal Permits That Have Been or Will Be Applied For and Indicate Their Status: Pending NHDOT Construction (i.e., "Driveway") Permit.

Name of Professional That Prepared TDR Plans: McEneaney Survey Associates of New England

Address PO Box 681, Dover, NH 03820 Telephone #: 603-742-0911

Professional License #: 681 E-mail address: kevin@surveynh.com

SIGNATURES

I/We hereby submit this application to the City of Dover Planning Board and attest that to the best of my knowledge all of the information on this application form and in the accompanying application materials and documentation is true and accurate. As applicant or as agent, I attest that I am duly authorized to act in this capacity.

Signature of Property Owner: /s/ Josh Lanzetta, Esq. Date: 11/21/20223

Signature of Applicant (if different from owner): /s/ Josh Lanzetta, Esq. Date: 11/21/2023

Signature of Agent: /s/ Josh Lanzetta, Esq. Date: 11/21/2023

AUTHORIZATION TO ENTER SUBJECT PROPERTY

I, and my successors, hereby authorize members of the Dover Planning Board, Planning Department and other pertinent City Departments and boards to enter my property for the purpose of evaluating this application, including performing inspections during the application phase, post-approval phase, construction phase and occupancy phase. It is understood that these individuals must use all reasonable care, courtesy, and diligence when on the property.

Signature of Property Owner: Josh Lanzetta, Esq. Date: 11/21/2023

CITY OF DOVER TRANSFER OF DEVELOPMENT RIGHTS
LIST OF ABUTTERS

Pursuant to RSA 676:4, the State Law of New Hampshire, the City of Dover is required to notify the applicant, abutters (including holders of conservation easements), and any professional whose seal is on the plan, of the public hearing by certified mail, return receipt requested. Staff will provide the abutter information, while the applicant must provide accurate contact information for the owner, applicant and professional agents representing the project.

Owner:

TAX MAP	LOT #	PROPERTY OWNER	MAILING ADDRESS

Applicant (if different from owner):

APPLICANT NAME	APPLICANT COMPANY	MAILING ADDRESS

Surveyor and/or Engineer/Professional Agent:

NAME	COMPANY	MAILING ADDRESS

Conservation Easement Holder:

TAX MAP	LOT #	NAME OF EASEMENT HOLDER	MAILING ADDRESS

*Please see attached.

City of Dover, New Hampshire
TDR REVIEW SUBMISSION CHECKLIST

[Revision Date: January 5, 2021]

This Transfer of Development Rights Review Submission Checklist is intended to assist the applicant in the planning process of preparing a TDR Review application for Planning Board action. The size of the project will determine the types of information required for review, therefore, a **pre-application conference** with the Planning Department to determine the list of items that must be completed is strongly encouraged.

If staff indicates the scope of the project requires Technical Review Committee Review, to apply, eight (8) folded copies of the site plan with scale of not less than 1"=50' or 1" =100' for larger site plans, need to be provided, along with payment of plan review fees.

Two weeks prior to Planning Board, three (3) full size and twelve (12) half size (11x17), folded, copies of the plan set and materials, including response to TRC comments, will be due. Abutter/Notice Fees will be invoiced and need to be paid 28 hours prior to the Planning Board meeting.

The applicant is cautioned that this checklist is only a guide and is not intended to be a complete list of all Subdivision/Site plan review requirements. Please refer to the Subdivision/Site Plan Review Regulations for full details.

APPLICANT: Brian Slovenski c/o Bruton & Berube, PLLC File Number: _____

PROJECT TITLE: TDR Plan

PROPERTY LOCATION: 306 Dover Point Road Tax Map: L Lot: 11

	Where/How Provided	Reviewed
1. Completed and signed Application form		
2. Plan Review Fees are provided		
3. Electronic copy of the engineered/surveyed plan layout		
4. Electronic copy of supplementary materials and application		
5. Folded copies of site plan w/scale of not less than 1"=50' or 1"=100' for larger site plans, for TRC. Plans shall contain the following items as appropriate:		
Location map at appropriate scale		
Proposed Project name and title and Planning File #		
Date and scale		
Name and address of owners and/or applicants		
Location and widths of existing & proposed easements & right of ways		
Location and width of existing and proposed access/egress ways		
Existing and proposed buildings and structure locations and access		
Minimum building setbacks or build to lines on all lots		
Existing and proposed stormwater infrastructure/direction		
Neighborhood plan with unit counts		
Proposed landscaping		
Location of parking layout delineating spaces and arrangement; note addressing maximum required spaces		
Location, material and size of existing and proposed pavement area		
Location of solid waste disposal facilities (dumpster, pad and screening, etc.), including required screening		
All applicable Dover Common Site Plan/Subdivision notes		
Provide additional exhibits/technical data determined appropriate by the Planning Board or its staff as required		

REVIEWED BY: _____ DATE_____ TRC DATE_____

MCENEANEY SURVEY ASSOCIATES OF NEW ENGLAND
P.O. BOX 681 DOVER, NH 03820
603-742-0911

DENSITY CALCULATIONS

for

306 DOVER POINT ROAD – DOVER, NH
October 6, 2023

BASE LOT DENSITY

LOT SIZE	MINIMUM LOT SIZE WATERFRONT OVERLAY DISTRICT (3 x MINIMUM LOT AREA IN OVERLAY DISTRICT)	
71,299 SF	3 x 20,000 SF	= 60,000 SF

MULTI-FAMILY DENSITY

LOT SIZE — LOT AREA REQUIRED PER UNIT
(PER FOOT NOTE 7 ON R-20 ZONING TABLE)

71,299 SF ÷ 15,000 SF = (4.75) 4 UNITS

TDR CALCULATION (USE MINIMUM LOT SIZE)

LOT SIZE	71,299 SF
(x .85 ROADS, ETC.)	x .85
	60,604 SF

WETLANDS DEDUCTION

(WETLAND <10% x .85)	51,513 SF	(NET DEVELOPABLE AREA)
(÷ MINIMUM LOT SIZE)	÷ 20,000 SF	
	(2.6)	2 UNITS

BRUTON & BERUBE, PLLC

ATTORNEYS AT LAW

FRANCIS X. BRUTON, III
CATHERINE A. BERUBE
JOSHUA P. LANZETTA

Of Counsel
JAMES H. SCHULTE

601 Central Avenue
Dover, NH 03820
Office - 603.749.4529

Cell - 603.777.0579
josh@brutonlaw.com

November 21, 2023

City of Dover, New Hampshire
Planning Board
288 Central Avenue
Dover, NH 03820

Re:	**Transfer of Development Rights Application**
Applicant:	**Brian Slovenski c/o Bruton & Berube, PLLC**
Owner:	**Brian Slovenski**
MBLU:	**L/11**
Address:	**306 Dover Point Road, Dover, New Hampshire 03820**
Zone:	**R-20**

Dear Planning Board:

The purpose of this letter is to submit the enclosed Transfer of Development Rights Application (the "Application") on behalf of Brian Slovenski (the "Applicant") to construct 6-dwelling units[1] (the "Project") on real property located at MBLU L/11, otherwise identified as 306 Dover Point Road in Dover, New Hampshire (the "Property").

Pursuant to RSA 674:21[2], and Zoning Ordinance of the City of Dover, New Hampshire,[3] the Applicant seeks to transfer development rights ("TDR") under section 170-27.2[4], and respectfully requests the Planning Board (the "Board") review and grant the Application at its meeting on December 12, 2023.

I. ENCLOSED DOCUMENTS

Enclosed please find the following documents:

[1] Dwelling is defined as "[] one or more rooms, designed, occupied, or intended for occupancy as separate living quarters, with cooking, sleeping and sanitary facilities provided within the Dwelling Unit for exclusive use of a single family maintaining a household. Ordinance, Art. II § 170-6.
[2] NH RSA 674:21 (2017) (the "Statute").
[3] Zoning Ordinance, City of Dover, N.H., Chapt. 157 (2023) (the "Ordinance").
[4] Ordinance § 170-27.2, 170-110.

1. Application dated November 20, 2023;

2. Density Calculations drafted by McEneaney Survey Associates of New England dated October 21, 2023; and

3. TDR Plan prepared by McEneaney Survey Associates of New England dated October 20, 2023.

II. PROJECT NARRATIVE

The Applicant, Brian Slovenski, owns approximately 1.64 acres of real property located at Map L, Lot 11 (also identified as 306 Dover Point Road) in Dover, New Hampshire. The Property is in Dover's Low Density Residential (R-20) District, and the immediate neighborhood includes a mix of single family, multi-family, and commercial uses. The Applicant proposes constructing 6-dwelling units on the Property, allocated between 3-structures (illustrated on the Plans) connected to city water and sewer.

Based on the enclosed Density Calculations, the Applicant may apply for 3-TDR credits, however, seeks only 2-TDR credits to complete the Project. Here, the Project is consistent with the master plan, meets all dimensional regulations provided in the City's R-20 regulations, requires no special-permits, and the proposed use is consistent with the surrounding uses found throughout the neighborhood.

IV. RELIEF REQUESTED

For the reasons stated herein the Applicant respectfully requests the ZBA:

1. Approve the Application.

2. Grant all relief necessary to affect the request.

Please do not hesitate to contact me with questions or concerns at josh@brutonlaw.com or 603-749-4529.

Sincerely,

/s/ Josh Lanzetta

Joshua P. Lanzetta, *Esq.*

ABUTTERS LIST
11/21/2023

Re:	**Transfer of Development Rights Application**
Applicant:	**Brian Slovenski c/o Bruton & Berube, PLLC**
Owner:	**Brian Slovenski**
MBLU:	**L/11**
Address:	**306 Dover Point Road, Dover, New Hampshire 03820**
Zone:	**R-20**

APPLICANT:
Brian Slovenski
124 Turtle Pond Road
Lee, NH 03861

ABUTTERS:
L-12
Kuziomko Henry C Tts
Kuziomko 2023 Family Trust
310 Dover Point Road
Dover, NH 03820

L-11-A
Underwood Dover LLC
Po Box 99
Greenland, NH 03840-0099

L-11-B
Gagnon Realty Trust LLC
306 C Dover Point Road
Dover, NH 03820

L-11-C
Robert & Joanne Gifford
306a Dover Point Road
Dover, NH 03820

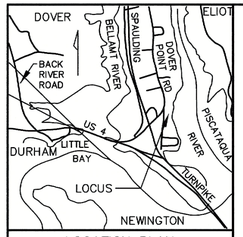
L-63
Charles Constance & sylvia Fosco
301 Dover Point Road
Dover, NH 03820

PROFESSIONALS:
Bruton & Berube, PLLC
Attn: Josh Lanzetta, Esq.
601 Central Avenue
Dover, NH 03820

McEneaney Survey Associates of New England
Attn: Kevin McEneaney
PO Box 681
Dover, NH 03820

TRAN-2023-0005 **306 DOVER POINT ROAD**

Property ID	Location	Owner 1	Owner 2	Owner Address 1	City	State	Zip
L0049-D00000	302 DOVER POINT RD	WELT ANDREW &	WELT KIMBERLY	302 DOVER POINT RD	DOVER	NH	03820-4666
L0063-000000	301 DOVER POINT RD	CONSTANCE CHARLES G &	FOSCO SYLVIA C	301 DOVER POINT RD	DOVER	NH	03820
L0111-A00000	304 DOVER POINT RD	UNDERWOOD DOVER LLC		PO BOX 99	GREENLAND	NH	03840-0099
L0111-B00000	306 C DOVER POINT RD	GAGNON REALTY TRUST LLC		306 C DOVER POINT RD	DOVER	NH	03820
L0111-C00000	306 A DOVER POINT RD	GIFFORD ROBERT L &	GIFFORD JOANNE A	306A DOVER POINT RD	DOVER	NH	03820
L0112-000000	308 310 DOVER POINT RD	KUZIOMKO HENRY C TTS	KUZIOMKO 2023 FAMILY TRUST	310 DOVER POINT RD	DOVER	NH	03820
L0112-A00000	312 DOVER POINT RD	CROTHERS EDGAR R	CROTHERS ANNE S	312 DOVER POINT RD	DOVER	NH	03820
L0111-000000	306 DOVER POINT RD	SLOVENSKI BRIAN		124 TURTLE POND ROAD	LEE	NH	03861
		BRUTON & BERUBE, PLLC	JOSH LANZETTA	601 CENTRAL AVENUE	DOVER	NH	03820
		MCENEANEY SURVEY ASSOCIATES OF NEW ENGLAND		PO BOX 681	DOVER	NH	03820



LOCATION PLAN
(NO SCALE)

No.	Bearing	Distance
L1	N05°08'52"E	23.85'
L2	N07°25'21"E	16.09'
L3	S76°34'39"E	25.00'
L4	S14°52'21"W	16.09'
L5	N69°02'39"W	73.10'
L6	N44°30'39"W	77.92'
L7	N76°34'39"W	18.72'

L / 63
CHARLES G. CONSTANCE
SYLVIA C. FOSCO
301 DOVER POINT ROAD
DOVER, NH 03820
3360 / 943

L / 111A
UNDERWOOD DOVER, LLC
4 FAIRWAY DRIVE
ENGLEWOOD, FL 34223
2189 / 78

L / 111C
ROBERT L. GIFFORD
JOANNE A. GIFFORD
306A DOVER POINT ROAD
DOVER, NH 03820
3074 / 430

L / 111B
FRANK M. LOCKER
DENISE M. WHITTIER
306 C DOVER POINT ROAD
DOVER, NH 03820
3516 / 199

L / 112
HENRY KUZIOMKO
310 DOVER POINT ROAD
DOVER, NH 03820
2917 / 50

DOVER POINT ROAD
{PUBLIC; VARIABLE WIDTH R.O.W.}

PARCEL AREA
71,299 S.F.
1.64 Ac.

BUILDING 1 PROPOSED 2 UNIT BUILDING
BUILDING 2 PROPOSED 3 UNIT BUILDING
BUILDING 3 PROPOSED 1 UNIT BUILDING
GAR. 1
GAR. 2
GAR. 3
GAR. 4
GAR. 5
GRAVEL DRIVE
PROPOSED EDGE OF PAVEMENT (TYP)
ASPHALT DRIVE R.O.W. FOR LOT L/11C
RIGHT OF WAY FOR LOT L/11B SEE REFERENCE PLAN #1
EASEMENT TO PUBLIC SERVICE COMPANY OF NEW HAMPSHIRE S.C.R.D. 4000 / 1
APPROXIMATE LOCATION OF 20' WIDE SEWER EASEMENT
100' DOVER CONSERVATION AREA
250' PROTECTED SHORELAND
SPECIAL FLOOD HAZARD AREA BOUNDARY - ELEVATION 8
HIGHEST OBSERVABLE TIDE LINE (HOTL)
PISCATAQUA RIVER
EBB TIDAL FLOW

S44°30'39"E 79.04'
S69°02'39"E 67.92'
S79°10'38"E 229.73'
N12°34'33"E 234.19'
193.14'
N73°55'25"W 194.41'
N73°55'25"W 189.79'
S16°04'35"W 100.00'
N73°54'18"W 187.07'
S12°53'24"W 134.85'
SURVEY TIE

30"ø WHITE PINE
14"ø HARDWOOD
14"ø HARDWOOD
SMH
UP 1/340
UP 1/341
S.S.(fnd)
I.R.(fnd)
CB
TBM SPIKE IN UP 1/342 ELEV = 36.82

16°15'33"
MAG. OBS. - DATE
NH STATE PLANE NAD 83 - GPS OBS.

LEGEND

S.S.(fnd) – STEEL STAKE FOUND
I.R.(fnd) – IRON ROD FOUND
NHHD – NEW HAMPSHIRE HIGHWAY BOUND
– FIRE HYDRANT
– WATER GATE VALVE
CB – CATCH BASIN
SMH – SEWER MANHOLE
(TYP.) – TYPICAL
S.C.R.D. – STRAFFORD COUNTY REGISTRY OF DEEDS
UP – UTILITY POLE
– EDGE OF PAVEMENT
– SIGN
R.O.W. – RIGHT OF WAY
ELEV. – ELEVATION
S – SEWER LINE
OHU – OVERHEAD UTILITY LINES
UGU – UNDERGROUND UTILITY LINES

REFERENCE PLANS:

1.) PROPOSED DEVELOPMENT – LESTER BATES – DOVER, NEW HAMPSHIRE, PROPERTY LINES – TOPOGRAPHY. SCALE: 1" = 20'; DATED: SEPTEMBER 1965, BY: G.L. DAVIS & ASSOCIATES. RECORDED S.C.R.D. POCKET 11, FOLDER 2, PLAN 17A.

2.) LOT LINE REVISION – DOVER POINT ROAD, DOVER, N.H. FOR MAISE PEARSON 1989 TRUST & FREDERICK III AND PAMELA PEARSON AND FREDERICK PEARSON III AND EDGAR R. & ANNE S. CROTHERS. SCALE: 1" = 20'; DATED: DECEMBER 1999, REVISED THROUGH 2/12/90; BY: NORWAY PLAINS ASSOCIATES, INC. RECORDED S.C.R.D. PLAN 58–21.

3.) STATE OF NEW HAMPSHIRE – STATE HIGHWAY DEPARTMENT – PLAN AND PROFILE OF PROPOSED U.S. PUBLIC WORKS PROJECT NRM 262 EAST SIDE ROAD – FISCAL YEAR 1933. PLANS ON FILE WITH NH D.O.T. FILE: 50966.ROW.MARKUPS AND FILE: P1852.POP.

4.) PLAN OF EASEMENT – BATES – WEED – CITY OF DOVER ENGINEERING DIV. SCALE: 1" = 100'; DATED: NOVEMBER 1976; BY: DOVER ENGINEERING DEPARTMENT. RECORDED S.C.R.D. VOLUME 1011, PAGE 252.

5.) PLAN OF LAND – ESTATE OF MARGARET M. COLEMAN, DOVER, NEW HAMPSHIRE. SCALE: 1" = 20'; DATED: OCTOBER 15, 1958; BY: G.L. DAVIS & ASSOCIATES. RECORDED S.C.R.D. POCKET 8, FOLDER 2, PLAN 27.

NOTES:

1.) OWNER OF RECORD:
BRIAN SLOVENSKI
124 TURTLE POND ROAD
LEE, NEW HAMPSHIRE 03861
S.C.R.D. VOLUME 4753, PAGE 261

2.) L / 111 – DENOTES TAX MAP AND PARCEL NUMBER.

3.) PARCEL AREA:
= 71,299 S.F. / 1.64 Ac.

4.) THE INTENT OF THIS PLAN IS TO DEPICT A 3 BUILDING, 6 UNIT TDR PLAN.

5.) ZONING DISTRICT IS LOW DENSITY RESIDENTIAL (R–20) DISTRICT

DIMENSIONAL REQUIREMENTS:	
MINIMUM LOT SIZE	= 20,000 S.F.
MINIMUM LOT COVERAGE	= 30 PERCENT
MINIMUM FRONTAGE	= 125 FEET
BUILDING SETBACK REQUIREMENTS:	
FRONT BUILD TO LINE	= 20 FEET MINIMUM
	= 35 FEET MAXIMUM
SIDE SETBACK	= 20 FEET
REAR SETBACK	= 30 FEET
MAXIMUM BUILDING HEIGHT	= 35 FEET MAXIMUM
RIVERFRONT RESIDENTIAL OVERLAY DISTRICT:	
FOR AREAS WITHIN 250 FEET OF THE REFERENCE LINE OF ANY TIDAL WATER.	
MINIMUM LOT SIZE	= 3 TIMES STANDARD LOT SIZE
WATER FRONTAGE	= 100 FEET

6.) A PORTION OF THE SUBJECT PARCEL IS LOCATED WITHIN THE SPECIAL FLOOD HAZARD AREAS (SFHAs) SUBJECT TO INUNDATION BY THE 1 PERCENT ANNUAL CHANCE FLOOD, ZONE AE (BASE FLOOD ELEVATIONS DETERMINED, ELEVATION 8); AND AREAS DETERMINED TO BE INSIDE THE 0.2 PERCENT ANNUAL CHANCE FLOODPLAIN, AS SHOWN ON FLOOD INSURANCE RATE MAP, COMMUNITY NUMBER 330145; PANEL 0340; SUFFIX E; MAP NUMBER 33017C0340E; EFFECTIVE DATE SEPTEMBER 30, 2015.

7.) BASIS OF BEARING IS NH STATE PLANE (NAD83) BASED ON GPS OBSERVATION DATED MARCH 28, 2022.
VERTICAL DATUM IS NAVD88 BASED ON GPS OBSERVATION DATED MARCH 28, 2022.
CONTOUR INTERVAL IS TWO (2) FEET.

8.) PROPERTY LINE INFORMATION HAS BEEN OBTAINED FROM A SURVEY PERFORMED BY MCENEANEY SURVEY ASSOCIATES OF NEW ENGLAND ON DURING WITH AN ERROR NOT GREATER THAN 1 IN 10,000.

9.) THIS PLAN SHOWS ONLY THOSE FEATURES THAT WERE VISUALLY APPARENT ON THE DATE OF THE SURVEY. THE ABSENCE OF SUBSURFACE STRUCTURES, UTILITIES, ETC. FROM THIS PLAN, BUT IN EXISTENCE, IS NOT INTENDED OR IMPLIED.

10.) THE SOIL TYPES ON THE SITE ARE:
BzB – BUXTON SILT LOAM, 3 TO 8 PERCENT SLOPES
WdC – WINDSOR LOAMY SAND, 8 TO 15 PERCENT SLOPES
THE SOURCE FOR THE SOIL TYPE DATA IS USDA NRCS WEB SOIL SURVEY
http://websoilsurvey.nrcs.usda.gov/app/WebSoilSurvey.aspx

11.) PORTIONS OF THE PARCEL ARE SUBJECT TO THE STATE OF NEW HAMPSHIRE SHORELINE WATER QUALITY PROTECTION ACT (SWQPA). THOSE AREAS WITHIN 250 FEET OF THE PISCATAQUA RIVER REFERENCE LINE.

12.) THE PARCEL IS SUBJECT TO A TWENTY (20) FOOT WIDE EASEMENT GRANTED TO THE CITY OF DOVER FOR SEWER PURPOSES AS DESCRIBED IN S.C.R.D. VOLUME 1011, PAGE 250.

NO.	DATE	DESCRIPTION	BY	CHK
		REVISIONS		
1	11/15/23	REVISE DRIVE ENTRANCE	KJF	KMM

22–2410	BOUNDARY	22–05	15–20
PROJECT NO	TYPE	FIELDBOOK & PAGES	

"I HEREBY CERTIFY THAT THIS PLAN IS BASED ON AN ACTUAL GROUND SURVEY PERFORMED WITH A TOTAL STATION, BY ME OR THOSE UNDER MY DIRECT SUPERVISION AND THAT, TO THE BEST OF MY KNOWLEDGE AND BELIEF, SAID SURVEY MEETS OR EXCEEDS THE MINIMUM PRECISION REQUIREMENTS FOR SURVEY CLASSIFICATION "U" AS SET FORTH IN TABLE 500.1 OF THE NEW HAMPSHIRE CODE OF ADMINISTRATIVE RULES OF THE BOARD OF LICENSURE FOR LAND SURVEYORS."

TDR PLAN
PREPARED FOR
BRIAN SLOVENSKI
TAX MAP L, LOT No. 11
306 DOVER POINT ROAD
CITY of DOVER
COUNTY of STRAFFORD
STATE of NEW HAMPSHIRE

DRAWN BY: KJF	FILE: 2410\DWGS\22–2410.dwg
SCALE: 1" = 30'	DATE: OCTOBER 20, 2023

30 15 0 15 30 60 90 120

STATE OF NEW HAMPSHIRE – LICENSED LAND SURVEYOR – No. 661 – KEVIN M. McENEANEY – SIGNATURE

McEneaney Survey Associates of NEW ENGLAND
P.O. Box 681 – 24 CHESTNUT STREET
DOVER, NH 03820 (603) 742–0911
SURVEYING – PLANNING – CONSULTING

File: M:\2410\Dwgs\2410 CONCEPT 2.dwg Layout: BOUNDARY PLAN
11/15/2023 13:06:58

Please check out
Capital Improvements Program (nh.gov)
for this year's Capital Improvements Program.

PROPOSED CAPITAL IMPROVEMENTS PLAN

Fiscal Years 2025 - 2030

Submitted by:
J. Michael Joyal, Jr. City Manager

November 29, 2023

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Capital Improvements Program
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Capital Improvements Program
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Capital Improvements Program

J. Michael Joyal, Jr.
City Manager

m.joyal@dover.nh.gov

288 Central Avenue
Dover, New Hampshire 03820-4169

(603) 516-6023
Fax: (603) 516-6049
www.dover.nh.gov

City of Dover, New Hampshire

OFFICE OF THE CITY MANAGER

November 29, 2023

To the Honorable Mayor and Members of the City Council:

I respectfully submit to you a proposed Capital Improvements Program (CIP) for Fiscal Years 2025 through 2030. The CIP is a major City-wide planning effort that takes place at the beginning of each budget cycle for the next fiscal year and includes the projects essential to meeting the immediate and long-term needs of our citizens and business community. This CIP document contains descriptions of major projects to be undertaken and a comprehensive financing plan to fund their implementation drawing from a combination of operating budget, reserve, debt, grant, and reprogramming of previously authorized funds.

The projects identified in this CIP represent the legitimate equipment and infrastructure needs supporting the diverse requirements of our community. In reviewing the projects submitted to me by the various departments, I have attempted to consolidate, prioritize, schedule and subsequently develop a financing plan for only those projects that are considered mandatory to comply with federal or state regulatory requirements and/or essential in fulfilling one or more of the following criteria:

- Protect the health and safety of employees and/or the community at large
- Significantly improve the efficiency of existing services
- Preserve a previous capital investment made by the City
- Significantly reduce future operating costs or increase future operating revenues

In this document, I have proposed a multi-year capital project schedule and developed a financial plan that will support the City's needs by using varied sources of funding that continue our ongoing need to properly ration the use of debt. As noted in past years, the City has made notable progress in weaning itself from the use of debt for regular recurring projects and increasing the funding of capital outlay and reserve funds in the annual operating budget of the General Fund. Again, in the coming years, this Capital Improvements Program proposes to sustain a positive trend of including increased regular, recurring capital maintenance within our annual operating budgets including the ongoing funding and use of capital reserves in order to maintain appropriate levels for a community of our size and character.

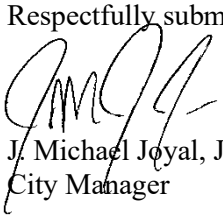
Although this proposed CIP reflects continuing increases in operating funds being allocated for capital needs, it must be emphasized that our financial policies and our tax cap Charter provisions require careful consideration in balancing ongoing program and service costs with the need to adequately maintain and invest in the existing facilities and infrastructure. Continuing use of impact fees for needed infrastructure expansion, targeted user surcharges for existing equipment and facilities

upgrades, and increased emphasis on encouraging and supporting public/private partnerships remains necessary.

As you review the various capital projects and financing proposed to be undertaken over the course of the next six years, please keep in mind that we are stewards of our community charged with identifying and responding to the needs of our community that exist not only today but long into the future. Not only must our planning efforts address the varied needs of our community's residents and businesses but those efforts must be accomplished within the parameters of our financial policies intended to sustain and improve our City's financial condition. With that stated I look forward to working with the Planning Board and the City Council as we work through the review of this year's proposed CIP and subsequently establish our next six year plan for capital projects.

In closing, I wish to acknowledge the efforts of our city staff and Department Heads and their continuing dedication in meeting the needs of our community. In striving to achieve our community's collective vision and direction as communicated by our Mayor, City Council and many citizen boards and commissions, our staff work diligently and efficiently to maintain our facilities and deliver the services that support the quality of life that our community has come to expect and enjoy.

Respectfully submitted,



J. Michael Joyal, Jr.
City Manager

Capital Improvements Program

Introduction

The Capital Improvements Program (CIP) serves as the City's long range planning document for the purchase or construction of capital assets. It reflects the individual projects, how they would be financed according to adopted City Council policy and the impact of the projects on the Property Tax rate and the Water/Sewer rates.

Incorporated into the program are the City Financial Policies adopted by the City Council. The 32 policy goals cover major items from minimum fund balance requirements to City debt limits. The purpose of the policies is to present financial goals the City must achieve and maintain. Achieving and maintaining the policies will benefit the City through controlling debt, better planning, proper financing of capital items and the potential for increasing the City's bond rating.

The premise of the policies as they relate to the CIP is to insure proper financing of capital projects and that all projects should not be debt financed. By avoiding bonding for all projects, the long term costs to the City are reduced.

CIP Project Criteria

In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of $25,000 or more and have a useful life of three years or greater. In addition, the project needs to satisfy at least one of the following:

- Protect the health and safety of employees and/or the community at large
- Significantly improve the efficiency of the existing services
- Preserve a previous capital investment made by the City
- Significantly reduce future operating costs or increase future operating revenues

Financing Criteria

Once a project qualifies, financing is analyzed using the following criteria:

Debt Financed

Purchase of assets of $250,000 or more, nonrecurring within a five year period, are recommended for debt financing. This includes design costs for projects even when the costs occur a year earlier. The project must also have a useful life of five years or greater. The City issues tax exempt debt (in most instances) to finance the projects and the principal and interest are paid over the useful life of the asset. The purpose of debt financing is to avoid an outright purchase of the asset where the impact would be too great for one budget period. The analysis includes 5, 10, 15 and 20 year amortization (level principal payments) of debt financed projects based upon the estimated service life of the asset being debt financed.

Capital Improvements Program

Reserve Trust Financed

Purchase of assets over $25,000, recurring or not, may be acquired with Reserve Trust Funds. Reserve Trusts can be established for a specific item or a type of item. The City has the following Reserve Trust funds that can be used for capital needs, one each for the Water, Sewer, and General Funds for infastructure and equipment, Transportation Reserve, School Facilities Reserve, Cemetery Maintenance Reserve, Parks/Playground Improvements Reserve, Police Facilities Reserve, Fire & Rescue Facilities Reserve, Recreation Facilities Reserve, and an Arena Improvements Reserve . These are general in nature as to type of item and restricted to items identified within the CIP.

Grant Financed

Purchase of assets over $25,000 may be partially or wholly funded by grants from the State or Federal government. The grant amount only is reflected in this section and the local share, if any, is reflected in the appropriate financing section. Except for the City's share, State administered projects are not reflected within the CIP.

Existing Funds Financed

After the CIP projects are submitted and compiled, any items that can be financed with existing funds are identified. This could be any funds available from savings from another project or other source of funds. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.

Operating Budget Financed

Purchase of assets of less than $250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. A $300,000 appropriation in the General Fund has an $.05 tax rate impact or 0.3% (three tenths of one percent). Annual programs, whether over $250,000 or not, are best suited for operating budget financing due to the ongoing nature of the program. A general rule of thumb is recurring items continually purchased with debt financing will result in a annual debt service costs of 130% to 150% of the purchase price of item's initial cost, depending on rates and term. Thus, to continually bond for a recurring project will result in debt service costs higher than the annual amount being bonded for the project.

Economic and Financial Condition

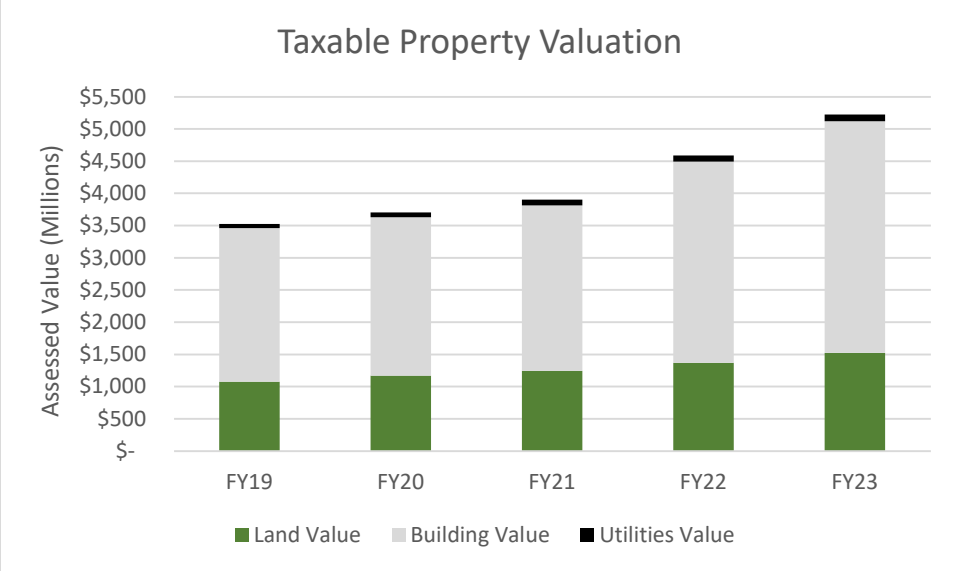
Economic Conditions

As of summer 2023 economic conditions in Dover have largely recovered from the COVID-19 pandemic. Many factors have returned to pre-pandemic levels, including low unemployment, high demand for housing, and a strong focus on staffing retention and attraction from all sectors. Inflationary pressures and rising interest rates have negatively impacted household expenditures and some individual business operations, but overall performance continues to be strong.

Taxable Property Values

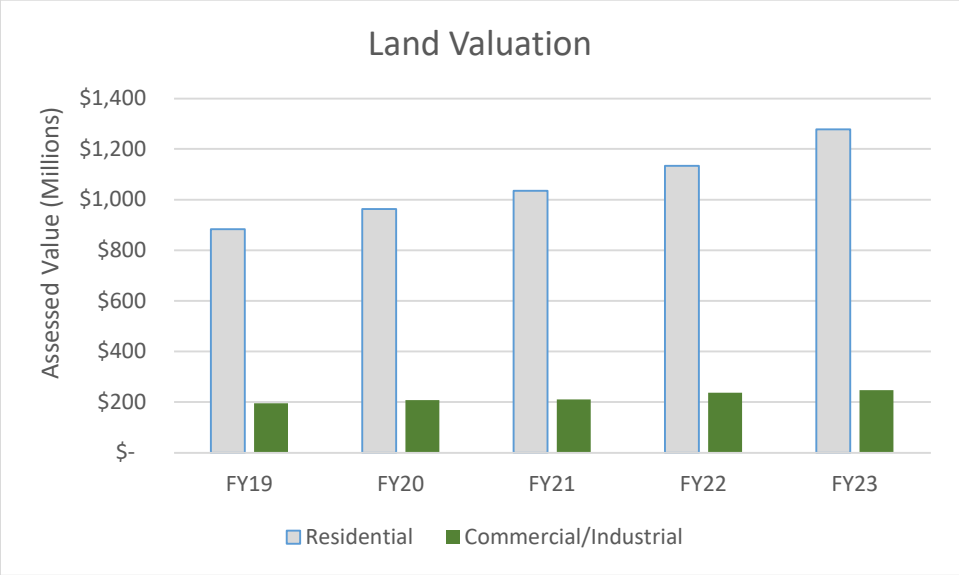
The total assessed valuation of taxable property in Dover continues to grow from year to year. Breaking this valuation into the component values of the land and any buildings or other improvements can provide some insight into the influence of new development or changes in market demand on this trend. Because seacoast New Hampshire is fully incorporated (i.e. municipalities are not able to annex additional land), the total land area of Dover is constrained. While land can be added to or removed from the tax rolls (e.g. through sale or purchase of land by the City), the net decrease in taxable land from FY2019 to FY2023 was only 28.2 acres, or roughly 0.2 percent of taxable land. Trends from FY2019 through FY2023 reflect strong market demand for property in Dover puncuated by ongoing development in all sectors (values not adjusted for inflation):

- The total assessed value of taxable property in Dover increased by 13.8 percent in FY2023 to a total of $5.2 billion.

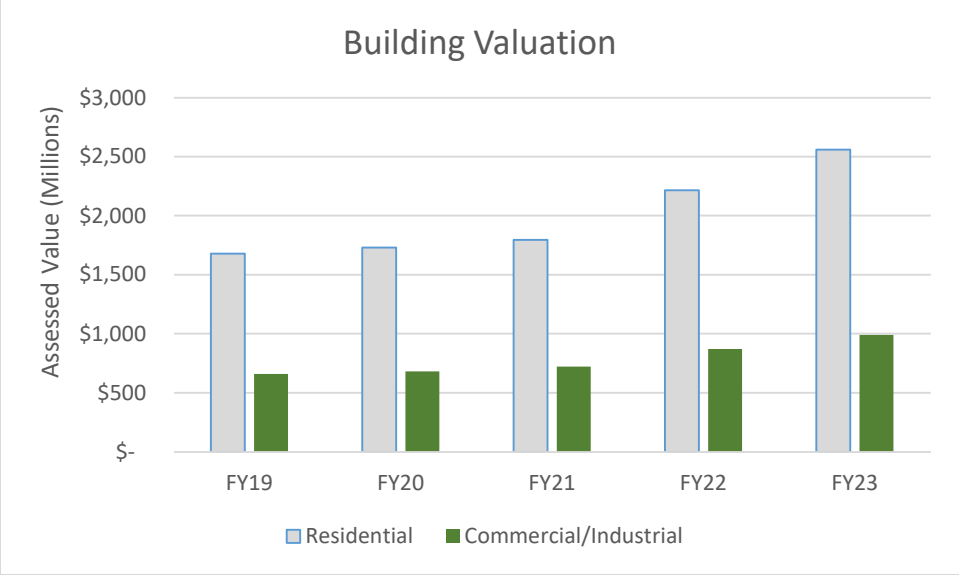


Economic and Financial Condition

- The total assessed value of land in Dover grew by 11.2 percent in FY2023 to a total of $1.5 billion. This increase was driven by 12.7 percent growth in the value of residential land, compared to a 4.2 percent increase in the value of commercial/industrial land.



- The assessed value of all buildings grew by 15.2 percent in FY2023 to nearly $3.6 billion, including 15.2 percent growth in the value of residential buildings and 13.8 percent growth for commercial/industrial buildings.



Economic and Financial Condition

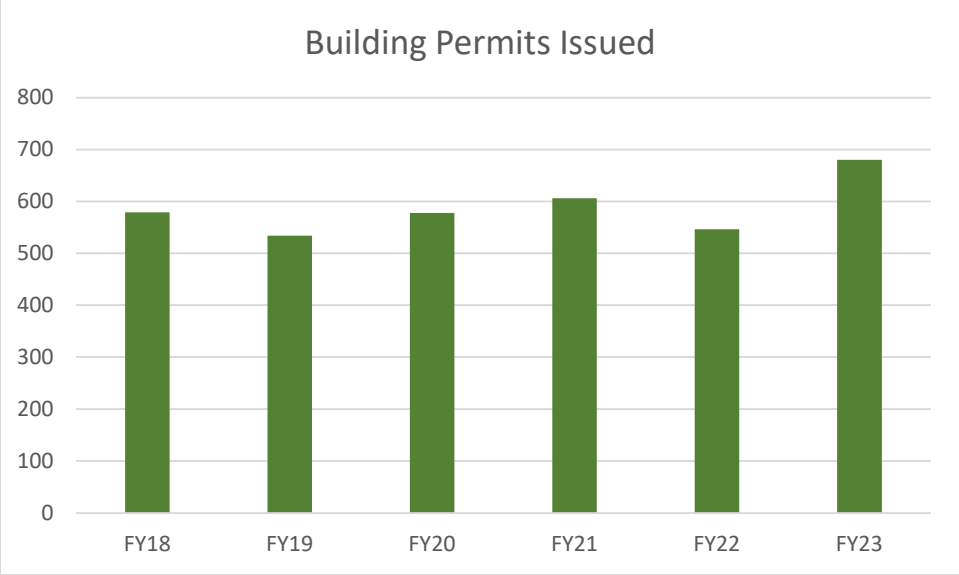
Development Trends

While the construction industry in Dover has faced many of the same challenges that have occurred on a nation-wide scale, overall trends in permit applications show signs for optimism. Labor shortages, supply chain disruptions, and rising costs of materials have increased both the duration and cost of many projects. While inflationary pressures have subsided somewhat in 2023, rising interest rates have increased the cost of project financing. Despite these trends, Dover continues to see new site plan and building permit activity comparable to recent levels:

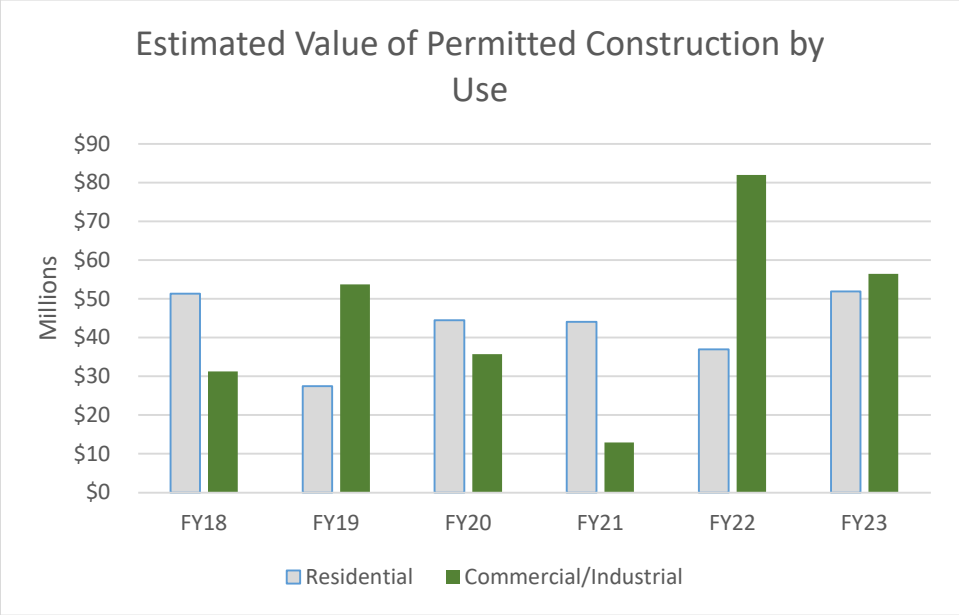
- FY2022 saw a dramatic increase in the number of approved site plan applications, and new residential units and commercial floor area requested by these permits. This increase likely includes projects that were delayed by physical distancing requirements, but may also reflect the low interest rates and availability of federal CARES or ARPA funding programs.

Planning Board Development Approvals						
Category	FY18	FY19	FY20	FY21	FY22	FY23
Site Plans Approved	8	10	11	12	21	14
Housing Units Approved	228	394	242	316	976	185
Commercial Sq. Ft. Approved	64,397	45,488	87,167	153,536	183,497	125,022

- The total number of building permits issued shows more natural variation, with the largest increase coming in FY2023. This could be due to a larger number of permits for small projects balancing out the numbers and the natural progression of projects with site plan approval in FY2022 needing additional time to secure building permits.



- Building permit figures for the value of the permitted construction activities show a more nuanced pattern. Total commercial/industrial construction (both new construction and alterations) saw the same spike in FY2022 as demonstrated in the planning board approvals, while estimates for residential construction show more natural variation from year to year comparable to the number of permits issued.



- Notable projects include:
  - Residential and mixed use projects on Cataract Avenue and at 47 Chestnut Street have yet to begin construction despite receiving planning board approval in FY2022.
  - Another mixed-use project on Third Street recently completed demolition of the existing building, but has not yet begun construction of the proposed development.
  - Construction is ongoing at the Old Courthouse, between First and Second Street. The mixed use project is anticipated to be complete in early 2024.
  - The City began public site work and infrastructure improvements related to the Cochecho Waterfront Development in 2023. Private development of approximately 400 residential units and 27,000 square feet of non-residential construction is anticipated to begin in 2024.
  - Brueckner Group USA opened its new North American headquarters on Education Way in spring 2023. Northeast Credit Union announced in 2023 that it would renovate an existing building at 100 Education Way to be its new headquarters; the project received site plan approval in 2023 and renovations are under way.

Economic and Financial Condition

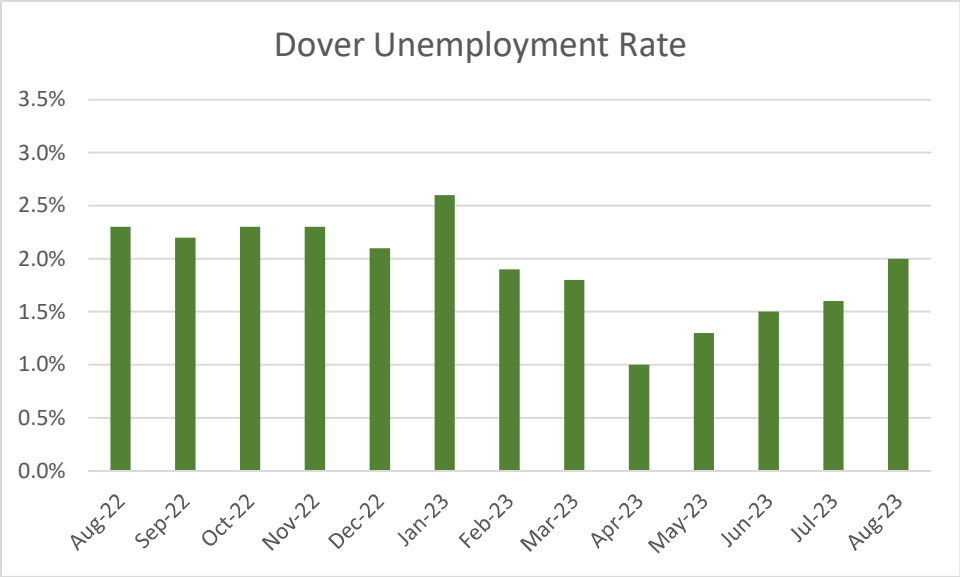
Dover Business and Industrial Development Authority Activity

The Dover Business and Industrial Development Authority (DBIDA) continues to attract users for Enterprise Park. 2022 saw several new projects receive approvals or proceed with construction (Index Packaging; American Durafilm; Weave Filtration; and Q, LLC). Three projects within Enterprise Park have experienced delays in closing or acquiring permits due to contractor lead times or problems arising from the project design, but all three are currently expected to move forward with permitting by 2024.

Activity by the Office of Business Development continues to support local business retention and expansion.

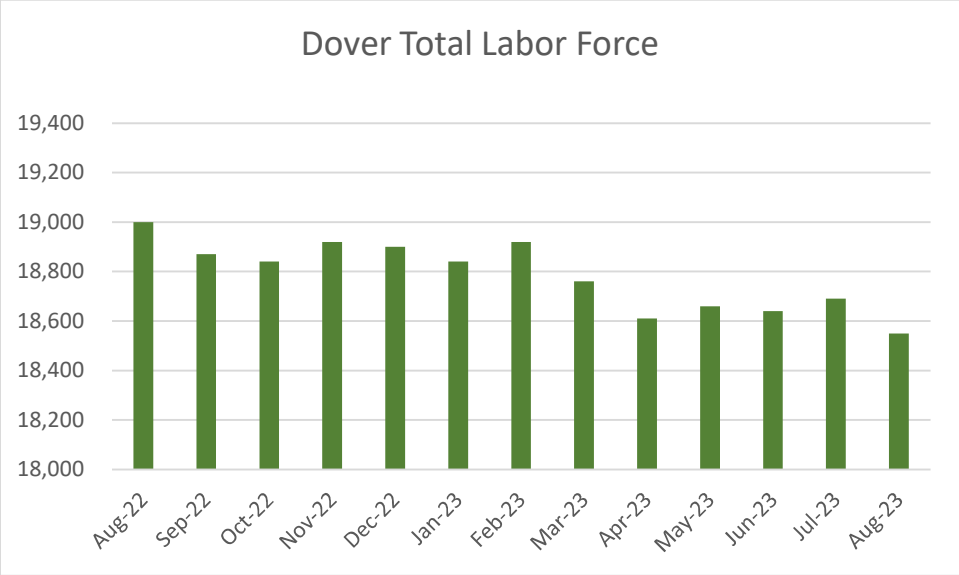
Employment

Unemployment figures for Dover have returned to pre-pandemic trends featuring unemployment rates well below the state and national averages. As a result, staffing retention and attraction is a primary concern in virtually all sectors.



Economic and Financial Condition

- Dover's total labor force has shown declines, with some allowance for seasonal variation, over the course of the past year.



- Liberty Mutual announced in February 2023 that it would be closing its facilities at 100 and 150 Liberty Way before the end of the year. The company cited the prevalence of remote work as the primary reason for consolidating its operations. The company has reported that all in-office operations will be transferred to the Portsmouth office, and no layoffs are anticipated with the possible exception of an unknown number of facilities personnel. Liberty Mutual is currently seeking a buyer for the site, which is assessed at roughly $69.7M. With over 500,000 square feet of existing commercial space and additional development opportunities on the 200-acre parcel, the site presents an opportunity for adaptive reuse and additional infill development.

Financial Condition

The liquidity of the General, Water and Sewer Funds is good and continues to show a favorable trend. This is based on the quick ratio which is a measure of current assets (excluding inventories) divided by current liabilities. The General Fund had a quick ratio of 1.92, with Water and Sewer Funds of 1.81 and 2.85, respectively. A ratio of 1 is considered satisfactory.

The amount of debt incurred by the City remains below the State statutory limits as set forth in RSA 33:4-a for the City and School District, and RSA 33:5-a for the Water Fund. There is no statutory debt limit for the Sewer Fund. The State statutory limit for the City is 3% of Base valuation as determined by the New Hampshire Department of Revenue Administration (NH DRA), the statutory limit for the School District is 7% of Base valuation as determined by NH DRA, and the statutory limit for the Water Fund is 10% of base valuation as determined by NH DRA. As of June 30, 2023 the City had utilized 35.0% of its

statutory debt limit, the School District utilized 19.9% of its statutory debt limit, and the Water Fund had utilized 8.4% of its statutory debt limit.

The City Council established self-imposed policy limits that are significantly lower than those set by State statute. As of June 30, 2023 the percent of the City's more conservative debt policy used was 53.8%, the School District is at 71.0% of the City Council self-imposed policy limit as a result of debt financing the new high school. General Fund net debt per capita is at $4,300. The General Fund's net debt to equalized value is 2.3%. The General Fund's net debt service as a percent of budget is 8.3%. This measure is within the 10% limit recommended by policy, it is partially as a result of a higher rate of debt pay down resulting in a favorable reduction in the cost for debt and structuring the debt repayment incurred for the new high school at a steady level each year to provide budget stability.

The Water fund is at 168.6% of the City Council self-imposed policy limit. The Sewer fund remained within the City Council self-imposed policy limits with 25.2% being utilized. Net debt service to budget in the Water Fund is 32.6% and within the Sewer Fund is 22.8%, which is within the 40% set by policy.

The real estate sales activity in Dover for FY2023 was 810 transactions a decrease of 249 for FY2022. This decrease in activity was due primarily to the limited inventory available in Dover during the year. This level of activity represents transfers of 7.7% of taxable parcels during FY2023, a decrease of 2.5% over the FY2022 level of 10.2%. In conjunction with this activity, the number of taxable parcels increased from 10,365 in FY2022 to 10,454 in FY2023, a less than 1% increase. The volume of taxable parcels in combination with an increase of property values has resulted in the estimated equalized property value per capita changing from $150,610 for FY2022 to $170,878 in FY2023, an increase of 13.4% for fiscal year 2023.

The percentage of uncollected taxes for the current tax levy at the end of fiscal year 2023 was 2.0%, the actual amount changed from $1.7 million to $2.0 million. There were 179 parcels from the current tax levy with outstanding taxes that had a lien placed, more than 171 for fiscal year 2022. The actual amount of the lien increased from $714,432 to $849,545.

The number of motor vehicle registrations has decreased with 34,262 in FY2023 as compared to 33,737 in FY2022. The number of building permits increased from 546 in FY2022 to 680 in FY2023, and the average permit value decreased from $158,491 to $154,052.

Economic and Financial Condition

Condition Summary

The majority of the City's economic and financial indicators have shown stability and growth over the past year, returning to pre-pandemic levels. Changes in indicators continue to be monitored and actions taken to preserve the City's economic and financial position. Current measures and trends at the local level suggest a level of positive economic and financial activity continuing during the near term, with anticipation of a consistent up-turn occurring over the longer term.

The financial positions of the major funds of the City are considered healthy. Proactive financial management efforts continue to focus on maintaining adequate reserves in all of the City's major funds, invest in capital needs of the community, while simultaneously prioritizing funding and preserving core municipal services.

The City is regularly monitoring trends as the affects of the national and regional economy impact Dover's citizens and business community. The City continues to assess the ongoing impacts of the post pandemic inflationary pressures and implement programmatic changes to assist citizens and the business community.

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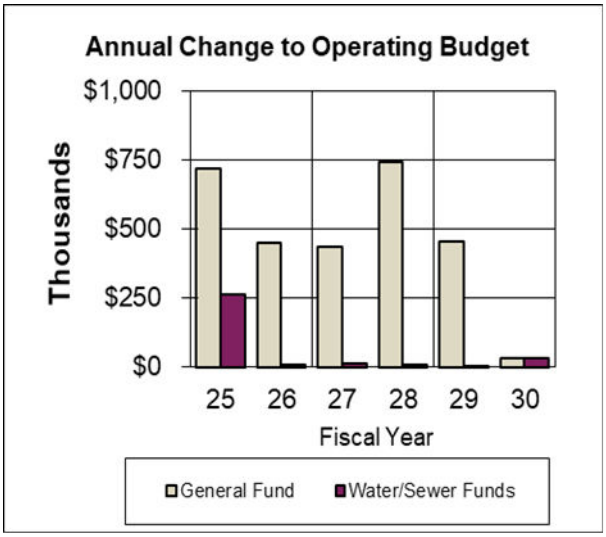
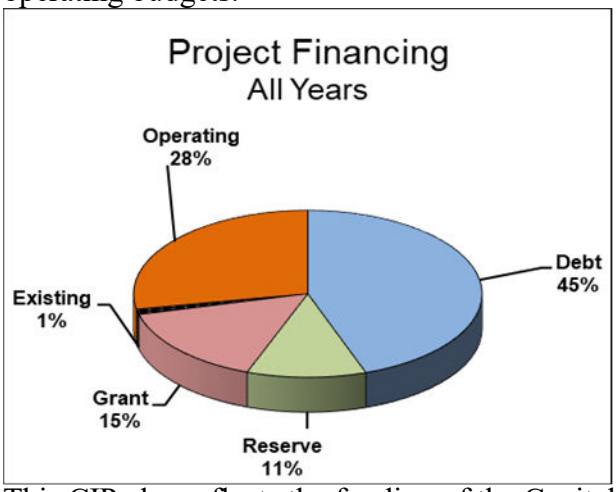
Capital Improvements Program

Policy Issues

The City Financial Policies contain a policy issue regarding the manner in which the City finances its projects. Certain projects, due to their nature, are better suited to outright purchase out of the operating budgets. Certain credit rating agencies also view 3 – 5% of annual appropriations for capital outlay as beneficial, saving interest expense and providing flexibility to absorb additional long term debt service, if necessary, to minimize budgetary impact.



In FY2024 the City's General Fund percent of capital outlay to its portion of appropriations is 8.3%. In an effort to shift away from debt financing particular capital purchases in the FY24 budget, capital outlay was increased by $117,061, from $4,750,439 in FY23 to $4,867,500 in FY24. Recurring projects continually debt financed will result in annual debt service costs of about ***151% of the actual recurring amount***. Thus the tax rate is impacted by a higher amount for debt service than if full principal amount were added to the budget. This CIP continues to attempt to wean the City from debt financing of these types of projects over the course of the 6 years. In the first year the annual budget financing for the General Fund Capital Reserve reflects $1,575,000 and increases each subsequent year of the CIP to $2,175,000 in FY30. The CIP reflects operating budget financing of $2.5 million in FY25 for General Street Improvements and increases this amount annually based on historical trends for asphalt costs. The CIP reflects no debt financing for General Street Improvements. The CIP proposes to fund Police cruisers and the majority of Fire/Rescue equipment through the use of capital reserve funds. The goal is to reduce the amount of debt the City would issue, thus reducing the City's carrying costs. Certain projects are recommended for inclusion within an operating budget due to the project's smaller dollar amount or its recurring nature. There will be an impact to the rates involved due to these projects being within the respective department's operating budgets.



The purpose of the City Financial Policies is to give guidance to the City Council on parameters of debt burden when making debt authorizations. These parameters, and other measures, give the City Council and administrators alike the ability to weigh the impacts of debt to policy limits, debt service to budget, paydown of debt in 10 years, debt per capita, debt ratio to equalized value, etc. These are the measures of affordability by which debt should be approved and at what level, not some arbitrary debt retirement number.

This CIP also reflects the funding of the Capital Reserve Fund for infrastructure and equipment for the General Fund. Capital Reserves are a savings mechanism for municipalities. By

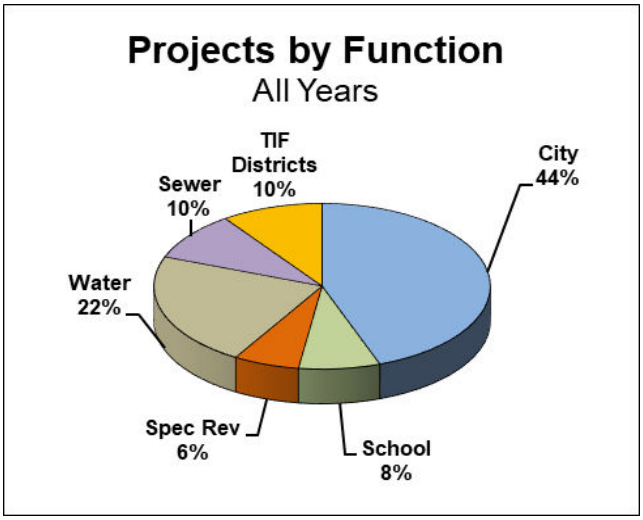
appropriating funds and placing them in reserve, the funds earn interest and help to mitigate long term borrowing needs. In addition, raising a set amount each year evens out the impact to the tax rate for larger purchases. The funding for a project remains available even in tight budget years.

Major Projects

Listed below are projects with six year totals of $1 million or more, regardless of financing source. These major projects make up 90.2% of the entire CIP.

Major Projects	2025	2026	2027	2028	2029	2030	Total
Transfer to Capital Reserve - Infrastructure & Equip	1,575,000	1,725,000	1,955,000	2,025,000	2,175,000	2,275,000	11,730,000
Transfer to Capital Reserve - Cemetery	150,000	175,000	200,000	225,000	250,000	275,000	1,275,000
Chapel Restoration	250,000			1,850,000			2,100,000
Ambulance Replacement	450,000		525,000		613,000		1,588,000
Facilities Renoovations	125,000			500,000		450,000	1,075,000
Pumper/Quint Replacement		1,400,000					1,400,000
Heavy Rescue Replacement			1,400,000				1,400,000
Aerial Platform Replacement				2,800,000			2,800,000
Bridge Improvements	250,000	250,000	250,000	300,000	350,000	400,000	1,800,000
Drainage System Improvements	350,000	400,000	450,000	500,000	550,000	600,000	2,850,000
General Streets Improvements	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	3,081,189	16,798,097
General Sidewalk Improvements	137,000	200,000	250,000	300,000	350,000	400,000	1,637,000
PW Heavy Equipment	550,000	600,000	650,000	700,000	750,000	800,000	4,050,000
Retaining Wall - Portland Avenue	600,000	500,000					1,100,000
Street Reconstruction - Fifth/Grove	1,600,000	2,400,000					4,000,000
Street Reconstruction - Lower Central Avenue		4,000,000	800,000	800,000	1,550,000		7,150,000
Street Reconstruction - Oak Street (Former Oak St. Bridge)		8,000,000					8,000,000
Culvert Reconstruction - Portland Avenue			600,000	1,250,000			1,850,000
Community Trail Phase IV-B & Phase V	500,000	500,000			600,000	1,000,000	2,600,000
Outdoor Pool Improvements	2,000,000						2,000,000
Library Facility Upgrade	2,300,000	2,400,000	2,000,000				6,700,000
Total City	13,369,513	25,183,814	11,819,166	14,098,733	10,150,682	9,281,189	83,903,097
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Information Technology Replacement and Upgrade	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000
DHS Equip Storage, Bleacher, Turf/Track Replacement	2,500,000						2,500,000
Garrison Elementary School Renovations		6,500,000					6,500,000
DHS Solar Panel Purchase		600,000	100,000	100,000	200,000		1,000,000
Total School	3,235,000	7,835,000	835,000	835,000	935,000	735,000	14,410,000
Total General Fund	16,604,513	33,018,814	12,654,166	14,933,733	11,085,682	10,016,189	98,313,097
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
McConnell Center Building Improvements	10,000	266,500	300,000	200,000	200,000	200,000	1,176,500
Parking Facility - Downtown			8,100,000				8,100,000
Enterprise Park Road						1,216,655	1,216,655
Street Reconstruction Henry Law Avenue/River Street		3,300,000	3,300,000				6,600,000
Park Improvements - Waterfront		100,000	2,000,000				2,100,000
Downtown Pedestrian Improvements						12,000,000	12,000,000
Total Special Revenue	260,000	3,916,500	13,950,000	450,000	450,000	13,666,655	32,693,155
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Main Replacement - City Wide	175,479	182,498	189,798	197,390	205,286	213,497	1,163,948
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	200,000	1,075,000
Rehabilitate Garrison Hill Water Storage Tank	80,000	1,600,000	420,000				2,100,000
Water Main Replacement - Elliot Park	1,000,000						1,000,000
New Supply Source Development		300,000	4,000,000	4,000,000			8,300,000
Water Main Replacement - Central Avenue			300,000	5,700,000			6,000,000
Water Main - Littleworth, Columbus, French Cross			2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
Water Main Replacement - Lower Central Avenue			1,920,000				1,920,000
Well Upgrades - Hughes Well			2,000,000	2,000,000	1,000,000		5,000,000
Water Main Replacement - Littleworth Road						7,300,000	7,300,000
Total Water Fund	1,930,479	2,757,498	11,504,798	14,572,390	3,880,286	10,213,497	44,858,948
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Sewer Main Replacements - City Wide	175,475	182,494	189,794	197,386	205,281	213,492	1,163,922
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
Phase C Inflow & Infiltration Removal	1,000,000						1,000,000
Sewer Main Replacement - Court/Union	800,000	600,000					1,400,000
Pump Station Upgrade - Charles Street		900,000	600,000				1,500,000
WWTP - Capacity Upgrades, Treatment		300,000	1,200,000	1,800,000	1,785,000	1,680,000	6,765,000
Total Sewer Fund	3,175,475	3,182,494	3,189,794	3,197,386	3,190,281	3,093,492	19,028,922
Total Major Projects	21,970,467	42,875,306	41,298,758	33,153,509	18,606,249	36,989,833	194,894,122

Capital Improvements Program

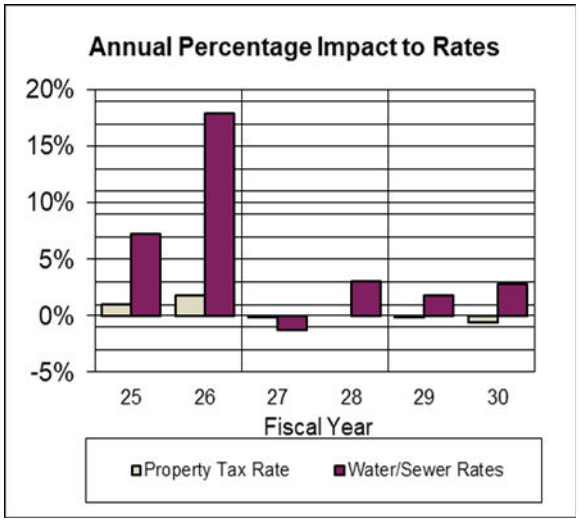


The graph shows the breakout of all years of the CIP projects by major function regardless of financing.

Rate Impacts

Projects that are financed either by debt financing (long term bonds) or operating budgets have an impact to the respective rates of their funds. In the case of the General Fund projects, the impact is to the property tax rate. Based on the estimated assessed value for each year, the rate would increase $0.20 per $1,000 of assessed value for Fiscal Year 2025 and a cumulative increase of $0.38 by FY2030. This is an annual increase of 0.33% over the FY2024 estimated tax rate.

For Water and Sewer Fund projects, the Water and Sewer User Fees are impacted. This CIP reflects a combined Water and Sewer User Fee increase to the rates of $1.22 per one hundred cubic feet of water consumption for Fiscal Year 2025 and a cumulative increase of $5.85 by FY2030. This is an annual increase of 5.09% over the FY2024 combined rate.



The debt financing model used in this analysis makes assumptions on the timing of issuing debt. All CIP projects to be financed with debt are assumed to have a half-year interest payment in the first year and the first full principal and interest payment the following year. This results from the first year being financed either with short term notes (Bond Anticipation Notes or BANs) or a bond issued in the first or second quarter of the ensuing fiscal year. As a result, the impact to rates for a project in Year 1 is mainly in Year 2 of the CIP. Year 1 will only reflect a half-year of interest expense for a project and/or the full principal and interest of any projects being bonded that are already authorized. The City has traditionally issued long term debt so principal payments fall on June 15th and December 15th of each year. This places the disbursement of cash for debt service at a time after taxes have been collected, decreasing short term borrowing and increasing investment income. The City plans to issue bonds in FY2025 and will appropriately budget debt service within the FY2025 budget.

Capital Improvements Program - FY2025-2030
Net Financial Impact to Property Tax and User Fee Rates
Debt and Operating Budget Financed Projects

Estimated Property Tax Rate Change						
City	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**
Operating Bdgt	0.12	0.07	0.07	0.11	0.07	-
Debt Financed	-	0.14	(0.03)	(0.08)	(0.05)	(0.07)
Change by Year	0.12	0.21	0.04	0.03	0.02	(0.07)
% Chng Comb	0.60%	1.11%	0.21%	0.16%	0.10%	-0.36%
School						
Operating Bdgt	0.02	-	-	-	-	-
Debt Financed	0.06	0.12	(0.06)	(0.03)	(0.03)	(0.05)
Change by Year	0.08	0.12	(0.06)	(0.03)	(0.03)	(0.05)
% Chng Comb	0.40%	0.63%	-0.31%	-0.16%	-0.16%	-0.26%
Combined						
Operating Bdgt	0.14	0.07	0.07	0.11	0.07	-
Debt Financed	0.06	0.26	(0.09)	(0.11)	(0.08)	(0.12)
Change by Year	0.20	0.33	(0.02)	0.00	(0.01)	(0.12)
% Chng Comb	1.01%	1.74%	-0.10%	0.00%	-0.05%	-0.62%
Est. Tax Rate	**18.96**	**19.29**	**19.27**	**19.27**	**19.26**	**19.14**

Estimated Rate reflects the impact of the CIP only.
Amounts represent annual change to Tax Rate based on FY24 estimate of $18.76 per $1,000 of assessed value. % Change reflects the annual change to the total rate.

Water & Sewer User Fee Rate Change						
Water	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**
Operating Bdgt	(0.05)	-	-	-	-	0.02
Debt Financed	0.54	1.95	(0.70)	0.70	0.28	0.45
Change by Year	0.49	1.95	(0.70)	0.70	0.28	0.47
% Chng Comb	2.91%	10.79%	-3.28%	3.33%	1.29%	2.13%
Water Rate	**7.08**	**9.03**	**8.33**	**9.03**	**9.31**	**9.78**
Sewer						
Operating Bdgt	0.33	0.01	0.01	0.01	-	-
Debt Financed	0.40	1.28	0.43	(0.07)	0.10	0.16
Change by Year	0.73	1.29	0.44	(0.06)	0.10	0.16
% Chng Comb	4.33%	7.14%	2.06%	-0.29%	0.46%	0.72%
Sewer Rate	**10.99**	**12.28**	**12.72**	**12.66**	**12.76**	**12.92**
Combined						
Operating Bdgt	0.28	0.01	0.01	0.01	-	0.02
Debt Financed	0.94	3.23	(0.27)	0.63	0.38	0.61
Change by Year	1.22	3.24	(0.26)	0.64	0.38	0.63
% Chng Comb	7.24%	17.93%	-1.22%	3.04%	1.75%	2.85%
Combined Rate	**18.07**	**21.31**	**21.05**	**21.69**	**22.07**	**22.70**

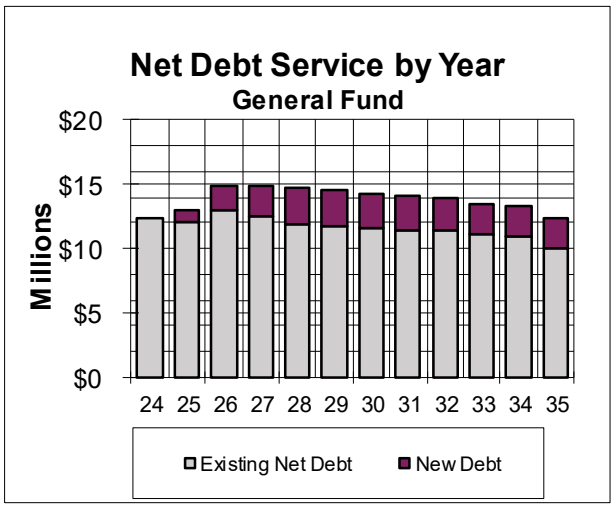
Estimated Rate reflects the impact of the CIP only. Other budget adjustments will vary rate.
Amounts represent annual change to User Fees. Fees apply to 100 CF of water consumption.
FY24 Water Fee - $6.59 Sewer Fee - $10.26 Combined - $16.85
100 Cubic Feet = 748 Gallons

Combined cost/gallon	$0.024	$0.028	$0.028	$0.029	$0.030	$0.030

Capital Improvements Program

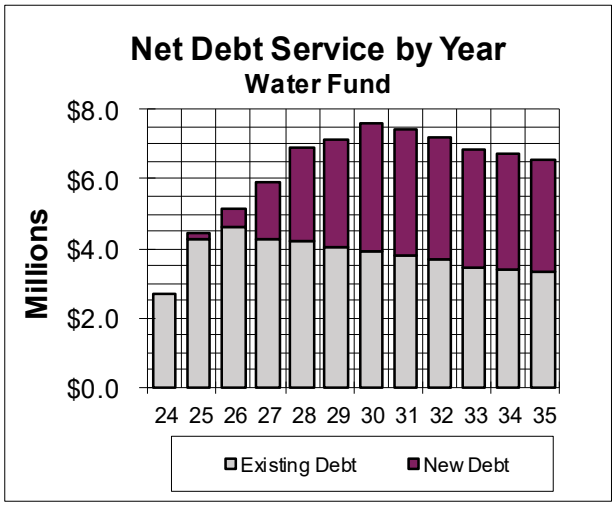
Debt Service

Debt service is the payment of principal and interest. In most cases, the principal is paid once a year and the interest paid twice a year. Net debt service is that portion of principal and interest paid by local revenues.



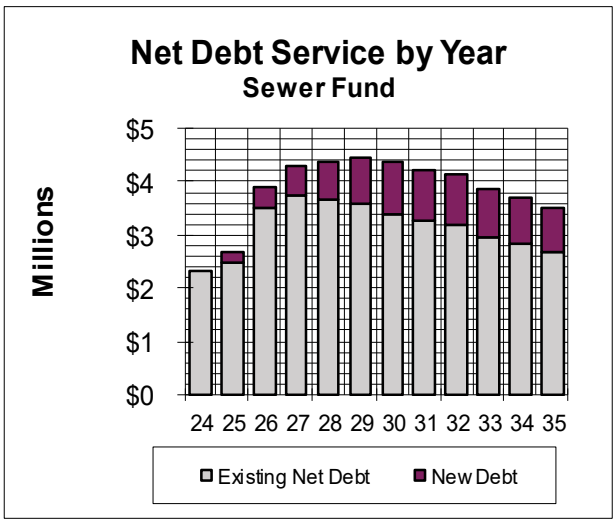
General Fund

Net debt service in the General Fund under the proposed CIP will grow from $12.3 million in FY24 to $14.2 million in FY30. This represents an annual net debt service increase of 2.36% from FY24.



Water Fund

Net debt service will grow from about $2.3 million in FY24 to about $7.7 million in FY30. This represents a 22.11% annual increase from FY24.



Sewer Fund

Net debt service increases from about $2.3 million in FY24 to about $4.3 million in FY30. This represents a 11.09% annual increase from FY24.

Capital Improvements Program

Legal and Policy Debt Limits

The State of New Hampshire, through RSAs 33:4-a and 33:5-a, sets the legal amount of debt a City may have outstanding at any one time. There are three such limits covering municipalities, schools and water utilities.

The limits are based on the locally assessed valuation for property taxation purposes as equalized to market value by the N.H. Department of Revenue Administration. The equalized value for debt purposes is then multiplied by the statutory percentages to achieve the legal debt limits. The percentages used for each limit are 3% for municipalities, 7% for schools and 10% for water utilities. Bonds for sewer projects are exempt from any debt limit.

The CIP assumes bonds issued for Tolend Road Landfill Closure are exempt from the City's debt limit and will be State guaranteed, upon approval by Governor and Council (RSA 33:3-e & f). A fourth limit applies to existing and authorized debt of the Dover Business and Industrial Development Authority (DBIDA) and was set by special legislation at $5 million. Any newly authorized debt of DIBDA will be covered by RSA 162 which was adopted by the City Council in 2004. The debt limit for projects authorized under this RSA is 8% of the most recent assessed valuation.

In addition to the statutory limits, the policy goals of the City recommend additional restrictions based on the statutory limits. The City policies recommend a limit for each area to a percent of their statutory limit as follows: City 65%, School 28%, Water 10%. In addition, the City's policies restrict the Sewer Fund to 1.5% of equalized assessed value.

City debt remains within the statutory limit, reaching a maximum level of 33.8% of the limit in FY2024. School debt remains within the statutory limit, reaching a maximum level of 18.9% of the limit in FY2025. Based on the proposed CIP, it is estimated that City debt will be at 52.1% of the policy limit in FY2024. This is mainly due to debt for the Broadway railroad culvert, and proposed road reconstruction projects. It is estimated the School debt will be at 67.6% of the recommended policy limit in FY2025 mainly due to existing debt for the new High School/CTC, proposed DHS Turf/Track Replacement and proposed Garrison School Renovations project. These estimates are based on projecting an equalized value for the City.

The Water Fund is within the statutory limit, reaching a maximum level of 9.9% of the limit in FY2029. Based on the proposed CIP, it is estimated that the Water Fund will be at 99.5% of the recommended policy limit in FY2029. This is due to the Water System Facilities Upgrade project debt approved in prior years' CIP, Water Main Replacement projects, New Water Storage Tank and New Supply Source development. The Sewer Fund is within the policy limit, reaching a maximum level of 42.6% of the limit in FY2025. There is no statutory limit for the Sewer Fund. The Sewer Fund has bonding capacity remaining, due to the large federal aid assistance on the debt for the 2015 River Street Pump Station upgrade. The Sewer Fund also receives state aid assistance on the debt for WWTP Sludge Dewatering Upgrade, WWTP MLE Conversion project, Richardson Drive Sewer, Keating/Birchwood Sewer and Varney Brook Pump Station Upgrade. The Water and Sewer Funds are able to finance some projects through the use of capital reserve funds, thus avoiding bonding.

City of Dover
Capital Improvements Program - FY2025-2030
Debt Limits - Statutory and City Policy Levels

City Estimated Legal Debt Limits			
FY End	Statutory 3.0% EAV	Policy 65% of State	Outstanding Debt
2024	196,460,627	127,699,408	66,475,496
2025	198,425,232	128,976,401	59,888,087
2026	200,409,483	130,266,164	47,679,445
2027	202,413,579	131,568,826	48,807,610
2028	204,437,715	132,884,515	46,728,228
2029	206,482,092	134,213,360	42,830,836
2030	208,546,914	135,555,494	39,022,428

School Estimated Legal Debt Limits			
FY End	Statutory 7.0% EAV	Policy 28% of State	Outstanding Debt
2024	458,408,129	128,354,276	85,143,325
2025	462,992,208	129,637,818	87,619,052
2026	467,622,127	130,934,196	83,253,594
2027	472,298,351	132,243,538	78,773,188
2028	477,021,335	133,565,974	74,175,841
2029	481,791,548	134,901,633	69,471,566
2030	486,609,466	136,250,650	64,661,806

Water Estimated Legal Debt Limits			
FY End	Statutory 10% EAV	Policy 10% of State	Outstanding Debt
2024	654,868,756	65,486,876	41,283,347
2025	661,417,440	66,141,744	46,934,376
2026	668,031,610	66,803,161	54,448,887
2027	674,711,930	67,471,193	64,530,128
2028	681,459,050	68,145,905	63,447,698
2029	688,273,640	68,827,364	68,495,191
2030	695,156,380	69,515,638	63,818,685

Net Sewer Estimated Legal Debt Limits			
FY End	Statutory Exempt	Policy 1.5% EAV	Outstanding Debt
2024	None	98,230,313	38,065,663
2025	None	99,212,616	42,231,470
2026	None	100,204,742	41,162,623
2027	None	101,206,790	40,054,351
2028	None	102,218,858	38,814,122
2029	None	103,241,046	37,363,694
2030	None	104,273,457	34,246,620

*DBIDA Estimated Legal Debt Limits**			
FY End	Statutory Flat Amount	Policy None	Outstanding Debt**
2024	5,000,000	None	0
2025	5,000,000	None	0
2026	5,000,000	None	0
2027	5,000,000	None	0
2028	5,000,000	None	0
2029	5,000,000	None	0
2030	5,000,000	None	0

Exempt from Limits & Total Debt			
FY End	Exempt From Legal	Exempt from Policy	Total Debt O/S
2024	63,933,800	25,868,137	256,835,968
2025	84,060,334	41,828,864	278,501,849
2026	105,762,694	64,600,071	291,144,620
2027	100,675,227	60,620,876	292,786,153
2028	95,551,999	56,737,877	279,903,766
2029	90,383,749	53,020,055	271,181,342
2030	83,497,546	49,250,926	251,000,465

* Limit only applies to old debt. New debt issued without limits.
** Includes debt issued without limit

2025 Debt Retirement by Department/Function	
Department/Function	Amount
City	3,660,520
School	3,544,466
Total General Fund	7,204,986
Special Revenue Funds	175,519
Water Fund	1,605,691
Sewer Fund	1,793,736
DBIDA	0
Downtown TIF	630,000
Waterfront TIF	227,542
Total All Funds	11,637,474

Capital Improvements Program

Credit Rating

The City is reviewed by Moody's Investors Service and Standard & Poor's each time it issues a long term bond to finance a capital improvements program. The reviews are made in order to rate the risk associated with the bonds to the investor purchasing the bonds. The risk is measured by reviewing the finances of the City, doing comparative year analysis, calculating ratios, investigating trends, looking at any major liability issues, and talking with management. After their review, the rate that is issued reflects the credit worthiness of the City.

There are seven major rating categories used by Moody's for municipal bonds. They are **Aaa** (highest quality)**, Aa, A, Baa, Ba, B, C** (lowest quality). Except for Aaa & C, each category has sub ratings of 1, 2 and 3 to indicate the various levels of quality, e.g., **Baa1**. **Baa** is the lowest investment grade rating.

From 1940 until 1990 the City of Dover held an **A** rating. The City received downgrades in 1990 and 1991. The City was downgraded to a **Baa1** and then to a **Baa**. The reason for downgrades related to the impact to tax collections brought on by the recession. On August 31, 1999 Moody's informed the City that its rating had been upgraded to a **Baa1**. On May 9, 2001 the City received an upgrade from Moody's to an **A3**. On June 10, 2003 the City received its third upgrade from Moody's to an **A2**. Moody's held this rating in 2004. In June 2005 the City received an upgrade to **A1**. The rating was held in 2006 and reaffirmed in 2007. In 2008 Moody's conducted a rating review and reaffirmed the City's **A1** rating. In 2010 Moody's reaffirmed the City's **A1** rating through conducting a rating review. On May 1, 2010 Moody's recalibrated the U.S. Municipal Rating scale to the Global Scale, which resulted in the City's A1 rating changing to **Aa2**. In May 2012 Moody's adjusted the City's rating to **Aa3,** and reaffirmed this rating in May 2014, February 2016, April 2018, September 2019, May 2020, July 2021 and June 2023. Moody's definition to the **A** rating is:

> *Bonds which are rated **A** possess many favorable investment attributes and are considered as upper-medium-grade obligations. Factors giving security to principal and interest are considered adequate, but elements may be present which suggest a susceptibility to impairment some time in the future.*

There are nine major rating categories used by Standard & Poor's for municipal bonds. They are **AAA** (highest quality)**, AA, A, BBB, BB, B, CCC, CC, C** (lowest quality). Ratings from AA to CCC may by modified by a + or - to indicate the various levels of quality, e.g., **AA-**. **BBB** is the lowest investment grade rating.

On June 10, 2003, the City received a credit rating from Standard and Poor's of an **A+**. Standard and Poor's held this rating in 2004. In June 2005 they increased the City rating to **AA-**. This rating held in 2006 and was reaffirmed in 2007. In 2008 Standard & Poor's conducted a rating review and upgraded the City's rating to **AA**. In 2010 and 2012 Standard & Poor's reaffirmed the City's **AA** rating. In May 2014 Standard & Poor's upgraded the City's rating to **AA+** and the rating was reaffirmed in Apirl 2015, February 2016, October 2017 and June 2019. The Standard and Poor's definition to the **AA** rating is:

> *An obligation rated **AA** differs from the highest-rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligation is very strong.*

Capital Improvements Program

The bond rating is a measurement of the City's financial health, and it is made available to all interested parties. There are major implications to having a lower bond rating. Even if bonds are insured, the underlying credit of the municipality can affect the interest rate attained. Lower credit ratings generally mean higher interest rates, which for long term securities can mean significantly higher costs. Second, it can restrict the City from issuing its own long term debt. Although other avenues may be present, they may not have the structure or maturity dates the City desires. Lower ratings can also affect short term financings, either through higher interest costs or, even worse, the evaporation of investor interest. A good rating can increase flexibility in the market place by allowing the City to structure its bonds to its needs. Better ratings tend to draw more investors, which can save money through competition.

Financial Indicators

Included within the City analysis of the CIP are comparisons to certain ratios used by Moody's and Standard & Poor's. These are general debt indicators and performance ratios common to the municipal bond industry. Numerous credit factors, each weighted separately, lead to the determination of a bond credit rating. The City has included a comparison of CIP impact to some of the key indicators, helping to identify trouble areas and strong points. Moody's ratios are based on information gathered nationally through their rating process. The medians used in most cases are national medians, unless otherwise indicated.

General Fund Indicators

Median Overall Net Debt per Capita - The dollar amount of net tax supported debt per person in the community. Per capita debt is calculated by dividing the net tax supported debt by the estimated population. For purposes of Dover's analysis, estimated population figures were used for projection of this ratio.

Fiscal Year	Net Debt Per Capita
2024	4,300
2025	4,349
2026	4,185
2027	4,021
2028	3,769
2029	3,473
2030	3,180

Median Net Debt to Equalized Value - The ratio of net tax supported debt to equalized value represents the burden of debt to the tax base which will eventually repay that debt. This is calculated by adjusting the net assessed value to estimated market value, then dividing net tax supported debt by this adjusted value amount. For purposes of Dover's analysis, estimated value amounts were used. Moody's national median for Aa3 rating is net debt to equalized value for FY2021 (most recent year available) was 1.1%**.**

Fiscal Year	Net Debt/ Equal Val
2024	2.25%
2025	2.28%
2026	2.20%
2027	2.12%
2028	1.99%
2029	1.83%
2030	1.68%

Debt Service as a Percentage of Budget - Represents the portion of the budget that goes toward debt payments. In general, 10% to 15% is seen as a high end to analysts. This is calculated by dividing the annual net tax supported debt payments (principal and interest) by the total budget. In the case of this analysis, estimated budget dollars were used for projections of this ratio.

Fiscal Year	Debt Service % Budget
2024	8.27%
2025	8.29%
2026	8.99%
2027	8.55%
2028	7.96%
2029	7.53%
2030	6.97%

Capital Improvements Program

Enterprise Fund Indicators

Debt Service as a Percentage of Budget - The recommended policies set maximums for net debt service for the Water and Sewer Funds at 40% of budget. The Water Fund level rises as a result of debt being incurred for major Water System Facilities upgrades. The Sewer Fund level increases as a result of debt being incurred for the major upgrades to the River Street and Mill Street Pump Stations, and WWTP Capacity Upgrades.

Net Debt as % of Budget

Fiscal Year	Water	Sewer
2024	32.59%	22.85%
2025	38.24%	25.18%
2026	61.16%	34.49%
2027	75.94%	36.21%
2028	80.60%	35.04%
2029	80.03%	33.84%
2030	81.18%	31.50%

Median Debt Service Coverage - Reflects current and prospective debt repayment abilities by comparing amount of net revenues raised annually to the amount of annual net debt payments. The higher the ratio the better. This is calculated by dividing the net revenue (gross revenue less operation and maintenance expenses) by the principal and interest requirements of the utility. Net revenue for last fiscal year were used to calculate all years.

The Water Fund Debt Service Coverage show a reduction from 1.34 to 0.54 during the seven year period. This reduction in the ratio is due to forecasted debt retirement increasing over the six year period due to significant Water infrastructure upgrades that have been debt financed and proposed debt financed projects in this CIP. The Sewer Fund Debt Service Coverage shows reduction over time due to debt retired for projects and State aid being received in conjunction with completed Sewer projects, offset by debt being incurred for major pump station upgrades and WWTP Capacity Upgrades.

Moody's	2.40	2.80
Fiscal Year	Water	Sewer
2024	1.34	1.35
2025	1.14	1.23
2026	0.71	0.90
2027	0.57	0.85
2028	0.54	0.88
2029	0.54	0.91
2030	0.54	0.98

Median Debt Ratio - Indicates the reliance of the utility on debt financing and its ability to support additional debt. This is calculated by dividing the balance of net rate supported debt (principal balance only) by the total assets of the utility. A lower ratio is better, showing less reliance on debt and a better ability to support additional debt in the future.

The Water Fund reflects higher reliance on debt to finance Water System Facilites upgrades over the next few years. The Sewer Fund reflects a high ratio as debt due to the WWTP Facility Upgrade project is being retired. The Sewer Fund reflects less reliance on debt over time, partially due to State Aid.

Moody's	30.3%	53.5%
Fiscal Year	Water	Sewer
2024	53.70%	58.53%
2025	59.89%	64.45%
2026	68.17%	61.35%
2027	71.34%	58.35%
2028	59.21%	55.30%
2029	58.84%	52.11%
2030	54.85%	46.68%

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Capital Improvements Program - FY2025-2030

Summary By Financing Source

Source	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
Debt Financed							
City Departments	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	-	21,500,000
School Department	2,500,000	6,500,000	-	-	-	-	9,000,000
Total General Fund	7,500,000	11,800,000	4,800,000	4,850,000	1,550,000	-	30,500,000
Special Revenue	-	-	8,100,000	-	-	-	8,100,000
TIF District Funds	-	2,500,000	4,800,000	-	-	-	7,300,000
Water Fund	1,605,000	1,600,000	10,640,000	13,700,000	3,000,000	9,300,000	39,845,000
Sewer Fund	1,800,000	1,800,000	1,800,000	1,800,000	1,785,000	1,680,000	10,665,000
							-
Total Other Funds	3,405,000	5,900,000	25,340,000	15,500,000	4,785,000	10,980,000	65,910,000
Total Debt Financed	**10,905,000**	**17,700,000**	**30,140,000**	**20,350,000**	**6,335,000**	**10,980,000**	**96,410,000**
Operating Budget Financed							
City Departments	5,586,625	6,035,039	6,469,628	7,213,559	7,667,002	7,700,139	40,671,992
School Department	950,000	950,000	950,000	950,000	950,000	950,000	5,700,000
Total General Fund	6,536,625	6,985,039	7,419,628	8,163,559	8,617,002	8,650,139	46,371,992
Special Revenue	412,195	698,695	732,195	632,195	632,195	632,195	3,739,670
Water Fund	690,000	690,000	690,000	690,000	690,000	715,000	4,165,000
Sewer Fund	1,002,740	1,011,250	1,024,900	1,033,696	1,037,643	1,041,749	6,151,978
Total Other Funds	2,104,935	2,399,945	2,447,095	2,355,891	2,359,838	2,388,944	14,056,648
Total Oper Budget Financed	**8,641,560**	**9,384,984**	**9,866,723**	**10,519,450**	**10,976,840**	**11,039,083**	**60,428,640**
Reserve Fund Financed							
City Departments	2,144,000	2,884,000	1,744,000	2,184,000	3,367,000	1,794,000	14,117,000
School Department	200,000	800,000	300,000	300,000	400,000	200,000	2,200,000
Total General Fund	2,344,000	3,684,000	2,044,000	2,484,000	3,767,000	1,994,000	16,317,000
Special Revenue	-	-	-	-	-	-	-
Water Fund	953,219	813,748	524,698	536,086	547,929	560,246	3,935,926
Sewer Fund	515,475	532,494	549,794	572,386	880,281	588,492	3,638,922
Total Other Funds	1,468,694	1,346,242	1,074,492	1,108,472	1,428,210	1,148,738	7,574,848
Total Reserve Fund Financed	**3,812,694**	**5,030,242**	**3,118,492**	**3,592,472**	**5,195,210**	**3,142,738**	**23,891,848**
Grant Financed							
City Departments	1,887,000	12,837,220	-	1,850,000	480,000	800,000	17,854,220
School Department							
Total General Fund	1,887,000	12,837,220	-	1,850,000	480,000	800,000	17,854,220
Special Revenue	100,000	100,000	-	-	-	1,216,655	1,416,655
TIF District Funds	-	900,000	500,000	-	-	12,440,824	13,840,824
Water Fund	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	-	1,000,000	500,000	-	-	13,657,479	15,257,479
Total Grant Financed	**1,887,000**	**13,837,220**	**500,000**	**1,850,000**	**480,000**	**14,457,479**	**33,111,699**
Existing Funds Financed							
City Departments	1,900,000	-	-	-	-	-	1,900,000
School Department	-	-	-	-	-	-	-
Total General Fund	1,900,000	-	-	-	-	-	1,900,000
Special Revenue	100,000	100,000	200,000	-	-	-	400,000
Water Fund	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	100,000	100,000	200,000	-	-	-	400,000
Total Existing Funds Financed	**2,000,000**	**100,000**	**200,000**	**-**	**-**	**-**	**2,300,000**
All Financing Sources							
City Departments	16,517,625	27,056,259	13,013,628	16,097,559	13,064,002	10,294,139	96,043,212
School Department	3,650,000	8,250,000	1,250,000	1,250,000	1,350,000	1,150,000	16,900,000
Total General Fund	20,167,625	35,306,259	14,263,628	17,347,559	14,414,002	11,444,139	112,943,212
Special Revenue	612,195	898,695	9,032,195	632,195	632,195	1,848,850	13,656,325
TIF District Funds	-	3,400,000	5,300,000	-	-	12,440,824	21,140,824
Water Fund	3,248,219	3,103,748	11,854,698	14,926,086	4,237,929	10,575,246	47,945,926
Sewer Fund	3,318,215	3,343,744	3,374,694	3,406,082	3,702,924	3,310,241	20,455,900
Total Other Funds	7,178,629	10,746,187	29,561,587	18,964,363	8,573,048	28,175,161	103,198,975
Total All Financing Sources	**27,346,254**	**46,052,446**	**43,825,215**	**36,311,922**	**22,987,050**	**39,619,300**	**216,142,187**

Capital Improvements Program - FY2025-2030

proposed 29-Nov-23

All Projects

BOLD = New Project
UNDERLINED = Change in Schedule
* = Multi Category Project
ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total	Finance Method
GENERAL GOVERNMENT								
Transfer to Capital Reserve - Infrastructure & Equip	1,575,000	1,725,000	1,955,000	2,025,000	2,175,000	2,275,000	11,730,000	OB
Transfer to Capital Reserve - Cemetery	150,000	175,000	200,000	225,000	250,000	275,000	1,275,000	OB
General Facility Improvements	50,000	50,000	50,000	75,000	75,000	75,000	375,000	RF
General Vehicle Replacement	30,000	35,000	40,000	45,000	50,000	55,000	255,000	OB
Chapel Restoration	250,000			1,850,000			2,100,000	RF/GR
Transportation Center Improvements	100,000			65,000			165,000	RF
Cemetery Equipment & Improvements			250,000		250,000		500,000	RF
City Hall Renovation				375,000	375,000		750,000	OB/RF
TOTAL GENERAL GOVT.	2,155,000	1,985,000	2,495,000	4,660,000	3,175,000	2,680,000	17,150,000	
POLICE								
Police Cruiser Replacement Program	144,000	144,000	144,000	144,000	144,000	144,000	864,000	RF
Public Safety Communications/Security Improvements	150,000	150,000	150,000	150,000	150,000	150,000	900,000	OB/RF
Radio Console System		437,220					437,220	GR
TOTAL POLICE	294,000	731,220	294,000	294,000	294,000	294,000	2,201,220	
FIRE & RESCUE								
Ambulance Replacement	450,000		525,000		613,000		1,588,000	RF
Calls for Service Analysis	50,000						50,000	RF
Facilities Renovations	125,000			500,000		450,000	1,075,000	RF
SCBA Gear	987,000						987,000	GR
Command/Staff Vehicle Replacement		115,000		125,000			240,000	RF
North End Traffic Control		350,000					350,000	RF
Pumper/Quint Replacement		1,400,000					1,400,000	RF
Heavy Rescue Replacement			1,400,000				1,400,000	DF
Aerial Platform Replacement				2,800,000			2,800,000	DF
Personal Protective Gear				450,000			450,000	RF
Mobile and Portable Radio Replacement					530,000		530,000	RF
TOTAL FIRE & RESCUE	1,612,000	1,865,000	1,925,000	3,875,000	1,143,000	450,000	10,870,000	
COMMUNITY SERVICES - PUBLIC WORKS								
Bridge Improvements	250,000	250,000	250,000	300,000	350,000	400,000	1,800,000	OB
Drainage System Improvements	350,000	400,000	450,000	500,000	550,000	600,000	2,850,000	OB
General Streets Improvements	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	3,081,189	16,798,097	OB
General Sidewalk Improvements	137,000	200,000	250,000	300,000	350,000	400,000	1,637,000	OB
PW Heavy Equipment	550,000	600,000	650,000	700,000	750,000	800,000	4,050,000	RF
Traffic Signal Upgrades/Traffic Calming	90,000	95,000	100,000	105,000	110,000	115,000	615,000	OB
Bouchard PW Facility Improvements	50,000						50,000	RF
Bridge Replacement - Sixth Street	400,000						400,000	EF
Outfall Replacement - Cochecho Storm Drain	500,000						500,000	DF
*Retaining Wall - Portland Avenue**	600,000	500,000					1,100,000	DF
Street Reconstruction - Fifth/Grove	1,600,000	2,400,000					4,000,000	DF
Street Reconstruction - Lower Central Avenue		4,000,000	800,000	800,000	1,550,000		7,150,000	GR/DF
Street Reconstruction - Oak Street (Former Oak St. Bridge)		8,000,000					8,000,000	GR
Culvert Reconstruction - Portland Avenue			600,000	1,250,000			1,850,000	DF
TOTAL COMM SERV - PW	7,059,513	19,078,814	5,839,166	6,803,733	6,622,682	5,396,189	50,800,097	
CULTURE & RECREATION								
Transfer to Capital Reserve - Arena	100,000	100,000	100,000	100,000	100,000	100,000	600,000	OB
Transfer to Capital Reserve - Park/Playground Imprv.	135,000	140,000	140,000	140,000	140,000	140,000	835,000	OB
Park Infrastructure Replace/Maintenance	75,000	75,000	75,000	75,000	75,000	75,000	450,000	RF
Community Trail Phase IV-B & Phase V	500,000	500,000			600,000	1,000,000	2,600,000	RF/GR
Indoor Pool Solar Panel Purchase	150,000						150,000	RF
Outdoor Pool Improvements	2,000,000						2,000,000	GR/EF
Indoor Pool Locker Room Lobby Renovations		40,000					40,000	OB
Applevale Park Renovations					175,000		175,000	RF
Arena HVAC					585,000		585,000	RF
TOTAL CULTURE & RECREATION	2,960,000	855,000	315,000	315,000	1,675,000	1,315,000	7,435,000	
PUBLIC LIBRARY								
Library Books and Collections	137,112	141,225	145,462	149,826	154,320	158,950	886,895	OB
Library Facility Upgrades	2,300,000	2,400,000	2,000,000				6,700,000	DF
TOTAL PUBLIC LIBRARY	2,437,112	2,541,225	2,145,462	149,826	154,320	158,950	7,586,895	
TOTAL CITY DEPARTMENTS	16,517,625	27,056,259	13,013,628	16,097,559	13,064,002	10,294,139	96,043,212	
EDUCATION								
Transfer to Capital Reserve - Athletics	20,000	20,000	20,000	20,000	20,000	20,000	120,000	OB
Transfer to Capital Reserve - Curriculum	150,000	150,000	150,000	150,000	150,000	150,000	900,000	OB
Transfer to Capital Reserve - Info. Technology	20,000	20,000	20,000	20,000	20,000	20,000	120,000	OB
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	OB
Curriculum Replacement and Upgrade	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Facilities/School Maintenance and Repairs District Improv.	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Furniture Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000	OB
Information Technology Replacement and Upgrade	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000	OB

Capital Improvements Program - FY2025-2030

proposed 29-Nov-23

All Projects

BOLD = New Project
UNDERLINED = Change in Schedule
* = Multi Category Project
ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total	Finance Method
DHS Equip Storage, Bleacher, Turf/Track Replacement	2,500,000						2,500,000	DF
Garrison Elementary School Renovations		6,500,000					6,500,000	DF
DHS Solar Panel Purchase		600,000	100,000	100,000	200,000		1,000,000	RF
TOTAL EDUCATION	3,650,000	8,250,000	1,250,000	1,250,000	1,350,000	1,150,000	16,900,000	
TOTAL GENERAL FUND	20,167,625	35,306,259	14,263,628	17,347,559	14,414,002	11,444,139	112,943,212	
SPECIAL REVENUE FUNDS								
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	OB
DoverNet Client System Replacement	62,195	62,195	62,195	62,195	62,195	62,195	373,170	OB
McConnell Center Building Improvements	10,000	266,500	300,000	200,000	200,000	200,000	1,176,500	OB
School Athletic Improvements	30,000	30,000	30,000	30,000	30,000	30,000	180,000	OB
School Cafeteria Maintenance/Repair/Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000	OB
School Light Vehicle Replacement	50,000	50,000	50,000	50,000	50,000	50,000	300,000	OB
Building Access Control and CCTV Systems	100,000	100,000					200,000	GR
Business Development Funding	100,000	100,000	200,000				400,000	OB
Parking Facility - Downtown			8,100,000				8,100,000	DF
Enterprise Park Road						1,216,655	1,216,655	GR
TOTAL SPECIAL REVENUE FUNDS	642,195	898,695	9,032,195	632,195	632,195	1,848,850	13,686,325	
TIF FUNDS								
Street Reconstruction Henry Law Avenue/River Street		3,300,000	3,300,000				6,600,000	DF/GR
Park Improvements - Waterfront		100,000	2,000,000				2,100,000	DF/GR
Cocheco Commercial Incubators						440,824	440,824	GR
Downtown Pedestrian Improvements						12,000,000	12,000,000	GR
TOTAL TIF FUNDS	0	3,400,000	5,300,000	0	0	12,440,824	21,140,824	
COMMUNITY SERVICES - WATER FUND								
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	OB
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Water Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000	RF
Water Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000	OB
Water Main Replacement - City Wide	175,479	182,498	189,798	197,390	205,286	213,497	1,163,948	RF
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	200,000	1,075,000	OB
Water Treatment Plant & Well Equipment	87,740	91,250	94,900	98,696	102,643	106,749	581,978	RF
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Rehabilitate Garrison Hill Water Storage Tank	80,000	1,600,000	420,000				2,100,000	DF
Water Main Replacement - Elliot Park *	1,000,000						1,000,000	DF
*Water Main Replacement - Fifth/Grove**	525,000						525,000	DF
Water System Model and Asset Management	450,000						450,000	RF
New Supply Source Development		300,000	4,000,000	4,000,000			8,300,000	RF/DF
Water Main Replacement - Central Avenue			300,000	5,700,000			6,000,000	DF
Water Main - Littleworth, Columbus, French Cross			2,000,000	2,000,000	2,000,000	2,000,000	8,000,000	DF
*Water Main Replacement - Lower Central Avenue**			1,920,000				1,920,000	DF
Well Upgrades - Hughes Well			2,000,000	2,000,000	1,000,000		5,000,000	DF
Water Main Replacement - Littleworth Road						7,300,000	7,300,000	DF
TOTAL WATER FUND	3,248,219	3,103,748	11,854,698	14,926,086	4,237,929	10,575,246	47,945,926	
COMMUNITY SERVICES - SEWER FUND								
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	OB
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	RF
Pump Station Equipment Replace-Maintenance	87,740	91,250	94,900	98,696	102,643	106,749	581,978	OB
Sewer Heavy Equipment Replacement	40,000	50,000	60,000	75,000	75,000	75,000	375,000	RF
*Sewer Light Vehicle Replacement**	15,000	20,000	30,000	35,000	35,000	35,000	170,000	OB
Sewer Main Replacements - City Wide	175,475	182,494	189,794	197,386	205,281	213,492	1,163,922	RF
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000	OB
*Phase C Inflow & Infiltration Removal**	1,000,000						1,000,000	DF
*Sewer Main Replacement - Court/Union**	800,000	600,000					1,400,000	DF
Pump Station Upgrade - Charles Street		900,000	600,000				1,500,000	DF
WWTP - Capacity Upgrades, Treatment		300,000	1,200,000	1,800,000	1,785,000	1,680,000	6,765,000	DF
Sanitary Sewer Model					300,000		300,000	RF
TOTAL SEWER FUND	3,318,215	3,343,744	3,374,694	3,406,082	3,702,924	3,310,241	20,455,900	
TOTAL OTHER FUNDS	7,208,629	10,746,187	29,561,587	18,964,363	8,573,048	28,175,161	103,228,975	
TOTAL ALL PROJECTS	**27,376,254**	**46,052,446**	**43,825,215**	**36,311,922**	**22,987,050**	**39,619,300**	**216,172,187**	

Capital Improvements Program - FY2025-2030

Debt Financed Portion

BOLD = New Project
UNDERLINED = Change in Schedule
* = Multi Category Project
ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total	Amort
GENERAL GOVERNMENT								
							0	
TOTAL GENERAL GOV'T	0	0	0	0	0	0	0	
POLICE								
TOTAL POLICE	0	0	0	0	0	0	0	
FIRE & RESCUE								
Heavy Rescue Replacement			1,400,000				1,400,000	20
Aerial Platform Replacement				2,800,000			2,800,000	20
TOTAL FIRE & RESCUE	0	0	1,400,000	2,800,000	0	0	4,200,000	
COMMUNITY SERVICES - PUBLIC WORKS								
Outfall Replacement- Cochecho Storm Drain	500,000						500,000	20
*Retaining Wall - Portland Avenue**	600,000	500,000					1,100,000	20
*Street Reconstruction - Fifth/Grove**	1,600,000	2,400,000					4,000,000	20
*Street Reconstruction - Lower Central Avenue**			800,000	800,000	1,550,000		3,150,000	20
Culvert Reconstruction - Portland Avenue			600,000	1,250,000			1,850,000	20
TOTAL COMM SERV - PW	2,700,000	2,900,000	1,400,000	2,050,000	1,550,000	0	10,600,000	
CULTURE & RECREATION								
							0	
TOTAL CULTURE & RECREATION	0	0	0	0	0	0	0	
PUBLIC LIBRARY								
Library Facility Upgrades	2,300,000	2,400,000	2,000,000				6,700,000	20
TOTAL PUBLIC LIBRARY	2,300,000	2,400,000	2,000,000	0	0	0	6,700,000	
TOTAL CITY DEPARTMENTS	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	0	21,500,000	
EDUCATION								
DHS Equip Storage, Bleacher, Turf/Track Replacement	2,500,000						2,500,000	20
Garrison Elementary School Renovations		6,500,000					6,500,000	20
TOTAL EDUCATION	2,500,000	6,500,000	0	0	0	0	9,000,000	
TOTAL GENERAL FUND	7,500,000	11,800,000	4,800,000	4,850,000	1,550,000	0	30,500,000	
SPECIAL REVENUE FUNDS								
Parking Facility - Downtown			8,100,000				8,100,000	20
TOTAL SPECIAL REVENUE FUNDS	0	0	8,100,000	0	0	0	8,100,000	
TIF DISTRICT FUNDS								
Street Reconstruction Henry Law Avenue/River Street		2,400,000	3,300,000				5,700,000	20
Park Improvements - Waterfront		100,000	1,500,000				1,600,000	20
TOTAL TIF DISTRICT FUNDS	0	2,500,000	4,800,000	0	0	0	7,300,000	
COMMUNITY SERVICES - WATER FUND								
Rehabilitate Garrison Hill Water Storage Tank	80,000	1,600,000	420,000				2,100,000	20
Water Main Replacement - Elliot Park*	1,000,000						1,000,000	20
*Watermain Replacement - Fifth/Grove**	525,000						525,000	20
New Supply Source Development			4,000,000	4,000,000			8,000,000	20
Water Main Replacement - Central Avenue			300,000	5,700,000			6,000,000	20
Water Main - Littleworth, Columbus, French Cross			2,000,000	2,000,000	2,000,000	2,000,000	8,000,000	20
*Water Main Replacement - Lower Central Avenue**			1,920,000				1,920,000	20
Well Upgrades - Hughes Well			2,000,000	2,000,000	1,000,000		5,000,000	20
Water Main Replacement - Littleworth Road						7,300,000	7,300,000	20
TOTAL WATER FUND	1,605,000	1,600,000	10,640,000	13,700,000	3,000,000	9,300,000	39,845,000	
COMMUNITY SERVICES - SEWER FUND								
Phase C Inflow & Infiltration Removal	1,000,000						1,000,000	20
*Sewer Main Replacement - Court/Union**	800,000	600,000					1,400,000	20
Pump Station Upgrade - Charles Street		900,000	600,000				1,500,000	20
WWTP - Capacity Upgrades, Treatment		300,000	1,200,000	1,800,000	1,785,000	1,680,000	6,765,000	20
TOTAL SEWER FUND	1,800,000	1,800,000	1,800,000	1,800,000	1,785,000	1,680,000	10,665,000	
TOTAL OTHER FUNDS	3,405,000	5,900,000	25,340,000	15,500,000	4,785,000	10,980,000	65,910,000	
TOTAL DEBT FINANCED	**10,905,000**	**17,700,000**	**30,140,000**	**20,350,000**	**6,335,000**	**10,980,000**	**96,410,000**	

Capital Improvements Program - FY2025-2030

Operating Budget Financed Portion

BOLD = New Project | * = Multi Category Project
UNDERLINED = Change in Schedule | ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
GENERAL GOVERNMENT							
Transfer to Capital Reserve - Infrastructure & Equip	1,575,000	1,725,000	1,955,000	2,025,000	2,175,000	2,275,000	11,730,000
Transfer to Capital Reserve - Cemetery	150,000	175,000	200,000	225,000	250,000	275,000	1,275,000
General Vehicle Replacement	30,000	35,000	40,000	45,000	50,000	55,000	255,000
City Hall Renovation				375,000	375,000		750,000
TOTAL GENERAL GOV'T	1,755,000	1,935,000	2,195,000	2,670,000	2,850,000	2,605,000	14,010,000
POLICE							
Public Safety Communications/Security Improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000
TOTAL POLICE	100,000	100,000	100,000	100,000	100,000	100,000	600,000
FIRE & RESCUE							
TOTAL FIRE & RESCUE	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
General Streets Improvements	2,532,513	2,633,814	2,739,166	2,848,733	2,962,682	3,081,189	16,798,097
Drainage System Improvements	350,000	400,000	450,000	500,000	550,000	600,000	2,850,000
Bridge Improvements	250,000	250,000	250,000	300,000	350,000	400,000	1,800,000
General Sidewalk Improvements	137,000	200,000	250,000	300,000	350,000	400,000	1,637,000
Traffic Signal Upgrades/Traffic Calming	90,000	95,000	100,000	105,000	110,000	115,000	615,000
TOTAL COMM SERV - PW	3,359,513	3,578,814	3,789,166	4,053,733	4,322,682	4,596,189	23,700,097
CULTURE & RECREATION							
Transfer to Capital Reserve - Arena	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Transfer to Capital Reserve - Park/Playground Imprv.	135,000	140,000	140,000	140,000	140,000	140,000	835,000
Indoor Pool Locker Room Lobby Renovations		40,000					40,000
TOTAL CULTURE & RECREATION	235,000	280,000	240,000	240,000	240,000	240,000	1,475,000
PUBLIC LIBRARY							
Library Books and Collections	137,112	141,225	145,462	149,826	154,320	158,950	886,895
TOTAL PUBLIC LIBRARY	137,112	141,225	145,462	149,826	154,320	158,950	886,895
TOTAL CITY DEPARTMENTS	5,586,625	6,035,039	6,469,628	7,213,559	7,667,002	7,700,139	40,671,992
EDUCATION							
Transfer to Capital Reserve - Facilities	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Transfer to Capital Reserve - Curriculum	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Furniture Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Information Technology Replacement and Upgrade	485,000	485,000	485,000	485,000	485,000	485,000	2,910,000
Transfer to Capital Reserve - Athletics	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Transfer to Capital Reserve - Info. Technology	20,000	20,000	20,000	20,000	20,000	20,000	120,000
TOTAL EDUCATION	950,000	950,000	950,000	950,000	950,000	950,000	5,700,000
TOTAL GENERAL FUND	6,536,625	6,985,039	7,419,628	8,163,559	8,617,002	8,650,139	46,371,992
SPECIAL REVENUE FUNDS							
Conservation Funding	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
School Light Vehicle Replacement	50,000	50,000	50,000	50,000	50,000	50,000	300,000
School Cafeteria Maintenance/Repair/Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000
DoverNet Client System Replacement	62,195	62,195	62,195	62,195	62,195	62,195	373,170
SAU Athletic Improvements	30,000	30,000	30,000	30,000	30,000	30,000	180,000
McConnell Center Building Improvements	10,000	266,500	300,000	200,000	200,000	200,000	1,176,500
TOTAL SPECIAL REVENUE FUNDS	442,195	698,695	732,195	632,195	632,195	632,195	3,769,670
COMMUNITY SERVICES - WATER FUND							
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Meter Replacement	175,000	175,000	175,000	175,000	175,000	200,000	1,075,000
Water Light Vehicle Replacement*	15,000	15,000	15,000	15,000	15,000	15,000	90,000
TOTAL WATER FUND	690,000	690,000	690,000	690,000	690,000	715,000	4,165,000
COMMUNITY SERVICES - SEWER FUND							
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Pump Station Equipment Replace-Maint.	87,740	91,250	94,900	98,696	102,643	106,749	581,978
*Sewer Light Vehicle Replacement**	15,000	20,000	30,000	35,000	35,000	35,000	170,000
WWTP General Permit Compliance	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
TOTAL SEWER FUND	1,002,740	1,011,250	1,024,900	1,033,696	1,037,643	1,041,749	6,151,978
TOTAL OTHER FUNDS	2,134,935	2,399,945	2,447,095	2,355,891	2,359,838	2,388,944	14,086,648
TOTAL ALL FUNDS	**8,671,560**	**9,384,984**	**9,866,723**	**10,519,450**	**10,976,840**	**11,039,083**	**60,458,640**

Capital Improvements Program - FY2025-2030

Reserve Financed Portion

BOLD = New Project | * = Multi Category Project
UNDERLINED = Change in Schedule | ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
GENERAL FUND RESERVE							
General Facility Improvements	50,000	50,000	50,000	75,000	75,000	75,000	375,000
Transportation Center Improvements	100,000						100,000
Police Cruiser Replacement Program	144,000	144,000	144,000	144,000	144,000	144,000	864,000
Ambulance Replacement	450,000		525,000		613,000		1,588,000
Facilities Renovations - Fire & Rescue	125,000			500,000		450,000	1,075,000
Command/Staff Vehicle Replacement		115,000		125,000			240,000
Pumper/Quint Replacement		1,400,000					1,400,000
Personal Protective Gear				450,000			450,000
Mobile and Portable Radio Replacement					530,000		530,000
PW Heavy Equipment	550,000	600,000	650,000	700,000	750,000	800,000	4,050,000
Bouchard PW Facility Improvements	50,000						50,000
Indoor Pool Solar Panel Purchase	150,000						150,000
Total General Fund Reserved Financed	1,619,000	2,309,000	1,369,000	1,994,000	2,112,000	1,469,000	10,872,000
CEMETERY MAINTENANCE RESERVE							
Chapel Restoration	250,000						250,000
Cemetery Equipment & Improvements			250,000		250,000		500,000
Total Cemetery Maintenance Reserve	250,000	0	250,000	0	250,000	0	750,000
TRANSPORTATION RESERVE							
Transportation Center Improvements				65,000			65,000
Community Trail Phase IV-B & V	100,000	100,000					200,000
Total Transportation Reserved Financed	100,000	100,000	0	65,000	0	0	265,000
PARK IMPROVEMENTS RESERVE							
Park Infrastructure Replace/Maintenance	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Total Park Improvements Reserve	75,000	75,000	75,000	75,000	75,000	75,000	450,000
POLICE FACILITIES RESERVE							
Public Safety Communication/Security Improvements	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Total Police Facilities Reserve	50,000	50,000	50,000	50,000	50,000	50,000	300,000
FIRE & RESCUE FACILITIES RESERVE							
Calls for Service Analysis	50,000						50,000
North End Traffic Control		350,000					350,000
Total Fire & Rescue Facilities Reserve	50,000	350,000	0	0	0	0	400,000
RECREATION FACILITIES RESERVE							
Community Trail Phase IV- B & Phase V					120,000	200,000	320,000
Applevale Park Renovations					175,000		175,000
Total Recreation Facilities Reserve	0	0	0	0	295,000	200,000	495,000
ARENA IMPROVEMENTS RESERVE							
Arena HVAC					585,000		585,000
Total Arena Improvements Reserve	0	0	0	0	585,000	0	585,000
PARKING IMPROVEMENTS RESERVE							
Total Parking Improvements Reserve	0	0	0	0	0	0	0

Capital Improvements Program - FY2025-2030

Reserve Financed Portion

BOLD = New Project
UNDERLINED = Change in Schedule
* = Multi Category Project
ITALIC = $ Change

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
SCHOOL FACILITY RESERVE							
Facilities/School Maintenance and Repairs	100,000	100,000	100,000	100,000	100,000	100,000	600,000
DHS Solar Panel Purchase		600,000	100,000	100,000	200,000		1,000,000
Total School Facility Reserved Financed	100,000	700,000	200,000	200,000	300,000	100,000	1,600,000
SCHOOL CURRICULUM RESERVE							
Curriculum Replacement and Upgrade	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Total School Curriculum Reserve	100,000	100,000	100,000	100,000	100,000	100,000	600,000
SCHOOL ATHLETICS RESERVE							
Total School Athletics Reserve	0	0	0	0	0	0	0
SCHOOL TECHNOLOGY RESERVE							
Total School Technology Reserve	0	0	0	0	0	0	0
Total General Fund Reserved Financed	2,344,000	3,684,000	2,044,000	2,484,000	3,767,000	1,994,000	16,317,000
WATER FUND CAPITAL RESERVE							
Water Main Replacement - City Wide	175,479	182,498	189,798	197,390	205,286	213,497	1,163,948
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Water Heavy Equipment Replacement	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Water Treatment Plant & Well Equipment	87,740	91,250	94,900	98,696	102,643	106,749	581,978
Water System Model and Asset Management	450,000						450,000
New Supply Source Development		300,000					300,000
Total Water Fund	953,219	813,748	524,698	536,086	547,929	560,246	3,935,926
SEWER FUND CAPITAL RESERVE							
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Sewer Heavy Equipment Replacement	40,000	50,000	60,000	75,000	75,000	75,000	375,000
Sewer Main Replacements - City Wide	175,475	182,494	189,794	197,386	205,281	213,492	1,163,922
Sanitary Sewer Model					300,000		300,000
Total Sewer Fund	515,475	532,494	549,794	572,386	880,281	588,492	3,638,922
TOTAL RESERVE FUNDS	**3,812,694**	**5,030,242**	**3,118,492**	**3,592,472**	**5,195,210**	**3,142,738**	**23,891,848**

Capital Improvements Program - FY2025-2030

Grant Financed Portion

BOLD = New Project
UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
GENERAL GOVERNMENT							
Chapel Restoration				1,850,000			1,850,000
Total General Government	0	0	0	1,850,000	0	0	1,850,000
POLICE							
Radio Console System		437,220					437,220
Total Police	0	437,220	0	0	0	0	437,220
FIRE & RESCUE							
SCBA Gear	987,000						987,000
Total Fire & Rescue	987,000	0	0	0	0	0	987,000
COMMUNITY SERVICES - PUBLIC WORKS							
*Street Reconstruction - Lower Central Avenue**		4,000,000					4,000,000
Street Reconstruction - Oak Street(Former Oak St Bridge)		8,000,000					8,000,000
Total Public Works	0	12,000,000	0	0	0	0	12,000,000
CULTURE & RECREATION							
Community Trail Phase IV-B & Phase V	400,000	400,000			480,000	800,000	2,080,000
Outdoor Pool Improvements	500,000						500,000
TOTAL CULTURE & RECREATION	900,000	400,000	0	0	480,000	800,000	2,580,000
EDUCATION							
Total Education	0	0	0	0	0	0	0
SPECIAL REVENUE FUNDS							
Building Access Control and CCTV Systems	100,000	100,000					200,000
Enterprise Park Road						1,216,655	1,216,655
TOTAL SPECIAL REVENUE FUNDS	100,000	100,000	0	0	0	1,216,655	1,416,655
TIF DISTRICT FUNDS							
Street Reconstruction Henry Law Avenue/River Street		900,000					900,000
Park Improvements - Waterfront			500,000				500,000
Cochecho Commercial Incubators						440,824	440,824
Downtown Pedestrian Improvements						12,000,000	12,000,000
TOTAL TIF DISTRICT FUNDS	0	900,000	500,000	0	0	12,440,824	13,840,824
COMMUNITY SERVICES - WATER FUND							
Total Water Fund	0	0	0	0	0	0	0
COMMUNITY SERVICES - SEWER FUND							
TOTAL SEWER FUND	0	0	0	0	0	0	0
TOTAL GRANT FINANCED	**1,987,000**	**12,937,220**	**0**	**1,850,000**	**480,000**	**2,016,655**	**19,270,875**

Existing Funds Portion

BOLD = New Project
UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	Total
GENERAL GOVERNMENT							
							0
Total General Government	0	0	0	0	0	0	0
POLICE							
							0
Total Police	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
Bridge Replacement - Sixth Street	400,000						400,000
Total Public Works	400,000	0	0	0	0	0	400,000
CULTURE & RECREATION							
Outdoor Pool Improvements	1,500,000						1,500,000
Total Culture & Recreation	1,500,000	0	0	0	0	0	1,500,000
SPECIAL REVENUE							
Business Development Funding	100,000	100,000	200,000				400,000
Total Special Revenue	100,000	100,000	200,000	0	0	0	400,000
COMMUNITY SERVICES - WATER FUND							
							0
Total Water Fund	0	0	0	0	0	0	0
COMMUNITY SERVICES - SEWER FUND							
							0
Total Sewer Fund	0	0	0	0	0	0	0
TOTAL EXISTING FUNDS FINANCED	**2,000,000**	**100,000**	**200,000**	**0**	**0**	**0**	**2,300,000**

Capital Improvements Program - FY2025-2030
Debt Authorized - Unissued

PROJECT DESCRIPTION	FY16	FY17	FY18	FY20	FY21	FY22	FY23	FY24	Total	To Be Issued	Unissued	Amort
GENERAL GOVERNMENT												
											0	
TOTAL GENERAL GOV'T	0	0	0	0	0	0	0	0	0	0	0	
POLICE												
											0	
TOTAL POLICE	0	0	0	0	0	0	0	0	0	0	0	
FIRE & RESCUE												
Fire Station Capacity Improvements						1,484,000			1,484,000	1,484,000	0	20
TOTAL FIRE & RESCUE	0	0	0	0	0	1,484,000	0	0	1,484,000	1,484,000	0	
COMMUNITY SERVICES - PUBLIC WORKS												
Street Reconstruction - Richardson Drive	63,385								63,385	63,385	0	20
Catch Basin Spoils Facility				292,280					292,280	292,280	0	20
Cochecho River Outfall Stormwater Study						150,000		2,000,000	2,150,000	2,150,000	0	20
Street Reconstruction - Court/Union/Middle						3,750,000		1,268,000	5,018,000	5,018,000	0	20
Street Reconstruction - Fifth/Grove Streets						550,000		1,100,000	1,650,000	1,650,000	0	20
Street Reconstruction - Oak/Ham/Ela						370,000			370,000	370,000	0	20
Cochecho Replace Storm Drain Outfall							500,000		500,000	500,000	0	20
Portland Avenue Retaining Wall							750,000	100,000	850,000	850,000	0	20
Henry Law Park Stormwater BMP							12,600	3,500,000	3,512,600	3,512,600	0	20
TOTAL COMM SERV - PW	63,385	0	0	292,280	0	4,820,000	1,262,600	7,968,000	14,406,265	14,406,265	0	
CULTURE & RECREATION												
Jenny Thompson Renovations					500,000				500,000	500,000	0	20
TOTAL CULTURE & RECREATION	0	0	0	0	500,000	0	0	0	500,000	500,000	0	
PUBLIC LIBRARY												
Library Renovations/Upgrades						6,930			6,930	6,930	0	20
TOTAL PUBLIC LIBRARY	0	0	0	0	0	6,930	0	0	6,930	6,930	0	
TOTAL CITY DEPARTMENTS	63,385	0	0	292,280	500,000	6,310,930	1,262,600	7,968,000	16,397,195	16,397,195	0	
EDUCATION												
Dover schools LED Lighting Upgrades								1,305,100	1,305,100	1,305,100	0	15
Middle School AC/Dehumidification						546,000			546,000	546,000	0	20
Middle School Roof Replacement						560,000		4,250,000	4,810,000	4,810,000	0	20
TOTAL EDUCATION	0	0	0	0	0	1,106,000	0	5,555,100	6,661,100	6,661,100	0	
TOTAL GENERAL FUND	63,385	0	0	292,280	500,000	7,416,930	1,262,600	13,523,100	23,058,295	23,058,295	0	
SPECIAL REVENUE												
Cochecho River Dredge Cell Closure		300,000							300,000	300,000	0	20
Waterfront - Dredge Cell Closure/Maglaras Park						3,300,000		4,000,000	7,300,000	7,300,000	0	20
Street Reconstruction - Henry Law Avenue						1,300,000			1,300,000	1,300,000	0	20
Waterfront Development Site Improvements							1,312,500	6,000,000	7,312,500	7,312,500	0	20
TOTAL SPECIAL REVENUE	0	300,000	0	0	0	4,600,000	1,312,500	10,000,000	16,212,500	16,212,500	0	
COMMUNITY SERVICES - WATER FUND												
Water System Facilities Upgrade		3,448,287	8,000,000						11,448,287	11,448,287	0	20
Water Main Replacement - Oak/Broadway Area			1,250,000						1,250,000	1,250,000	0	15
Water Main Replacement - Central Avenue - Lower					990,000				990,000	990,000	0	15
Water Main Replacement - Central Avenue - Upper					293,000				293,000	293,000	0	15
Water Main Replacement - Littleworth Road					170,000				170,000	170,000	0	15
Water Main Replacement - Washington/Main Street					400,000				400,000	400,000	0	15
Water Main Replacement - Court Street Area						825,000		1,808,000	2,633,000	2,633,000	0	20
Water Main Replacement - Fifth/Grove Streets						1,000,000		250,000	1,250,000	1,250,000	0	20
Water Main Replacement - Oak/Ham/Ela						500,000			500,000	500,000	0	20
Water Main Replacement - Urban Core						1,745,000			1,745,000	1,745,000	0	20
New Water Storage Tank							5,429,000		5,429,000	5,429,000	0	20
TOTAL WATER FUND	0	3,448,287	9,250,000	0	1,853,000	4,070,000	5,429,000	2,058,000	26,108,287	26,108,287	0	
COMMUNITY SERVICES - SEWER FUND												
Catch Basin Spoils Facility				292,280					292,280	292,280	0	20
Sewer Rehab - Stark Lane and Downtown					285,685				285,685	285,685	0	20
Pump Station Upgrade - River Street						7,206,000		3,250,000	10,456,000	10,456,000	0	20
Henry Law/River Street - Sewer Main Replacement							1,000,000		1,000,000	1,000,000	0	20
Phase C Inflow & Infiltration Removal								750,000	750,000	750,000	0	20
Pump Station Upgrade - Mill Street								3,300,000	3,300,000	3,300,000	0	20
WWTP - Secondary Clarifier							1,890,000		1,890,000	1,890,000	0	20
TOTAL SEWER FUND	0	0	0	292,280	285,685	7,206,000	2,890,000	7,300,000	17,973,965	17,973,965	0	
DOVER IND DEVELOPMENT FUND												
									0		0	
	0	0	0	0	0	0	0	0	0		0	
TOTAL OTHER FUNDS	0	3,748,287	9,250,000	292,280	2,138,685	15,876,000	9,631,500	19,358,000	60,294,752	60,294,752	0	
TOTAL AUTHORIZED UNISSUED	**63,385**	**3,748,287**	**9,250,000**	**584,560**	**2,638,685**	**23,292,930**	**10,894,100**	**32,881,100**	**83,353,047**	**83,353,047**	**0**	

Capital Improvements Program - FY2025-2030

Revenues of Debt Financed Projects

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	2031	2032	Total
GENERAL FUND DEPARTMENTS									
City:									
									-
									-
Total City	-	-	-	-	-	-	-	-	-
School:									
									-
									-
Total School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
									-
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
									-
									-
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL REVENUE - DEBT FINANCED	-	-	-	-	-	-	-	-	-

Changes to Operating Budget

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	2031	2032	Total
GENERAL FUND CITY DEPARTMENTS									
									-
Total General Fund City Departments	-	-	-	-	-	-	-	-	-
EDUCATION									
									-
Total Education	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
									-
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
									-
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL CHANGES TO OPERATING BUDGETS	-	-	-	-	-	-	-	-	-

Total Revenue of Projects & Changes to Operating Budgets

PROJECT DESCRIPTION	Fiscal Year 2025	2026	2027	2028	2029	2030	2031	2032	Total
GENERAL FUND DEPARTMENTS									
City	-	-	-	-	-	-	-	-	-
School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND	-	-	-	-	-	-	-	-	-
Total Enterprise Funds	-	-	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET IMPACT	-	-	-	-	-	-	-	-	-

Capital Improvements Program - FY2025-2030

Trust Reserve Funds

Projected Balances

DESCRIPTION	2025	2026	2027	2028	2029	2030	Total
General Fund Reserve							
Beginning Balance	775,743	814,501	313,646	977,782	1,093,560	1,242,496	
Fund Transfers In	1,575,000	1,725,000	1,955,000	2,025,000	2,175,000	2,275,000	11,730,000
Other Income	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Investment Income	7,757	8,145	3,136	9,778	10,936	12,425	52,177
Other Use	-	-	-	-	-		-
CIP Transfers Out	(1,619,000)	(2,309,000)	(1,369,000)	(1,994,000)	(2,112,000)	(1,469,000)	(10,872,000)
Ending Balance	814,501	313,646	977,782	1,093,560	1,242,496	2,135,921	
Parks Improvements Reserve							
Beginning Balance	128,723	190,010	256,910	324,479	392,724	461,651	
Fund Transfers In	135,000	140,000	140,000	140,000	140,000	140,000	835,000
Other Income	-	-	-	-	-	-	-
Investment Income	1,287	1,900	2,569	3,245	3,927	4,617	17,545
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(450,000)
Ending Balance	190,010	256,910	324,479	392,724	461,651	531,268	
Cemetery Maintenance Reserve							
Beginning Balance	147,188	65,660	258,317	227,900	472,179	493,901	
Fund Transfers In	150,000	175,000	200,000	225,000	250,000	275,000	1,275,000
Other Income	17,000	17,000	17,000	17,000	17,000	17,000	102,000
Investment Income	1,472	657	2,583	2,279	4,722	4,939	16,651
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(250,000)	-	(250,000)	-	(250,000)	-	(750,000)
Ending Balance	65,660	258,317	227,900	472,179	493,901	790,840	
Transportation Reserve							
Beginning Balance	441,936	341,856	240,774	238,682	171,569	168,785	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	170,000	170,000	170,000	170,000	170,000	170,000	1,020,000
Investment Income	4,419	3,419	2,408	2,387	1,716	1,688	16,036
Other Use	(174,500)	(174,500)	(174,500)	(174,500)	(174,500)	(174,500)	(1,047,000)
CIP Transfers Out	(100,000)	(100,000)	-	(65,000)	-	-	(265,000)
Ending Balance	341,856	240,774	238,682	171,569	168,785	165,972	
Police Facilities Reserve							
Beginning Balance	175,848	162,607	149,233	135,725	122,082	108,303	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	35,000	35,000	35,000	35,000	35,000	35,000	210,000
Investment Income	1,758	1,626	1,492	1,357	1,221	1,083	8,538
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(300,000)
Ending Balance	162,607	149,233	135,725	122,082	108,303	94,386	
Fire & Rescue Facilities Reserve							
Beginning Balance	419,365	453,558	188,094	239,975	292,375	345,298	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	80,000	80,000	50,000	50,000	50,000	50,000	360,000
Investment Income	4,194	4,536	1,881	2,400	2,924	3,453	19,387
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(50,000)	(350,000)	-	-	-	-	(400,000)
Ending Balance	453,558	188,094	239,975	292,375	345,298	398,751	

Capital Improvements Program - FY2025-2030

Trust Reserve Funds

Projected Balances

DESCRIPTION	2025	2026	2027	2028	2029	2030	Total
Recreation Facilities Reserve							
Beginning Balance	1,874	86,893	172,761	259,489	347,084	140,555	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	85,000	85,000	85,000	85,000	85,000	85,000	510,000
Investment Income	19	869	1,728	2,595	3,471	1,406	10,087
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	(295,000)	(200,000)	(495,000)
Ending Balance	86,893	172,761	259,489	347,084	140,555	26,960	
Arena Improvements Reserve							
Beginning Balance	39,845	153,994	269,283	385,726	503,334	37,117	
Fund Transfers In	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Other Income	13,750	13,750	13,750	13,750	13,750	13,750	82,500
Investment Income	398	1,540	2,693	3,857	5,033	371	13,893
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	(585,000)	-	(585,000)
Ending Balance	153,994	269,283	385,726	503,334	37,117	151,238	
School Facility Reserve							
Beginning Balance	1,677,631	1,919,407	1,563,602	1,704,238	1,846,280	1,889,743	
Fund Transfers In	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Other Income	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Investment Income	16,776	19,194	15,636	17,042	18,463	18,897	106,009
Other Use	-	-	-	-	-		-
CIP Transfers Out	(100,000)	(700,000)	(200,000)	(200,000)	(300,000)	(100,000)	(1,600,000)
Ending Balance	1,919,407	1,563,602	1,704,238	1,846,280	1,889,743	2,133,640	
School Curriculum							
Beginning Balance	556,251	611,814	667,932	724,611	781,857	839,676	
Fund Transfers In	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Other Income	-	-	-	-	-	-	-
Investment Income	5,563	6,118	6,679	7,246	7,819	8,397	41,821
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(600,000)
Ending Balance	611,814	667,932	724,611	781,857	839,676	898,073	
School Technology							
Beginning Balance	1,160,253	1,191,855	1,223,774	1,256,011	1,288,572	1,321,457	
Fund Transfers In	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Other Income	-	-	-	-	-	-	-
Investment Income	11,603	11,919	12,238	12,560	12,886	13,215	74,419
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	1,191,855	1,223,774	1,256,011	1,288,572	1,321,457	1,354,672	
School Athletic Equipment							
Beginning Balance	195,659	217,616	239,792	262,190	284,812	307,660	
Fund Transfers In	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Other Income	-	-	-	-	-	-	-
Investment Income	1,957	2,176	2,398	2,622	2,848	3,077	15,077
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	217,616	239,792	262,190	284,812	307,660	330,736	

Capital Improvements Program - FY2025-2030

Trust Reserve Funds

Projected Balances

DESCRIPTION	2025	2026	2027	2028	2029	2030	Total
Water Fund Cap Reserve							
Beginning Balance	3,408,325	3,089,189	2,906,333	3,010,698	3,104,719	3,187,837	
Fund Transfers In	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	34,083	30,892	29,063	30,107	31,047	31,878	187,071
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(953,219)	(813,748)	(524,698)	(536,086)	(547,929)	(560,246)	(3,935,926)
Ending Balance	3,089,189	2,906,333	3,010,698	3,104,719	3,187,837	3,259,470	
Sewer Fund Cap Reserve							
Beginning Balance	870,363	963,592	1,040,734	1,101,347	1,139,974	871,093	
Fund Transfers In	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	8,704	9,636	10,407	11,013	11,400	8,711	59,871
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	(515,475)	(532,494)	(549,794)	(572,386)	(880,281)	(588,492)	(3,638,922)
Ending Balance	963,592	1,040,734	1,101,347	1,139,974	871,093	891,312	
Parking Fund Cap Reserve							
Beginning Balance	1,447,596	1,562,072	1,677,692	1,794,469	1,912,414	2,031,538	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Investment Income	14,476	15,621	16,777	17,945	19,124	20,315	104,258
Other Use	-	-	-	-	-	-	-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	1,562,072	1,677,692	1,794,469	1,912,414	2,031,538	2,151,853	

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General Government Projects

Transfer to Capital Reserve - Infrastructure and Equipment
Transfer to Capital Reserve - Cemetery
General Facility Improvements
General Vehicle Replacement
Chapel Restoration
Transportation Center Improvements
Cemetery Equipment and Improvements
City Hall Renovation

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$1,905,000
Reserve Financed	$250,000
Debt Financed	$0
Grant Financed	$0
Total	$2,155,000

Transfer to Capital Reserve—Infrastructure and Equipment	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities Community Services Page 56-57

7. Project History (Previous CIP Year or connection to other projects):
FY20 $900,000
FY21 $900,000
FY22 $1,025,000
FY23 $1,175,000
FY24 $1,325,000

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.

To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in tax rates.

Funds from this will be used to promote resiliency by funding projects which prolong the life of Dover's facilities and infrastructure.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$1,575,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$1,725,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$1,955,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$2,025,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$2,175,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$2,275,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$11,730,000	Note:		
After Sixth Year	$2,366,000	10B. Source of Cost Estimate:		

Transfer to Capital Reserve—Cemetery	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 131 Central Avenue/Pine Hill Cemetery	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities Community Services Page 56-57

7. Project History (Previous CIP Year or connection to other projects):
FY20 $125,000
FY21 $125,000
FY22 $125,000
FY23 $125,000
FY24 $125,000

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.

To ensure adequate funding is available for facility and infrastructure upgrades within the Cemetery without having large increases in tax rates.

Funds from this will be used to promote resiliency by funding projects which prolong the life of equipment and infrastructure at Dover's cemeteries.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$200,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$225,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$275,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,275,000	Note:		
After Sixth Year	$300,000	10B. Source of Cost Estimate:		

General Facility Repairs and Updates	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities Page 25-29

7. Project History (Previous CIP Year or connection to other projects):
Previous years $50,000

8. Description (including incorporating Resiliency):

This project will fund ongoing improvements and upgrades needed to maintain the efficiency and effectiveness of Dover's municipal buildings.

An example is the need to undertake roofing repairs and replacement of gutters, improve the severe corrosion areas in the dedicated wash bay, and the reinforcing/replacement of garage doors at the Public Works Facility.

These projects will prolong the life of these facilities and minimize large scale renovation or rehabilitation projects. Furthermore, energy improvements outlined in the Community Facilities Chapter will focus on resiliency.

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$50,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$50,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2027	$50,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2028	$75,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2029	$75,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2030	$75,000	Improvements to Buildings	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$375,000	Note:		
After Sixth Year	$75,000	10B. Source of Cost Estimate: Staff		

General Vehicle Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 288 Central Ave	5. Purpose of Project Request: Add a project	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
N/A

8. Description (including incorporating Resiliency):

While Police, Fire, and Community Services have had new vehicle replacements in the CIP for years, there hasn't been a general vehicle replacement program in the CIP for other government related vehicles such as the vehicle used by other Departments.

Keeping a recurring amount annually will help ensure vehicles are being replaced in an adequate and thoughtful manner.

9. *Criteria:* *Useful Life 50 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$35,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$40,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$45,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$50,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$55,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$255,000	Note:		
After Sixth Year	$60,000	10B. Source of Cost Estimate: Staff		

Chapel Restoration	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 131 Central Avenue	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Cemetery Master Plan

7. Project History (Previous CIP Year or connection to other projects):
FY21: Facilities, Grounds and Cemetery Building

8. Description (including incorporating Resiliency):

This project makes repairs to the Ricker Chapel, which was built in 1911.

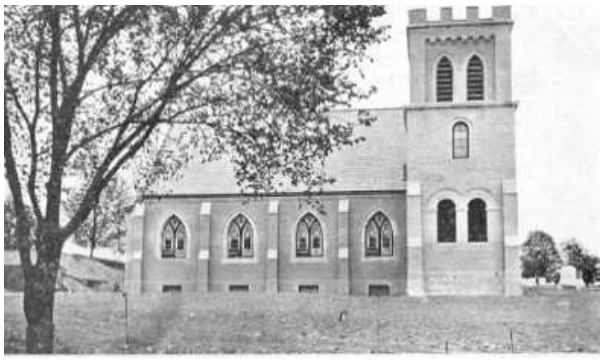
While the Chapel could benefit from a complete renovation, this project allocates funding to weatherize and secure the space to aid in preventing further deterioration.

The slate roof needs to be repaired and the masonry needs repointing and waterproofing of mortar joints. A structural engineer will be retained to look at needs to strengthen the building, and review the bell tower which may have structural damage in need of assessment and repair prior to addressing replacement of bricks and repointing as needed.

Engineering review costs were included in the Facilities, Grounds and Cemetery building project.

The old maintenance barn on South Pine street is in a stage of disrepair and should be demolished.

Project ID #: F2207



9. *Criteria:* *Useful Life 50 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$250,000	Improvements to Buildings	Capital Reserve	Grant Financed
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$1,850,000	Improvements to Buildings	Capital Reserve	Grant Financed
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,100,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Transportation Center Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 33 Chestnut St.	5. Purpose of Project Request: Add a new project to the CIP	

6. Master Plan Chapter, Section and page #:
Transportation, Page 9

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

The Dover Transportation Center was constructed in 2000 to accommodate the Downeaster train service. Originally, the station housed C&J Trailways until they relocated to a location closer to the Spaulding Turnpike.

In 2020, Bubby's Bagel & Deli opened and has served patrons of the transportation center as well as customers from the area.

Currently, along with the bagel shop, the Downeaster stops in Dover twice daily, and Coast bus service provides bus service to multiple local communities.

Since being constructed, there have been a few minor repairs to the building, the restaurant fit up in 2020, as well as a new roof in 2020. Over the years, the trim on the platform posts has sustained damage from weather and vandalism. To create a safer environment for patrons and their belongings, the dated CCTV system needs to be upgraded. Other interior upgrades are needed to accommodate the multiple users of the space.

With these upgrades to the building and platform, it will make the transportation center a more desirable location to stop as well as visit the City of Dover. Promoting public transportation will also reduce the City's carbon footprint.

9. *Criteria:* *Useful Life 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$65,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$165,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Staff		

Cemetery Equipment and Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 131 Central Avenue—Pine Hill Cemetery	5. Purpose of Project Request: Modify a project already in the CIP	

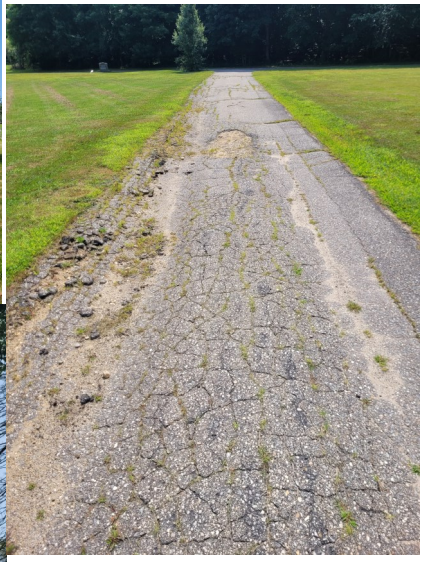
6. Master Plan Chapter, Section and page #:
Community Facilities Community Services Page 48

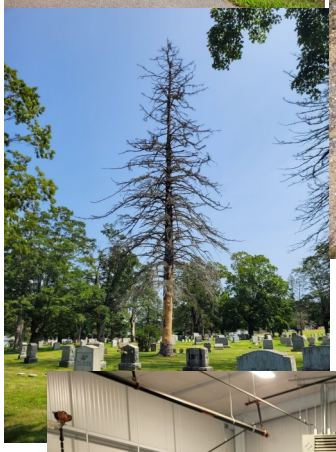
7. Project History (Previous CIP Year or connection to other projects):
FY14 $30,000 from Cemetery Trust Fund
FY15 $30,000 (capital reserve)
FY22 $250,000

8. Description (including incorporating Resiliency):

A Master Plan is underway to layout projects for this work, including:

- Overlay roads in cemetery and replace trees that have been removed due to disease.
- Improve the development of new burial sections on existing land including water lines, drainage, roadways, site preparation, and fencing.
- Establish additional options and areas for cremation burials including scattering gardens, niches, and columbariums.
- Pave cemetery roads as they are crumbling and need immediate re-paving.
- Replacement of mini-excavator for digging graves and setting monuments and gravestones. The current is in excess of 30-years old, so a new one is recommended for reliability.
- Grave mapping and recording program, with provision of software for ongoing management, as well as addition of new gravesites. Would require field work, report, and procurement of software.





9. *Criteria:* *Useful Life 15 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	N/A
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$250,000	Other	Capital Reserve	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$250,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$500,000	Note: Cemetery Capital Reserve		
After Sixth Year		10B. Source of Cost Estimate: Master Plan		

City Hall Renovation	Community Services Department	John B. Storer, Community Services Director
2. Category: General Government	3. Priority: High	
4. Location: 288 Central Ave	5. Purpose of Project Request: Add a project	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY2022: $500,000
FY2024: $475,000

8. Description (including incorporating Resiliency):

The current City Hall was constructed in 1932, at over 90 years old the building has started to show its age, in recent years staff has made efforts to repair and preserve the building, although these repairs have helped there are many code issues that need to be addressed. The first and second floor of the building do not have any type of fire suppression which is required in modern construction, along with fire alarm design and upgrades to increase coverage in the building.

Installation of a second generator to cover areas of the building that don't currently have backup generator capabilities.

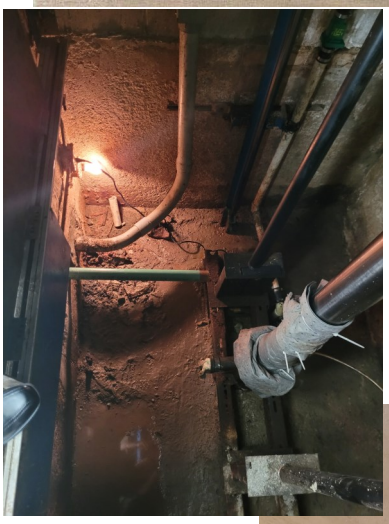
Ongoing HVAC design and upgrades as current systems are becoming outdated and no longer serviceable, along with upgrading equipment to communicate with current automation software.

Replace stage curtains and mechanism to make operational to allow more usage of the auditorium.

Repoint and seal mortar joints between bricks and along all flashing joints to help prevent water infiltration from the exterior of the building.

Upgrade elevator mechanicals along with waterproofing elevator pit to prevent water infiltration.

Project ID #: F2230/F2231



9. *Criteria:*	*Useful Life 50 years*	Meets
Protects health and Safety of employees/community		X
Significantly improves the efficiency of existing services		
Preserves a previous capital investment made by the City		X
Reduces future operating costs		X
Increases future operating revenues:		X
Supports efforts to promote economic vitality		X
Supports efforts to promote a high quality of life		X
Supports resiliency		
Responds to a Federal or State requirement		X
PCI # or Consequence of Failure #		N/A
Consistent with Dept. Strategic Plan		X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$375,000	Improvements to Buildings	Operating Budget	Capital Reserve
Program year FY 2029	$375,000	Improvements to Buildings	Operating Budget	Capital Reserve
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$750,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Staff		

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Police Projects

Police Cruiser Replacement Program
Public Safety Communications and Security Improvements
Radio Console System

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$150,000
Reserve Financed	$144,000
Debt Financed	$0
Grant Financed	$0
Total	$294,000

Police Cruiser Replacement Program	Police Department	Chief William Breault
2. Category: Police	3. Priority: High	
4. Location: 46 Chestnut Street	5. Purpose of Project Request: Equipment: Modify a Project already in CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $128,250
FY21 $144,000
FY22 $144,000
FY23 $144,000
FY24 $144,000

8. Description (including incorporating Resiliency):

This is a continuance of the department's plan to replace equipped police vehicles. The program purchases 3.5 vehicles per year (three vehicles in one year and four vehicles in the following year). This replacement plan is essential to maintain safe vehicle operation and limit maintenance costs. Vehicles taken off line are sold. The revenue from the sales is used to purchase smaller more fuel efficient vehicles for other city departments in need of vehicles.

Fleet Services recommends purchasing Ford Police Interceptor Utility (SUV) vehicles the vehicle cost and associated costs to transfer/replace equipment between vehicles is $41,000.

9. Criteria: *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2026	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2027	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2028	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2029	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2030	$144,000	Auto/Light Truck	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$864,000	Note:		
After Sixth Year	$144,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Public Safety Communications and Security Improvements	Police Department	Chief William Breault
2. Category: Police	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Stewardship of Resources

7. Project History (Previous CIP Year or connection to other projects):
FY21$123,418
FY22$105,000
FY23 $100,000
FY24 $100,000

8. Description (including incorporating Resiliency):

This project will build out and extend infrastructure related to public safety that will enhance the safety of the community and protect city property. Specifically, this program will fund security enhancements such as surveillance cameras and security lighting at city recreational and transportation locations. Furthermore, annually the funding will allow for the manageable replacement and repair of components of the system to safeguard against the likelihood of extreme repair/replacement costs.

9. *Criteria:* *Useful Life: 10 Years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
Program year FY 2026	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
Program year FY 2027	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
Program year FY 2028	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
Program year FY 2029	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
Program year FY 2030	$150,000	Machinery and Equipment	Operating Budget	Capital Reserve
TOTAL SIX YEARS	$900,000	Note: Public Safety Impact Fees will be used when adding new capacity.		
After Sixth Year	$150,000	10B. Source of Cost Estimate: Vendor		

Radio Console System	Police Department	Chief William Breault
2. Category: Police	3. Priority: High	
4. Location: 46 Chestnut St.	5. Purpose of Project Request: Add a new project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY21$123,418
FY22$105,000
FY23 $100,000
FY24 $100,000

8. Description (including incorporating Resiliency):

The project would replace the aging dispatch console. This equipment is vital for the dispatching of Dover Police, Dover Fire and Rescue as well as the Rollinsford Fire Department. This would convert the entire Dover public safety communications system to a fully IP based system. The current system was originally purchased in 2012 and is no longer supported for software updates.

9. *Criteria:* *Useful Life: 10 Years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$437,220	Machinery and Equipment	Grant Financed	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$437,220	Note: Public Safety Impact Fees will be used when adding new capacity.		
After Sixth Year	$0	10B. Source of Cost Estimate: Vendor		

Fire & Rescue Projects

Ambulance Replacement
Calls for Service Analysis
Facilities Renovations
SCBA Gear
Command/Staff Vehicle Replacement
North End Traffic Control
Pumper/Quint Replacement
Heavy Rescue Replacement
Aerial Platform Replacement
Personal Protective Gear
Mobile and Portable Radio Replacement

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$0
Reserve Financed	$625,000
Debt Financed	$0
Grant Financed	$987,000
Total	$1,612,000

Ambulance Replacement	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This project is an update to Fire & Rescue's replacement schedule of an ambulance every two years.

8. Description (including incorporating Resiliency):

FY2025, replace a 2012 ambulance. This CIP project includes the replacement of a stretcher that was purchased "used" 16 years prior.

FY2027, replace a 2009 ambulance (purchased used in 2022). This CIP project includes the replacement of a stretcher that was purchased "used" 18 years prior.

FY2029, replace a 2017 ambulance. This CIP project includes the replacement of a stretcher that was purchased "used" 20 years prior.

The current time-frame to build an ambulance is 30 months.

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$450,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$525,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$613,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,588,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Vendor		

Calls for Service Analysis	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Add a Project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

Conduct a feasibility study to determine the need, location, and planning of a fourth fire station in the Dover Point area. The Dover Point area is undergoing significant development. Development in this area is steadily increasing demands on fire and emergency services. Currently the Dover Point area is within the City's South End Fire District which is geographically the largest of the City's three fire districts. In order to maintain service delivery quality, response times, public service, and Insurance Services Office (ISO) ratings for the City of Dover it is necessary to utilize qualitative data from a feasibility study and emergency response data to appropriately plan for the public's expanding emergency service needs. It is also necessary to use the same data to at a minimum maintain, but ideally improve the City of Dover's Insurance Services Office (ISO) rating and customer satisfaction.

9. *Criteria:* *Useful Life years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$50,000	Other	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$50,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Past 5 year history of State bid		

Facilities Renovations	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: 1) 25 Durham Rd. 2) 262 Sixth St. 3) 9-11 Broadway 4) TBD	5. Purpose of Project Request: Equipment: Add a Project to the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects):		

8. Description (including incorporating Resiliency):

This is a multi-purpose project with the intention of planning for Fire & Rescue facility upgrades and maintenance. Prior CIP funding has been approved for facility renovations and/or additions at the three existing fire stations however, the budgeted amounts were established based on pre-covid estimated costs. Space-use needs have also changed post-covid.

FY25 Architectural assessment and space needs analysis of all three fire stations: $125,000
FY26 Addition and renovations to South End Station. 1.5M
FY26 Renovation to North End Station and NE EOC. 0.75M
FY26 Renovation to Central Station. 1.5M
FY28 Land acquisition Dover Point area 0.5M

Dover Point Fire Station, and training facility. Phase construction:
FY30 Phase I, construct a training facility, $450,000. (Phase II, add a fire station facility in FY31-36. 12M)

9. *Criteria:* *Useful Life years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$125,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$500,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$450,000	Improvements to Buildings	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$1,075,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Past 5 year history of State bid		

SCBA Gear	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This is part of an ongoing replenishment of protective gear used by staff

8. Description (including incorporating Resiliency):

Scheduled replacement of Self Contained Breathing Apparatus. Originally purchased in 2014, this equipment carries a 10 year warranty. History has proven that this timeframe coincides with an increase in routine maintenance items that will no longer be covered under warranty.

Additionally, recent technology has allowed for the inclusion of Thermal Imaging technology into the face pieces of individual SCBA. Those improvements would be included in this purchase.

New SCBAs are expected to carry a lifetime warranty.

9. *Criteria:* *Useful Life 6 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$987,000	Equipment	Grant Financed	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$987,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Vendor		

Command/Staff Vehicle Replacement	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This is part of a continual replacement of command vehicles every 4 years (replacing a 10 to 15 year old vehicle)

8. Description (including incorporating Resiliency):

The life expectancy of command staff vehicles is 12-15 years. Recently, 3 vehicles were acquired from Police Department surplus.

The Fleet industry standard hour/mileage formulas place each of these vehicles in excess of 300,000 equivalent miles each. Replacing a surplus vehicle every other year starting in 2022, will allow Dover to cycle these vehicles into a more standard 12-15 year rotation going forward.

9. *Criteria:* *Useful Life 15 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$115,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$125,000	Auto/Light Truck	Capital Reserve	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$240,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Past 5 year history of State bid		

North End Traffic Control	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location:	5. Purpose of Project Request: Equipment: Add a project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

Install traffic control lights and emergency vehicle preemption control at the intersection of Glenwood Ave. and Sixth St., and installation of emergency vehicle preemption control light detection at the North End Station for the Sixth St. and Indian Brook Ave. intersection.

Increasing emergency response of Fire & Rescue vehicles out of the North End Station in combination with increased public traffic at both of these intersections is resulting in a steady increasing risk hazard to both the public, and Fire and Rescue personnel.

Having automated emergency vehicle traffic control devices at these two intersections will significantly reduce traffic risk hazards and improve safety.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$350,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$350,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Past 5 year history of State bid		

Pumper/Quint Replacement	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This project is a component of the Fire & Rescue's fleet maintenance and replacement program.

8. Description (including incorporating Resiliency):

A Quint fire truck is an apparatus that combines the equipment capabilities of a ladder truck and the water-pumping ability of a fire engine.

The useful life, as a frontline apparatus, is expected to be 20 years with its remaining years in reserve or moved back to frontline status if community growth necessitates another fire station within its total service life.

The purchase of a new vehicle will replace a front-line fire engine (2015) which will have reached its service-life as a front-line fire apparatus. The 2015 fire engine will then be used as a reserve fire engine for 10 years. When the 2015 fire engine is moved to reserve, it will be replacing a reserve engine that will be 31 years old.

The current time-frame to build the apparatus is 40 months. This time-frame has resulted in fire apparatus operating front line for three and a half to four years longer than anticipated. This delayed replacement cycle has increased maintenance and repair expenses on current apparatus.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$1,400,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,400,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Heavy Rescue Replacement	Fire and Rescue Department	Chief Mike McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This project is a component of the Fire & Rescue's fleet maintenance and replacement program.

8. Description (including incorporating Resiliency):

Replace the Heavy Rescue vehicle, Squad 14, originally purchased in 1998 and intended as a 30 year vehicle. Current administration, with the guidance of the fire department's fleet maintenance mechanic, feels that spending additional money to repair needed bodywork and other items, would be an inefficient use of City funds given the current use of this vehicle. Replacing the vehicle sooner would allow for a more multi-use vehicle given the existing response plan, at less cost than an identical replacement of the current vehicle in today's apparatus market.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$1,400,000	Heavy Equipment	Debt Financed	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,400,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Aerial Platform Replacement	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This project is a component of the Fire Department's fleet maintenance and replacement program.

8. Description (including incorporating Resiliency):

In keeping with Dover Fire and Rescue long term vehicle replacement program, the replacement of Truck 1 (T1), the current aerial platform, in FY28 will align with the planned 20 year service life of this vehicle. Through preventative corrosion repair and restoration at the 15 year mark, this service life should be maintained even while corrosion and wear increases in modern day heavy equipment. The replacement of T1 will allow the transition of Ladder 3 to reserve status, thus ensuring two available aerial ladder trucks protecting the City as suggested by current ISO ratings.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$2,800,000	Heavy Equipment	Debt Financed	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,800,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Personal Protective Gear	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This is part of an ongoing replenishment of protective gear used by staff.

8. Description (including incorporating Resiliency):

Personal Protective Gear is the protective clothing, gear, and equipment used by firefighters when conducting essential job functions. This protective gear allows firefighters to enter untenable atmospheres and fire situations to rescue victims. This gear is used on a regular basis and is essential to emergency response.

The maximum life of turnout gear per national standards is ten years with the same standards requiring each firefighter to have two sets. This program purchases one complete set every five years for each employee.

9. *Criteria:* *Useful Life 6 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$450,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$450,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Mobile and Portable Radio Replacement	Fire and Rescue Department	Chief Michael McShane
2. Category: Fire and Rescue	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
This is part of an ongoing replenishment of mobile and portable radio replacement

8. Description (including incorporating Resiliency):

Dover Fire and Rescue utilizes technology in multiple instances. In emergency response communication is a primary concern and having state of the art radio communications is a must.

First responders utilize handheld radio communications and mobile radios on a constant basis. Originally purchased in 2018, the expected lifespan of portable and mobile radio equipment is 7-10 years.

9. *Criteria:* *Useful Life 6 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$530,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$530,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Public Works Projects

Bridge Improvements
Drainage System Improvements
General Streets Improvements
General Sidewalk Improvements
Public Works Heavy Equipment
Traffic Signal Upgrades/Traffic Calming
Bouchard PW Facility Improvements
Bridge Replacement - Sixth Street
Outfall Replacement - Cochecho River Drainage
Retaining Wall - Portland Avenue
Street Reconstruction - Fifth/Grove
Street Reconstruction - Lower Central Avenue
Street Reconstruction - Oak Street (Former Oak Street Bridge)
Culvert Reconstruction - Portland Avenue

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$3,759,513
Reserve Financed	$600,000
Debt Financed	$2,700,000
Grant Financed	$0
Total	$7,059,513

Bridge Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities, Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY20 $100,000
FY21 $140,000
FY22 $160,000
FY23 $180,000
FY24 $200,000

8. Description (including incorporating Resiliency):

Annual management program to preserve the 11 bridges that the City owns and maintains.

A Bridge Maintenance Master Plan will be undertaken to evaluate all 11 of the City-owned bridges, and prioritizes maintenance, preservation, rehabilitation, and replacement projects to be included in future CIP projects.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$300,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$350,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$400,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,800,000	Note:		
After Sixth Year	$450,000	10B. Source of Cost Estimate: Staff		

Drainage System Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $150,000
FY21 $175,000
FY22 $200,000
FY23 $250,000
FY24 $300,000

8. Description (including incorporating Resiliency):

USEPA Phase II Stormwater Regulations require improvements to systems to improve water quality. This project is for upgrades to, and continued maintenance of, the City's Stormwater Infrastructure.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$350,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$450,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$550,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$600,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$2,850,000	Note:		
After Sixth Year	$650,000	10B. Source of Cost Estimate: Staff		

General Street Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities, Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY22 $2,251,395 approved in CIP – adjusted to $1,957,000 in operating budget,
FY23 $2,341,451
FY24 $2,435,109

8. Description (including incorporating Resiliency):

The annual Street Paving Program is to preserve the 135 miles of paved roadways that the City owns and maintains. Yearly preservation maintenance of the roadway system will maximize the roads' service life while minimizing life cycle costs, and ultimately provide operational roadway system for the community.

The recently completed Pavement Condition Management Program, prepared by the City's consultant in 2022, will guide the City's decision making for roadway maintenance over the next several budget cycles to increase the condition of the overall roadway system. The Pavement Condition Management Program considers the pavement condition, frequency of use, and available funding. Preservation maintenance strategies utilized to extend the life cycle of the City's roadway system include crack sealing, patch paving, shim overlay, cold plane and overlay, and reclamation.

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$2,532,513	Other	Operating Budget	Choose an item.
Program year FY 2026	$2,633,814	Other	Operating Budget	Choose an item.
Program year FY 2027	$2,739,166	Other	Operating Budget	Choose an item.
Program year FY 2028	$2,848,733	Other	Operating Budget	Choose an item.
Program year FY 2029	$2,962,682	Other	Operating Budget	Choose an item.
Program year FY 2030	$3,081,189	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$16,798,097	Note:		
After Sixth Year	$3,204,437	10B. Source of Cost Estimate: Pavement Management Program		

General Sidewalk Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities, Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY14-19: each $100K, FY20: $108K, FY21: $117K, FY22: $121K, FY23: $126,531; FY24: $131,592

8. Description (including incorporating Resiliency):

Annual management program to preserve the 77 miles of sidewalk that the City owns and maintains. Existing sidewalks determined to be in fair to poor condition, or are not accessible, are reconstructed as part of the annual program.

A conditional sidewalk assessment, including curb ramps, will be undertaken to plan for future sidewalk reconstruction projects, which will be based on need. As part of the assessment, an ADA Transition Plan will be developed in accordance with FHWA guidelines, which will include a an evaluation of ADA compliant and noncompliant pedestrian infrastructure.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$137,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$200,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$300,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$350,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$400,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,637,000	Note:		
After Sixth Year	$450,000	10B. Source of Cost Estimate: Pavement Management Program		

Heavy Equipment Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: 272 Mast Road	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $300,000
FY21 $350,000
FY22 $400,000
FY23 $450,000
FY24 $500,000

8. Description (including incorporating Resiliency):

The City's inventory of vehicles and equipment includes nearly 130 units w/ a replacement value of $8.9 million. This includes 16 large dump trucks and 4 loaders for snow removal.

Projected replacements for FY25 include:

- 2005 International 6-wheeler with plow and sander (#74)
- 2005 International 6-wheeler with plow and sander (#75)
- 2011 Holder Sidewalk tractor w/ sander, plow snow blower

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$550,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2026	$600,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$650,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2028	$700,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$750,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$800,000	Heavy Equipment	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$4,050,000	Note:		
After Sixth Year	$850,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Traffic Signal Upgrades/Traffic Calming	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities, Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY20 $75,000
FY21 $75,000
FY22 $90,000
FY23 $90,000
FY24 $90,000

8. Description (including incorporating Resiliency):

Annual management program to maintain the 34 City-operated traffic signals, and associated equipment. The ongoing maintenance will reduce the need for the City to undertake citywide retiming and equipment projects.

Additionally, the program will fund the implementation of traffic calming and safety measures.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$90,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$95,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$105,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$110,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$115,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$615,000	Note:		
After Sixth Year	$120,000	10B. Source of Cost Estimate: Staff		

Bouchard Public Works Facility Improvements	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: 271 Mast Rd.	5. Purpose of Project Request: Add a new project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities, page 53

7. Project History (Previous CIP Year or connection to other projects):
Previously listed in FY2021 CIP

8. Description (including incorporating Resiliency):

The Bouchard Public Works Facility was constructed in 2001, and is in need of updated and maintenance to many of the building systems to ensure that the facility is operational for many years to come. Current focus will be to design HVAC systems for the entire building focusing on admin space, fleet services, and vehicle storage. Current A/C systems are running on obsolete R-22 coolant upgrades will include replacement of entire the entire system. Fleet services doesn't have adequate air exchange causing stale air in the area.

Future projects will include designing and constructing office space for current employees to reduce the amount of cubical, as well as optimizing common areas to best use the space. Renovate the training room to accommodate current training sources, along with updating the dated kitchen and appliances originally installed in the space. Replace gutters and down spouts around the entire building in accordance with a snow melt design to prevent large snow loads on the building. Replace exterior doors, windows, and overhead doors as they have reached the end of life, as they are used multiple times during the day.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$50,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$50,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Staff		

Bridge Replacement - Sixth Street	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Sixth Street Bridge over Blackwater Brook	5. Purpose of Project Request: Add a new project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

Replace a structural deficient and hydraulically under-sized structure with one that meets statutory loads and accommodates design storm events. According to the latest NHDOT Bridge Inspection Report, the structure is rated in 'poor' condition and was placed on the NHDOT Red List in 2010 due to its deteriorating condition. The bridge was identified in the City of Dover 2018 Hazard Mitigation Plan as it provides access in and out of the north end area of the City during major storm events. The detour around the bridge, if closed, is more than six miles.

9. *Criteria:* *Useful Life 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	58
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$400,000	Other	Existing Funds	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$400,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Outfall Replacement - Cochecho Storm Drain	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Cochecho Street, by private marina	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY23 $500K
FY 24 $1M
*Interfaces with Portland Avenue Retaining Wall

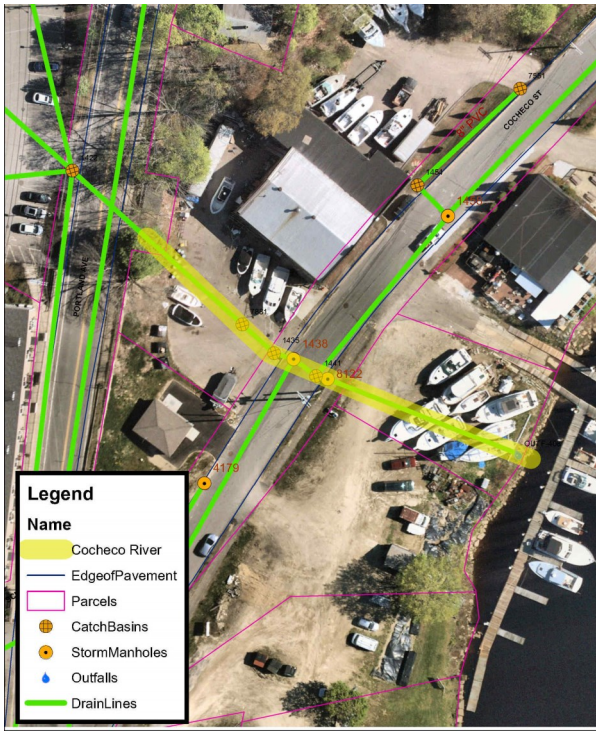
8. Description (including incorporating Resiliency):

The project consists of replacing existing stormwater drainage from the Cochecho River outfall to the Portland Avenue retaining wall.

In 2020, there was a collapse and failure of the 60-inch storm drainage pipe under private marina property. The pipe has temporarily been repaired; however, the segment of pipe remains in poor condition. There is an urgency to replace the pipe to properly handle the large stormwater flows generated from the 270-acre watershed area consisting of neighborhoods bounded on the east by Broadway and to the west by Central Avenue, extending all the way up to Garrison Hill.

Eversource will be conducting a soil remediation project on the site of the private marina northwest of Cochecho Street and will be excavating in close proximity to the existing stone box culvert. There is a benefit to collaborating with the proposed Eversource work to replace the box culvert.

Project Number: E2243



9. *Criteria:* *Useful Life 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$500,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$500,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Pavement Management Program		

Retaining Wall - Portland Avenue	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Portland Avenue, near Cochecho Street	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Transportation

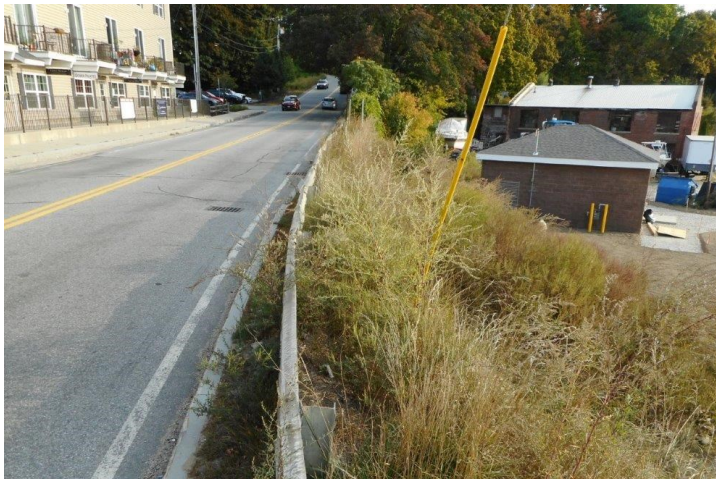
7. Project History (Previous CIP Year or connection to other projects):
FY22 $250K
FY23 $750K
FY24 $100,000

8. Description (including incorporating Resiliency):

The retaining wall along Portland Avenue, near the intersection with Cochecho Street and adjacent to the private marina, is showing signs of distress.

Via FY22 CIP, funds were approved to evaluate the wall for repair or replacement. The City hired a consultant, to evaluate the wall and concluded the wall required replacement in its entirety. The sidewalk along the wall will be reconstructed wider and a crash-tested railing will be installed.

Project Number: E2113



9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	71
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$600,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2026	$500,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,100,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Street Reconstruction - Fifth/Grove	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Fifth Street and Grove Street	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facility

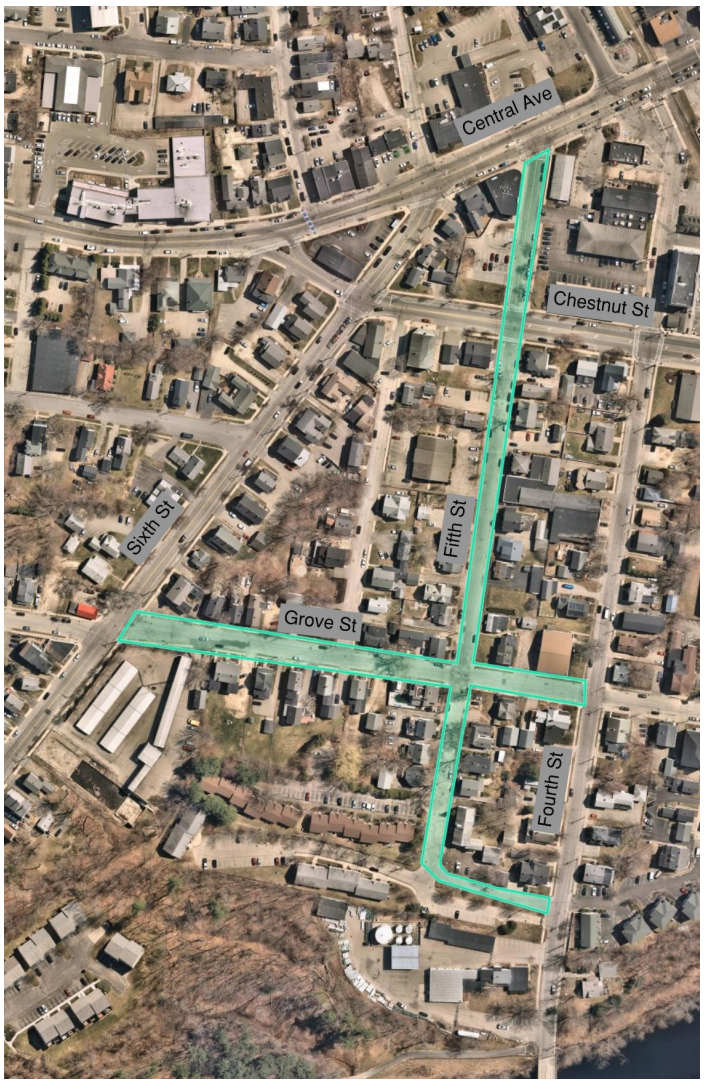
7. Project History (Previous CIP Year or connection to other projects):
FY22 $1,100K
FY24 $1.0M
Other Projects: Water Fund and Sewer Fund

8. Description (including incorporating Resiliency):

The project would implement improvements to Fifth Street from Central Avenue to Fourth Street and to Grove Street from Sixth Street to Third Street. Improvements include pedestrian, drainage, and street tree improvements. By improving the existing drainage, the project will provide water quality benefits within the Great Bay watershed.

The project would be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy. This project is underway, but requires additional funding due to cost increases which have occurred in 2022.

Project Number: E2203



9. *Criteria:* Useful Life: 30 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	4^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$1,600,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2026	$2,400,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$4,000,000	Note: Reserve is developer funded contribution		
After Sixth Year		10B. Source of Cost Estimate: City staff/Developer		

Street Reconstruction - Lower Central Avenue	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Central Ave, Silver St to Stark Ave	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY21 General Fund, Drainage Improvements - $1,100,000
Other Projects: Water Fund, Sewer Fund
Interfaces with Court & Union Reconstruction, Central Core Water Improvements - Ph 3, Downtown Pedestrian & Vehicle Improvements

8. Description (including incorporating Resiliency):

This street reconstruction project will implement improvements to Central Ave from Silver St to Stark Ave (the main gateway to the southern portion of the City). Improvements include bicycle & pedestrian accommodations, intersection improvements, lighting, drainage upgrades, and full reconstruction of the roadway. The existing drainage is in poor condition, a section of pipe has collapsed and been temporarily repaired. Green infrastructure components will be implemented to ensure progress towards goals of the Great Bay Total Nitrogen General Permit.

The project will be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy.

Project Number: E2015

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	55^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$4,000,000	Construction Engineering	Grant Financing	Debt Financing
Program year FY 2027	$800,000	Construction Engineering	Grant Financing	Debt Financing
Program year FY 2028	$800,000	Construction Engineering	Grant Financing	Debt Financing
Program year FY 2029	$1,550,000	Construction Engineering	Grant Financing	Debt Financing
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$7,150,000	Note: Reserve is developer funded contribution		
After Sixth Year		10B. Source of Cost Estimate: City staff/Developer		

Street Reconstruction - Oak Street (Former Oak Street Bridge)	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: Medium	
4. Location: Oak Street between Broadway and Portland Avenue	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Transportation/Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Other Projects: Water Fund, Sewer Fund

8. Description (including incorporating Resiliency):

NHDOT is planning to replace the aging, sub-standard wood & iron bridge with new structure that allows all weight vehicle loading, including fire and emergency vehicles and public transit buses.

City project will include upgrades to the infrastructure adjacent to the NHDOT railroad bridge including utilities, sidewalks and roadway. Sidewalks will extend from Broadway to Portland Ave along Oak Street. The existing drainage will also be upgraded; and therefore, the project will provide water quality benefits within the Great Bay watershed.

Project Number: E2325

9. Criteria: *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	26
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$8,000,000	Other	Grant Financing	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$8,000,000	Note: Project cost will be covered by the State in year added to Ten Year Plan.		
After Sixth Year		10B. Source of Cost Estimate: Staff		

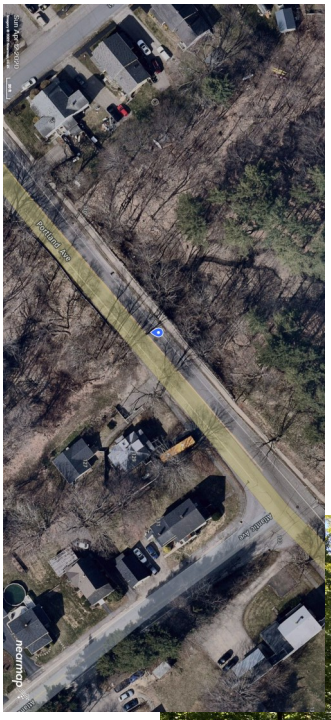
Culvert Reconstruction-Portland Avenue	Community Services Department	John B. Storer, Community Services Director
2. Category: Public Works	3. Priority: High	
4. Location: Portland Avenue between Hancock Street and Atlantic Avenue	5. Purpose of Project Request: Modify a Project already in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects): Interfaces with Atlantic Ave Street Reconstruction		

8. Description (including incorporating Resiliency):

Portland Avenue crosses over a riverine wetland between Hancock Street and Atlantic Avenue, which is also at the low point of Portland Avenue. A 2'x3' granite box culvert carries Portland Avenue over the riverine. Stormwater drainage flows to the area and outlets through drainage structures into the riverine. The embankments of the riverine are steep and riprap is continually added for stabilization. Precast concrete barriers have been placed on the south side of the road to guide vehicles from the edge of road.

The project will likely consist of retaining walls, new sidewalks, culvert replacement, and improved drainage system.

Project Number: E2261



9. *Criteria:* Useful Life: 20 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	80
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$600,000	Other	Debt Financing	Choose an item.
Program year FY 2028	$1,250,000	Other	Debt Financing	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,850,000	Note: Reserve is developer funded contribution		
After Sixth Year	$0	10B. Source of Cost Estimate: City staff/Developer		

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Culture and Recreation Projects

Transfer to Capital Reserve - Arena
Transfer to Capital Reserve - Park/Playground Improvements
Park Infrastructure Replace/Maintenance
Community Trail Phase IV-B & Phase V
Indoor Pool Solar Panel Purchase
Outdoor Pool Improvements
Indoor Pool Locker Room Lobby Renovations
Applevale Park Renovations
Arena - HVAC

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$235,000
Reserve Financed	$325,000
Debt Financed	$0
Grant Financed	$900,000
Existing Capital	$1,500,000
Total	$2,960,000

Transfer to Capital Reserve – Arena	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Add a Project to the CIP	

6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

This project with transfer funds from the operating budget into a reserve account for payment of future projects and equipment needed to maintain the significant investments the City has made to the Dover Ice Arena.

If funded, the Capital Reserve Funds will reduce the need to debt finance locker and HVAC improvements needed, and will fund future Zamboni and related equipment needs.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$100,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$100,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$600,000	Note:		
After Sixth Year	$100,000	10B. Source of Cost Estimate: Staff		

Transfer to Capital Reserve – Parks/Playgrounds	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):
FY20-FY23 $112,500 each
FY24 $125,000

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. This is revenue from the General Fund.

To ensure adequate funding is available for facility and infrastructure upgrades over time without gaps in funding.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$135,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$140,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$140,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$140,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$140,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$140,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$835,000	Note:		
After Sixth Year	$140,000	10B. Source of Cost Estimate: Staff		

Park Infrastructure Replace/Maintenance	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Present Equipment Obsolete	

6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):
FY20 – FY 24, $75,000 each

8. Description (including incorporating Resiliency):

The Master Plan recommends a number of maintenance and upgrade items for parks throughout the city. These projects include replacing signage, increasing/replacing benches, and other amenities as well as replacing and maintaining playground equipment before a complete rehabilitation is required at a greater price and supporting other Capital Improvement Projects. There are also occasional needs to support existing projects with unforeseen expenses.

9. *Criteria:* Useful Life: 25 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$75,000	Other	Capital Reserve	Choose an item.
Program year FY 2026	$75,000	Other	Capital Reserve	Choose an item.
Program year FY 2027	$75,000	Other	Capital Reserve	Choose an item.
Program year FY 2028	$75,000	Other	Capital Reserve	Choose an item.
Program year FY 2029	$75,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$75,000	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$450,000	Note: 50K Capital Reserve, 25K Impact Fees		
After Sixth Year	$75,000	10B. Source of Cost Estimate: Staff		

Park Improvements - Community Trail Phase IV-B & Phase V	Planning Department	Donna Benton, Director of Planning and Community Development
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Bellamy Park to Knox Marsh Road	5. Purpose of Project Request: Modify project to the CIP	

6. Master Plan Chapter, Section and page #:
Recreation and Vision 2035

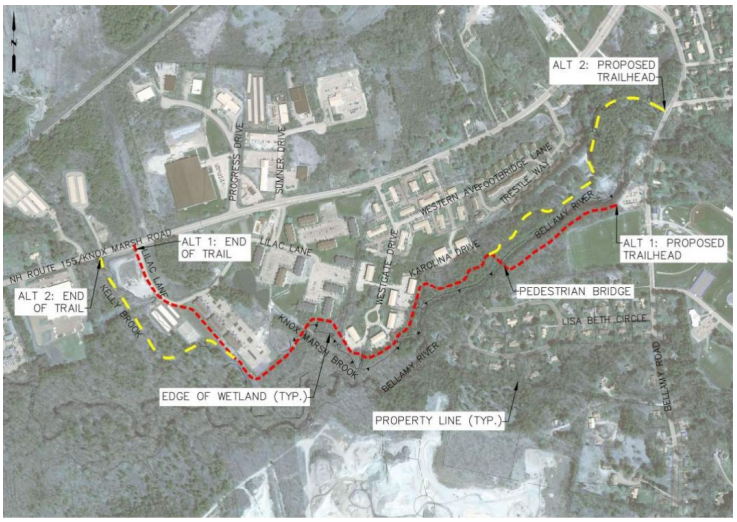
7. Project History (Previous CIP Year or connection to other projects):
FY20 $400,000 (grant)
FY21 $150,000 (portion re-allocated to Phase III)
FY23 $131,000
FY24 $131,000 (not appropriated fully)

8. Description (including incorporating Resiliency):

The City received grant funding from the State of New Hampshire to construct the Community Trail in 2000. Since that time, two extensions have been planned. Phase IV, is the second of those extensions. This portion of the trail will connect from Bellamy Park, through two multi-family projects and out to Knox Marsh Road.

Once completed, the Community Trail will reach from Knox Marsh Road in the south to Watson Road in the north and contain both rural and urban portions. This will improve walkability for numerous neighborhoods and apartment complexes.

The outer years or Phase V is to continue the trail from Route 108 trailhead to Finch Lane.



9. *Criteria:* *Useful Life 15 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$500,000	Other	Grant Financing	Capital Reserve
Program year FY 2026	$500,000	Other	Grant Financing	Capital Reserve
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$600,000	Other	Grant Financing	Capital Reserve
Program year FY 2030	$1,000,000	Other	Grant Financing	Capital Reserve
TOTAL SIX YEARS	$2,600,000	Note: Impact Fees will be utilized		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Indoor Pool Solar Panel Purchase	Executive Department	Christopher G. Parker, Deputy City Manager
2. Category: General Government	3. Priority: Medium	
4. Location: Indoor Pool	5. Purpose of Project Request: Modify a project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

This project is the purchase, after five full years of use, of the solar panels installed at the Indoor Pool, as per the Power Purchase Agreement.

Figure 1: Engineer's rendering of proposed 101.76 kW integrated Solar Array on the rooftops of the Children's Museum of NH and the Dover Pool.

9. *Criteria:* *Useful Life 25 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$150,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$150,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement		

Outdoor Pool Improvements	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Jenny Thompson Pool 150 Portland Ave	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Recreation and Community Facilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

The Jenny Thompson Pool has a $500,000 CIP renovation project approved currently. The estimates for that work are above budget requiring a supplemental appropriation to complete it.

This investment will help to complete the critical repairs needed to the pool lining and gutters. In future years the pool deck, pool cover, facility signage, ADA access, pool pumps, filters and valves will need to be replaced or upgraded.

In a 2022 evaluation of the facility by Weston & Sampson, the pool was given a 5 year life span if no repairs were made.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$2,000,000	Improvements to Buildings	Grant Financing	Capital Reserve
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,000,000	Note: Impact Fees will be used		
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement		

Indoor Pool Locker Room Lobby Renovations	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: Medium	
4. Location: Indoor Pool, 9 Henry Law Ave.	5. Purpose of Project Request: Add a new item to the CIP	

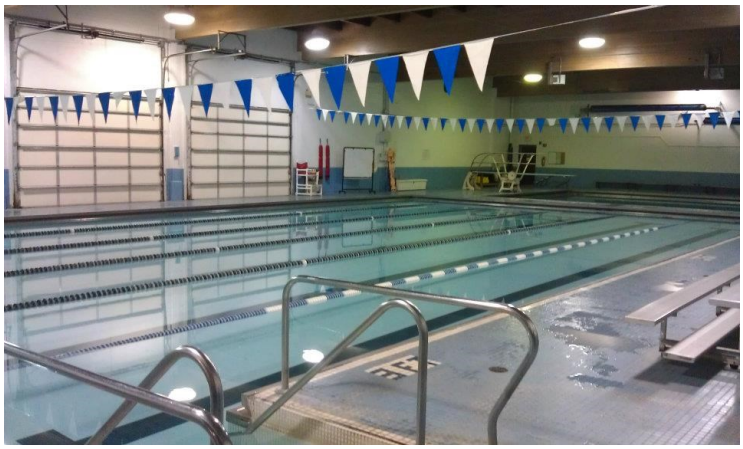
6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):
Ongoing maintenance of the facility: FY16: 100K, FY18: $100K

8. Description (including incorporating Resiliency):

The Dover Indoor Pool was not designed with any natural lighting. It has a south facing wall with two garage doors. Phase one of this project would modify the doors to add light and ventilation to the pool area. It will also connect the recently improved playground area behind the building to the activities in the pool. The pool deck needs resurfacing and this project can work together with the door upgrades to make the overall pool area improvements.

Phase two of this project is the renovation of the family locker room area and an addition of two exterior entrance rest rooms. There is a great need for the upgrade and expansion of family changing accommodations as there are needs for young children to use the locker area needing parental supervision. The other major element of this project is the addition of two exterior entrance rest rooms for use by the general public. The very high volume of use of Henry Law Park requires better public restroom accommodations.



9. *Criteria*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$40,000	Design Engineering	Operating Budget	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$40,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

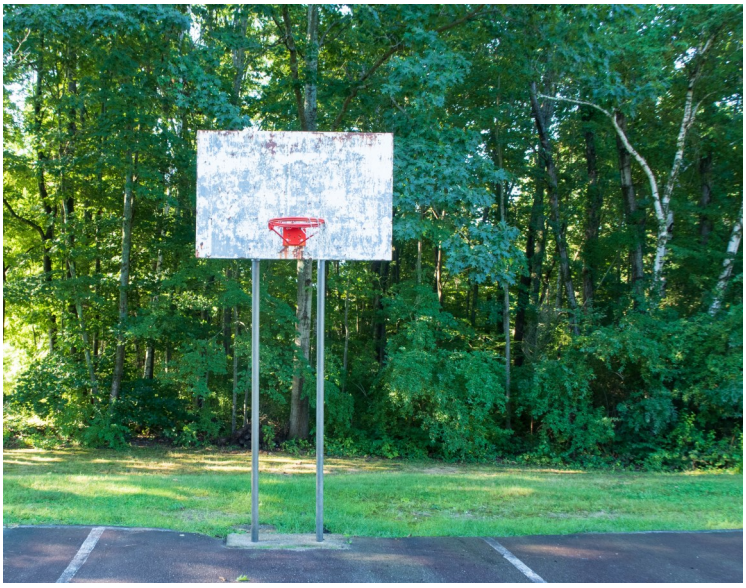
Applevale Park Renovations	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: Applevale Park	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):
This Park was last renovated in 1992

8. Description (including incorporating Resiliency):

Applevale Park has not had a significant upgrade in almost 30 years. It needs the replacement of the Play-ground equipment, basketball court, and landscaping to improve the site and integrate the recently added multi-purpose field into the park



9. *Criteria* *Useful Life 12 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$175,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$175,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Arena HVAC	Recreation Department	Gary Bannon, Recreation Director
2. Category: Culture and Recreation	3. Priority: High	
4. Location: 110 Portland Ave	5. Purpose of Project Request: Add a new project to the CIP	

6. Master Plan Chapter, Section and page #:
Recreation

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

There is a potential for a much greater use of the Foster Rink dry surface once the ice is removed seasonally if the building was air conditioned. The rest of the Arena has air conditioning and the compressors are available to connect an additional air conditioning unit so the cost is much less than a stand-alone unit. The payback on this investment will be less than 3 years.

The Dehumidifier (Munters Unit) on the Holt rink is 20 years old and has increasing breakdowns and is due for replacement. The replacement unit can be a smaller version as this unit was originally planned to dehumidify both rinks. A separate unit was added for the Foster Rink so that never occurred. Also most of the rooftop units for the locker rooms will need to be replaced as they are over 20 years old as well.

9. *Criteria* Useful Life: 20 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$585,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$585,000	Note: Arena Capital Reserve will be used		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Public Library Projects

Library Books and Collections
Library Facility Upgrades

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$137,112
Reserve Financed	$0
Debt Financed	$2,300,000
Grant Financed	$0
Total	$2,437,112

Library Books and Collections	Department: Public Library	Contact: Denise LaFrance, Library Director
2. Category: Public Library	3. Priority: High	
4. Location: 73 Locust Street	5. Purpose of Project Request: Modify a project already in the CIP	

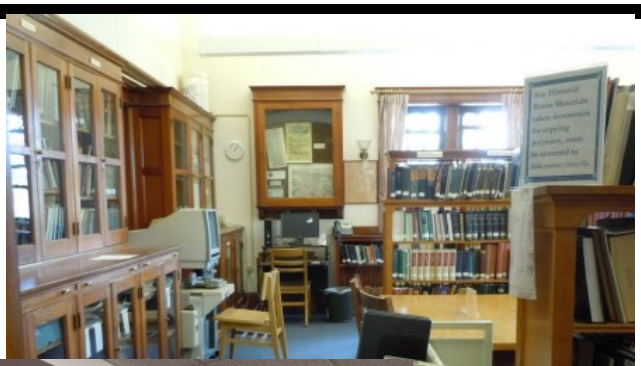
6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $115,052
FY21 $118,387
FY22 $121,822
FY23 $129,241
FY24 $133,118

8. Description (including incorporating Resiliency):

Capital Account 4748 funds ongoing purchases of library materials.

- print books (hard and softcover)
- DVDs
- Audiobooks on CD
- music CDs



9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$137,112	Other	Operating Budget	Special Revenue
Program year FY 2026	$141,225	Other	Operating Budget	Special Revenue
Program year FY 2027	$145,462	Other	Operating Budget	Special Revenue
Program year FY 2028	$149,826	Other	Operating Budget	Special Revenue
Program year FY 2029	$154,320	Other	Operating Budget	Special Revenue
Program year FY 2030	$158,950	Other	Operating Budget	Special Revenue
TOTAL SIX YEARS	$886,895	Note:		
After Sixth Year	$163,718	10B. Source of Cost Estimate: Past 5 year history of State bid		

Library Facility Upgrades	Department: Public Library	Contact: Denise LaFrance, Library Director
2. Category: Public Library	3. Priority: High	
4. Location: 73 Locust Street	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY 22 1.9M renovation project

8. Description (including incorporating Resiliency):

This project is a continuation of a previously approved project which intended to replace the roof and implement improvements to the public library in line with a feasibility study completed. As part of the work which occurred post-approval, a code review and basic architectural review noted additional issues which need to be incorporated, thus increasing the cost of the project.

- Complete replacement of current fire sprinkler system. Current system has failed annual inspection.
- Upgrade building mechanicals as well as automation, to insure maximum efficiency.
- Interior renovation to create better flow, as well as library programing.
    - Create new entrance from parking lot, adding a new stairway allowing patrons easy access to the rest of the building.
    - Relocate restrooms for better access and functionality with the surrounding program area.
    - Create meeting areas in the building to accommodate small groups.

9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$2,300,000	Improvements to Buildings	Debt Financed	Choose an item.
Program year FY 2026	$2,400,000	Improvements to Buildings	Debt Financed	Choose an item.
Program year FY 2027	$2,000,000	Improvements to Buildings	Debt Financed	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$6,700,000	Note:		
After Sixth Year	$0	10B. Source of Cost Estimate: Past 5 year history of State bid		

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Education Projects

Transfer to Capital Reserve - Athletics
Transfer to Capital Reserve - Curriculum
Transfer to Capital Reserve - Information Technology
Transfer to Capital Reserve - Facilities
Curriculum Replacement and Upgrade
Facilities/School Maintenance and Repairs District Improvements
Furniture Replacement
Information Technology Replacement and Upgrade
DHS Equip Storage, Bleacher, Turf & Track Replacement
Garrison Elementary School Renovations
DHS Solar Panel Purchase

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$950,000
Reserve Financed	$200,000
Debt Financed	$2,500,000
Grant Financed	$0
Total	$3,650,000

Transfer to Capital Reserve-Athletics	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY19—FY24 $20,000 each

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into the existing School Athletics reserve account for payment of future athletic upgrades, improvements, and any re-placement and/or repair projects.

To ensure adequate funding is available for athletic upgrade and improvement projects without having large increases in tax rates. Capital Reserve funds are used in conjunction with General Operating Funds and Special Revenue Funds generated from athletic gate receipts and field user fees.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$20,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$120,000	Note:		
After Sixth Year	$20,000	10B. Source of Cost Estimate: Staff		

Transfer to Capital Reserve- Curriculum	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Continued from previous | CIP FY22: $50,000; FY23: $0
FY24: $150,000

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into reserve account for payment of future large curriculum upgrade projects. This reserve fund will be used in conjunction with the annual curriculum funding in the general operating budget to ensure adequate funding is available for curriculum upgrades without having large increases in tax rates.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$150,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$150,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$900,000	Note:		
After Sixth Year	$150,000	10B. Source of Cost Estimate: Staff		

Transfer to Capital Reserve-Information Technology	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Continued from previous | CIP FY22: $250,000 FY23:$125,000 FY24: $20,000

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into the existing School Information Technology reserve account for payment of future IT upgrade/improvement projects. Capital Reserve funds are used in conjunction with general Operating Budget funds and E-Rate reimbursements.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$20,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$20,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$120,000	Note:		
After Sixth Year	$20,000	10B. Source of Cost Estimate: Staff		

Transfer to Capital Reserve-Facilities	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY19 $50,000
FY20 $50,000
FY21 –FY24 $250,000 each

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into the existing School Facility reserve account for payment of future facility upgrades/improvement projects.
This reserve fund will be used to ensure adequate funding is available for school facility upgrades without having large increases in tax rates.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$250,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$250,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,500,000	Note:		
After Sixth Year	$250,000	10B. Source of Cost Estimate: Staff		

Curriculum Replacement and Upgrade	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $100,000
FY21 $100,000
FY21 $450,000
FY23 $250,000
FY24: $250,000

8. Description (including incorporating Resiliency):

Planned curriculum review and upgrade per Curriculum Cycle.

Expenditures from this account ensure that adequate funding is available for curriculum upgrades without having large increases in tax rates.

9. *Criteria:*	*Useful Life N/A*	Meets
Protects health and Safety of employees/community		
Significantly improves the efficiency of existing services		X
Preserves a previous capital investment made by the City		X
Reduces future operating costs		X
Increases future operating revenues:		
Supports efforts to promote economic vitality		X
Supports efforts to promote a high quality of life		X
Supports resiliency		
Responds to a Federal or State requirement		
PCI # or Consequence of Failure #		
Consistent with Dept. Strategic Plan		X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2026	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2027	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2028	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2029	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$100,000	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$600,000	Note:		
After Sixth Year	$100,000	10B. Source of Cost Estimate: SAU		

Facilities/School Maintenance and Repairs District Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a Project in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Continued from a previous CIP | FY21: $657,000; FY22: $352,000; FY23:$280,000 FY24:$100,000

8. Description (including incorporating Resiliency):

- Mechanical and ventilation systems to include, but not limited to plumbing and electrical upgrades, HVAC
- Roof and insulation
- Window replacement & coverings
- Life Safety
- Paving and Striping
- Replacement and expansion of bathrooms
- Remodeling and enlarging of classrooms to NH state standards
- Energy efficiency upgrades
- Miscellaneous improvements to buildings/grounds

9. *Criteria:* *Useful Life 20 yr*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2026	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2027	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2028	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2029	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2030	$100,000	Improvements to Buildings	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$600,000	Note: Funding from Capital Reserves may be used in conjunction with general Operating Budget funds.		
After Sixth Year	$100,000	10B. Source of Cost Estimate: Staff		

Furniture Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: Medium	
4. Location: District Wide	5. Purpose of Project Request: Modify a Project in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY21-FY24 $25,000

8. Description (including incorporating Resiliency):

Replacement of classroom furniture to ensure that ergonomics and functionality is maintained for a productive learning environment.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$25,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$25,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$25,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$25,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$25,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$25,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$150,000	Note:		
After Sixth Year	$25,000	10B. Source of Cost Estimate: Staff		

Information Technology Replacement and Upgrade	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY17 $75,000
FY18 $125,000
FY21 $152,000
FY22 $480,000
FY23 $480,000
FY24 $485,000

8. Description (including incorporating Resiliency):

- District hardware lease replacement on a four-year life span
- District hardware purchased replacement plan on a five-year life span
- Replacement and lease of print solutions and other related hardware
- Large scale replacement of software programs

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$485,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$485,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$485,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$485,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$485,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$485,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$2,910,000	Note:		
After Sixth Year	$485,000	10B. Source of Cost Estimate: Staff		

DHS Equip Storage, Bleacher, Turf & Track Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: Dover High School	5. Purpose of Project Request: Modify a Project in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities Page

7. Project History (Previous CIP Year or connection to other projects):
Added to CIP last year for FY25

8. Description (including incorporating Resiliency):

New turf field and track replacement at the Dunaway Field. This will enhance the work completed on the athletic fields in 2020 at the High School.

Improvements include new turf field, paired with a bleacher, press box, concessions, storage, public bathrooms, and track replacement at Dover High School.

9. *Criteria:* *Useful Life 25 yr*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$2,500,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,500,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement		

Garrison Elementary School Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: High	
4. Location: 50 Garrison Road	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY16: $6,900,000; FY18: $1,200,000; FY21: 240,000

8. Description (including incorporating Resiliency):

FY 2026:

- Emergency generator to provide emergency power to Garrison Elementary School in the event of a long duration power outage.
- Upgrade accessibility standards
- Admin Addition w/new main entrance and renovation
- Bus Loop
- ♦ Address site needs

9. *Criteria:* *Useful Life 50 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$6,500,000	Improvements to Buildings	Debt Financing	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$6,500,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Harvey Construction & Harriman Architects for upgrade; Generator pending estimate		

DHS Solar Panel Purchase	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Education	3. Priority: Medium	
4. Location: Dover High School	5. Purpose of Project Request: Modify a Project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

This project is the purchase, after ten full years of use, of the solar panels installed at the High School Indoor Pool, as per the Power Purchase Agreement.

9. *Criteria:* *Useful Life 25 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$600,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$100,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2028	$100,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$200,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Power Purchase Agreement		

Special Revenue Projects

Conservation Funding
DoverNet Client System Replacement
McConnell Center Building Improvements
School Athletic Improvements
School Cafeteria Maintenance/Repair/Upgrade
School Light Vehicle Replacement
Building Access Control and CCTV Systems
Business Development Funding
Parking Facility-Downtown
Enterprise Park Road

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$512,195
Reserve Financed	$0
Debt Financed	$0
Grant Financed	$100,000
Total	$612,195

Conservation Funding	Planning and Community Development	Donna Benton Director of Planning & Community Dev.
2. Category: Special Revenue	3. Priority: High	
4. Location: City Wide	5. Purpose of Project Request: Modify a project already in the CIP	

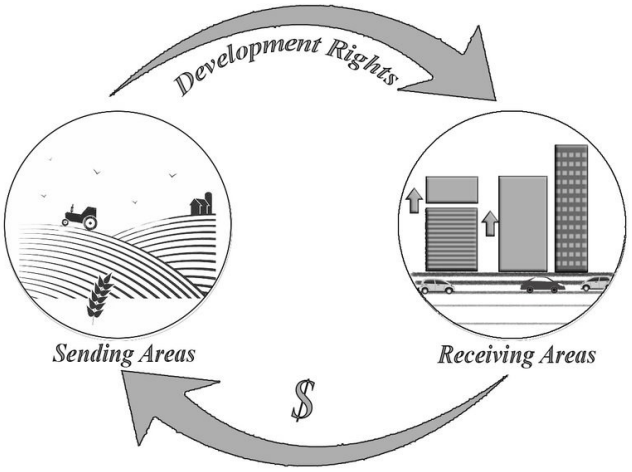
6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $250,000 in CIP—$536,000 received
FY21 $250,000 in CIP—$246,000 received
FY22 $250,000 in CIP—$364,000 received
FY23 $250,000 in CIP—$548,161 received
FY24 $250,000 in CIP—$TBD received

8. Description (including incorporating Resiliency):

Dover has a long history of protecting open land through the purchase of conservation easements. The Open Lands Committee was created to lead that effort. Current Use Penalty payments are deposited in the Conservation Fund, except for the first $100,000 which is transferred to the General Fund to partially pay for a City Planner. The OLC requests $250,000 annually for preservation of land.

A change to the Transfer of Development Rights ordinance directs payments into the Conservation Fund, which has resulted in revenues of $336,586 in FY23 and over $2,000,000 since 2018 to fund this request. Land conservation helps mitigate climate change impacts and reduce municipal service expenditures.



9. *Criteria:*	*Useful Life N/A*	Meets
Protects health and Safety of employees/community		
Significantly improves the efficiency of existing services		
Preserves a previous capital investment made by the City		
Reduces future operating costs		X
Increases future operating revenues:		
Supports efforts to promote economic vitality		
Supports efforts to promote a high quality of life		X
Supports resiliency		X
Responds to a Federal or State requirement		
PCI # or Consequence of Failure #		
Consistent with Dept. Strategic Plan		X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$250,000	Land Acquisition	Operating Budget	Choose an item.
Program year FY 2026	$250,000	Land Acquisition	Operating Budget	Choose an item.
Program year FY 2027	$250,000	Land Acquisition	Operating Budget	Choose an item.
Program year FY 2028	$250,000	Land Acquisition	Operating Budget	Choose an item.
Program year FY 2029	$250,000	Land Acquisition	Operating Budget	Choose an item.
Program year FY 2030	$250,000	Land Acquisition	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,500,000	Note: Transfer of Development Rights and Current Use Fees		
After Sixth Year	$250,000	10B. Source of Cost Estimate: Staff		

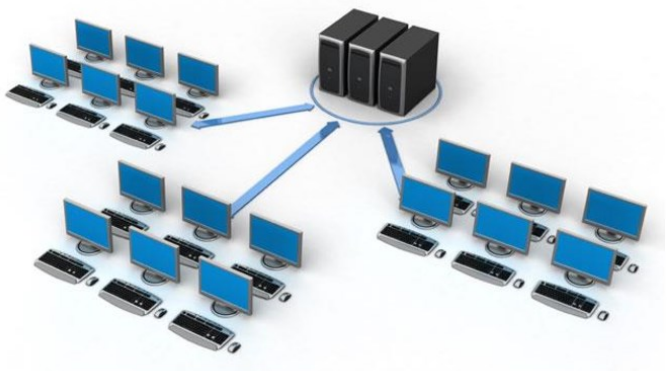
DoverNet Client System Replacement	Executive Department	Annie Dove, Information Technology Director
2. Category: Special Revenue	3. Priority: High	
4. Location: Various Municipal Buildings	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY21 $54,000
FY24: $$60,420

8. Description (including incorporating Resiliency):

The City of Dover has 245 (projected) DoverNet-insured client systems, to include client licensing, for use by employees. Clients are replaced on a rotating basis approximately once every seven years (approx. 35/year).



9. *Criteria:* *Useful Life 7 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2026	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2027	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2028	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2029	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2030	$62,195	Machinery and Equipment	Operating Budget	Choose an item.
TOTAL SIX YEARS	$343,170	Note: DoverNet		
After Sixth Year	$62,195	10B. Source of Cost Estimate: Vendor		

McConnell Center Building Improvements	Recreation Department	Gary Bannon, Recreation Director
2. Category: Special Revenue	3. Priority: High	
4. Location: 61 Locust Street	5. Purpose of Project Request: Modify a project in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects):		

8. Description (including incorporating Resiliency):

The McConnell Center was fully renovated in 2005 and 2006. This project will fund ongoing improvements and upgrades needed to maintain the efficiency and effectiveness of the McConnell Center.

The first two projects (bringing air conditioning to the gymnasium and replacing the rubber roof) have matriculated within the CIP over the past few years. The outer years will fund ongoing maintenance and minor improvements, such as replacing trim and tile and carpeting, updates to restroom facilities and other needs that a 20+ year old 100,000 square foot public building may encounter. Long term these funds will seek to address resiliency through updating toilet controls, lighting and improving weatherization.

The overall vision for this project is to prolong the life of this facility and minimize large scale renovation or rehabilitation projects.

9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$10,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$266,500	Other	Operating Budget	Choose an item.
Program year FY 2027	$300,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$200,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$200,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$200,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,176,500	Note: Capital portion of rent for McConnell Center will pay for the improvements		
After Sixth Year		10B. Source of Cost Estimate: Staff		

School Athletic Improvements	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Special Revenue	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY18 $50,000
FY21 –F24 $30,000 each

8. Description (including incorporating Resiliency):

Special revenue funds will be used in conjunction with capital reserve funds to fund improvements of current and future athletic projects and programming needs, such as:

- Fields, track and related equipment
- Tennis courts
- Score Boards
- Lighting
- Storage Facilities
- Bleachers

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$30,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$30,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$180,000	Note:		
After Sixth Year	$30,000	10B. Source of Cost Estimate: Staff		

School Cafeteria Maintenance/Repair/Upgrade	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Special Revenue	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $40,000
FY21 $40,000
FY22 $40,000
FY23 $40,000

8. Description (including incorporating Resiliency):

Ongoing repair of the infrastructure and replacement of the equipment and furniture is essential to providing high quality food and nutrition services to students. A multi-year strategic plan for improvements is under development to inform project priorities.

- Cafeteria/Kitchen Maintenance and Repairs
- Mechanical and Ventilation Systems, Plumbing and Electrical upgrades
- Life Safety improvements
- Replacement of furniture and equipment
- Replacement of food service transportation vehicle

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2026	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2027	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2028	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2029	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2030	$40,000	Improvements to Buildings	Operating Budget	Choose an item.
TOTAL SIX YEARS	$240,000	Note:		
After Sixth Year	$40,000	10B. Source of Cost Estimate: Staff		

School Light Vehicle Equipment Replacement	School Department	Dr. William R. Harbron, Ed.D. Superintendent
2. Category: Special Revenue	3. Priority: High	
4. Location: District Wide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20—FY23 $50,000 / year

8. Description (including incorporating Resiliency):

Replace district vehicles (primarily vans) that transport students to various curricular and co-curricular activities.

Replacement of maintenance equipment such as tractors, trailers, scissor lifts, Steiner and the like, as well as utility vehicles to transport equipment and materials. Several current pieces of equipment (e.g., scissor lift) are out of code and need to be replaced to meet OSHA and other safety standards. Utility vehicles are nearing end of life and will impact ability to effectively maintain facilities if not replaced.

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2026	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2027	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2028	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2029	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2030	$50,000	Auto/Light Truck	Operating Budget	Choose an item.
TOTAL SIX YEARS	$300,000	Note:		
After Sixth Year	$50,000	10B. Source of Cost Estimate: Staff		

Building Access Control Systems & CCTV Systems	Executive Department	Annie Dove, Information Technology Director
2. Category: Special Revenue	3. Priority: High	
4. Location: Various Municipal Buildings	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY21 $75,000, FY22-FY 24: $100,000 each

8. Description (including incorporating Resiliency):

This extends Access Control and Security Systems technology currently employed at the Dover Police Station and City Hall by installing electronic keycard and CCTV systems in all larger municipal facilities. To standardize on keycard and CCTV systems.

Year/Building to be improved:
FY 25 Remaining Facilities
FY 26 Additional cameras at existing deployments

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$100,000	Improvements to Buildings	Grant Funded	Operating Budget
Program year FY 2026	$100,000	Improvements to Buildings	Grant Funded	Operating Budget
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$200,000	Note: DoverNet		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

Business Development Funding	Business Development Office	Christopher G. Parker, Deputy City Manager
2. Category: Special Revenue	3. Priority: Medium	
4. Location: Enterprise Park	5. Purpose of Project Request: Add a project to the CIP	

6. Master Plan Chapter, Section and page #:
Vision Chapter, Pillar 5, pg. 14

7. Project History (Previous CIP Year or connection to other projects):
N/A

8. Description (including incorporating Resiliency):
The Dover Business and Industrial Development Authority (DBIDA) manages and markets properties in Enterprise Park, and only a few lots remain to be sold. DBIDA does not plan to create another business park and instead will engage with the private sector in other ways to promote economic growth in Dover. DBIDA requests an annual allocation to support these initiatives, which may include matching grant programs or supporting public/private partnerships. There is no climate risk for creating a fund but climate risk will be considered when using funds for future projects.

9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$100,000	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$100,000	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$200,000	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$400,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Real or anticipated sale value of property		

Parking Facility—Downtown	Police Department	Chief William Breault
2. Category: Special Revenue	3. Priority: Medium	
4. Location: Downtown	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Transportation

7. Project History (Previous CIP Year or connection to other projects):
FY15 $11.5M

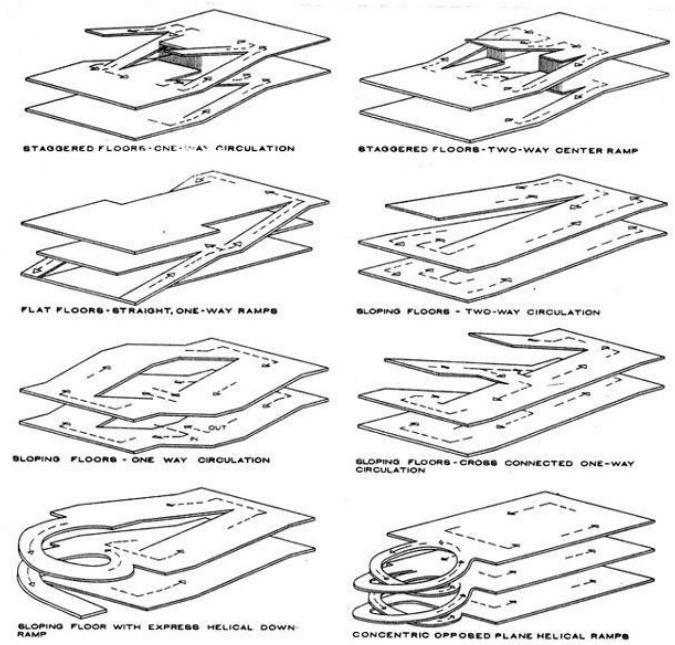
8. Description (including incorporating Resiliency):

The design and construction of a minimum 70 (35 up/35 ground) space parking deck in the downtown. Costs associated with the evaluation, appraisal, acquisition, survey, assessment, engineering, design, hazardous waste remediation and sale of parking lots to assist in funding the project are included.

This would enable future downtown commercial and residential expansion and allows for the spreading out of parking spaces within the downtown core.

This is a recommendation of various parking management studies conducted for the City between 2000 and 2012.

Prior to matriculation to year one, a financial analysis of the TIF district will need to be provided with review by the Parking Commission and Downtown Dover TIF Boards.



9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	
Reduces future operating costs	
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$8,100,000	Building Construction	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Debt Financed	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$8,100,000	Note: Parking Activity Fund and TIF to pay bonds, new TIF Proforma will be created		
After Sixth Year		10B. Source of Cost Estimate: Consultant		

Enterprise Park Road	Business Development Office	Christopher G. Parker, Deputy City Manager
2. Category: Special Revenue	3. Priority: Low	
4. Location: Enterprise Park	5. Purpose of Project Request: Add a project to the CIP	

6. Master Plan Chapter, Section and page #:
Vision Chapter – Pillar 5, pg. 14

7. Project History (Previous CIP Year or connection to other projects):
N/A

8. Description (including incorporating Resiliency):
The Dover Business and Industrial Development Authority continues to market land within the existing Enterprise Park. Two of the remaining parcels (D-7 and D-14) are set from Venture Drive and would require construction of roughly 1,000 linear feet of new access road from the intersection of Venture Drive and Quality Way. Adding this project to the CIP would support possible grant applications to fund a portion of the project costs and/or negotiation of a public/ private partnership. This project has a medium tolerance for coastal flooding.

9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$1,216,655	Road Construction	Grant Financing	Choose an item.
TOTAL SIX YEARS	$1,216,655	Note:		
After Sixth Year		10B. Source of Cost Estimate: Estimated linear foot construction costs.		

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TIF Projects

Street Reconstruction Henry Law Ave/River Street
Park Improvements-Waterfront
Cochecho Commercial Incubators
Downtown Pedestrian Improvements

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$0
Reserve Financed	$0
Debt Financed	$0
Grant Financed	$0
Total	$0

Street Reconstruction Henry Law Ave/River Street	Community Services Department	John B. Storer, Community Services Director
2. Category: TIF	3. Priority: High	
4. Location: Henry Law Avenue and River Street	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
Other Projects: Public Works, Sewer Fund, Water Fund
Interfaces with Waterfront Development Site Improvements, Central Core Water Improvements - Ph 2, Central Core Water Improvements - Ph 3, Downtown Pedestrian & Vehicle Improvements

8. Description (including incorporating Resiliency):

This street reconstruction project will implement improvements to Henry Law Ave from Central Ave to River St and to River St from Henry Law Ave to the existing Skate Park. Improvements include a roundabout, pedestrian improvements, and drainage improvements (including a stormwater BMP). By improving the existing drainage, the project will provide water quality benefits within the Great Bay watershed.
Additionally, approximately 260 feet of river bank stabilization will take place adjacent to River St.
The project will be a Complete Streets update, as per the City's Complete Street and Traffic Calming policy.

Project Number: E2204

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI #: ^score varies throughout project	5^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$3,300,000	Other	Debt Financing	Capital Reserve
Program year FY 2027	$3,300,000	Other	Debt Financing	Capital Reserve
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$6,600,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Park Improvements– Waterfront	Executive Department	Christopher G. Parker, Deputy City Manager
2. Category: TIF	3. Priority: High	
4. Location: Waterfront	5. Purpose of Project Request: Modify a Project in the CIP	

6. Master Plan Chapter, Section and page #:
Land Use, Recreation, Vision

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

The Cochecho Waterfront Development Advisory Committee worked with consultants to design a public park along the Cochecho River. Amenities include walking trails, a living shoreline, public art, boat ramps, a pavilion, and more.

Grant funding is being applied for to assist with the financing of the project.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$100,000	Design Engineering	Debt Financing	Grant Financing
Program year FY 2027	$2,000,000	Other	Debt Financing	Grant Financing
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,100,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Consultant and Developer		

Cochecho Commercial Incubators	Business Development Office	Christopher G. Parker Deputy City Manager
2. Category: TIF	3. Priority: Low	
4. Location: Cochecho Waterfront	5. Purpose of Project Request: Add a project to the CIP	

6. Master Plan Chapter, Section and page #:
Vision Chapter pillars 1, 2, 3, 5, 7, and 8

7. Project History (Previous CIP Year or connection to other projects):
N/A

8. Description (including incorporating Resiliency):

Development of a retail incubator in the "Gateway Parcel" of the Cochecho Waterfront development. As budgeted the site would consist of 10 prefabricated cottage/shed spaces to house early-stage retail businesses, with associated education/programming for businesses and events to attract the public.

This project has a medium risk tolerance for coastal flooding.

Source: Cathartes

Source: Artist Cottages at Orleans Market Square

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$440,824	Building Construction	Grant Funding	TIF
TOTAL SIX YEARS	$440,824	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Downtown Pedestrian Improvements	Business Development Office	Christopher G. Parker Deputy City Manager
2. Category: TIF	3. Priority: Low	
4. Location: Downtown	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Land Use, Transportation, Vision

7. Project History (Previous CIP Year or connection to other projects):
FY21-FY26

8. Description (including incorporating Resiliency):

The project would implement improvements to pedestrian and vehicular traffic flow through the central business district. These improvements would include a road diet for Chestnut Street, a roundabout at Washington and Central Avenue and other design features to improve access and flow throughout the urban core.

In addition to access improvements, new streetscape, pedestrian ways, and lighting would be designed and installed with universal design in mind to create a welcoming and easily navigable downtown for all.

The project, as recommended in the Master Plan would mitigate back-ups in the downtown during peak hours, and increase the through-put of vehicles through downtown. Additionally, this traffic flow improvement would compliment pedestrian friendly use by incorporating safe ways across the wide upper square where there is none today. This would promote shopping across the expanse.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	
Reduces future operating costs	
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$12,000,000	Construction Engineering	Grant Funded	Choose an item.
TOTAL SIX YEARS	$12,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Consultant		

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Water Fund Projects

Transfer to Capital Reserve
Water Exploration
Water Heavy Equipment Replacement
Water Light Vehicle Replacement*
Water Main Replacement - Citywide
Water Meter Replacement
Water Treatment Plant & Well Equipment
Wellhead Protection
Rehabilitate Garrison Hill Water Storage Tank
Water Main Replacement-Elliot Park*
Water Main Replacement-Fifth/Grove*
Water System Model and Asset Management
New Supply Source Development
Water Main Replacement– Central Ave
Water Main-Littleworth, Columbus, French Cross
Water Main Replacement-Lower Central Ave*
Well Upgrades - Hughes Well
Water Main Replacement - Littleworth Rd

Proposed FY25 Expenditures

Fund	Amount
Operating Budget	$690,000
Reserve Financed	$953,219
Debt Financed	$1,605,000
Grant Financed	$0
Total	$3,248,219

Transfer to Capital Reserve	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20– FY24 $500,000 / year

8. Description (including incorporating Resiliency):

Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.

To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.

9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$500,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$3,000,000	Note:		
After Sixth Year	$500,000	10B. Source of Cost Estimate: Staff		

Water Exploration	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

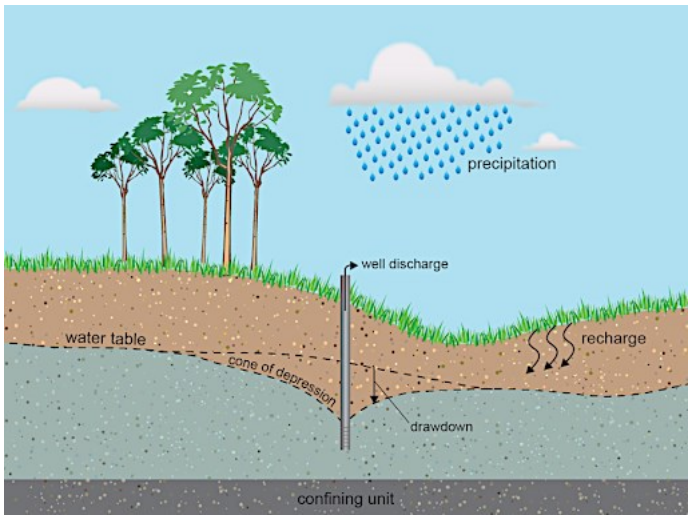
6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20– FY24 $100,000 / year

8. Description (including incorporating Resiliency):

Water exploration and purchase of land for a new water supply well.

To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.



9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2026	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2027	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2028	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2029	$100,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$100,000	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$600,000	Note:		
After Sixth Year	$100,000	10B. Source of Cost Estimate: Staff		

Water Heavy Equipment Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20—FY24: $40,000 / year

8. Description (including incorporating Resiliency):

This fund is used to replace larger equipment within the Water and Sewer divisions. Similar to the Police Vehicle Replacement program, some years have no equipment purchase, as the funds are allocated to larger purchases the following year.

These vehicles are used to perform utility replacement at job sites.

Project Number: A0008

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2026	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2028	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$240,000	Note: Price split between Water and Sewer Funds		
After Sixth Year	$40,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Water Light Equipment Replacement *	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20– FY 24, $15,000 / year

8. Description (including incorporating Resiliency):

Replacement of light vehicles, such as vans and pickup trucks.

These vehicles are used to transport utility staff and replacement parts to job sites.

Project Number: A0009

9. *Criteria:*	*Useful Life 10 years* Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2026	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2027	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2028	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2029	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2030	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
TOTAL SIX YEARS	$90,000	Note: Price split between Water and Sewer Funds		
After Sixth Year	$40,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Water Main Replacement –City Wide	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY16 – FY21 $75,000, FY22: $156,000, FY23: $162,240
FY24: $168,730

8. Description (including incorporating Resiliency):

Funding will be used to replace old water mains that have become problematic with breaks due to their age.

New infrastructure reduces concerns of wear and tear on older lines and addresses leaks, which negatively impact the environment, both through excessive drawing down of wells and water sources, but also due to impacts to the soil stabilization when repairs are necessary.

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$175,479	Other	Capital Reserve	Choose an item.
Program year FY 2026	$182,498	Other	Capital Reserve	Choose an item.
Program year FY 2027	$189,798	Other	Capital Reserve	Choose an item.
Program year FY 2028	$192,390	Other	Capital Reserve	Choose an item.
Program year FY 2029	$205,286	Other	Capital Reserve	Choose an item.
Program year FY 2030	$213,497	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$1,163,948	Note:		
After Sixth Year	$222,036	10B. Source of Cost Estimate: Staff		

Water Meter Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20—FY24 $175,000 /year

8. Description (including incorporating Resiliency):

This funding continues the process of replacing existing meters in the field that have met their life expectancy.

Ensures water meters in system are updated and recording water usage correctly.

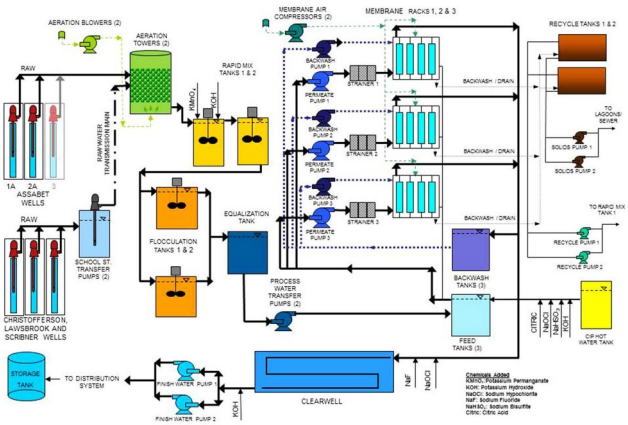
9. Criteria: *Useful Life 10 years*	*Meets*
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$175,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$200,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$1,075,000	Note:		
After Sixth Year	$200,000	10B. Source of Cost Estimate: Staff		

Water Treatment Plant and Well Equipment	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects): FY20—FY24 $75,000 /year		
8. Description (including incorporating Resiliency): Equipment replacement will follow recommendations of the water facilities plan. These stations must continue to be in top operating condition in order to comply with all provisions of the Safe Drinking Water Act. In addition to ensuring the plants are operated as required by the Act, proper operation prevent over use of the water supplies.		



9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$87,739	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2026	$91,249	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$94,899	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2028	$98,695	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$102,643	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$106,749	Machinery and Equipment	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$581,978	Note:		
After Sixth Year	$111,018	10B. Source of Cost Estimate: Staff		

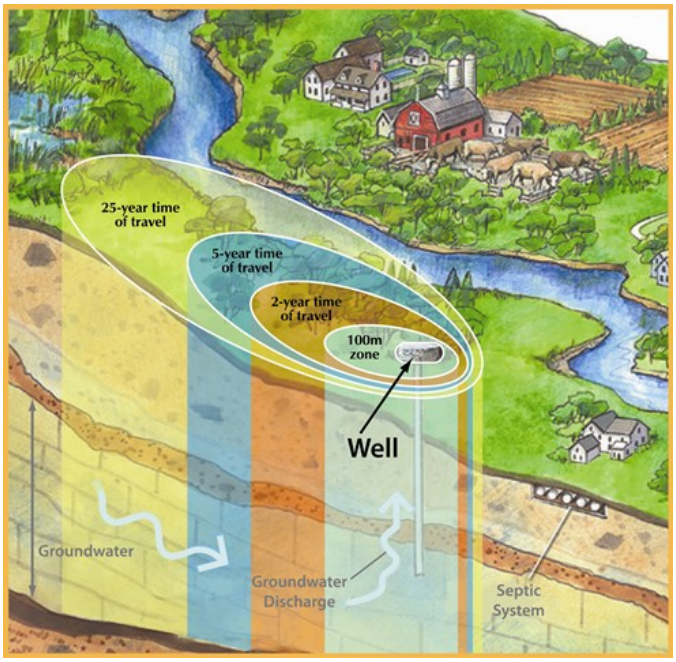
Wellhead Protection	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20-FY24 $100,000 /year

8. Description (including incorporating Resiliency):

This project is designed to purchase property around wellheads throughout the distribution system, or to enact protection measures or security features to ensure safe water. This increased protection of land from development will protect new and existing wells.



9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$100,000	Land Acquisition	Capital Reserve	Choose an item.
Program year FY 2026	$100,000	Land Acquisition	Capital Reserve	Choose an item.
Program year FY 2027	$100,000	Land Acquisition	Capital Reserve	Choose an item.
Program year FY 2028	$100,000	Land Acquisition	Capital Reserve	Choose an item.
Program year FY 2029	$100,000	Land Acquisition	Capital Reserve	Choose an item.
Program year FY 2030	$100,000	Land Acquisition	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$600,000	Note:		
After Sixth Year	$100,000	10B. Source of Cost Estimate: Staff		

Rehabilitate Garrison Hill Water Storage Tank	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Garrison Hill	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
Continuation of Phase 2 Water Facility Improvements
Interfaces with Water Main Replacement - Urban Core, Garrison Hill Water Main Replacement

8. Description (including incorporating Resiliency):

Rehabilitation of the 4-million-gallon Garrison Hill Tank was recommended as part of the Phase 2 Water Facility Improvements Plan. The Garrison Hill Tank is currently the only storage facility serving the main pressure zone; a second water tank is being installed on Smith Well Rd, which will allow the Garrison Hill tank to be taken off line for routine maintenance or repair.

Project Number: E2210

9. *Criteria:* *Useful Life 50 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$80,000	Other	Debt Financing	Grant Financing
Program year FY 2026	$1,600,000	Other	Debt Financing	Grant Financing
Program year FY 2027	$420,000	Other	Debt Financing	Grant Financing
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$2,100,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Elliott Park*	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Elliott Park	5. Purpose of Project Request: Add a new Project to the CIP	

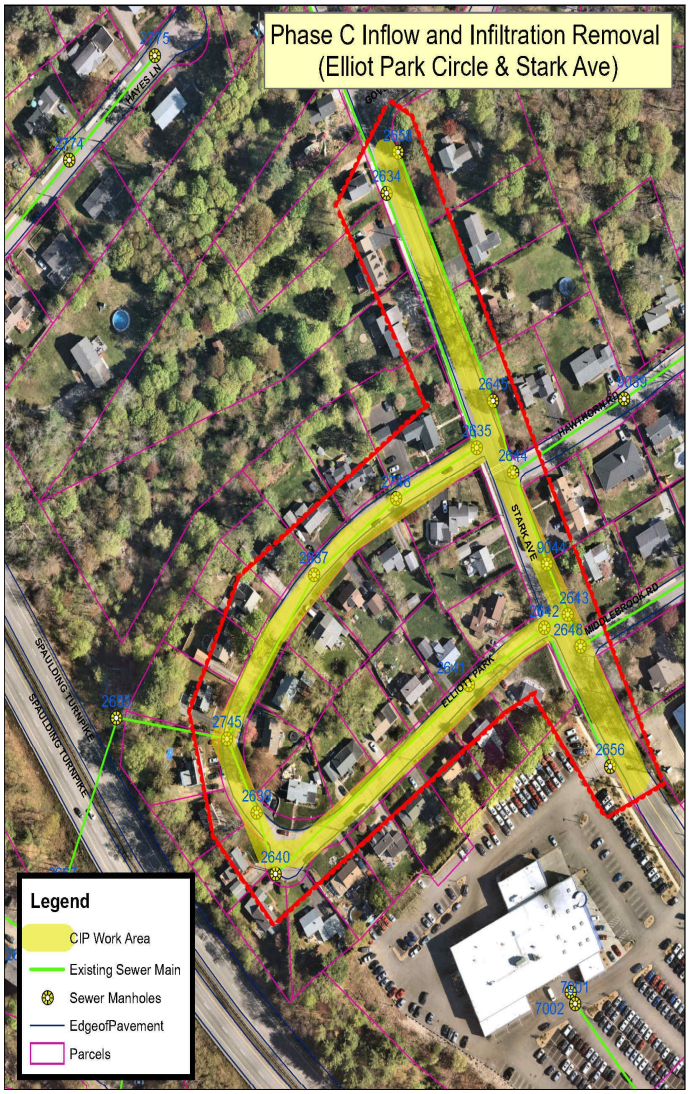
6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
FY22: $1,000K
Other Projects: Public Works and Sewer Fund

8. Description (including incorporating Resiliency):

This project includes replacing the existing 2" plastic and 6" cast iron water mains in Elliott Park with 8" ductile iron water main.
The project will be done in conjunction with Phase C of the I&I Removal project.

Project Number: E2221



9. Justification — Useful Life 75 years

Criteria:	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
Critical Factor # ^score varies throughout project	6^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$1,000,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Fifth St/Grove St*	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Fifth St/Grove St.	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
FY22: $125K; FY24: $250K
Other Projects: Public Works, Sewer Fund
Interfaces with Downtown Pedestrian & Vehicle Improvements

8. Description (including incorporating Resiliency):

This project will be completed in conjunction with the roadway reconstruction project, and will consist of replacing water services and upgrading the water main, where required.
The Fifth Street area has long been an area of concern with older infrastructure in an urban residential area. The Grove Street water main is the oldest in the neighborhood, estimated to be 120 years old, and failed in October 2022 causing damage to the roadway and sidewalks. The water main needs to be upgraded to avoid further potential failures. This project is underway, but requires additional funding due to cost increases which have occurred in 2022.

Project Number: E2203

9. Justification — Useful Life 75 years

Criteria:	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Responds to a Federal or State requirement	
Critical Factor # *score varies throughout project	10th
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$525,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$525,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water System Model and Asset Management	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a Project in the CIP	

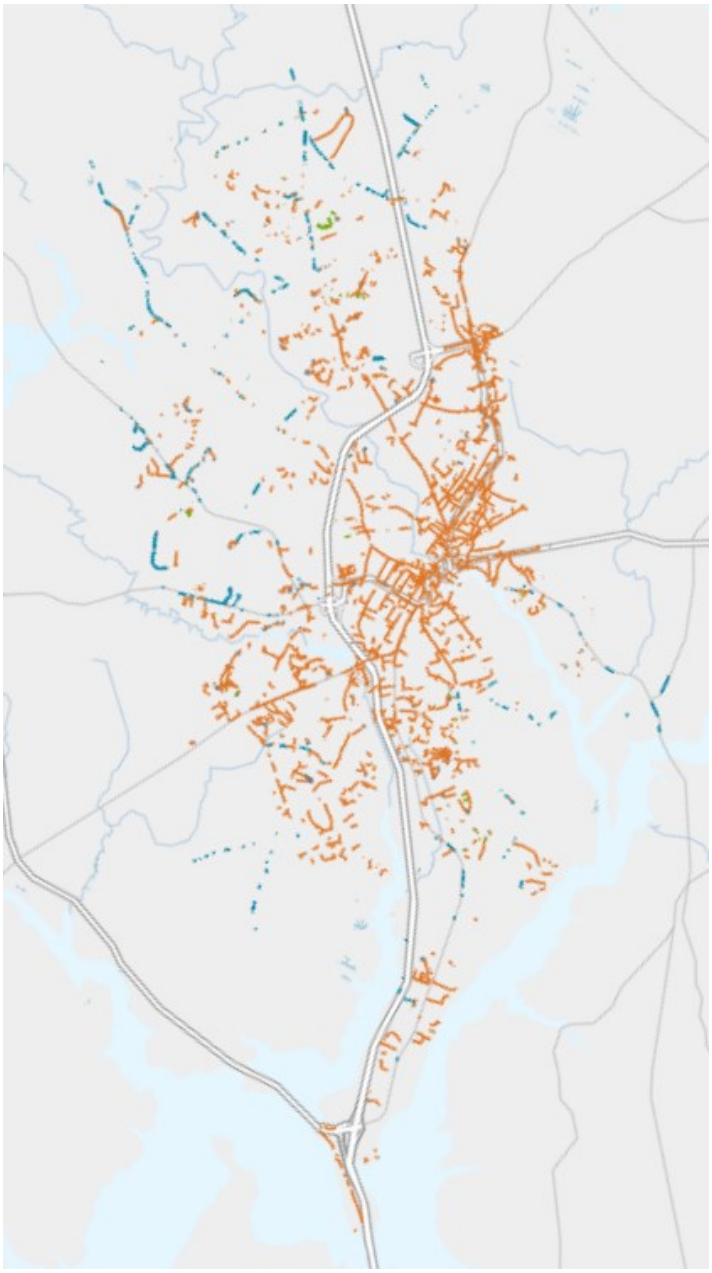
6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):

8. Description (including incorporating Resiliency):

This project includes an review of the City's existing water infrastructure data and an evaluation and calibration of the City's existing water model. The findings will be summarized in a report that will include a capital improvement plan (w/costs) for water infrastructure.

Project Number: E2281



9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	28
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$450,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$450,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

New Supply Source Development	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Medium	
4. Location: TBD	5. Purpose of Project Request: Modify a project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

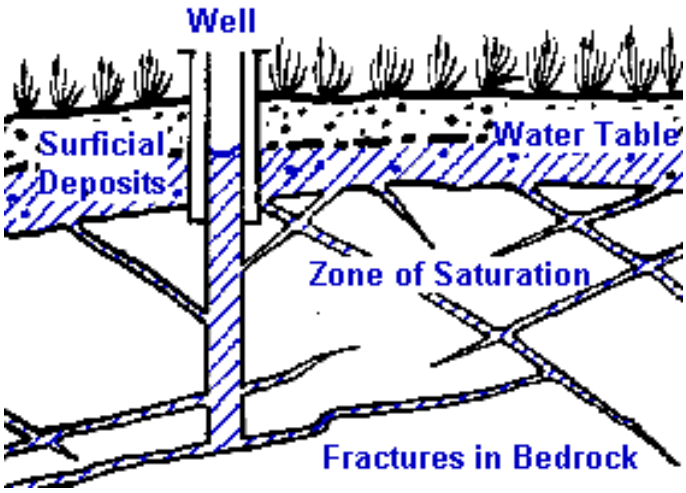
7. Project History (Previous CIP Year or connection to other projects):
Annual Source Water Exploration funding at $100,000

8. Description (including incorporating Resiliency):

Dover continues to be the fastest growing community in New Hampshire. Although expected water demand capacity can be met when all current 11 water supply wells are operational, there are times when wells may have to be taken offline for routine maintenance, or as a precaution due to possible contamination. With the loss of any supply well, or with extended drought conditions, there are periods where demand can stress production.

All high-yield sand & gravel aquifers have been explored and developed. But further hydrogeologic investigations have identified potential fractured bedrock deposits that have significant yield potential. To put a new bedrock well into production will require well development and installation of wellhouse, treatment equipment, power, and water main to connect to distribution system.

Project Number: E2320



9. *Criteria:* *Useful Life 40 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	X
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$300,000	Design Engineering	Debt Financing	Capital Reserve
Program year FY 2027	$4,000,000	Other	Debt Financing	Capital Reserve
Program year FY 2028	$4,000,000	Other	Debt Financing	Capital Reserve
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$8,300,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Central Ave	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Low	
4. Location: Central Ave From Broadway to Abbey Sawyer Mem Hwy and Abbey Sawyer Mem Highway from Central Ave to the Garrison Hill Water Tank	5. Purpose of Project Request: Modify a Project in the CIP	

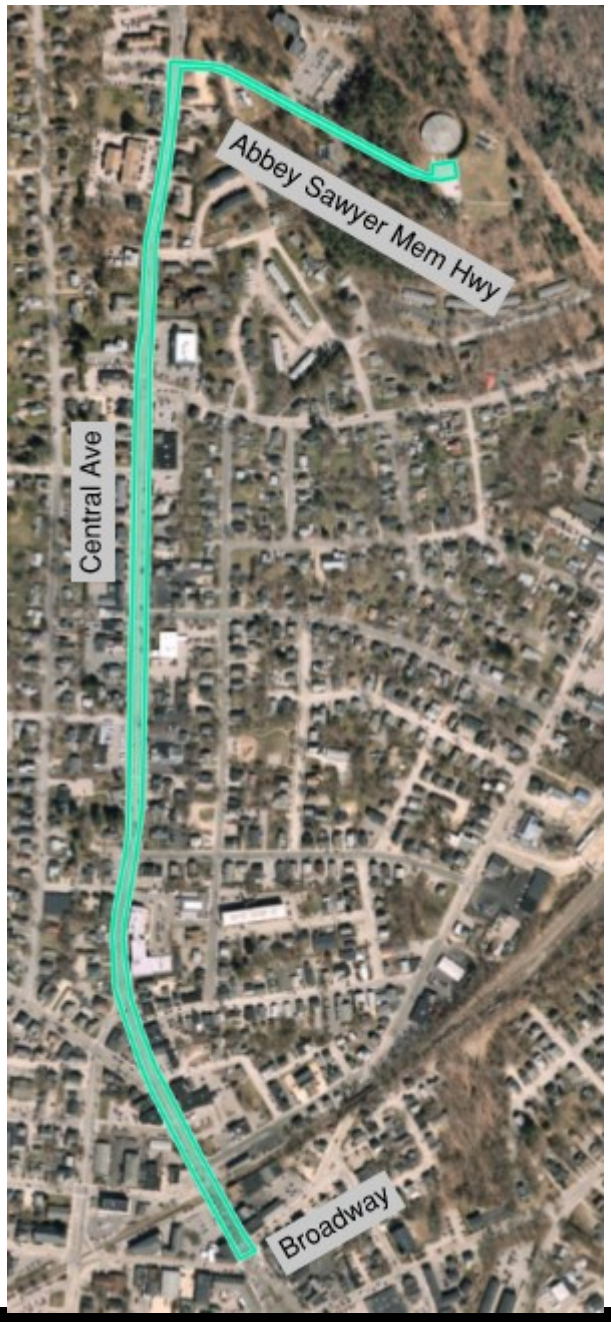
6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
FY22: $1.9M
Interfaces with Central Core - Ph 2, Rehabilitate Garrison Hill Water Storage Tank, Downtown Pedestrian and Vehicular Improvements.

8. Description (including incorporating Resiliency):

This project will install a new water main in Central Ave from Broadway to Abbey Sawyer Memorial Highway and in Abbey Sawyer Memorial Highway from Central Ave to the Garrison Hill Water Tank to replace an 1880's vintage cast iron main that is original to the system.
This is the critical artery to supply water to the downtown. The upgraded water main will improve reliability, increase flow, and strengthen the connection of the southerly part of the City to the well supply pumps and storage tanks.

Project Number: E2209



9. *Criteria:* *Useful Life: 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
Critical Factor # ^score varies throughout project	20
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$300,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2028	$5,700,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$6,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Littleworth, Columbus, French Cross	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Medium	
4. Location: Central Avenue from railroad tracks to Silver Street	5. Purpose of Project Request: Add a New Project in the CIP	

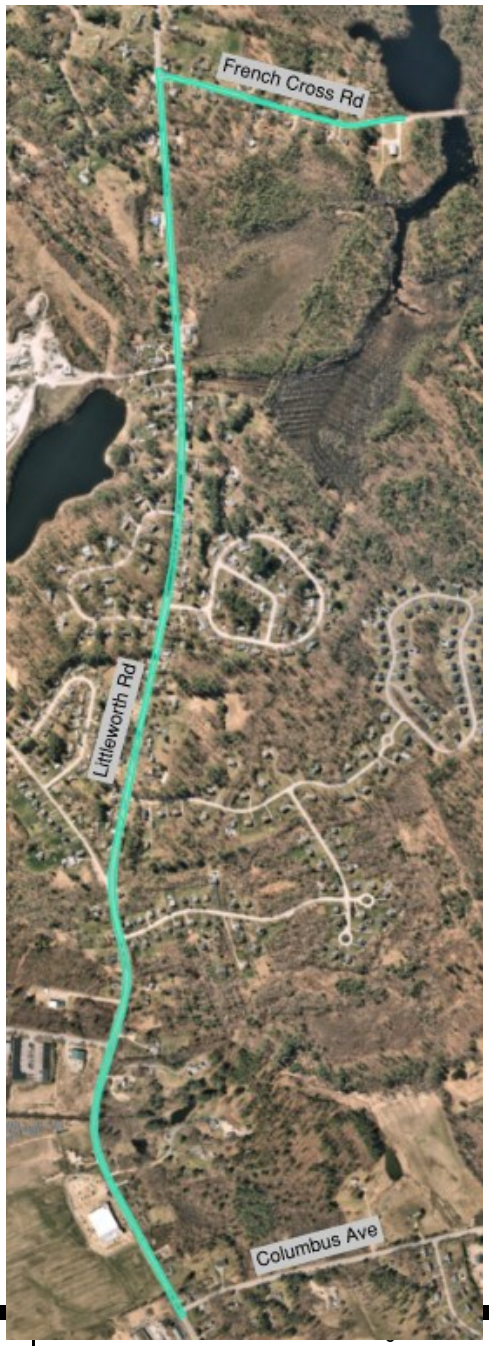
6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
Interfaces with Littleworth Rd Water Main Replacement

8. Description (including incorporating Resiliency):

This project will replace the existing 8-inch cast iron water main in Littleworth Rd from Columbus Ave to the Madbury town line with a 12-inch ductile iron water main, and extend the 12-inch water main to the end of the existing water main in French Cross Rd.
This will create versatility in water flows for wells in this section of Dover in the event of a water break. The existing water main in Littleworth Rd is 1935 vintage 8-inch cast iron pipe that is in poor shape and has reduced capacity.
The new water mains will have larger diameter, and will improve flow, pressure, and overall reliability of the water distribution system.

Project Number: E2327



9. *Criteria:* *Useful Life: 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	X
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
Critical Factor # ^score varies throughout project	25^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$2,000,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2028	$2,000,000	Other	Debt Financing	Choose an item.
Program year FY 2029	$2,000,000	Other	Debt Financing	Choose an item.
Program year FY 2030	$2,000,000	Other	Debt Financing	Choose an item.
TOTAL SIX YEARS	$8,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Lower Central Ave	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Medium	
4. Location: Lower Central Avenue	5. Purpose of Project Request: Modify a Project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities and Utilities

7. Project History (Previous CIP Year or connection to other projects):
Central Ave water main replacement lower and upper design/ construction funds. Lower FY21: $100K; FY23 $1M. Upper FY21: $75K; FY24 $750K
Interfaces with Court & Union Reconstruction, Central Core Water

8. Description (including incorporating Resiliency):

This project will install a new water main to replace an 1880's vintage cast-iron main that is original to the system. This is the last leg in completion of a multi-year, phased approach, to replace the core backbone of the water distribution system that feeds the downtown and provides fire-suppression.

This is the critical artery to supply water to the downtown. The upgraded water main will improve reliability, increase flow, and strengthen the connection of the southerly part of the City to the well supply pumps and storage tanks.

Project Number: E2015

9. *Criteria:* *Useful Life: 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
Critical Factor # ^score varies throughout project	20th
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$1,920,000	Other	Debt Financing	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,920,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Well Upgrades — Hughes Well	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Medium	
4. Location: Old Stage Road Town of Madbury, near Barbadoes Pond	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Littleworth Road Water Main Replacement (Columbus to French Cross Road.

8. Description (including incorporating Resiliency):

Hughes Well would be the last of the City's 11 water supply production wells to get an upgrade. It needs a major renovation to upgrade the control building, electrical feed, SCADA controls, chemical feed equipment and standby power.

Hughes Well requires manganese treatment to comply with the State of NH's new Maximum Contaminant Level (MCL) of 0.3 mg/L. Expected option is to install a new transmission main to pump to French Cross water treatment plant and upgrade the treatment equipment there.

The well supply stations must continue to be in top operating condition in order to provide adequate water capacity and to comply with all provisions of the Safe Drinking Water Act.

Project Number: E2265

9. *Criteria:* *Useful Life: 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$2,000,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2028	$2,000,000	Construction	Debt Financing	Choose an item.
Program year FY 2029	$1,000,000	Construction	Debt Financing	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$5,000,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Water Main Replacement—Littleworth Road	Community Services Department	John B. Storer, Community Services Director
2. Category: Water Fund	3. Priority: Medium	
4. Location: Old Littleworth Road and Littleworth Road, from Old Littleworth Road to Hughes Well	5. Purpose of Project Request: Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities and Utilities		

7. Project History (Previous CIP Year or connection to other projects):
FY 21– Old Littleworth Water Main Upgrade– reprogrammed; proposed FY27 Hughes Well Upgrade
Interfaces with Littleworth Rd Water Main Replacement, Columbus to French Cross

8. Description (including incorporating Resiliency):

This project will install new water mains on Littleworth Rd from Columbus Ave to the Route 9 railroad bridge just southeast of Old Littleworth Park Rd and on Old Littleworth Rd from Littleworth Rd to Chandler Way to replace a 1935 vintage 8-inch cast iron water main that is in poor shape and has reduced capacity.
The new water mains will have larger diameter, and will improve flow, pressure, and overall reliability of the water distribution system.

Project Number: E2006

9. *Criteria:* Useful Life 75 years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Responds to a Federal or State requirement	
Critical Factor # ^score varies throughout project	25^
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$7,300,000	Construction Engineering	Debt Financing	Choose an item.
TOTAL SIX YEARS	$7,300,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

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Sewer Fund Projects

Transfer to Capital Reserve
Inflow/Infiltration Study/Mitigation
Pump Station Equipment Replace-Maintenance
Sewer Heavy Equipment Replacement
Sewer Light Vehicle Replacement*
Sewer Main Replacements - Citywide
WWTP General Permit Compliance
Phase C Inflow & Infiltration Removal*
Sewer Main Replacement– Court/Union*
Pump Station Upgrade - Charles Street
WWTP – Capacity Upgrades, Treatment
Sanitary Sewer Model

Proposed FY25 Expenditures	
Fund	**Amount**
Operating Budget	$1,002,740
Reserve Financed	$515,475
Debt Financed	$1,800,000
Grant Financed	$0
Total	$3,318,215

Transfer to Capital Reserve	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20-FY24: $500,000 each

8. Description (including incorporating Resilience):

Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.

To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in sewer rates.

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$500,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$500,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$3,000,000	Note:		
After Sixth Year	$500,000	10B. Source of Cost Estimate: Staff		

Inflow/Infiltration Mitigation	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 –FY24 $300,000 each

8. Description (including incorporating Resiliency):

During periods of heavy rainfall and snow melt, clean water enters the sewer distribution system and occasionally causes surcharging of the system resulting in the bypass of untreated sewerage to the Bellamy and Cochecho Rivers. This stormwater is known as Inflow and Infiltration and must be reduced. It enters the systems through leaking manholes, pipes, roof leaders, basement drains and catch basins discharging to the sewer system.

Project Number: A0014

9. *Criteria:* *Useful Life N/A*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$300,000	Other	Capital Reserve	Choose an item.
Program year FY 2026	$300,000	Other	Capital Reserve	Choose an item.
Program year FY 2027	$300,000	Other	Capital Reserve	Choose an item.
Program year FY 2028	$300,000	Other	Capital Reserve	Choose an item.
Program year FY 2029	$300,000	Other	Capital Reserve	Choose an item.
Program year FY 2030	$300,000	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$1,800,000	Note:		
After Sixth Year	$300,000	10B. Source of Cost Estimate: Staff		

Pump Station Equipment Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

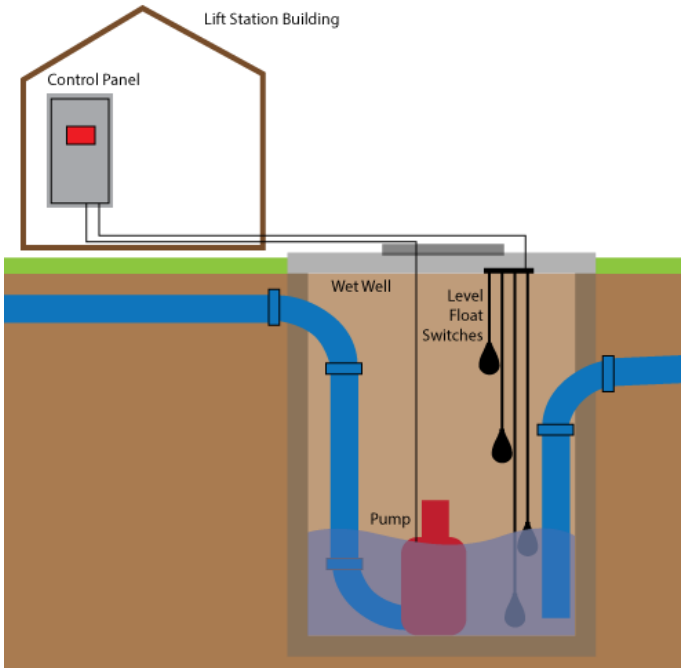
7. Project History (Previous CIP Year or connection to other projects):
FY14 – FY21 $75,000, FY22: $78,000, FY23 $81,200
FY24 $84,365

8. Description (including incorporating Resiliency):

The City has several sewer pumping stations that are in need of upgrades and replacements.

These stations must continue to be in top operating condition in order to prevent violations of the City's NPDES permit.

Project Number: A0015



9. *Criteria:* *Useful Life 30 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$87,739	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2026	$91,249	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2027	$94,899	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2028	$98,695	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2029	$102,643	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2030	$106,749	Machinery and Equipment	Operating Budget	Choose an item.
TOTAL SIX YEARS	$581,978	Note:		
After Sixth Year	$111,019	10B. Source of Cost Estimate: Staff		

Sewer Heavy Equipment Replacement	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 –FY24 $40,000 each

8. Description (including incorporating Resiliency):

Water and Sewer divisions. Similar to the Police Vehicle Replacement program, some years have no equipment purchase, as the funds are allocated to larger purchases the following year.

These vehicles are used to perform utility replacement at job sites.

Project Number: A0016

9. *Criteria:* *Useful Life 10 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$40,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2026	$50,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2027	$60,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2028	$75,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2029	$75,000	Heavy Equipment	Capital Reserve	Choose an item.
Program year FY 2030	$75,000	Heavy Equipment	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$375,000	Note: Price split between Water and Sewer Funds		
After Sixth Year	$75,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Sewer Light Equipment Replacement *	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 –FY24 $15,000 each

8. Description (including incorporating Resiliency):

Replacement of light vehicles, such as vans and pickup trucks.

These vehicles are used to transport utility staff and replacement parts to job sites.

Project Number: A0017

9. *Criteria:* Useful Life: 10 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$15,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2026	$20,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2027	$30,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2028	$35,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2029	$35,000	Auto/Light Truck	Operating Budget	Choose an item.
Program year FY 2030	$35,000	Auto/Light Truck	Operating Budget	Choose an item.
TOTAL SIX YEARS	$170,000	Note: Price split between Water and Sewer Funds		
After Sixth Year	$40,000	10B. Source of Cost Estimate: Past 5 year history of State bid		

Sewer Main Replacement –City Wide	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Citywide	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY20 $75,000
FY21 $150,000
FY22 $156,000
FY23: $162,240
FY24: $168,730

8. Description (including incorporating Resiliency):

Annual management program for replacement and up-grade for sewer pipe that has been scoped with CCTV and are in need of replacement due to cracks, collapse and blockages.

Project Number: A0018

9. *Criteria:*	*Useful Life 30 years*	Meets
Protects health and Safety of employees/community		X
Significantly improves the efficiency of existing services		X
Preserves a previous capital investment made by the City		X
Reduces future operating costs		X
Increases future operating revenues:		
Supports efforts to promote economic vitality		X
Supports efforts to promote a high quality of life		X
Supports resiliency		X
Responds to a Federal or State requirement		
PCI # or Consequence of Failure #		
Consistent with Dept. Strategic Plan		X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$175,479	Other	Capital Reserve	Choose an item.
Program year FY 2026	$182,498	Other	Capital Reserve	Choose an item.
Program year FY 2027	$189,798	Other	Capital Reserve	Choose an item.
Program year FY 2028	$197,390	Other	Capital Reserve	Choose an item.
Program year FY 2029	$205,286	Other	Capital Reserve	Choose an item.
Program year FY 2030	$213,492	Other	Capital Reserve	Choose an item.
TOTAL SIX YEARS	$1,163,922	Note:		
After Sixth Year	$222,031	10B. Source of Cost Estimate: Staff		

WWTP General Permit Compliance	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: 484 Middle Road	5. Purpose of Project Request: Add a project to the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
FY22 $400,000
FY23 $1,900,000
FY24: $400,000

8. Description (including incorporating Resiliency):

A draft National Pollutant Discharge Elimination System (NPDES) was issued by EPA in early January 2020. The NPDES permit is considered a General Permit for the reduction of Total Nitrogen reaching Great Bay. The permit is supposed to include Adaptive Management, and its implementation will likely require extensive data collection, water quality monitoring and studies to assess the recovery of the estuary.

Funding supports Dover's participation in the Municipal Alliance for Adaptive Management (MAAM).

City work will also be required to perform an Optimization Study of the WWTP, and a Nutrient Control Plan for the entire City.

City staff will pursue funding through the State Clean Water Revolving Loan Fund Program.

Project Number: A0019

9. *Criteria:* *Useful Life 20 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	**TOTAL** (Interest cost not included)	**COST ELEMENT**	**PRINCIPAL**	**SECONDARY**
Program year FY 2025	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2026	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2027	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2028	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2029	$400,000	Other	Operating Budget	Choose an item.
Program year FY 2030	$400,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	$2,400,000	Note: For year 1, $1.5 M DF, $400,000 OB		
After Sixth Year	$400,000	10B. Source of Cost Estimate: Staff		

Phase C Inflow & Infiltration Removal	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: Medium	
4. Location: Elliot Park Circle & Stark Avenue	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

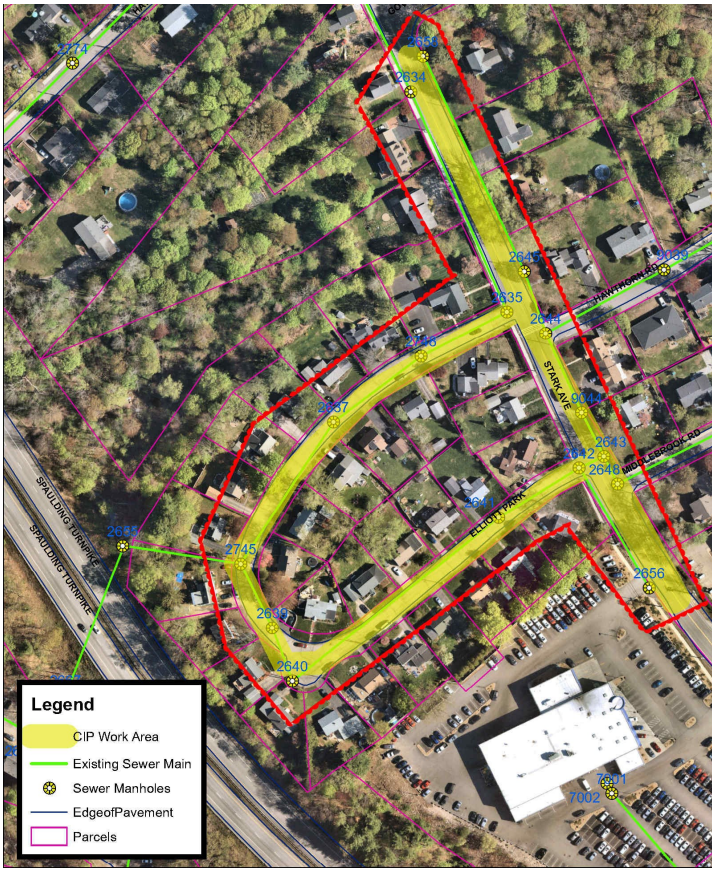
7. Project History (Previous CIP Year or connection to other projects):
Inflow/Infiltration Mitigation FY22 $300,000; continuation of SRF approved work as Phases A & B FY24: $1,950,000

8. Description (including incorporating Resiliency):

City previously conducted extensive Inflow & Infiltration (I/I) investigations, which included flow-monitoring, dye-testing, and smoke-testing to identify sources of I/I that were entering the sanitary sewer systems. As part of a multi-year project approach, Phases A (new sewer beneath Spaulding Turnpike) and B (multiple spot repairs and roof-leader disconnections in downtown) were completed in FY22 and FY23.

Proposed work for Phase C will target replacement of old, deteriorated sewer pipes that were identified as a neighborhood, or sewer-shed, of very high sources of I/I. Elimination of I/I helps optimize flow and treatment at the wastewater treatment plant.

Project Number: E2221



9. *Criteria:* *Useful Life 75 years*	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$1,000,000	Other	Debt Financing	Debt Financing
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,000,000	Note: Annual I and I funding will be used		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Sewer Main Replacement-Court Street/Union Street*	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Court Street/Union Street	5. Purpose of Project Request: Modify a project already in the CIP	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Interfaces with Lower Central Reconstruction, Central Core Water Improvements - Ph 3, Downtown Pedestrian & Vehicle Improvements .

8. Description (Incorporating Resilience)

This project will be completed with the road reconstruction, and will consist of replacing sewer services and repairing the sewer main, where required per CCTV inspection. Additionally, 1200LF of sanitary sewer requiring emergency replacement will be installed ahead of the road reconstruction.

Project Number: E2202

9. *Criteria:* Useful Life: 75 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$800,000	Other	Debt Financing	Choose an item.
Program year FY 2026	$600,000	Other	Debt Financing	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,400,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Pump Station Upgrade - Charles Street	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: Charles Street	5. Purpose of Project Request: Equipment: Scheduled Replacement	

6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
Interfaces with Pump Station Upgrade - Mill Street
Cost and scheduled changed in this CIP

8. Description (including incorporating Resiliency):

This project will replace an old force main that is original to the Charles St Pump Station. The force main will be replaced in Charles St from the Charles St Pump Station to Central Ave, Central Ave from Charles St to Locust Street, and Locust St from Central Ave to Monroe St.

The pump station had a previous mechanical upgrade to replace the pumps and refurbish the majority of the station. A remaining upgrade will include the replacement of the variable frequency drives to help improve pump optimization and electrical efficiency.

Project Number: E2268

9. *Criteria:* Useful Life: 75 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	X
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$900,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2027	$600,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$1,500,00	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

WWTP – Capacity Upgrades, Treatment Optimization	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: High	
4. Location: 484 Middle Road	5. Purpose of Project Request: Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities		
7. Project History (Previous CIP Year or connection to other projects): WWTP General Permit Compliance FY23 $1,900,000		

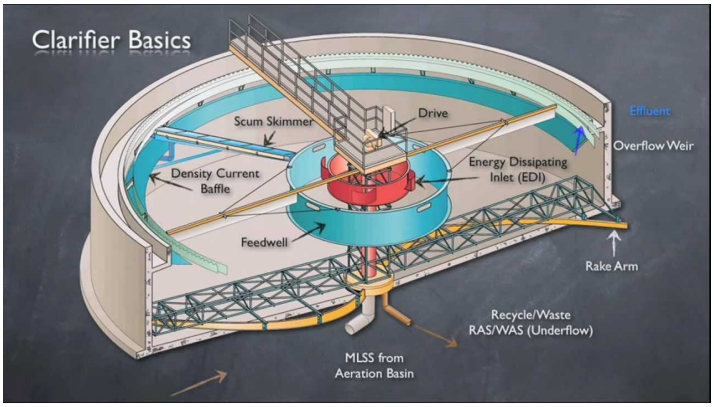
8. Description (Incorporating Resilience)

In January 2022, the City Council approved a $3 million funding authorization through the SRF program, which included a $900,000 ARPA Grant.

This project will install a 3rd secondary clarifier to help provide enhanced solids treatment and removal of total suspended solids (TSS), especially in response to high-flows received at the WWTP during wet weather events that might be caused by inflow and infiltration. It will also provide a foundation for any future capacity upgrades or enhanced treatment.

The project had been proposed to begin in FY26 but is being moved up one (1) year to take advantage of SRF/ ARPA funding. Funding request is decreasing from $7.7 million to $4.5 million.

Project Number: E2298



9. *Criteria:* Useful Life: 30 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	28
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$300,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2027	$1,200,000	Other	Debt Financing	Choose an item.
Program year FY 2028	$1,800,000	Other	Debt Financing	Choose an item.
Program year FY 2029	$1,785,000	Other	Debt Financing	Choose an item.
Program year FY 2030	$1,680,000	Other	Debt Financing	Choose an item.
TOTAL SIX YEARS	$6,765,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Wastewater System Improvements – Sanitary Sewer Model Update and Calibration	Community Services Department	John B. Storer, Community Services Director
2. Category: Sewer Fund	3. Priority: Low	
4. Location: Citywide	5. Purpose of Project Request: Add a new project to the CIP	

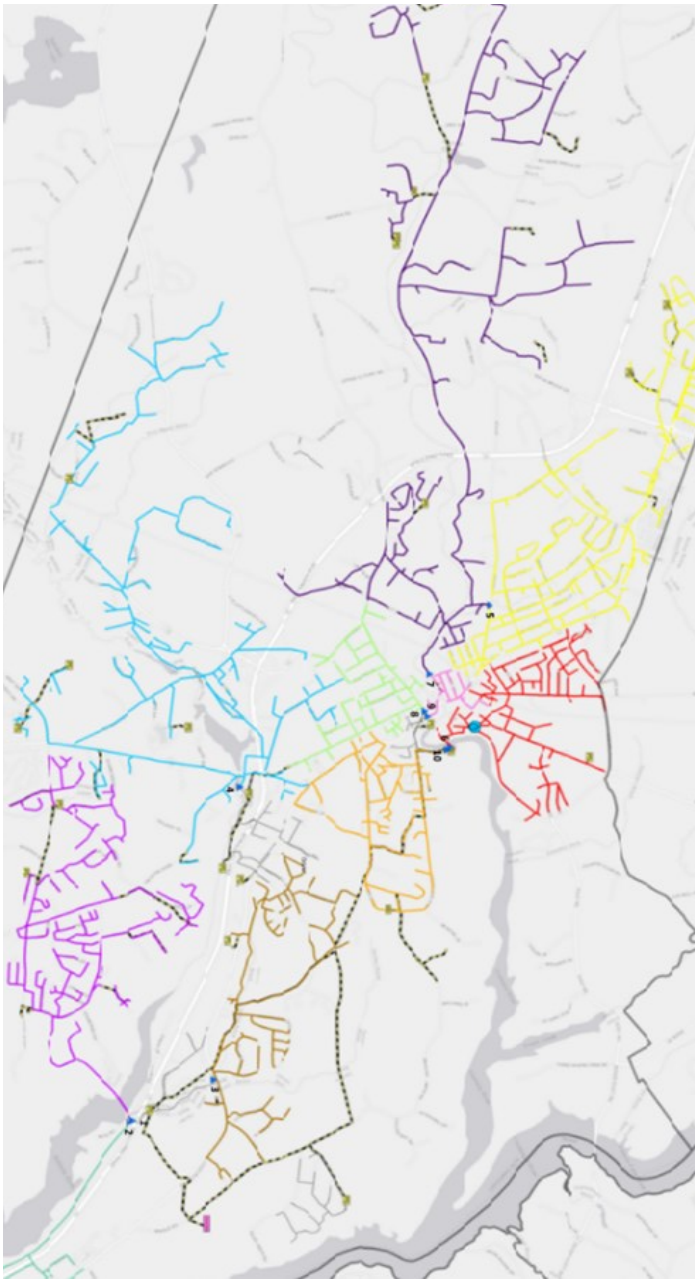
6. Master Plan Chapter, Section and page #:
Community Facilities

7. Project History (Previous CIP Year or connection to other projects):
WWTP General Permit Compliance FY23 $1,900,000

8. Description (Incorporating Resilience)

This project includes a review of the City's existing wastewater infrastructure data and an evaluation and calibration of the City's existing sewer model to include all sewer pipes, pump stations and facilities. The findings will be summarized in a report that will include a capital improvement plan (w/costs) for water infrastructure.

Project Number: E2280



9. *Criteria:* Useful Life: 30 Years	Meets
Protects health and Safety of employees/community	X
Significantly improves the efficiency of existing services	
Preserves a previous capital investment made by the City	X
Reduces future operating costs	X
Increases future operating revenues:	
Supports efforts to promote economic vitality	X
Supports efforts to promote a high quality of life	X
Supports climate change resiliency	X
Responds to a Federal or State requirement	
PCI # or Consequence of Failure #	
Consistent with Dept. Strategic Plan	X

10. Cost (Years 2 – 6 use an inflationary factor of 4%)

10A. Recommended Sources of Financing

BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2025	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2026	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2027	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2028	$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2029	$300,000	Design Engineering	Capital Reserve	Choose an item.
Program year FY 2030	$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	$300,000	Note:		
After Sixth Year		10B. Source of Cost Estimate: Staff		

Capital Improvements Program - FY2025-2030

Projects Removed from Proposed CIP

The following projects were within the FY2024-2029 CIP but removed from the FY2025-2030

GENERAL GOVERNMENT

- Publicly Nominated Annual project
  - Why was the project removed from the CIP?
    - Funding allocated to Infrastructure and Equipment Capital Reserve
  - What was the funding?
    - $75,000/year starting in 2026

COMMUNITY SERVICES - PUBLIC WORKS

- Street Reconstruction Oak/Ham/Ela
  - Why was the project removed from the CIP?
    - Funding required to complete other projects based upon priorities established for reinvestment in infrastructure
  - What was the funding?
    - $4,750,000 in 2029 (increased from $1,000,000)

CULTURE & RECREATION

- Morningside Park/Garrison Park Renovations
  - Why was the project removed from the CIP?
    - Outdoor pool renovation funding required all available funds within Capital Reserve
  - What was the funding?
    - $175,000/year starting in 2029

COMMUNITY SERVICES - WATER FUND

- Water Main Replacement Oak/Ham/Ela
  - Why was the project removed from the CIP?
    - Funding required to complete other projects based upon priorities established for reinvestment in infrastructure
  - What was the funding?
    - $1,500,000 in 2029 (increased from $1,000,000)

COMMUNITY SERVICES - SEWER FUND

- Sewer Main Replacement Oak/Ham/Ela
  - Why was the project removed from the CIP?
    - Funding required to complete other projects based upon priorities established for reinvestment in infrastructure
  - What was the funding?
    - $650,000 in 2029

Capital Improvements Program - FY2025-2030

Projects Removed from Proposed CIP

The following projects were submitted for consideration but not included in the FY2025-2030 program

FIRE AND RESCUE

- Facilities Renovations
  - Project request included $3,750,000 in debt funding in FY26, $500,000 in FY28 and $450,000 in FY30
  - Funding was to augment previously approved funding, which used pre-COVID estimates.
  - Funding was removed in favor of moving forward with study to identify specific needs and follow up with specific pricing once need has been defined.
- Ladder Truck
  - Project request included $1,700,000 in debt funding in FY26
  - Funding was to replace existing ladder truck ahead of schedule in anticipation of accelerating replacement schedule due to supply chain issues.
  - Funding was removed in recognition of the limited resources and needs

COMMUNITY SERVICES - PUBLIC WORKS

- Bouchard PW Facility Improvements
  - Project request included $900,000 in debt funding in FY30
  - Funding was to update building mechanics and systems within Public Works Facility.
  - Funding was removed in favor of study, funded in FY25, to identify specific needs and follow up with specific pricing once need has been defined.
- Dover Point Road/Point Place Intersection Improvements
  - Project request included $2,273,625 in debt funding in FY26
  - Funding was to implement a previously designed roundabout at the intersection.
  - Funding was removed as a result of reviewing infrastructure priorities.
- Building Renovation - Lowell Avenue
  - Project request included $2,500,000 in debt and grant funding broken out in FY26, 28 and 29
  - Funding was to rehabilitate and renovate former water treatment facilitate.
  - Funding was removed as a result of reviewing infrastructure priorities.
    - Staff will continue to review grant opportunities
- Culvert Replacement – Sixth Street
  - Project request included $655,000 in debt funding in FY30
  - Funding was to replace the culvert on Sixth Street between Reyners Brook and Quayle Drive
  - Funding was removed as a result of reviewing infrastructure priorities.

Capital Improvements Program - FY2025-2030

Projects Removed from Proposed CIP

The following projects were submitted for consideration but not included in the FY2025-2030 program

- Stormwater Model
  - Project request included $350,000 in debt funding in FY30
  - Funding was to study and layout a master plan for implementing improvements to the stormwater infrastructure
  - Funding was removed as a result of reviewing infrastructure priorities.

CULTURE & RECREATION

- Indoor Pool Locker Room Lobby Renovations
  - Project request included $575,000 in debt funding in FY27
  - Funding was to implementing improvements to the existing infrastructure
  - Funding was removed as a result of reviewing infrastructure priorities
  - Funding for design was left in FY26
- Citywide Court Replacement
  - Project request included $750,000 in debt funding in FY27
  - Funding was to repave existing basketball courts at various parks
  - Funding was removed as a result of reviewing infrastructure priorities.
- Shaw's Lane Parking Lot Improvements
  - Project request included $1,000,000 in debt funding in FY27
  - Funding was to improve the access to and within the existing parking lot off Shaw's Lane
  - Funding was removed as a result of reviewing infrastructure priorities.

COMMUNITY SERVICES - WATER FUND

- Culvert Replacement – Sixth Street
  - Project request included $60,000 in operating funding in FY30
  - Funding was to replace water services in conjunction with the work on the culvert on Sixth Street between Reyners Brook and Quayle Drive
  - Funding was removed as a result of reviewing infrastructure priorities.
- Water System Improvements - Highland St
  - Project request included $600,000 in debt funding in FY30
  - Funding was to replace aging water infrastructure on Highland Street
  - Funding was removed as a result of reviewing infrastructure priorities.
- Street Reconstruction Central Avenue - Washington to Silver
  - Project request included $2,500,000 in debt funding in FY30
  - Funding was to replace aging water infrastructure on Central Avenue between Washington Street and Silver Street continuing long term upgrades on Central
  - Funding was removed as a result of reviewing infrastructure priorities.

Capital Improvements Program - FY2025-2030

Projects Removed from Proposed CIP

The following projects were submitted for consideration but not included in the FY2025-2030 program

- Water Main Replacement - Garrison Hill
  - Project request included $750,000 in debt funding in FY30
  - Funding was to replace water mains connecting the system with the Garrison Hill water tower
  - Funding was removed as a result of retiming the water tower improvements
- Water System Improvements Mount Vernon
  - Project request included $3,600,000 in debt funding in FY30
  - Funding was to replace aging water infrastructure on Mount Vernon Street between Lowell Avenue and Sixth Street
  - Funding was removed as a result of reviewing infrastructure priorities.

COMMUNITY SERVICES - SEWER FUND

- Sewer System Improvements Central Avenue - Washington to Silver
  - Project request included $1,500,000 in debt funding in FY30
  - Funding was to replace aging sewer infrastructure on Central Avenue between Washington Street and Silver Street in conjunction with water system improvements Funding was removed as a result of reviewing infrastructure priorities.
- Sewer System Improvements Mount Vernon
  - Project request included $500,000 in debt funding in FY30
  - Funding was to replace aging sewer infrastructure on Mount Vernon Street between Lowell Avenue and Sixth Street, in conjunction with water system improvements
  - Funding was removed as a result of reviewing infrastructure priorities.

Capital Improvements Program - FY2025-2030
Credit Agency Ratio Comparisons

Moody's

Municipal Financial Ratio Analysis

	National Medians Aa	Dover: Aa3
Economy:		
Resident Income Ratio (%)	115.46%	108.80%
Total Full Value ($000)	$2,728,197	$5,051,014
Population	23,462	32,599
Full Value per Capita	$108,666	$129,584
Economic Growth Metric (%)	-0.6%	0.7%
Financial Performance:		
Revenue ($000)	$50,065	$152,722
Available Fund Balance ($000)	$25,773	$61,555
Net Unrestricted Cash ($000)	$34,793	$100,026
Available Fund Balance ($000)	51.2%	40.3%
Liquidity Ratio (%)	69.5%	65.5%
Leverage:		
Debt ($000)	$35,801	$195,798
Adjusted Net Pension Liabilities ($000)	$58,004	$219,459
Adjusted Net OPEB Liabilities ($000)	$6,701	$48,960
Other Long-Term Liabilities ($000)	$1,659	$30,882
Long-Term Liabilities Ratio (%)	248.8%	324.2%
Fixed Costs:		
Implied Debt Service ($000)	$2,504	$12,864
Pension Tread Water Contribution ($000)	$1,672	$6,168
OPEB Contributions ($000)	$193	$3,775
Implied Cost of Other Long-Term Liabilities ($000)	$113	$1,759
Fixed-Costs Ratio (%)	11.2%	16.1%

Capital Improvements Program - FY2025-2030
Financial Impact Analysis

Debt Financed Summary:	2025	2026	2027	2028	2029	2030	Total
City	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	-	21,500,000
School	2,500,000	6,500,000	-	-	-	-	9,000,000
Total GF	7,500,000	11,800,000	4,800,000	4,850,000	1,550,000	-	30,500,000
Special Revenue	-	-	8,100,000	0	-	-	8,100,000
TIF District Funds	-	2,500,000	4,800,000	0	0	-	7,300,000
Water	1,605,000	1,600,000	10,640,000	13,700,000	3,000,000	9,300,000	39,845,000
Sewer	1,800,000	1,800,000	1,800,000	1,800,000	1,785,000	1,680,000	10,665,000
							-
Other	-	-	-	-	-	-	-
Grand Total	10,905,000	17,700,000	30,140,000	20,350,000	6,335,000	10,980,000	96,410,000

Projection Information:	Fiscal Year	Estimated Population	Est Income Per Capita	General Fund Budget	Tax Levy	Est. Value Change %	Net Assessed Value (000)	Est Debt Equal Val (000)	Tax Rate	Dover % County Debt
Budget Incr	2016	30,750	32,631	100,174,148	68,038,313	Actual	2,778,677.78	3,101,733.73	26.61	28.2676%
5.31%	2017	30,901	33,060	107,805,365	70,739,899	Actual	2,927,104.06	3,252,898.68	26.29	28.2367%
Hist 5 yr incr	2018	31,316	33,489	111,412,377	73,165,672	Actual	3,150,231.46	3,472,369.06	25.87	28.3534%
	2019	31,577	33,489	115,528,547	76,196,880	Actual	3,446,636.79	3,826,319.38	24.92	28.2968%
	2020	32,741	33,918	121,789,921	80,758,026	Actual	3,621,301.34	3,958,623.83	25.19	28.2095%
	2021	33,139	43,313	125,477,694	93,714,678	Actual	3,814,134.75	4,217,409.32	24.85	27.3583%
	2022	33,537	45,093	130,514,104	95,862,031	Actual	4,472,310.13	5,043,137.31	21.70	26.9500%
	2023	33,935	46,873	139,774,899	99,391,281	Actual	5,066,056.62	5,789,717.05	19.84	26.5901%
	2024	34,333	48,653	149,629,206	106,955,732	Pending	5,765,354.53	6,548,687.56	18.76	26.5901%
	2025	34,731	50,433	157,574,517		3.00%	5,938,315.20	6,614,174.40		
	2026	35,129	52,213	165,941,724		3.00%	6,116,464.70	6,680,316.10		
	2027	35,527	53,993	174,753,230		3.00%	6,299,958.60	6,747,119.30		
	2028	35,925	55,773	184,032,627		3.00%	6,488,957.40	6,814,590.50		
	2029	36,323	57,553	193,804,759		3.00%	6,683,626.10	6,882,736.40		
	2030	36,721	57,553	204,095,792		3.00%	6,884,134.90	6,951,563.80		
	2031	37,119	61,113	214,933,279		3.00%	7,090,658.90	7,021,079.40		

General Fund - Debt Financed — ***Principal*** **30,500,000** ***Interest*** **15,936,270** ***Total*** **46,436,270**

FY	Existing Debt Serv	Less Reim	Net Existing Debt Serv	Proposed Debt Serv	Less Reimb	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2024	12,751,862	(383,462)	12,368,400	-	-	12,368,400	149,491,285	(1,867,303)	147,623,982
2025	11,514,740	(383,462)	11,131,278	1,929,939	-	13,061,217	152,536,631	(1,483,841)	151,052,790
2026	11,060,912	(368,722)	10,692,190	4,232,618	-	14,924,808	148,108,670	(1,100,379)	147,008,291
2027	10,650,031	(305,847)	10,344,184	4,600,390	-	14,944,574	143,573,603	(731,657)	142,841,946
2028	9,996,625	(227,810)	9,768,815	4,882,072	-	14,650,887	135,829,843	(425,810)	135,404,033
2029	9,817,728	(99,000)	9,718,728	4,872,050	-	14,590,778	126,363,329	(198,000)	126,165,329
2030	9,579,989	(99,000)	9,480,989	4,744,033	-	14,225,022	116,870,146	(99,000)	116,771,146
2031	9,518,385	-	9,518,385	4,616,017	-	14,134,402	107,190,008	-	107,190,008
2032	9,433,847	-	9,433,847	4,487,999	-	13,921,846	97,354,278	-	97,354,278

FY	School Total DS	Less Reimb	Net School Debt Serv	School DS Tax Rate	Tax Rate Change	City Total DS	Less Reim	Net City Debt Serv	City DS Tax Rate	Tax Rate Change
2024	6,307,427	(383,462)	5,923,965	1.03		6,444,435	-	6,444,435	1.12	
2025	6,862,122	(383,462)	6,478,660	1.09	0.06	6,667,860	-	6,667,860	1.12	-
2026	7,761,634	(368,722)	7,392,912	1.21	0.12	7,690,596	-	7,690,596	1.26	0.14
2027	7,564,923	(305,847)	7,259,076	1.15	(0.06)	7,745,743	-	7,745,743	1.23	(0.03)
2028	7,466,666	(227,810)	7,238,856	1.12	(0.03)	7,472,868	-	7,472,868	1.15	(0.08)
2029	7,367,818	(99,000)	7,268,818	1.09	(0.03)	7,371,386	-	7,371,386	1.10	(0.05)
2030	7,280,380	(99,000)	7,181,380	1.04	(0.05)	7,097,171	-	7,097,171	1.03	(0.07)
2031	7,188,840	0	7,188,840	1.01	(0.03)	6,828,244	-	6,828,244	0.96	(0.07)
2032	7,268,147	0	7,268,147	1.03	0.02	6,659,435	-	6,659,435	0.94	(0.02)

General Fund Cont.

FY	Tax Rate Debt Serv	Tax Rate CIP DS	DS % Curr Budget	DS % Est. Budget	w/o Tolend Curr Budget	w/o Tolend Est. Budget	Overall Net Debt per Cap	Debt per Cap/ Per Cap Inc	Net Debt/ Equ Value
2024	2.15	-	8.27%	8.27%	7.87%	7.87%	4,300	8.84%	2.25%
2025	2.20	0.32	8.73%	8.29%	8.38%	7.95%	4,349	8.62%	2.28%
2026	2.44	0.69	9.97%	8.99%	9.67%	8.72%	4,185	8.01%	2.20%
2027	2.37	0.73	9.99%	8.55%	9.71%	8.31%	4,021	7.45%	2.12%
2028	2.26	0.75	9.79%	7.96%	9.61%	7.81%	3,769	6.76%	1.99%
2029	2.18	0.73	9.75%	7.53%	9.70%	7.49%	3,473	6.04%	1.83%
2030	2.07	0.69	9.51%	6.97%	9.46%	6.93%	3,180	5.53%	1.68%
2031	1.99	0.65	9.45%	6.58%	9.40%	6.54%	2,888	4.73%	1.53%
2032	1.96	0.63	9.30%	6.48%	9.26%	6.45%	2,623	4.29%	1.39%

Capital Improvements Program - FY2025-2030
Financial Impact Analysis

Moody's Rating Guidelines		Water	Sewer
Median Ratios:			
Operating ratio		63.00%	67.50%
Net Debt Service Coverage		2.30	2.80
Net Debt Service Safety Margin		19.90%	25.80%
Net Debt/Asset Ratio		30.30%	53.50%

Statistical Information:

	Water	Sewer
Volume (HCF)	990,182	923,464
FY24 Rate/HCF	6.59	10.26
FY24 Budget	7,166,833	10,162,954
FY24 Levy	6,921,533	9,532,212
FY23 Work Cap	4,663,286	5,392,851
FY23 Current %	1.31	3.05
FY23 Cap Assets	71,678,929	51,420,642

FY23 Preliminary Results

	Water	Sewer
Gross Rev*	6,702,730	8,549,673
O&M Exp**	3,729,112	5,564,576
Net Rev	2,973,618	2,985,097
Oper Ratio	55.64%	65.09%

*Excludes Trans from Cap Res, State Aid
**Excludes Depr, Interest, Cap Res

Est. Usage	Water	Sewer
2023	995,541	865,124
2024	990,182	923,464
2025	992,000	925,000
2026	994,000	927,000
2027	996,000	929,000
2028	998,000	931,000
2029	1,000,000	933,000
2030	1,002,000	935,000
2031	1,004,000	937,000
2032	1,006,000	939,000

Water Fund - Debt Financed ***Principal*** **39,845,000** ***Interest*** **20,819,025** ***Total*** **60,664,025**

FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	State Aid Debt Serv	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2024	2,335,851	-	2,335,851	(31,579)	2,304,272	41,283,347	(284,211)	40,999,136
2025	2,223,894	650,220	2,874,114	(31,579)	2,842,535	46,934,376	(252,632)	46,681,744
2026	2,169,088	2,652,618	4,821,706	(31,579)	4,790,127	54,448,887	(221,053)	54,227,834
2027	2,073,297	4,205,456	6,278,753	(31,579)	6,247,174	64,530,128	(189,474)	64,340,654
2028	1,799,201	5,190,252	6,989,453	(31,579)	6,957,874	63,447,698	(157,895)	63,289,803
2029	1,775,884	5,503,011	7,278,895	(31,579)	7,247,316	68,495,191	(126,316)	68,368,875
2030	1,691,288	6,052,395	7,743,683	(31,579)	7,712,104	63,818,685	(94,737)	63,723,948
2031	1,625,897	5,893,818	7,519,715	(31,579)	7,488,136	59,165,883	(63,158)	59,102,725
2032	1,592,921	5,735,238	7,328,159	(31,579)	7,296,580	54,504,667	(31,579)	54,473,088

Water Fund Cont.

FY	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget	Debt Sev Coverage	Debt Sev Safety Mgn	Debt/Asset Ratio
2024	2.36	-	32.59%	32.59%	1.34	11.59%	53.70%
2025	2.90	0.66	40.10%	38.24%	1.14	5.81%	59.89%
2026	4.85	2.67	67.28%	61.16%	0.71	-17.58%	68.17%
2027	6.30	4.22	87.61%	75.94%	0.57	-32.67%	71.34%
2028	7.00	5.20	97.52%	80.60%	0.54	-37.44%	59.21%
2029	7.28	5.50	101.56%	80.03%	0.54	-36.88%	58.84%
2030	7.73	6.04	108.05%	81.18%	0.54	-38.06%	54.85%
2031	7.49	5.87	104.92%	75.17%	0.58	-31.95%	50.87%
2032	7.28	5.70	102.25%	69.84%	0.62	-26.53%	46.88%

Capital Improvements Program - FY2025-2030
Financial Impact Analysis

Sewer Fund - Debt Financed			***Principal***	**10,665,000**	***Interest***	**5,572,464**	***Total***	**16,237,464**

FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	State Aid Debt Serv	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2024	2,685,024	-	2,685,024	(363,138)	2,321,886	38,428,801	(5,178,585)	33,250,216
2025	2,525,603	528,757	3,054,359	(359,897)	2,694,462	42,591,367	(4,815,447)	37,775,920
2026	2,462,996	1,780,561	4,243,557	(356,646)	3,886,911	41,519,269	(4,455,550)	37,063,719
2027	2,362,335	2,277,836	4,640,171	(343,660)	4,296,511	40,398,011	(4,098,904)	36,299,107
2028	2,321,247	2,397,467	4,718,714	(340,392)	4,378,322	39,154,514	(3,755,244)	35,399,270
2029	2,279,865	2,509,222	4,789,087	(336,672)	4,452,415	37,700,366	(3,414,852)	34,285,514
2030	2,127,641	2,569,095	4,696,736	(332,935)	4,363,801	34,579,555	(3,078,180)	31,501,375
2031	2,058,040	2,501,077	4,559,117	(329,201)	4,229,916	31,476,523	(2,745,245)	28,731,278
2032	2,022,204	2,433,059	4,455,263	(325,913)	4,129,350	28,357,625	(2,416,044)	25,941,581

Sewer Fund Cont.

FY	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget	Debt Sev Coverage	Debt Sev Safety Mgn	Debt/Asset Ratio
2024	2.51	-	22.85%	22.85%	1.35	9.12%	58.53%
2025	2.91	0.57	26.51%	25.18%	1.23	6.49%	64.45%
2026	4.19	1.92	38.25%	34.49%	0.90	-4.02%	61.35%
2027	4.62	2.45	42.28%	36.21%	0.85	-5.96%	58.35%
2028	4.70	2.58	43.08%	35.04%	0.88	-4.64%	55.30%
2029	4.77	2.69	43.81%	33.84%	0.91	-3.29%	52.11%
2030	4.67	2.75	42.94%	31.50%	0.98	-0.64%	46.68%
2031	4.51	2.67	41.62%	28.99%	1.07	2.18%	42.58%
2032	4.40	2.59	40.63%	26.88%	1.15	4.57%	38.44%

Capital Improvements Program - FY2025-2030
Financial Impact Analysis

General Fund - Operating Budget Financed

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
City	5,586,625	6,035,039	6,469,628	7,213,559	7,667,002	7,700,139
Less Prev Yr	(4,868,220)	(5,586,625)	(6,035,039)	(6,469,628)	(7,213,559)	(7,667,002)
Other Impacts	-	-	-	-	-	-
City Change	718,405	448,414	434,589	743,931	453,443	33,137
Rate Impact	0.14	0.09	0.08	0.14	0.08	0.01
School	950,000	950,000	950,000	950,000	950,000	950,000
Less Prev Yr	(820,274)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)
Other Impacts	-	-	-	-	-	-
Sch Change	129,726	-	-	-	-	-
Rate Impact	0.03	-	-	-	-	-
Total Gen Fnd	6,536,625	6,985,039	7,419,628	8,163,559	8,617,002	8,650,139
Less Prev Yr	(5,688,494)	(6,536,625)	(6,985,039)	(7,419,628)	(8,163,559)	(8,617,002)
Other Impacts	-	-	-	-	-	-
Total Change	848,131	448,414	434,589	743,931	453,443	33,137
Rate Impact	0.17	0.09	0.08	0.14	0.08	0.01
% of Budget	4.5%	4.6%	4.6%	4.9%	4.9%	4.7%

Water & Sewer Operating Budget Financed

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
Water Fund	690,000	690,000	690,000	690,000	690,000	715,000
Less Prev Yr	(737,447)	(690,000)	(690,000)	(690,000)	(690,000)	(690,000)
Other Impacts	-	-	-	-	-	-
Change by Yr	(47,447)	-	-	-	-	25,000
Fee Impact	(0.05)	-	-	-	-	0.03
Sewer Fund	1,002,740	1,011,250	1,024,900	1,033,696	1,037,643	1,041,749
Less Prev Yr	(695,212)	(1,002,740)	(1,011,250)	(1,024,900)	(1,033,696)	(1,037,643)
Other Impacts	-	-	-	-	-	-
Change by Yr	307,528	8,510	13,650	8,796	3,947	4,106
Fee Impact	0.34	0.01	0.02	0.01	-	-
Combined	1,692,740	1,701,250	1,714,900	1,723,696	1,727,643	1,756,749
Less Prev Yr	(1,432,659)	(1,692,740)	(1,701,250)	(1,714,900)	(1,723,696)	(1,727,643)
Other Impacts	-	-	-	-	-	-
Change by Yr	260,081	8,510	13,650	8,796	3,947	29,106
Fee Impact	0.29	0.01	0.02	0.01	-	0.03
Water % of Bgt	9.2%	8.7%	8.2%	7.8%	7.4%	7.2%
Sewer % of Bgt	9.6%	9.2%	8.1%	7.7%	7.4%	7.1%

GENERAL FUND - Budget History Sheet

Amounts reflect budget at time of tax rate setting.

	2015	2016	2017	2018	2019	2020	2021	2022	2023	Adopted 2024		
APPROPRIATIONS:											5 Yr Ann %	10 Yr Ann %
City	32,505,615	34,854,892	36,883,486	38,570,752	39,710,507	41,479,755	42,894,905	45,071,828	49,484,110	51,253,066	5.24%	5.08%
City Debt	6,226,490	6,607,660	6,275,861	6,035,876	6,335,835	6,230,706	6,208,772	6,208,772	6,213,776	6,725,667	1.20%	1.37%
Total City	38,732,105	41,462,552	43,159,347	44,606,628	46,046,342	47,710,461	49,103,677	51,280,600	55,697,886	57,978,733	4.72%	4.57%
School	44,236,755	46,687,263	49,542,420	52,113,315	54,508,984	58,177,215	60,417,400	63,246,025	67,866,258	75,058,515	6.61%	5.91%
School Debt	3,892,349	3,692,421	6,589,819	5,978,687	5,975,859	6,622,992	6,393,656	6,439,335	6,362,322	6,307,427	1.09%	4.89%
Total School	48,129,104	50,379,684	56,132,239	58,092,002	60,484,843	64,800,207	66,811,056	69,685,360	74,228,580	81,365,942	6.11%	5.83%
County	8,057,565	8,331,912	8,513,779	8,713,747	8,997,362	9,279,253	9,562,961	9,548,144	9,848,433	10,284,531	2.71%	2.84%
Total	94,918,774	100,174,148	107,805,365	111,412,377	115,528,547	121,789,921	125,477,694	130,514,104	139,774,899	149,629,206	5.31%	5.09%
Dollar Change											5 Yr Cum $	10 Yr Cum $
City	1,649,136	2,730,447	1,696,795	1,447,281	1,439,714	1,664,119	1,393,216	2,176,923	4,417,286	2,280,847	11,932,391	20,895,764
School	1,951,061	2,250,580	5,752,555	1,959,763	2,392,841	4,315,364	2,010,849	2,874,304	4,543,220	7,137,362	20,881,099	35,187,899
County	285,766	274,347	181,867	199,968	283,615	281,891	283,708	(14,817)	300,289	436,098	1,287,169	2,512,732
Total	3,885,963	5,255,374	7,631,217	3,607,012	4,116,170	6,261,374	3,687,773	5,036,410	9,260,795	9,854,307	34,100,659	58,596,395
Percent Change												
City	4.45%	7.05%	4.09%	3.35%	3.23%	3.73%	2.92%	4.43%	8.61%	4.10%		
School	4.23%	4.68%	11.42%	3.49%	4.12%	7.43%	3.10%	4.30%	6.52%	9.62%		
County	3.68%	3.40%	2.18%	2.35%	3.25%	3.24%	3.06%	-0.15%	3.14%	4.43%		
Total	4.27%	5.54%	7.62%	3.35%	3.69%	5.62%	3.03%	4.01%	7.10%	7.05%		
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
REVENUES:											5 Yr Ann %	10 Yr Ann %
Property Tax - City	27,046,138	28,461,123	29,853,757	30,795,407	31,699,832	32,882,887	34,143,749	34,810,613	35,506,280	37,791,235	3.58%	3.89%
Property Tax - Local School	28,833,811	29,582,715	30,985,059	34,354,636	37,509,751	41,159,771	42,812,892	44,409,622	48,960,527	51,759,299	6.65%	6.36%
Property Tax - State School	6,710,193	6,789,922	6,844,285	6,894,236	6,945,209	7,036,198	7,195,076	7,093,652	5,076,041	7,120,667	0.50%	0.86%
Property Tax - Total School	35,544,004	36,372,637	37,829,344	41,248,872	44,454,960	48,195,969	50,007,968	51,503,274	54,036,568	58,879,966	5.78%	5.50%
Property Tax - County	8,057,565	8,331,912	8,513,779	8,713,747	8,997,362	9,279,253	9,562,961	9,548,144	9,848,433	10,284,531	2.71%	2.84%
Total Property Tax	70,647,707	73,165,672	76,196,880	80,758,026	85,152,154	90,358,109	93,714,678	95,862,031	99,391,281	106,955,732	4.67%	4.63%
Other Sources:												
City	11,685,967	13,001,429	13,305,590	13,811,221	14,346,510	14,827,574	14,959,928	16,469,987	20,191,606	20,187,498	7.07%	5.99%
School	12,585,100	14,007,047	18,302,895	16,843,130	16,029,883	16,604,238	16,803,088	18,182,086	20,192,012	22,485,976	7.00%	6.74%
Use of Fund Balance	-	-	-	-	-	-	-	-	-	-	0.00%	0.00%
Total	24,271,067	27,008,476	31,608,485	30,654,351	30,376,393	31,431,812	31,763,016	34,652,073	40,383,618	42,673,474	7.03%	6.38%
Dollar Change											5 Yr Cum $	10 Yr Cum $
Property Tax - City	1,247,635	1,414,985	1,392,634	941,650	904,425	1,183,055	1,260,862	666,864	695,667	2,284,955	6,091,403	11,992,732
Property Tax - School	1,075,993	828,633	1,456,707	3,419,528	3,206,088	3,741,009	1,811,999	1,495,306	2,533,294	4,843,398	14,425,006	24,411,955
Property Tax - County	285,766	274,347	181,867	199,968	283,615	281,891	283,708	(14,817)	300,289	436,098	1,287,169	2,512,732
Total Property Tax	2,609,394	2,517,965	3,031,208	4,561,146	4,394,128	5,205,955	3,356,569	2,147,353	3,529,250	7,564,451	21,803,578	38,917,419
Other Sources:												
City	401,501	1,315,462	304,161	505,631	535,289	481,064	132,354	1,510,059	3,721,619	(4,108)	5,840,988	8,903,032
School	875,068	1,421,947	4,295,848	(1,459,765)	(813,247)	574,355	198,850	1,378,998	2,009,926	2,293,964	6,456,093	10,775,944
Use of Fund Balance	-	-	-	-	-	-	-	-	-	-	-	
Total	1,276,569	2,737,409	4,600,009	(954,134)	(277,958)	1,055,419	331,204	2,889,057	5,731,545	2,289,856	12,297,081	19,678,976
Percent Change												
Property Tax - City	4.84%	5.23%	4.89%	3.15%	2.94%	3.73%	3.83%	1.95%	2.00%	6.44%		
Property Tax - School	3.12%	2.33%	4.00%	9.04%	7.77%	8.42%	3.76%	2.99%	4.92%	8.96%		
Property Tax - County	3.68%	3.40%	2.18%	2.35%	3.25%	3.13%	3.06%	-0.15%	3.14%	4.43%		
Total Property Tax	3.84%	3.56%	4.14%	5.99%	5.44%	6.11%	3.71%	2.29%	3.68%	7.61%		
Other Revenue - City	3.56%	11.26%	2.34%	3.80%	3.88%	3.35%	0.89%	10.09%	22.60%	-0.02%		
Other Revenue - School	7.47%	11.30%	30.67%	-7.98%	-4.83%	3.58%	1.20%	8.21%	11.05%	11.36%		
Use of Fund Balance												
Total	5.55%	11.28%	17.03%	-3.02%	-0.91%	3.47%	1.05%	9.10%	16.54%	5.67%		

GENERAL FUND - Budget History Sheet

Amounts reflect budget at time of tax rate setting.

	2015	2016	2017	2018	2019	2020	2021	2022	2023	Adopted 2024		
TAX RATES:											5 Yr Ann %	10 Yr Ann %
City	10.09	10.47	10.40	9.96	9.37	9.28	9.19	8.02	7.22	6.74	-6.38%	-3.86%
Budgetary Use of FB	-	-	-	-	-	-	-	-	-	-	0.00%	0.00%
Net City	10.09	10.47	10.40	9.96	9.37	9.28	9.19	8.02	7.22	6.74	-6.38%	-3.86%
School - Local	10.50	10.65	10.59	10.91	10.88	11.37	11.22	9.93	9.66	8.98	-3.77%	-1.59%
School - State	2.49	2.49	2.39	2.23	2.06	1.98	1.93	1.62	1.02	1.26	-9.36%	-6.66%
Total School	12.99	13.14	12.98	13.14	12.94	13.35	13.15	11.55	10.68	10.24	-4.57%	-2.40%
County	2.93	3.00	2.91	2.77	2.61	2.56	2.51	2.13	1.94	1.78	-7.37%	-4.86%
Total	26.01	26.61	26.29	25.87	24.92	25.19	24.85	21.70	19.84	18.76	-5.52%	-3.20%
Dollar Change											5 Yr Cum $	10 Yr Cum $
City	0.10	0.38	(0.07)	(0.44)	(0.59)	(0.09)	(0.09)	(1.17)	(0.80)	(0.48)	(2.63)	(3.25)
Budgetary Use of FB	-	-	-	-	-	-	-	-	-	-	-	-
Net City	0.10	0.38	(0.07)	(0.44)	(0.59)	(0.09)	(0.09)	(1.17)	(0.80)	(0.48)	(2.63)	(3.25)
School - Local	(0.04)	0.15	(0.06)	0.32	(0.03)	0.49	(0.15)	(1.29)	(0.27)	(0.68)	(1.90)	(1.56)
School - State	(0.02)	-	(0.10)	(0.16)	(0.17)	(0.08)	(0.05)	(0.31)	(0.60)	0.24	(0.80)	(1.25)
Total School	(0.06)	0.15	(0.16)	0.16	(0.20)	0.41	(0.20)	(1.60)	(0.87)	(0.44)	(2.70)	(2.81)
County	-	0.07	(0.09)	(0.14)	(0.16)	(0.05)	(0.10)	(0.38)	(0.19)	(0.16)	(0.88)	(1.20)
Total	0.04	0.60	(0.32)	(0.42)	(0.95)	0.27	(0.39)	(3.15)	(1.86)	(1.08)	(6.21)	(7.26)
Percent Change												
City	1.00%	3.77%	-0.67%	-4.23%	-5.92%	-0.96%	-0.97%	-12.73%	-9.98%	-6.65%		
Budgetary Use of FB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA		
Net City	1.00%	3.77%	-0.67%	-4.23%	-5.92%	-0.96%	-0.97%	-12.73%	-9.98%	-6.65%		
School - Local	-0.38%	1.43%	-0.56%	3.02%	-0.27%	4.50%	-1.32%	-11.50%	-2.72%	-7.04%		
School - State	-0.80%	0.00%	-4.02%	-6.69%	-7.62%	-3.88%	-2.53%	-16.06%	-37.04%	23.53%		
	-0.46%	1.15%	-1.22%	1.23%	-1.52%	3.17%	-1.50%	-12.17%	-7.53%	-4.12%		
County	0.00%	2.39%	-3.00%	-4.81%	-5.78%	-1.92%	-3.91%	-15.14%	-8.92%	-8.25%		
Total	0.15%	2.31%	-1.20%	-1.60%	-3.67%	1.08%	-1.55%	-12.68%	-8.57%	-5.44%		
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
VALUATION:											5 Yr Ann %	10 Yr Ann %
Total Value	2,794,717,920	2,826,822,580	2,973,838,860	3,194,993,260	3,495,258,790	3,666,772,140	3,858,095,050	4,518,185,430	5,128,729,120	5,831,625,030	10.78%	8.02%
Less Exemptions	(48,686,100)	(48,144,800)	(46,734,800)	(44,761,800)	(48,622,000)	(45,470,800)	(43,960,300)	(45,875,300)	(62,672,500)	(66,270,500)	6.39%	3.40%
Net Value	2,746,031,820	2,778,677,780	2,927,104,060	3,150,231,460	3,446,636,790	3,621,301,340	3,814,134,750	4,472,310,130	5,066,056,620	5,765,354,530	10.84%	8.09%
Dollar Change											5 Yr Cum $	10 Yr Cum $
Total Value	97,971,970	32,104,660	147,016,280	221,154,400	521,419,930	171,513,350	191,322,910	660,090,380	610,543,690	702,895,910	2,336,366,240	3,356,033,480
Exemptions	(1,240,600)	541,300	1,410,000	1,973,000	(1,887,200)	3,151,200	1,510,500	(1,915,000)	(16,797,200)	(3,598,000)	(17,648,500)	(16,852,000)
Net Value	96,731,370	32,645,960	148,426,280	223,127,400	519,532,730	174,664,550	192,833,410	658,175,380	593,746,490	699,297,910	2,318,717,740	3,339,181,480
Percent Change												
Total Value	3.63%	1.15%	5.20%	7.44%	16.32%	4.91%	5.22%	17.11%	13.51%	13.71%		
Exemptions	2.61%	-1.11%	-2.93%	-4.22%	4.22%	-6.48%	-3.32%	4.36%	36.61%	5.74%		
Net Value	3.65%	1.19%	5.34%	7.62%	16.49%	5.07%	5.32%	17.26%	13.28%	13.80%		
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
VET EXEMPTION:											5 Yr Ann Chg	10 Yr Ann Chg
Exempt Amount	655,823	635,238	614,821	596,571	599,994	717,747	892,760	1,030,750	1,015,875	1,027,875	11.37%	4.57%
Dollar Change	(1,833)	(20,585)	(20,417)	(18,250)	3,423	117,753	175,013	137,990	(14,875)	12,000	427,881	370,219
Percent Change	-0.28%	-3.14%	-3.21%	-2.97%	0.57%	19.63%	24.38%	15.46%	-1.44%	1.18%		

ENTERPRISE FUNDS - Budget History Sheet

	2015	2016	2017	2018	2019	2020	2021	2022	2023	Adopted 2024		
APPROPRIATIONS:											5 Yr Ann %	10 Yr Ann %
Water - Oper & Maint	2,657,020	2,735,128	2,712,867	2,856,748	3,192,011	3,335,622	3,372,424	3,516,082	4,108,592	4,244,021	5.86%	4.98%
Water - Depreciation	1,179,480	1,186,738	1,263,896	1,398,946	1,322,826	1,307,025	1,398,331	1,758,578	1,705,977	1,751,340	5.77%	3.95%
Water - Debt Interest	516,457	444,535	541,928	548,139	632,815	722,616	688,851	684,168	737,795	671,472	1.19%	1.93%
Water - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Water	4,852,957	4,866,401	5,018,691	5,303,833	5,647,652	5,865,263	5,959,606	6,458,828	7,052,364	7,166,833	4.88%	3.97%
Sewer - Oper & Maint	3,583,609	3,940,330	3,956,554	4,086,700	4,385,062	4,698,558	5,215,597	5,344,781	6,507,205	6,801,538	9.18%	6.73%
Sewer - Depreciation	2,420,114	2,322,280	2,420,114	2,439,858	2,217,493	2,230,321	2,226,249	2,363,320	2,186,194	2,096,912	-1.11%	-0.52%
Sewer - Debt Interest	654,853	569,102	629,732	738,003	747,435	750,446	721,675	792,576	742,830	764,504	0.45%	4.49%
Sewer - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Sewer	7,158,576	7,331,712	7,506,400	7,764,561	7,849,990	8,179,325	8,663,521	9,000,677	9,936,229	10,162,954	5.30%	4.18%
Total Enterprise Funds	12,011,533	12,198,113	12,525,091	13,068,394	13,497,642	14,044,588	14,623,127	15,459,505	16,988,593	17,329,787	5.13%	4.09%
Dollar Change											5 Yr Cum $	10 Yr Cum $
Water	(557)	13,444	152,290	285,142	343,819	217,611	94,343	499,222	593,536	114,469	1,519,181	2,313,319
Sewer	411,051	173,136	174,688	258,161	85,429	329,335	484,196	337,156	935,552	226,725	2,312,964	3,415,429
Total Enterprise Funds	410,494	186,580	326,978	543,303	429,248	546,946	578,539	836,378	1,529,088	341,194	3,832,145	5,728,748
Percent Change												
Water	-0.01%	0.28%	3.13%	5.68%	6.48%	3.85%	1.61%	8.38%	9.19%	1.62%		
Sewer	6.09%	2.42%	2.38%	3.44%	1.10%	4.20%	5.92%	3.89%	10.39%	2.28%		
Total Enterprise Funds	3.54%	1.55%	2.68%	4.34%	3.28%	4.05%	4.12%	5.96%	9.89%	2.01%		
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
REVENUE:											5 Yr Ann %	10 Yr Ann %
Water												
Intergovernmental							2,500	2,500	107,500	71,800	206.24%	206.24%
Charges for Services	4,782,457	4,795,901	4,948,191	5,233,333	5,577,152	5,792,263	5,799,106	6,298,328	6,771,364	6,921,533	4.41%	3.67%
Misc Revenue	70,500	70,500	70,500	70,500	70,500	73,000	70,500	70,500	86,000	86,000	4.05%	12.93%
Other Financing Sources							87,500	87,500	87,500	87,500	0.00%	0.00%
Total Water	4,852,957	4,866,401	5,018,691	5,303,833	5,647,652	5,865,263	5,959,606	6,458,828	7,052,364	7,166,833	4.88%	3.97%
Sewer												
Intergovernmental	5,688	5,078	4,458	3,910	33,766	31,974	30,187	28,394	191,013	169,592	38.10%	39.13%
Charges for Services	6,153,201	6,326,947	6,505,810	7,013,094	7,238,232	7,569,359	8,055,342	8,394,291	9,154,224	9,532,212	5.66%	5.28%
Misc Revenue	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	70,000	70,000	4.19%	8.49%
Other Financing Sources	942,687	942,687	939,132	690,557	520,992	520,992	520,992	520,992	520,992	391,150	-5.57%	-9.07%
Total Sewer	7,158,576	7,331,712	7,506,400	7,764,561	7,849,990	8,179,325	8,663,521	9,000,677	9,936,229	10,162,954	5.30%	4.18%
Total Enterprise Funds	12,011,533	12,198,113	12,525,091	13,068,394	13,497,642	14,044,588	14,623,127	15,459,505	16,988,593	17,329,787	5.13%	4.09%

ENTERPRISE FUNDS - Budget History Sheet

	2015	2016	2017	2018	2019	2020	2021	2022	2023	Adopted 2024		
UTILITY COST SUMMARY:											5 Yr Ann %	10 Yr Ann %
Water - Oper & Maint	2,657,020	2,735,128	2,712,867	2,831,748	3,142,011	3,285,622	3,347,424	3,491,082	4,083,592	4,219,021	6.07%	4.92%
Water - Debt Service	1,695,937	1,631,273	1,805,824	1,947,085	1,955,641	2,029,641	2,087,182	2,442,746	2,443,772	2,422,812	4.38%	3.34%
Water - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Water Cash Needs	4,852,957	4,866,401	5,018,691	5,278,833	5,597,652	5,815,263	5,934,606	6,433,828	7,027,364	7,141,833	4.99%	3.94%
Working Capital/Adjustment	-	-	-	25,000	50,000	50,000	25,000	25,000	25,000	25,000	-12.94%	0.00%
Less Other Revenue	(408,080)	(414,748)	(399,048)	(486,794)	(482,973)	(479,765)	(521,429)	(536,825)	(673,888)	(638,188)	5.73%	6.09%
Net to be Raised by Rate	4,444,877	4,451,653	4,619,643	4,817,039	5,164,679	5,385,498	5,438,177	5,922,003	6,378,476	6,528,645	4.80%	3.79%
Sewer - Oper & Maint	3,583,609	3,940,330	3,956,554	3,986,700	4,285,062	4,648,558	5,190,597	5,319,781	6,482,205	6,776,538	9.60%	6.69%
Sewer - Net Debt Service	2,122,492	1,943,617	2,106,256	2,483,394	2,410,170	2,427,801	2,396,745	2,606,510	2,322,019	2,369,974	-0.34%	3.50%
Sewer - Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	0.00%	0.00%
Total Sewer Cash Needs	6,206,101	6,383,947	6,562,810	6,970,094	7,195,232	7,576,359	8,087,342	8,426,291	9,304,224	9,646,512	6.04%	5.36%
Working Capital/Adjustment	4,100	-	-	100,000	100,000	50,000	25,000	25,000	25,000	25,000	-24.21%	-20.63%
Less Other Revenue	(100,050)	(100,050)	(100,600)	(102,750)	(102,750)	(102,050)	(101,750)	(108,200)	(228,600)	(192,900)	13.43%	10.31%
Net to be Raised by Rate	6,110,151	6,283,897	6,462,210	6,967,344	7,192,482	7,524,309	8,010,592	8,343,091	9,100,624	9,478,612	5.68%	5.30%
Total Utility Funds	10,555,028	10,735,550	11,081,853	11,784,383	12,357,161	12,909,807	13,448,769	14,265,094	15,479,100	16,007,257	5.31%	4.65%
Dollar Change											5 Yr Cum $	10 Yr Cum $
Water	(55,431)	6,776	167,990	197,396	347,640	220,819	52,679	536,505	456,473	150,169	1,416,645	2,081,016
Sewer	453,642	173,746	178,313	505,134	225,138	331,827	486,283	818,782	757,533	377,988	2,772,413	4,308,386
Total Utility Funds	398,211	180,522	346,303	702,530	572,778	552,646	538,962	1,355,287	1,214,006	528,157	4,189,058	6,389,402
Percent Change												
Water	-1.23%	0.15%	3.77%	4.27%	7.22%	4.28%	0.98%	9.87%	7.71%	2.35%		
Sewer	8.02%	2.84%	2.84%	7.82%	3.23%	4.61%	6.46%	10.22%	9.08%	4.15%		
Total Utility Funds	3.92%	1.71%	3.23%	6.34%	4.86%	4.47%	4.17%	10.08%	8.51%	3.41%		

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
UTILITY RATES PER HCF:											5 Yr Ann %	10 Yr Ann %
Water	4.69	4.77	4.84	4.98	5.18	5.40	5.54	5.95	6.41	6.59	4.93%	3.46%
Sewer	7.24	7.52	8.02	8.52	8.65	9.05	9.47	9.64	9.81	10.26	3.47%	4.62%
Total Utility Funds	11.93	12.29	12.86	13.50	13.83	14.45	15.01	15.59	16.22	16.85	4.03%	4.15%
Dollar Change											5 Yr Cum $	10 Yr Cum $
Water	-	0.08	0.07	0.14	0.20	0.22	0.14	0.41	0.46	0.18	1.41	1.90
Sewer	0.71	0.28	0.50	0.50	0.13	0.40	0.42	0.17	0.17	0.45	1.61	3.73
Total Utility Funds	0.71	0.36	0.57	0.64	0.33	0.62	0.56	0.58	0.63	0.63	3.02	5.63
Percent Change												
Water	0.00%	1.71%	1.47%	2.89%	4.02%	4.25%	2.59%	7.40%	7.73%	2.81%		
Sewer	10.87%	3.87%	6.65%	6.23%	1.53%	4.62%	4.64%	1.80%	1.76%	4.59%		
Total Utility Funds	6.33%	3.02%	4.64%	4.98%	2.44%	4.48%	3.88%	3.86%	4.04%	3.88%		

BILLABLE VOLUME - HCF*											5 Yr Ann %	10 Yr Ann %
Water	947,574	934,160	954,722	967,769	997,791	997,791	980,829	995,541	994,941	990,182	-0.15%	0.32%
Sewer	844,781	835,870	805,544	817,608	831,249	831,249	845,583	865,124	928,032	923,464	2.13%	0.71%
HCF Change											5 Yr Cum	10 Yr Cum
Water	(11,263)	(13,414)	20,562	13,047	30,022	-	(16,962)	14,712	(600)	(4,759)	(7,609)	31,345
Sewer	(15,404)	(8,911)	(30,326)	12,064	13,641	-	14,334	19,541	62,908	(4,568)	92,215	63,279
Percent Change												
Water	-1.17%	-1.42%	2.20%	1.37%	3.10%	0.00%	-1.70%	1.50%	-0.06%	-0.48%		
Sewer	-1.79%	-1.05%	-3.63%	1.50%	1.67%	0.00%	1.72%	2.31%	7.27%	-0.49%		

Capital Improvements Program
History of Debt Financing Issues Past 30 Years - Principal

Description	C	Acc	Year	Original Rate	Due	Amount	City Depts	School	Total General	Water	Sewer	Arena	DIDA	TIF Districts	Total City Debt
Public Impr	*	3035	93	5.416%	08/15/08	1,188,338	878,000	239,338	1,117,338			71,000			1,188,338
Public Impr	*	3036	94	5.610%	08/15/09	3,043,000	2,025,000	583,000	2,608,000	435,000					3,043,000
Sch Enegry Consrv - Lease	*	NA	95	6.690%	04/25/05	668,200		668,200	668,200						668,200
Public Impr	*	3037	95	5.325%	08/15/10	3,356,711	928,780	400,931	1,329,711	412,000	615,000		1,000,000		3,356,711
Public Impr	*	3038	96	5.655%	08/15/11	3,885,092	1,087,980	895,722	1,983,702	344,000			1,557,390		3,885,092
Energy Conserv	*	3039	96	5.406%	01/15/12	875,055	508,399		508,399			366,656			875,055
Public Impr	*	3040	97	4.840%	08/15/12	1,002,327	628,020	249,307	877,327	125,000					1,002,327
BFA Loan - Conproco	*	3041	97	9.5000%	07/31/07	979,000			0				979,000		979,000
SRL - Tolend Landfill	*	3042	98	3.5625%	09/01/13	1,271,357	1,271,357		1,271,357						1,271,357
Public Impr	*	3043	99	4.1900%	01/15/13	4,137,500	3,447,500		3,447,500	265,000	425,000				4,137,500
SRL - Griffin Well	*	3044	99	1.1875%	11/01/03	250,000			0	250,000					250,000
Public Impr	*	3045	99	5.5100%	01/15/15	2,179,901	786,637	1,393,264	2,179,901						2,179,901
New Middle School	*	3046	99	5.5800%	01/15/20	15,741,027		15,741,027	15,741,027						15,741,027
Public Impr	*	3047	01	4.4534%	06/15/21	22,991,400	11,386,400	2,200,000	13,586,400	2,925,000	2,880,000	3,600,000			22,991,400
Public Impr	*	3048	02	4.2300%	06/15/22	2,240,600	1,229,000		1,229,000		450,000	561,600			2,240,600
Public Impr	*	3049	03	3.1668%	06/15/24	14,280,000	5,411,000	3,748,000	9,159,000	2,225,000	2,896,000				14,280,000
Public Impr	*	3050	04	4.1539%	06/15/25	9,832,000	4,106,000	1,975,000	6,081,000	2,325,000	1,426,000				9,832,000
Public Impr	*	3051	05	3.8222%	06/15/26	10,740,000	6,095,000	2,425,000	8,520,000	750,000	1,470,000				10,740,000
Public Impr	*	3052	06	4.2313%	06/15/27	22,348,000	11,373,000	5,055,000	16,428,000	4,050,000	1,470,000		400,000		22,348,000
Public Impr	*	3053	07	4.5000%	06/15/27	20,646,000	9,101,000	9,095,000	18,196,000	2,200,000	250,000				20,646,000
Public Impr	*	3054	09	4.0935%	12/15/28	9,970,000	7,935,000	610,000	8,545,000	175,000	1,250,000				9,970,000
Public Impr	*	3055	10	3.4417%	04/01/30	12,799,000	3,746,058	6,092,942	9,839,000	1,550,000	1,410,000				12,799,000
Public Impr Refunding	*	3057	10	2.1535%	06/15/21	8,790,000	4,105,550	737,750	4,843,300	1,126,000	972,000	1,848,700			8,790,000
CDFA Energy Impr	*	3058	11	2.4700%	12/31/20	250,000	250,000		250,000						250,000
Public Improvements & Refunding		3059	12	2.3433%	06/15/32	17,530,000	7,756,950	2,382,650	10,139,600	2,406,800	4,983,600				17,530,000
SRL - WWTP Aeration	*	3060	13	1.7000%	02/01/22	279,157			0		279,157				279,157
SRL - North End Pressure		3061	13	2.7200%	11/01/32	3,400,000			0	3,400,000					3,400,000
Public Improvements		3062	14	2.8090%	05/15/34	22,385,000	17,851,979	551,332	18,403,311	960,834	3,020,855				22,385,000
Public Improvements		3063	14	3.2670%	05/15/34	11,495,000			0					11,495,000	11,495,000
Public Impr Refunding		3064	15	1.7460%	07/01/25	4,425,000	2,407,378	1,191,138	3,598,516	195,220	631,264				4,425,000
SRL - River St Pump Station		3065	15	3.1660%	03/01/34	1,207,935			0		1,207,935				1,207,935
Eversource SMART Start Improv.		3066	15	3.8570%	11/27/18	110,058	110,058		110,058						110,058
Public Improv. Refunding		3067	15	2.0020%	06/15/27	19,590,000	9,340,529	6,648,359	15,988,888	2,925,795	675,317				19,590,000
Eversource SMART Start Improv.	*	3068	16	2.1800%	12/01/22	125,139	125,139		125,139						125,139
Eversource SMART Start Improv.	*	3069	16	2.0850%	01/01/22	31,990	31,990		31,990						31,990
DHS & CTC Public Improvements		3070	16	3.1304%	06/15/41	73,900,000		73,900,000	73,900,000						73,900,000
WWTF Upgrade/MLE Conversion		3072	17	2.0000%	05/01/36	10,039,165			0		10,039,165				10,039,165
LED Lighting Project - DPW Mast Road Fac	*	3073	18	4.1790%	11/01/20	47,333	47,333		47,333						47,333
Public Impr 2017 Series A Refund		3074	18	1.7857%	12/15/29	8,290,000	4,298,266	2,403,143	6,701,409	618,738	969,853				8,290,000
Public Impr 2017 Series B		3075	18	2.5043%	12/15/37	10,525,000	8,981,000		8,981,000	210,000	1,334,000				10,525,000
Water Phase I SRF Improvements		3076	19	2.4240%	03/01/38	8,500,000			0	8,500,000					8,500,000
Richardson Dr SRF Improvements		3077	19	2.5350%	10/01/32	1,012,850	462,850		462,850		550,000				1,012,850
Keating & Birchwood SRF Improv.		3078	19	2.0000%	05/01/38	2,107,892	824,565		824,565	550,000	733,327				2,107,892
Public Improv. 2019 Series A		3081	19	2.4010%	06/15/39	22,040,000	9,411,458	7,199,245	16,610,703	705,704	2,279,405			2,444,188	22,040,000
Stormwater SRF Asset Management	*	3082	20	2.0000%	10/15/20	29,946	29,946		29,946						29,946
Public Improv. 2021 NHMBB		3084	21	1.6600%	08/15/41	13,425,700	5,073,200	465,500	5,538,700	2,988,950	2,836,450			2,061,600	13,425,700
Waste Water Collection SRF Asset	*	3085	22	2.0000%	12/08/21	90,000			0		90,000				90,000
Varney Brook PS SRF Improvements		3086	22	2.0000%	02/01/41	3,000,000			0		3,000,000				3,000,000
Broadway Culvert SRF Improvements		3088	22	2.0000%	05/01/41	4,000,000	4,000,000		4,000,000						4,000,000
Chapel St Ravine SRF Planning	*	3089	22	2.0000%	08/31/22	74,997	74,997		74,997						74,997
Water Phase II SRF Improvements		3079	23	1.2560%	12/01/41	6,157,713			0	6,157,713					6,157,713
IDDE Stormwater SRF Planning	*	3090	23	2.0000%	08/05/22	73,984	73,984		73,984						73,984
Stark Ave SRF Sewer Improvements		3091	23	2.0000%	08/01/41	899,315			0		899,315				899,315
Catch Basin Wet Well SRF Improv.		3092	23	2.5360%	01/01/42	2,944,933	1,472,466		1,472,466		1,472,467				2,944,933
Public Improv. 2023 NHMBB		3093	24	3.7200%	08/15/43	24,466,887	9,610,607		9,610,607	3,577,480	3,494,278			7,784,522	24,466,887
		Total of Issues				445,669,502	158,284,376	146,850,848	305,135,224	52,354,234	54,010,388	6,447,956	3,936,390	23,785,310	445,669,502

C = Closed

Capital Improvements Program - FY2025-2030

Debt Balance - Existing

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	47,794,165	79,439,386	127,233,551	631,191	21,979,817	25,436,312	0	19,563,541	194,844,412
2024	43,203,264	75,982,225	119,185,489	451,536	20,326,347	23,554,836	0	18,730,999	182,249,207
2025	39,542,743	72,437,759	111,980,502	276,017	18,720,656	21,761,100	0	17,873,458	170,611,733
2026	36,015,100	68,877,108	104,892,208	92,641	17,112,548	19,967,700	0	16,720,778	158,785,875
2027	32,685,299	65,201,509	97,886,808	76,672	15,543,170	18,215,140	0	15,533,989	147,255,779
2028	29,806,246	61,408,969	91,215,215	65,664	14,195,121	16,445,341	0	14,312,922	136,234,263
2029	26,938,867	57,509,501	84,448,368	53,696	12,826,995	14,659,141	0	13,056,260	125,044,460
2030	24,150,304	53,504,548	77,654,852	42,000	11,499,870	12,970,278	0	11,758,204	113,925,204
2031	21,435,550	49,238,831	70,674,381	33,000	10,196,449	11,299,194	0	10,422,915	102,625,939
2032	18,695,203	44,843,115	63,538,318	24,000	8,884,614	9,612,244	0	9,044,507	91,103,683
2033	16,108,092	40,312,399	56,420,491	20,000	7,574,817	8,078,760	0	7,617,052	79,711,120
2034	13,518,596	35,651,545	49,170,141	16,000	6,410,265	6,604,762	0	6,144,574	68,345,742
2035	11,586,684	30,857,235	42,443,919	12,000	5,226,631	5,232,643	0	5,491,044	58,406,237
2036	9,624,131	25,912,927	35,537,058	8,000	4,015,811	3,836,839	0	4,815,384	48,213,092
2037	7,634,512	20,793,618	28,428,130	4,000	2,776,819	3,028,844	0	4,116,458	38,354,251
2038	5,616,339	15,519,309	21,135,648	0	1,643,631	2,352,829	0	3,393,074	28,525,182
2039	4,040,028	10,120,000	14,160,028	0	1,229,198	1,730,202	0	2,643,978	19,763,406
2040	2,899,939	4,880,000	7,779,939	0	844,178	1,208,297	0	1,992,666	11,825,080
2041	1,728,191	20,000	1,748,191	0	453,461	0	0	1,318,850	3,520,502
2042	716,916	0	716,916	0	56,918	0	0	621,614	1,395,448
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0

Debt Balance - Authorized To Be Issued

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	5,049,985	0	5,049,985	0	0	0	0	0	5,049,985
2024	16,144,696	6,661,100	22,805,796	3,600,000	19,352,000	13,073,965	0	4,850,000	63,681,761
2025	15,324,836	6,306,293	21,631,129	7,420,000	25,088,970	17,320,267	0	8,370,000	79,830,366
2026	14,504,976	5,951,486	20,456,462	7,040,000	23,731,839	16,421,569	0	7,939,375	75,589,245
2027	13,685,116	5,596,679	19,281,795	6,660,000	22,374,708	15,522,871	0	7,508,750	71,348,124
2028	12,865,256	5,241,872	18,107,128	6,280,000	21,017,577	14,624,173	0	7,078,125	67,107,003
2029	12,045,396	4,887,065	16,932,461	5,900,000	19,660,446	13,725,475	0	6,647,500	62,865,882
2030	11,225,536	4,532,258	15,757,794	5,520,000	18,303,315	12,826,777	0	6,216,875	58,624,761
2031	10,405,676	4,177,451	14,583,127	5,140,000	16,946,184	11,928,079	0	5,786,250	54,383,640
2032	9,585,816	3,822,644	13,408,460	4,760,000	15,589,053	11,029,381	0	5,355,625	50,142,519
2033	8,765,956	3,467,837	12,233,793	4,380,000	14,231,922	10,130,683	0	4,925,000	45,901,398
2034	7,946,096	3,113,030	11,059,126	4,000,000	12,874,791	9,231,985	0	4,494,375	41,660,277
2035	7,126,236	2,758,223	9,884,459	3,620,000	11,517,660	8,333,287	0	4,063,750	37,419,156
2036	6,306,376	2,403,416	8,709,792	3,240,000	10,160,529	7,434,589	0	3,633,125	33,178,035
2037	5,486,516	2,048,609	7,535,125	2,860,000	8,803,398	6,535,891	0	3,202,500	28,936,914
2038	4,666,656	1,693,802	6,360,458	2,480,000	7,446,267	5,637,193	0	2,771,875	24,695,793
2039	3,846,796	1,339,000	5,185,796	2,100,000	6,089,141	4,738,495	0	2,341,250	20,454,682
2040	3,026,936	1,071,200	4,098,136	1,720,000	4,938,877	3,839,797	0	1,910,625	16,507,435
2041	2,207,076	803,400	3,010,476	1,340,000	3,788,613	2,941,099	0	1,480,000	12,560,188
2042	1,387,216	535,600	1,922,816	960,000	2,638,349	2,042,401	0	1,049,375	8,612,941
2043	567,351	267,800	835,151	580,000	1,488,085	1,143,703	0	618,750	4,665,689
2044	0	0	0	200,000	337,821	245,000	0	188,125	970,946
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2025-2030

Debt Balance - Proposed CIP Only

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	0	0	0	0	0	0	0	0	0
2024	5,000,000	2,500,000	7,500,000	0	1,605,000	1,800,000	0	0	10,905,000
2025	10,050,000	8,875,000	18,925,000	0	3,124,750	3,510,000	0	2,500,000	28,059,750
2026	14,335,000	8,425,000	22,760,000	8,100,000	13,604,500	5,130,000	0	7,175,000	56,769,500
2027	18,430,000	7,975,000	26,405,000	7,695,000	26,612,250	6,660,000	0	6,810,000	74,182,250
2028	18,982,500	7,525,000	26,507,500	7,290,000	28,235,000	8,085,000	0	6,445,000	76,562,500
2029	17,907,500	7,075,000	24,982,500	6,885,000	36,007,750	9,315,750	0	6,080,000	83,271,000
2030	16,832,500	6,625,000	23,457,500	6,480,000	34,015,500	8,782,500	0	5,715,000	78,450,500
2031	15,757,500	6,175,000	21,932,500	6,075,000	32,023,250	8,249,250	0	5,350,000	73,630,000
2032	14,682,500	5,725,000	20,407,500	5,670,000	30,031,000	7,716,000	0	4,985,000	68,809,500
2033	13,607,500	5,275,000	18,882,500	5,265,000	28,038,750	7,182,750	0	4,620,000	63,989,000
2034	12,532,500	4,825,000	17,357,500	4,860,000	26,046,500	6,649,500	0	4,255,000	59,168,500
2035	11,457,500	4,375,000	15,832,500	4,455,000	24,054,250	6,116,250	0	3,890,000	54,348,000
2036	10,382,500	3,925,000	14,307,500	4,050,000	22,062,000	5,583,000	0	3,525,000	49,527,500
2037	9,307,500	3,475,000	12,782,500	3,645,000	20,069,750	5,049,750	0	3,160,000	44,707,000
2038	8,232,500	3,025,000	11,257,500	3,240,000	18,077,500	4,516,500	0	2,795,000	39,886,500
2039	7,157,500	2,575,000	9,732,500	2,835,000	16,085,250	3,983,250	0	2,430,000	35,066,000
2040	6,082,500	2,125,000	8,207,500	2,430,000	14,093,000	3,450,000	0	2,065,000	30,245,500
2041	5,007,500	1,675,000	6,682,500	2,025,000	12,100,750	2,916,750	0	1,700,000	25,425,000
2042	3,932,500	1,225,000	5,157,500	1,620,000	10,108,500	2,383,500	0	1,335,000	20,604,500
2043	2,857,500	775,000	3,632,500	1,215,000	8,116,250	1,850,250	0	970,000	15,784,000
2044	1,782,500	325,000	2,107,500	810,000	6,124,000	1,317,000	0	605,000	10,963,500
2045	957,500	0	957,500	405,000	4,212,000	873,750	0	240,000	6,688,250
2046	397,500	0	397,500	0	2,380,000	520,500	0	0	3,298,000
2047	77,500	0	77,500	0	1,080,000	257,250	0	0	1,414,750
2048	0	0	0	0	465,000	84,000	0	0	549,000
2049	0	0	0	0	0	0	0	0	0

Debt Balance - Existing, Authorized & Proposed

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2023	52,844,150	79,439,386	132,283,536	631,191	21,979,817	25,436,312	0	19,563,541	199,894,397
2024	64,347,960	85,143,325	149,491,285	4,051,536	41,283,347	38,428,801	0	23,580,999	256,835,968
2025	64,917,579	87,619,052	152,536,631	7,696,017	46,934,376	42,591,367	0	28,743,458	278,501,849
2026	64,855,076	83,253,594	148,108,670	15,232,641	54,448,887	41,519,269	0	31,835,153	291,144,620
2027	64,800,415	78,773,188	143,573,603	14,431,672	64,530,128	40,398,011	0	29,852,739	292,786,153
2028	61,654,002	74,175,841	135,829,843	13,635,664	63,447,698	39,154,514	0	27,836,047	279,903,766
2029	56,891,763	69,471,566	126,363,329	12,838,696	68,495,191	37,700,366	0	25,783,760	271,181,342
2030	52,208,340	64,661,806	116,870,146	12,042,000	63,818,685	34,579,555	0	23,690,079	251,000,465
2031	47,598,726	59,591,282	107,190,008	11,248,000	59,165,883	31,476,523	0	21,559,165	230,639,579
2032	42,963,519	54,390,759	97,354,278	10,454,000	54,504,667	28,357,625	0	19,385,132	210,055,702
2033	38,481,548	49,055,236	87,536,784	9,665,000	49,845,489	25,392,193	0	17,162,052	189,601,518
2034	33,997,192	43,589,575	77,586,767	8,876,000	45,331,556	22,486,247	0	14,893,949	169,174,519
2035	30,170,420	37,990,458	68,160,878	8,087,000	40,798,541	19,682,180	0	13,444,794	150,173,393
2036	26,313,007	32,241,343	58,554,350	7,298,000	36,238,340	16,854,428	0	11,973,509	130,918,627
2037	22,428,528	26,317,227	48,745,755	6,509,000	31,649,967	14,614,485	0	10,478,958	111,998,165
2038	18,515,495	20,238,111	38,753,606	5,720,000	27,167,398	12,506,522	0	8,959,949	93,107,475
2039	15,044,324	14,034,000	29,078,324	4,935,000	23,403,589	10,451,947	0	7,415,228	75,284,088
2040	12,009,375	8,076,200	20,085,575	4,150,000	19,876,055	8,498,094	0	5,968,291	58,578,015
2041	8,942,767	2,498,400	11,441,167	3,365,000	16,342,824	5,857,849	0	4,498,850	41,505,690
2042	6,036,632	1,760,600	7,797,232	2,580,000	12,803,767	4,425,901	0	3,005,989	30,612,889
2043	3,424,851	1,042,800	4,467,651	1,795,000	9,604,335	2,993,953	0	1,588,750	20,449,689
2044	1,782,500	325,000	2,107,500	1,010,000	6,461,821	1,562,000	0	793,125	11,934,446
2045	957,500	0	957,500	405,000	4,212,000	873,750	0	240,000	6,688,250
2046	397,500	0	397,500	0	2,380,000	520,500	0	0	3,298,000
2047	77,500	0	77,500	0	1,080,000	257,250	0	0	1,414,750
2048	0	0	0	0	465,000	84,000	0	0	549,000
2049	0	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2025-2030

Principal Payments - Existing Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	4,590,900	3,457,161	8,048,061	179,656	1,653,470	1,881,476	0	832,542	12,595,205
2025	3,660,521	3,544,466	7,204,987	175,519	1,605,692	1,793,736	0	857,542	11,637,476
2026	3,527,643	3,560,651	7,088,294	183,375	1,608,107	1,793,400	0	1,152,679	11,825,856
2027	3,329,801	3,675,600	7,005,401	15,969	1,569,378	1,752,560	0	1,186,789	11,530,097
2028	2,879,052	3,792,539	6,671,592	11,008	1,348,050	1,769,799	0	1,221,068	11,021,516
2029	2,867,379	3,899,469	6,766,848	11,969	1,368,125	1,786,201	0	1,256,662	11,189,804
2030	2,788,563	4,004,953	6,793,516	11,696	1,327,125	1,688,863	0	1,298,056	11,119,255
2031	2,714,754	4,265,716	6,980,470	9,000	1,303,421	1,671,083	0	1,335,290	11,299,265
2032	2,740,348	4,395,716	7,136,064	9,000	1,311,834	1,686,950	0	1,378,408	11,522,256
2033	2,587,111	4,530,716	7,117,827	4,000	1,309,798	1,533,484	0	1,427,455	11,392,564
2034	2,589,495	4,660,854	7,250,350	4,000	1,164,551	1,473,997	0	1,472,479	11,365,377
2035	1,931,913	4,794,309	6,726,222	4,000	1,183,634	1,372,119	0	653,530	9,939,505
2036	1,962,553	4,944,309	6,906,862	4,000	1,210,820	1,395,804	0	675,661	10,193,147
2037	1,989,619	5,119,309	7,108,928	4,000	1,238,992	807,995	0	698,926	9,858,839
2038	2,018,174	5,274,309	7,292,483	4,000	1,133,188	676,015	0	723,384	9,829,070
2039	1,576,310	5,399,309	6,975,619	0	414,433	622,627	0	749,097	8,761,776
2040	1,140,089	5,240,000	6,380,089	0	385,020	521,905	0	651,312	7,938,326
2041	1,171,748	4,860,000	6,031,748	0	390,716	534,299	0	673,816	7,630,580
2042	1,011,275	20,000	1,031,275	0	396,544	412,149	0	697,236	2,537,204
2043	716,916	0	716,916	0	56,918	261,850	0	621,614	1,657,298
2044	0	0	0	0	0	0	0		0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
2049	0	0	0	0	0	0	0	0	0
Totals	47,794,165	79,439,386	127,233,551	631,192	21,979,817	25,436,313	0	19,563,542	194,844,414

Interest Payments - Existing Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	1,853,535	2,850,266	4,703,801	30,294	682,382	803,548	0	794,840	7,014,865
2025	1,632,095	2,677,658	4,309,754	21,339	618,203	731,866	0	752,932	6,434,093
2026	1,469,845	2,502,773	3,972,618	12,585	560,981	669,596	0	722,549	5,938,330
2027	1,317,052	2,327,579	3,644,630	3,406	503,919	609,776	0	677,535	5,439,267
2028	1,175,233	2,149,801	3,325,033	2,724	451,151	551,448	0	631,202	4,961,559
2029	1,057,435	1,993,446	3,050,881	2,200	407,759	493,664	0	582,677	4,537,180
2030	952,041	1,834,431	2,786,472	1,711	364,163	438,778	0	531,844	4,122,969
2031	846,929	1,690,986	2,537,914	1,283	322,475	386,956	0	479,363	3,727,991
2032	742,534	1,555,249	2,297,783	908	281,087	335,254	0	425,352	3,340,383
2033	640,724	1,419,179	2,059,904	660	239,621	283,986	0	369,850	2,954,022
2034	548,634	1,282,751	1,831,385	540	200,118	239,651	0	313,097	2,584,791
2035	458,366	1,142,668	1,601,033	420	165,860	198,169	0	255,575	2,221,058
2036	392,040	998,891	1,390,931	300	131,812	160,988	0	226,807	1,910,838
2037	324,379	844,835	1,169,215	180	96,783	123,035	0	196,910	1,586,122
2038	255,390	685,311	940,701	60	62,823	98,772	0	165,826	1,268,182
2039	192,783	514,924	707,708	0	30,264	77,321	0	133,995	949,288
2040	137,064	340,575	477,639	0	22,210	56,408	0	101,353	657,610
2041	100,250	163,980	264,230	0	15,558	40,642	0	76,649	397,079
2042	62,246	210	62,456	0	8,777	24,419	0	51,023	146,675
2043	29,394	0	29,394	0	2,334	10,736	0	25,486	67,949
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
2046	0	0	0	0	0	0	0	0	0
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
2049	0	0	0	0	0	0	0	0	0
Totals	14,187,969	26,975,513	41,163,483	78,609	5,168,279	6,335,013	0	7,514,865	60,260,249

Capital Improvements Program - FY2025-2030

Principal Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	0	0	0	0	0	0	0	0
2025	252,499	0	252,499	0	0	0	0	0	252,499
2026	819,860	354,807	1,174,667	180,000	1,019,317	653,698	0	242,500	3,270,182
2027	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2028	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2029	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2030	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2031	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2032	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2033	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2034	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2035	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2036	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2037	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2038	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2039	819,860	354,807	1,174,667	380,000	1,357,131	898,698	0	430,625	4,241,121
2040	819,860	354,802	1,174,662	380,000	1,357,126	898,698	0	430,625	4,241,111
2041	819,860	267,800	1,087,660	380,000	1,150,264	898,698	0	430,625	3,947,247
2042	819,860	267,800	1,087,660	380,000	1,150,264	898,698	0	430,625	3,947,247
2043	819,860	267,800	1,087,660	380,000	1,150,264	898,698	0	430,625	3,947,247
2044	819,865	267,800	1,087,665	380,000	1,150,264	898,698	0	430,625	3,947,252
2045	567,351	267,800	835,151	380,000	1,150,264	898,703	0	430,625	3,694,743
2046	0	0	0	200,000	337,821	245,000	0	188,125	970,946
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
2049	0	0	0	0	0	0	0	0	0
Totals	16,397,195	6,661,100	23,058,295	7,600,000	26,108,287	17,973,965	0	8,612,500	83,353,047

Interest Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	0	0	0	0	0	0	0	0
2025	509,370	156,570	665,940	85,500	455,732	310,507	0	4,850,000	6,367,678
2026	766,873	313,140	1,080,013	266,000	1,071,925	737,388	0	8,370,000	11,525,326
2027	727,930	296,504	1,024,434	352,450	1,184,486	822,713	0	7,939,375	11,323,458
2028	688,986	279,868	968,854	334,400	1,120,539	780,025	0	7,508,750	10,712,568
2029	650,043	263,233	913,276	316,350	1,056,592	737,336	0	7,078,125	10,101,679
2030	611,100	246,596	857,696	298,300	992,646	694,649	0	6,647,500	9,490,791
2031	572,156	229,961	802,117	280,250	928,700	651,960	0	6,216,875	8,879,902
2032	533,213	213,325	746,538	262,200	864,753	609,272	0	5,786,250	8,269,013
2033	494,270	196,689	690,959	244,150	800,807	566,584	0	5,355,625	7,658,125
2034	455,326	180,053	635,379	226,100	736,860	523,896	0	4,925,000	7,047,235
2035	416,383	163,418	579,801	208,050	672,913	481,207	0	4,494,375	6,436,346
2036	377,440	146,781	524,221	190,000	608,967	438,520	0	4,063,750	5,825,458
2037	338,496	130,146	468,642	171,950	545,020	395,831	0	3,633,125	5,214,568
2038	299,553	113,510	413,063	153,900	481,074	353,143	0	3,202,500	4,603,680
2039	260,609	96,874	357,483	135,850	417,128	310,455	0	2,771,875	3,992,791
2040	221,666	80,238	301,904	117,800	353,180	267,767	0	2,341,250	3,381,901
2041	182,723	63,603	246,326	99,750	289,234	225,079	0	1,910,625	2,771,014
2042	143,779	50,882	194,661	81,700	234,597	182,391	0	1,480,000	2,173,349
2043	104,836	38,162	142,998	63,650	179,959	139,702	0	1,049,375	1,575,684
2044	65,893	25,441	91,334	45,600	125,322	97,015	0	618,750	978,021
2045	26,949	12,721	39,670	27,550	70,684	54,326	0	188,125	380,355
2046	0	0	0	9,500	16,046	11,638	0	0	37,184
2047	0	0	0	0	0	0	0	0	0
2048	0	0	0	0	0	0	0	0	0
2049	0	0	0	0	0	0	0	0	0
Totals	8,447,594	3,297,715	11,745,309	3,971,000	13,207,164	9,391,404	0	90,431,250	128,746,126

Capital Improvements Program - FY2025-2030

Principal Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	0	0	0	0	0	0	0	0
2025	250,000	125,000	375,000	0	80,250	90,000	0	0	545,250
2026	515,000	450,000	965,000	0	160,250	180,000	0	125,000	1,430,250
2027	755,000	450,000	1,205,000	405,000	692,250	270,000	0	365,000	2,937,250
2028	997,500	450,000	1,447,500	405,000	1,377,250	360,000	0	365,000	3,954,750
2029	1,075,000	450,000	1,525,000	405,000	1,527,250	449,250	0	365,000	4,271,500
2030	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2031	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2032	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2033	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2034	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2035	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2036	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2037	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2038	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2039	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2040	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2041	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2042	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2043	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2044	1,075,000	450,000	1,525,000	405,000	1,992,250	533,250	0	365,000	4,820,500
2045	825,000	325,000	1,150,000	405,000	1,912,000	443,250	0	365,000	4,275,250
2046	560,000	0	560,000	405,000	1,832,000	353,250	0	240,000	3,390,250
2047	320,000	0	320,000	0	1,300,000	263,250	0	0	1,883,250
2048	77,500	0	77,500	0	615,000	173,250	0	0	865,750
2049	0	0	0	0	465,000	84,000	0	0	549,000
Totals	21,500,000	9,000,000	30,500,000	8,100,000	39,845,000	10,665,000	0	7,300,000	96,410,000

Interest Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	0	0	0	0	0	0	0	0
2025	363,375	273,125	636,500	0	114,238	128,250	0	118,750	997,738
2026	591,375	421,563	1,012,938	192,375	401,126	209,475	0	346,750	2,162,664
2027	796,101	400,188	1,196,289	384,750	971,589	286,425	0	340,813	3,179,866
2028	912,238	378,813	1,291,051	365,513	1,335,332	358,744	0	323,475	3,674,115
2029	901,669	357,438	1,259,107	346,275	1,562,038	423,938	0	306,138	3,897,496
2030	850,607	336,063	1,186,670	327,038	1,710,368	442,498	0	288,800	3,955,374
2031	799,545	314,688	1,114,233	307,800	1,615,737	417,169	0	271,463	3,726,402
2032	748,481	293,313	1,041,794	288,563	1,521,104	391,839	0	254,125	3,497,425
2033	697,419	271,938	969,357	269,325	1,426,474	366,510	0	236,788	3,268,454
2034	646,357	250,563	896,920	250,088	1,331,841	341,181	0	219,450	3,039,480
2035	595,295	229,188	824,483	230,850	1,237,210	315,851	0	202,113	2,810,507
2036	544,231	207,813	752,044	211,613	1,142,577	290,522	0	184,775	2,581,531
2037	493,169	186,438	679,607	192,375	1,047,946	265,193	0	167,438	2,352,559
2038	442,107	165,063	607,170	173,138	953,313	239,863	0	150,100	2,123,584
2039	391,045	143,688	534,733	153,900	858,682	214,534	0	132,763	1,894,612
2040	339,981	122,313	462,294	134,663	764,049	189,204	0	115,425	1,665,635
2041	288,919	100,938	389,857	115,425	669,419	163,875	0	98,088	1,436,664
2042	237,857	79,563	317,420	96,188	574,786	138,546	0	80,750	1,207,690
2043	186,795	58,188	244,983	76,950	480,155	113,216	0	63,413	978,717
2044	135,731	36,813	172,544	57,713	385,522	87,887	0	46,075	749,741
2045	84,669	15,438	100,107	38,475	290,891	62,558	0	28,738	520,769
2046	45,482	0	45,482	19,238	200,070	41,503	0	11,400	317,693
2047	18,882	0	18,882	0	113,051	24,724	0	0	156,657
2048	3,681	0	3,681	0	51,300	12,219	0	0	67,200
2049	0	0	0	0	22,088	3,990	0	0	26,078
Totals	11,115,010	4,643,135	15,758,145	4,232,255	20,780,906	5,529,714	0	3,987,630	50,288,650

Capital Improvements Program - FY2025-2030

Principal & Interest - Proposed CIP Only

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	0	0	0	0	0	0	0	0
2025	613,375	398,125	1,011,500	0	194,488	218,250	0	118,750	1,542,988
2026	1,106,375	871,563	1,977,938	192,375	561,376	389,475	0	471,750	3,592,914
2027	1,551,101	850,188	2,401,289	789,750	1,663,839	556,425	0	705,813	6,117,116
2028	1,909,738	828,813	2,738,551	770,513	2,712,582	718,744	0	688,475	7,628,865
2029	1,976,669	807,438	2,784,107	751,275	3,089,288	873,188	0	671,138	8,168,996
2030	1,925,607	786,063	2,711,670	732,038	3,702,618	975,748	0	653,800	8,775,874
2031	1,874,545	764,688	2,639,233	712,800	3,607,987	950,419	0	636,463	8,546,902
2032	1,823,481	743,313	2,566,794	693,563	3,513,354	925,089	0	619,125	8,317,925
2033	1,772,419	721,938	2,494,357	674,325	3,418,724	899,760	0	601,788	8,088,954
2034	1,721,357	700,563	2,421,920	655,088	3,324,091	874,431	0	584,450	7,859,980
2035	1,670,295	679,188	2,349,483	635,850	3,229,460	849,101	0	567,113	7,631,007
2036	1,619,231	657,813	2,277,044	616,613	3,134,827	823,772	0	549,775	7,402,031
2037	1,568,169	636,438	2,204,607	597,375	3,040,196	798,443	0	532,438	7,173,059
2038	1,517,107	615,063	2,132,170	578,138	2,945,563	773,113	0	515,100	6,944,084
2039	1,466,045	593,688	2,059,733	558,900	2,850,932	747,784	0	497,763	6,715,112
2040	1,414,981	572,313	1,987,294	539,663	2,756,299	722,454	0	480,425	6,486,135
2041	1,363,919	550,938	1,914,857	520,425	2,661,669	697,125	0	463,088	6,257,164
2042	1,312,857	529,563	1,842,420	501,188	2,567,036	671,796	0	445,750	6,028,190
2043	1,261,795	508,188	1,769,983	481,950	2,472,405	646,466	0	428,413	5,799,217
2044	1,210,731	486,813	1,697,544	462,713	2,377,772	621,137	0	411,075	5,570,241
2045	909,669	340,438	1,250,107	443,475	2,202,891	505,808	0	393,738	4,796,019
2046	605,482	0	605,482	424,238	2,032,070	394,753	0	251,400	3,707,943
2047	338,882	0	338,882	0	1,413,051	287,974	0	0	2,039,907
2048	81,181	0	81,181	0	666,300	185,469	0	0	932,950
2049	0	0	0	0	487,088	87,990	0	0	575,078
Totals	32,615,010	13,643,135	46,258,145	12,332,255	60,625,906	16,194,714	0	11,287,630	146,698,650

Principal & Interest - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	6,444,435	6,307,427	12,751,862	209,950	2,335,851	2,685,024	0	1,627,382	19,610,070
2025	6,667,860	6,862,122	13,529,982	295,450	2,874,114	3,054,359	0	6,596,132	26,350,037
2026	7,690,596	7,761,634	15,452,231	835,233	4,821,706	4,243,557	0	10,694,724	36,047,451
2027	7,745,743	7,564,923	15,310,666	1,718,160	6,278,753	4,640,171	0	10,951,042	38,898,793
2028	7,472,868	7,466,666	14,939,535	1,504,288	6,989,453	4,718,714	0	10,492,175	38,644,165
2029	7,371,386	7,367,818	14,739,204	1,461,357	7,278,895	4,789,087	0	10,032,157	38,300,701
2030	7,097,171	7,280,380	14,377,552	1,424,507	7,743,683	4,696,736	0	9,571,263	37,813,740
2031	6,828,244	7,188,840	14,017,084	1,386,457	7,519,715	4,559,117	0	9,113,863	36,596,235
2032	6,659,435	7,268,147	13,927,582	1,346,046	7,328,159	4,455,263	0	8,650,652	35,707,702
2033	6,314,384	7,224,400	13,538,784	1,308,383	7,126,081	4,182,512	0	8,191,798	34,347,558
2034	6,134,672	7,185,319	13,319,991	1,265,848	6,782,751	4,010,673	0	7,737,380	33,116,643
2035	5,296,816	7,141,018	12,437,835	1,228,440	6,608,999	3,799,294	0	7,277,689	31,352,256
2036	5,171,124	7,096,378	12,267,502	1,191,033	6,443,557	3,717,783	0	5,953,254	29,573,129
2037	5,040,523	7,064,591	12,105,114	1,153,625	6,278,121	3,024,001	0	5,498,655	28,059,516
2038	4,910,084	7,047,524	11,957,609	1,116,218	5,979,780	2,799,741	0	5,044,060	26,897,407
2039	4,315,608	7,004,989	11,320,597	1,078,810	5,069,889	2,656,885	0	4,589,473	24,715,653
2040	3,733,660	6,921,586	10,655,247	1,037,463	4,873,834	2,467,232	0	4,135,392	23,169,168
2041	3,638,500	6,462,916	10,101,416	1,000,175	4,507,442	2,395,843	0	3,557,003	21,561,879
2042	3,350,017	5,872,225	9,222,242	962,888	4,357,218	2,189,453	0	3,106,840	19,838,641
2043	2,932,801	834,360	3,767,161	925,600	3,861,880	1,957,452	0	2,656,672	13,168,764
2044	2,096,489	780,054	2,876,543	888,313	3,653,358	1,616,850	0	2,107,550	11,142,614
2045	1,503,969	620,959	2,124,928	851,025	3,423,839	1,458,837	0	1,012,488	8,871,117
2046	605,482	0	605,482	633,738	2,385,937	651,391	0	439,525	4,716,073
2047	338,882	0	338,882	0	1,413,051	287,974	0	0	2,039,907
2048	81,181	0	81,181	0	666,300	185,469	0	0	932,950
2049	0	0	0	0	487,088	87,990	0	0	575,078
2050	0	0	0	0	487,088	87,990	0	0	575,078
Totals	119,441,933	136,324,277	255,766,209	24,823,006	127,576,541	75,419,399	0	139,037,168	622,622,323

Capital Improvements Program - FY2025-2030

Principal Payments - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	4,590,900	3,457,161	8,048,061	179,656	1,653,470	1,881,476	0	832,542	12,595,205
2025	4,163,020	3,582,161	7,745,181	179,656	1,685,942	1,883,736	0	832,542	12,327,056
2026	4,862,503	4,349,273	9,211,776	355,519	2,787,674	2,627,098	0	1,225,042	16,207,110
2027	4,904,661	4,365,458	9,270,119	968,375	3,618,759	2,921,258	0	1,948,304	18,726,815
2028	4,696,412	4,480,407	9,176,819	800,969	4,082,431	3,028,497	0	1,982,414	19,071,130
2029	4,762,239	4,597,346	9,359,585	796,008	4,252,506	3,134,149	0	2,016,693	19,558,941
2030	4,683,423	4,704,276	9,387,699	796,969	4,676,506	3,120,811	0	2,052,287	20,034,271
2031	4,609,614	4,809,760	9,419,374	796,696	4,652,802	3,103,031	0	2,093,681	20,065,584
2032	4,635,208	5,070,523	9,705,731	794,000	4,661,215	3,118,898	0	2,130,915	20,410,759
2033	4,481,971	5,200,523	9,682,494	794,000	4,659,179	2,965,432	0	2,174,033	20,275,138
2034	4,484,355	5,335,523	9,819,879	789,000	4,513,932	2,905,945	0	2,223,080	20,251,836
2035	3,826,773	5,465,661	9,292,434	789,000	4,533,015	2,804,067	0	2,268,104	19,686,620
2036	3,857,413	5,599,116	9,456,529	789,000	4,560,201	2,827,752	0	1,449,155	19,082,637
2037	3,884,479	5,749,116	9,633,595	789,000	4,588,373	2,239,943	0	1,471,286	18,722,195
2038	3,913,034	5,924,116	9,837,150	789,000	4,482,569	2,107,963	0	1,494,551	18,711,233
2039	3,471,170	6,079,116	9,550,286	789,000	3,763,814	2,054,575	0	1,519,009	17,676,684
2040	3,034,949	6,204,111	9,239,060	785,000	3,734,396	1,953,853	0	1,544,722	17,257,030
2041	3,066,608	5,957,800	9,024,408	785,000	3,533,230	1,966,247	0	1,446,937	16,755,823
2042	2,906,135	5,577,800	8,483,935	785,000	3,539,058	1,844,097	0	1,469,441	16,121,531
2043	2,611,776	737,800	3,349,576	785,000	3,199,432	1,693,798	0	1,492,861	10,520,667
2044	1,894,865	717,800	2,612,665	785,000	3,142,514	1,431,948	0	1,417,239	9,389,366
2045	1,392,351	592,800	1,985,151	785,000	3,062,264	1,341,953	0	795,625	7,969,993
2046	560,000	0	560,000	605,000	2,169,821	598,250	0	428,125	4,361,196
2047	320,000	0	320,000	0	1,300,000	263,250	0	0	1,883,250
2048	77,500	0	77,500	0	615,000	173,250	0	0	865,750
2049	0	0	0	0	465,000	84,000	0	0	549,000
2050	0	0	0	0	0	0	0	0	0
Totals	85,691,360	98,557,647	184,249,007	16,510,848	87,933,104	54,075,278	0	36,308,584	379,076,820

State Aid to Existing Debt Service

Fiscal Yr	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	TIF Districts	Total City Debt
2024	0	383,462	383,462	0	31,579	363,138	0	0	778,179
2025	0	383,462	383,462	0	31,579	359,897	0	0	774,938
2026	0	368,722	368,722	0	31,579	356,646	0	0	756,947
2027	0	305,847	305,847	0	31,579	343,660	0	0	681,086
2028	0	227,810	227,810	0	31,579	340,392	0	0	599,781
2029	0	99,000	99,000	0	31,579	336,672	0	0	467,251
2030	0	99,000	99,000	0	31,579	332,935	0	0	463,514
2031	0	0	0	0	31,579	329,201	0	0	360,780
2032	0	0	0	0	31,579	325,913	0	0	357,492
2033	0	0	0	0	0	322,641	0	0	322,641
2034	0	0	0	0	0	319,383	0	0	319,383
2035	0	0	0	0	0	291,064	0	0	291,064
2036	0	0	0	0	0	288,777	0	0	288,777
2037	0	0	0	0	0	278,190	0	0	278,190
2038	0	0	0	0	0	229,934	0	0	229,934
2039	0	0	0	0	0	229,079	0	0	229,079
2040	0	0	0	0	0	44,543	0	0	44,543
2041	0	0	0	0	0	43,688	0	0	43,688
2042	0	0	0	0	0	42,832	0	0	42,832
2043	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0
2045	0	0	0	0	0	0	0	0	0
Totals	0	1,867,303	1,867,303	0	284,211	5,178,585	0	0	7,330,099

Capital Improvements Program - FY2025-2030
Amortization Schedules - 20 Year

City Departments								End of FY		Rate
	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	Interest	City Depts
2024							0	5,000,000	118,750	118,750
2025	250,000						250,000	10,050,000	363,375	613,375
2026	250,000	265,000					515,000	14,335,000	591,375	1,106,375
2027	250,000	265,000	240,000				755,000	18,430,000	796,101	1,551,101
2028	250,000	265,000	240,000	242,500			997,500	18,982,500	912,238	1,909,738
2029	250,000	265,000	240,000	242,500	77,500		1,075,000	17,907,500	901,669	1,976,669
2030	250,000	265,000	240,000	242,500	77,500	0	1,075,000	16,832,500	850,607	1,925,607
2031	250,000	265,000	240,000	242,500	77,500	0	1,075,000	15,757,500	799,545	1,874,545
2032	250,000	265,000	240,000	242,500	77,500	0	1,075,000	14,682,500	748,481	1,823,481
2033	250,000	265,000	240,000	242,500	77,500	0	1,075,000	13,607,500	697,419	1,772,419
2034	250,000	265,000	240,000	242,500	77,500	0	1,075,000	12,532,500	646,357	1,721,357
2035	250,000	265,000	240,000	242,500	77,500	0	1,075,000	11,457,500	595,295	1,670,295
2036	250,000	265,000	240,000	242,500	77,500	0	1,075,000	10,382,500	544,231	1,619,231
2037	250,000	265,000	240,000	242,500	77,500	0	1,075,000	9,307,500	493,169	1,568,169
2038	250,000	265,000	240,000	242,500	77,500	0	1,075,000	8,232,500	442,107	1,517,107
2039	250,000	265,000	240,000	242,500	77,500	0	1,075,000	7,157,500	391,045	1,466,045
2040	250,000	265,000	240,000	242,500	77,500	0	1,075,000	6,082,500	339,981	1,414,981
2041	250,000	265,000	240,000	242,500	77,500	0	1,075,000	5,007,500	288,919	1,363,919
2042	250,000	265,000	240,000	242,500	77,500	0	1,075,000	3,932,500	237,857	1,312,857
2043	250,000	265,000	240,000	242,500	77,500	0	1,075,000	2,857,500	186,795	1,261,795
2044	250,000	265,000	240,000	242,500	77,500	0	1,075,000	1,782,500	135,731	1,210,731
2045		265,000	240,000	242,500	77,500	0	825,000	957,500	84,669	909,669
2046			240,000	242,500	77,500	0	560,000	397,500	45,482	605,482
2047				242,500	77,500	0	320,000	77,500	18,882	338,882
2048					77,500	0	77,500	0	3,681	81,181
2049						0	0	0	0	0
Totals	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	0	21,500,000		11,233,760	32,733,760
Var	0	0	0	0	0	0				

School										
	2,500,000	6,500,000	0	0	0	0	Total Princ	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	Interest	School
2024							0	2,500,000	59,375	59,375
2025	125,000						125,000	8,875,000	273,125	398,125
2026	125,000	325,000					450,000	8,425,000	421,563	871,563
2027	125,000	325,000	0				450,000	7,975,000	400,188	850,188
2028	125,000	325,000	0	0			450,000	7,525,000	378,813	828,813
2029	125,000	325,000	0	0	0		450,000	7,075,000	357,438	807,438
2030	125,000	325,000	0	0	0	0	450,000	6,625,000	336,063	786,063
2031	125,000	325,000	0	0	0	0	450,000	6,175,000	314,688	764,688
2032	125,000	325,000	0	0	0	0	450,000	5,725,000	293,313	743,313
2033	125,000	325,000	0	0	0	0	450,000	5,275,000	271,938	721,938
2034	125,000	325,000	0	0	0	0	450,000	4,825,000	250,563	700,563
2035	125,000	325,000	0	0	0	0	450,000	4,375,000	229,188	679,188
2036	125,000	325,000	0	0	0	0	450,000	3,925,000	207,813	657,813
2037	125,000	325,000	0	0	0	0	450,000	3,475,000	186,438	636,438
2038	125,000	325,000	0	0	0	0	450,000	3,025,000	165,063	615,063
2039	125,000	325,000	0	0	0	0	450,000	2,575,000	143,688	593,688
2040	125,000	325,000	0	0	0	0	450,000	2,125,000	122,313	572,313
2041	125,000	325,000	0	0	0	0	450,000	1,675,000	100,938	550,938
2042	125,000	325,000	0	0	0	0	450,000	1,225,000	79,563	529,563
2043	125,000	325,000	0	0	0	0	450,000	775,000	58,188	508,188
2044	125,000	325,000	0	0	0	0	450,000	325,000	36,813	486,813
2045		325,000	0	0	0	0	325,000	0	15,438	340,438
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	2,500,000	6,500,000	0	0	0	0	9,000,000		4,702,510	13,702,510
Var	0	0	0	0	0	0	30,500,000	Tot GF		

Capital Improvements Program - FY2025-2030
Amortization Schedules - 20 Year

Water

Fiscal Yr	1,605,000 Yr 1	1,600,000 Yr 2	10,640,000 Yr 3	13,700,000 Yr 4	3,000,000 Yr 5	9,300,000 Yr 6	Total Water	Princ Bal Water	Interest	Total DS Water
2024							0	1,605,000	38,119	38,119
2025	80,250						80,250	3,124,750	114,238	194,488
2026	80,250	80,000					160,250	13,604,500	401,126	561,376
2027	80,250	80,000	532,000				692,250	26,612,250	971,589	1,663,839
2028	80,250	80,000	532,000	685,000			1,377,250	28,235,000	1,335,332	2,712,582
2029	80,250	80,000	532,000	685,000	150,000		1,527,250	36,007,750	1,562,038	3,089,288
2030	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	34,015,500	1,710,368	3,702,618
2031	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	32,023,250	1,615,737	3,607,987
2032	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	30,031,000	1,521,104	3,513,354
2033	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	28,038,750	1,426,474	3,418,724
2034	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	26,046,500	1,331,841	3,324,091
2035	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	24,054,250	1,237,210	3,229,460
2036	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	22,062,000	1,142,577	3,134,827
2037	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	20,069,750	1,047,946	3,040,196
2038	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	18,077,500	953,313	2,945,563
2039	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	16,085,250	858,682	2,850,932
2040	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	14,093,000	764,049	2,756,299
2041	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	12,100,750	669,419	2,661,669
2042	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	10,108,500	574,786	2,567,036
2043	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	8,116,250	480,155	2,472,405
2044	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	6,124,000	385,522	2,377,772
2045		80,000	532,000	685,000	150,000	465,000	1,912,000	4,212,000	290,891	2,202,891
2046			532,000	685,000	150,000	465,000	1,832,000	2,380,000	200,070	2,032,070
2047				685,000	150,000	465,000	1,300,000	1,080,000	113,051	1,413,051
2048					150,000	465,000	615,000	465,000	51,300	666,300
2049						465,000	465,000	0	22,088	487,088
Totals	1,605,000	1,600,000	10,640,000	13,700,000	3,000,000	9,300,000	39,845,000		20,819,025	60,664,025
Var	0	0	0	0	0	0				

Sewer

Fiscal Yr	1,800,000 Yr 1	1,800,000 Yr 2	1,800,000 Yr 3	1,800,000 Yr 4	1,785,000 Yr 5	1,680,000 Yr 6	Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer
2024							0	1,800,000	42,750	42,750
2025	90,000						90,000	3,510,000	128,250	218,250
2026	90,000	90,000					180,000	5,130,000	209,475	389,475
2027	90,000	90,000	90,000				270,000	6,660,000	286,425	556,425
2028	90,000	90,000	90,000	90,000			360,000	8,085,000	358,744	718,744
2029	90,000	90,000	90,000	90,000	89,250		449,250	9,315,750	423,938	873,188
2030	90,000	90,000	90,000	90,000	89,250	84,000	533,250	8,782,500	442,498	975,748
2031	90,000	90,000	90,000	90,000	89,250	84,000	533,250	8,249,250	417,169	950,419
2032	90,000	90,000	90,000	90,000	89,250	84,000	533,250	7,716,000	391,839	925,089
2033	90,000	90,000	90,000	90,000	89,250	84,000	533,250	7,182,750	366,510	899,760
2034	90,000	90,000	90,000	90,000	89,250	84,000	533,250	6,649,500	341,181	874,431
2035	90,000	90,000	90,000	90,000	89,250	84,000	533,250	6,116,250	315,851	849,101
2036	90,000	90,000	90,000	90,000	89,250	84,000	533,250	5,583,000	290,522	823,772
2037	90,000	90,000	90,000	90,000	89,250	84,000	533,250	5,049,750	265,193	798,443
2038	90,000	90,000	90,000	90,000	89,250	84,000	533,250	4,516,500	239,863	773,113
2039	90,000	90,000	90,000	90,000	89,250	84,000	533,250	3,983,250	214,534	747,784
2040	90,000	90,000	90,000	90,000	89,250	84,000	533,250	3,450,000	189,204	722,454
2041	90,000	90,000	90,000	90,000	89,250	84,000	533,250	2,916,750	163,875	697,125
2042	90,000	90,000	90,000	90,000	89,250	84,000	533,250	2,383,500	138,546	671,796
2043	90,000	90,000	90,000	90,000	89,250	84,000	533,250	1,850,250	113,216	646,466
2044	90,000	90,000	90,000	90,000	89,250	84,000	533,250	1,317,000	87,887	621,137
2045		90,000	90,000	90,000	89,250	84,000	443,250	873,750	62,558	505,808
2046			90,000	90,000	89,250	84,000	353,250	520,500	41,503	394,753
2047				90,000	89,250	84,000	263,250	257,250	24,724	287,974
2048					89,250	84,000	173,250	84,000	12,219	185,469
2049						84,000	84,000	0	3,990	87,990
Totals	1,800,000	1,800,000	1,800,000	1,800,000	1,785,000	1,680,000	10,665,000		5,572,464	16,237,464
Var	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - 20 Year

TIF Districts

	0	2,500,000	4,800,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	TIF	TIF	Interest	TIF
2024							0	0	0	0
2025	0						0	2,500,000	118,750	118,750
2026	0	125,000					125,000	7,175,000	346,750	471,750
2027	0	125,000	240,000				365,000	6,810,000	340,813	705,813
2028	0	125,000	240,000	0			365,000	6,445,000	323,475	688,475
2029	0	125,000	240,000	0	0		365,000	6,080,000	306,138	671,138
2030	0	125,000	240,000	0	0	0	365,000	5,715,000	288,800	653,800
2031	0	125,000	240,000	0	0	0	365,000	5,350,000	271,463	636,463
2032	0	125,000	240,000	0	0	0	365,000	4,985,000	254,125	619,125
2033	0	125,000	240,000	0	0	0	365,000	4,620,000	236,788	601,788
2034	0	125,000	240,000	0	0	0	365,000	4,255,000	219,450	584,450
2035	0	125,000	240,000	0	0	0	365,000	3,890,000	202,113	567,113
2036	0	125,000	240,000	0	0	0	365,000	3,525,000	184,775	549,775
2037	0	125,000	240,000	0	0	0	365,000	3,160,000	167,438	532,438
2038	0	125,000	240,000	0	0	0	365,000	2,795,000	150,100	515,100
2039	0	125,000	240,000	0	0	0	365,000	2,430,000	132,763	497,763
2040	0	125,000	240,000	0	0	0	365,000	2,065,000	115,425	480,425
2041	0	125,000	240,000	0	0	0	365,000	1,700,000	98,088	463,088
2042	0	125,000	240,000	0	0	0	365,000	1,335,000	80,750	445,750
2043	0	125,000	240,000	0	0	0	365,000	970,000	63,413	428,413
2044	0	125,000	240,000	0	0	0	365,000	605,000	46,075	411,075
2045		125,000	240,000	0	0	0	365,000	240,000	28,738	393,738
2046			240,000	0	0	0	240,000	0	11,400	251,400
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	2,500,000	4,800,000	0	0	0	7,300,000		3,987,630	11,287,630
	0	0	0	0	0	0				

DIDA

	0	0	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	DIDA	DIDA	Interest	DIDA
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0	0
2045		0	0	0	0	0	0	0	0	0
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - 20 Year

Other

	0	0	8,100,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	8,100,000	192,375	192,375
2027	0	0	405,000				405,000	7,695,000	384,750	789,750
2028	0	0	405,000	0			405,000	7,290,000	365,513	770,513
2029	0	0	405,000	0	0		405,000	6,885,000	346,275	751,275
2030	0	0	405,000	0	0	0	405,000	6,480,000	327,038	732,038
2031	0	0	405,000	0	0	0	405,000	6,075,000	307,800	712,800
2032	0	0	405,000	0	0	0	405,000	5,670,000	288,563	693,563
2033	0	0	405,000	0	0	0	405,000	5,265,000	269,325	674,325
2034	0	0	405,000	0	0	0	405,000	4,860,000	250,088	655,088
2035	0	0	405,000	0	0	0	405,000	4,455,000	230,850	635,850
2036	0	0	405,000	0	0	0	405,000	4,050,000	211,613	616,613
2037	0	0	405,000	0	0	0	405,000	3,645,000	192,375	597,375
2038	0	0	405,000	0	0	0	405,000	3,240,000	173,138	578,138
2039	0	0	405,000	0	0	0	405,000	2,835,000	153,900	558,900
2040	0	0	405,000	0	0	0	405,000	2,430,000	134,663	539,663
2041	0	0	405,000	0	0	0	405,000	2,025,000	115,425	520,425
2042	0	0	405,000	0	0	0	405,000	1,620,000	96,188	501,188
2043	0	0	405,000	0	0	0	405,000	1,215,000	76,950	481,950
2044	0	0	405,000	0	0	0	405,000	810,000	57,713	462,713
2045		0	405,000	0	0	0	405,000	405,000	38,475	443,475
2046			405,000	0	0	0	405,000	0	19,238	424,238
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	8,100,000	0	0	0	8,100,000		4,232,255	12,332,255
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All

City Departments								End of FY		Rate
	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	Interest	City Depts
2024							0	5,000,000	118,750	118,750
2025	250,000						250,000	10,050,000	363,375	613,375
2026	250,000	265,000					515,000	14,335,000	591,375	1,106,375
2027	250,000	265,000	240,000				755,000	18,430,000	796,101	1,551,101
2028	250,000	265,000	240,000	242,500			997,500	18,982,500	912,238	1,909,738
2029	250,000	265,000	240,000	242,500	77,500		1,075,000	17,907,500	901,669	1,976,669
2030	250,000	265,000	240,000	242,500	77,500	0	1,075,000	16,832,500	850,607	1,925,607
2031	250,000	265,000	240,000	242,500	77,500	0	1,075,000	15,757,500	799,545	1,874,545
2032	250,000	265,000	240,000	242,500	77,500	0	1,075,000	14,682,500	748,481	1,823,481
2033	250,000	265,000	240,000	242,500	77,500	0	1,075,000	13,607,500	697,419	1,772,419
2034	250,000	265,000	240,000	242,500	77,500	0	1,075,000	12,532,500	646,357	1,721,357
2035	250,000	265,000	240,000	242,500	77,500	0	1,075,000	11,457,500	595,295	1,670,295
2036	250,000	265,000	240,000	242,500	77,500	0	1,075,000	10,382,500	544,231	1,619,231
2037	250,000	265,000	240,000	242,500	77,500	0	1,075,000	9,307,500	493,169	1,568,169
2038	250,000	265,000	240,000	242,500	77,500	0	1,075,000	8,232,500	442,107	1,517,107
2039	250,000	265,000	240,000	242,500	77,500	0	1,075,000	7,157,500	391,045	1,466,045
2040	250,000	265,000	240,000	242,500	77,500	0	1,075,000	6,082,500	339,981	1,414,981
2041	250,000	265,000	240,000	242,500	77,500	0	1,075,000	5,007,500	288,919	1,363,919
2042	250,000	265,000	240,000	242,500	77,500	0	1,075,000	3,932,500	237,857	1,312,857
2043	250,000	265,000	240,000	242,500	77,500	0	1,075,000	2,857,500	186,795	1,261,795
2044	250,000	265,000	240,000	242,500	77,500	0	1,075,000	1,782,500	135,731	1,210,731
2045		265,000	240,000	242,500	77,500	0	825,000	957,500	84,669	909,669
2046			240,000	242,500	77,500	0	560,000	397,500	45,482	605,482
2047				242,500	77,500	0	320,000	77,500	18,882	338,882
2048					77,500	0	77,500	0	3,681	81,181
2049						0	0	0	0	0
Totals	5,000,000	5,300,000	4,800,000	4,850,000	1,550,000	0	21,500,000		11,233,760	32,733,760
Var	0	0	0	0	0	0				

School										
	2,500,000	6,500,000	0	0	0	0	Total Princ	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	Interest	School
2024							0	2,500,000	59,375	59,375
2025	125,000						125,000	8,875,000	273,125	398,125
2026	125,000	325,000					450,000	8,425,000	421,563	871,563
2027	125,000	325,000	0				450,000	7,975,000	400,188	850,188
2028	125,000	325,000	0	0			450,000	7,525,000	378,813	828,813
2029	125,000	325,000	0	0	0		450,000	7,075,000	357,438	807,438
2030	125,000	325,000	0	0	0	0	450,000	6,625,000	336,063	786,063
2031	125,000	325,000	0	0	0	0	450,000	6,175,000	314,688	764,688
2032	125,000	325,000	0	0	0	0	450,000	5,725,000	293,313	743,313
2033	125,000	325,000	0	0	0	0	450,000	5,275,000	271,938	721,938
2034	125,000	325,000	0	0	0	0	450,000	4,825,000	250,563	700,563
2035	125,000	325,000	0	0	0	0	450,000	4,375,000	229,188	679,188
2036	125,000	325,000	0	0	0	0	450,000	3,925,000	207,813	657,813
2037	125,000	325,000	0	0	0	0	450,000	3,475,000	186,438	636,438
2038	125,000	325,000	0	0	0	0	450,000	3,025,000	165,063	615,063
2039	125,000	325,000	0	0	0	0	450,000	2,575,000	143,688	593,688
2040	125,000	325,000	0	0	0	0	450,000	2,125,000	122,313	572,313
2041	125,000	325,000	0	0	0	0	450,000	1,675,000	100,938	550,938
2042	125,000	325,000	0	0	0	0	450,000	1,225,000	79,563	529,563
2043	125,000	325,000	0	0	0	0	450,000	775,000	58,188	508,188
2044	125,000	325,000	0	0	0	0	450,000	325,000	36,813	486,813
2045		325,000	0	0	0	0	325,000	0	15,438	340,438
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	2,500,000	6,500,000	0	0	0	0	9,000,000		4,702,510	13,702,510
Var	0	0	0	0	0	0	30,500,000	Tot GF		

Capital Improvements Program - FY2025-2030
Amortization Schedules - All

Water

Fiscal Yr	1,605,000 Yr 1	1,600,000 Yr 2	10,640,000 Yr 3	13,700,000 Yr 4	3,000,000 Yr 5	9,300,000 Yr 6	Total Water	Princ Bal Water	Interest	Total DS Water
2024							0	1,605,000	38,119	38,119
2025	80,250						80,250	3,124,750	114,238	194,488
2026	80,250	80,000					160,250	13,604,500	401,126	561,376
2027	80,250	80,000	532,000				692,250	26,612,250	971,589	1,663,839
2028	80,250	80,000	532,000	685,000			1,377,250	28,235,000	1,335,332	2,712,582
2029	80,250	80,000	532,000	685,000	150,000		1,527,250	36,007,750	1,562,038	3,089,288
2030	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	34,015,500	1,710,368	3,702,618
2031	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	32,023,250	1,615,737	3,607,987
2032	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	30,031,000	1,521,104	3,513,354
2033	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	28,038,750	1,426,474	3,418,724
2034	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	26,046,500	1,331,841	3,324,091
2035	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	24,054,250	1,237,210	3,229,460
2036	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	22,062,000	1,142,577	3,134,827
2037	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	20,069,750	1,047,946	3,040,196
2038	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	18,077,500	953,313	2,945,563
2039	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	16,085,250	858,682	2,850,932
2040	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	14,093,000	764,049	2,756,299
2041	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	12,100,750	669,419	2,661,669
2042	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	10,108,500	574,786	2,567,036
2043	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	8,116,250	480,155	2,472,405
2044	80,250	80,000	532,000	685,000	150,000	465,000	1,992,250	6,124,000	385,522	2,377,772
2045		80,000	532,000	685,000	150,000	465,000	1,912,000	4,212,000	290,891	2,202,891
2046			532,000	685,000	150,000	465,000	1,832,000	2,380,000	200,070	2,032,070
2047				685,000	150,000	465,000	1,300,000	1,080,000	113,051	1,413,051
2048					150,000	465,000	615,000	465,000	51,300	666,300
2049						465,000	465,000	0	22,088	487,088
Totals	1,605,000	1,600,000	10,640,000	13,700,000	3,000,000	9,300,000	39,845,000		20,819,025	60,664,025
Var	0	0	0	0	0	0				

Sewer

Fiscal Yr	1,800,000 Yr 1	1,800,000 Yr 2	1,800,000 Yr 3	1,800,000 Yr 4	1,785,000 Yr 5	1,680,000 Yr 6	Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer
2024							0	1,800,000	42,750	42,750
2025	90,000						90,000	3,510,000	128,250	218,250
2026	90,000	90,000					180,000	5,130,000	209,475	389,475
2027	90,000	90,000	90,000				270,000	6,660,000	286,425	556,425
2028	90,000	90,000	90,000	90,000			360,000	8,085,000	358,744	718,744
2029	90,000	90,000	90,000	90,000	89,250		449,250	9,315,750	423,938	873,188
2030	90,000	90,000	90,000	90,000	89,250	84,000	533,250	8,782,500	442,498	975,748
2031	90,000	90,000	90,000	90,000	89,250	84,000	533,250	8,249,250	417,169	950,419
2032	90,000	90,000	90,000	90,000	89,250	84,000	533,250	7,716,000	391,839	925,089
2033	90,000	90,000	90,000	90,000	89,250	84,000	533,250	7,182,750	366,510	899,760
2034	90,000	90,000	90,000	90,000	89,250	84,000	533,250	6,649,500	341,181	874,431
2035	90,000	90,000	90,000	90,000	89,250	84,000	533,250	6,116,250	315,851	849,101
2036	90,000	90,000	90,000	90,000	89,250	84,000	533,250	5,583,000	290,522	823,772
2037	90,000	90,000	90,000	90,000	89,250	84,000	533,250	5,049,750	265,193	798,443
2038	90,000	90,000	90,000	90,000	89,250	84,000	533,250	4,516,500	239,863	773,113
2039	90,000	90,000	90,000	90,000	89,250	84,000	533,250	3,983,250	214,534	747,784
2040	90,000	90,000	90,000	90,000	89,250	84,000	533,250	3,450,000	189,204	722,454
2041	90,000	90,000	90,000	90,000	89,250	84,000	533,250	2,916,750	163,875	697,125
2042	90,000	90,000	90,000	90,000	89,250	84,000	533,250	2,383,500	138,546	671,796
2043	90,000	90,000	90,000	90,000	89,250	84,000	533,250	1,850,250	113,216	646,466
2044	90,000	90,000	90,000	90,000	89,250	84,000	533,250	1,317,000	87,887	621,137
2045		90,000	90,000	90,000	89,250	84,000	443,250	873,750	62,558	505,808
2046			90,000	90,000	89,250	84,000	353,250	520,500	41,503	394,753
2047				90,000	89,250	84,000	263,250	257,250	24,724	287,974
2048					89,250	84,000	173,250	84,000	12,219	185,469
2049						84,000	84,000	0	3,990	87,990
Totals	1,800,000	1,800,000	1,800,000	1,800,000	1,785,000	1,680,000	10,665,000		5,572,464	16,237,464
Var	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All

TIF Districts

	0	2,500,000	4,800,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	TIF	TIF	Interest	TIF
2024							0	0	0	0
2025	0						0	2,500,000	118,750	118,750
2026	0	125,000					125,000	7,175,000	346,750	471,750
2027	0	125,000	240,000				365,000	6,810,000	340,813	705,813
2028	0	125,000	240,000	0			365,000	6,445,000	323,475	688,475
2029	0	125,000	240,000	0	0		365,000	6,080,000	306,138	671,138
2030	0	125,000	240,000	0	0	0	365,000	5,715,000	288,800	653,800
2031	0	125,000	240,000	0	0	0	365,000	5,350,000	271,463	636,463
2032	0	125,000	240,000	0	0	0	365,000	4,985,000	254,125	619,125
2033	0	125,000	240,000	0	0	0	365,000	4,620,000	236,788	601,788
2034	0	125,000	240,000	0	0	0	365,000	4,255,000	219,450	584,450
2035	0	125,000	240,000	0	0	0	365,000	3,890,000	202,113	567,113
2036	0	125,000	240,000	0	0	0	365,000	3,525,000	184,775	549,775
2037	0	125,000	240,000	0	0	0	365,000	3,160,000	167,438	532,438
2038	0	125,000	240,000	0	0	0	365,000	2,795,000	150,100	515,100
2039	0	125,000	240,000	0	0	0	365,000	2,430,000	132,763	497,763
2040	0	125,000	240,000	0	0	0	365,000	2,065,000	115,425	480,425
2041	0	125,000	240,000	0	0	0	365,000	1,700,000	98,088	463,088
2042	0	125,000	240,000	0	0	0	365,000	1,335,000	80,750	445,750
2043	0	125,000	240,000	0	0	0	365,000	970,000	63,413	428,413
2044	0	125,000	240,000	0	0	0	365,000	605,000	46,075	411,075
2045		125,000	240,000	0	0	0	365,000	240,000	28,738	393,738
2046			240,000	0	0	0	240,000	0	11,400	251,400
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	2,500,000	4,800,000	0	0	0	7,300,000		3,987,630	11,287,630
	0	0	0	0	0	0				

DIDA

	0	0	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	DIDA	DIDA	Interest	DIDA
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0	0
2045		0	0	0	0	0	0	0	0	0
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All

Other

	0	0	8,100,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	8,100,000	192,375	192,375
2027	0	0	405,000				405,000	7,695,000	384,750	789,750
2028	0	0	405,000	0			405,000	7,290,000	365,513	770,513
2029	0	0	405,000	0	0		405,000	6,885,000	346,275	751,275
2030	0	0	405,000	0	0	0	405,000	6,480,000	327,038	732,038
2031	0	0	405,000	0	0	0	405,000	6,075,000	307,800	712,800
2032	0	0	405,000	0	0	0	405,000	5,670,000	288,563	693,563
2033	0	0	405,000	0	0	0	405,000	5,265,000	269,325	674,325
2034	0	0	405,000	0	0	0	405,000	4,860,000	250,088	655,088
2035	0	0	405,000	0	0	0	405,000	4,455,000	230,850	635,850
2036	0	0	405,000	0	0	0	405,000	4,050,000	211,613	616,613
2037	0	0	405,000	0	0	0	405,000	3,645,000	192,375	597,375
2038	0	0	405,000	0	0	0	405,000	3,240,000	173,138	578,138
2039	0	0	405,000	0	0	0	405,000	2,835,000	153,900	558,900
2040	0	0	405,000	0	0	0	405,000	2,430,000	134,663	539,663
2041	0	0	405,000	0	0	0	405,000	2,025,000	115,425	520,425
2042	0	0	405,000	0	0	0	405,000	1,620,000	96,188	501,188
2043	0	0	405,000	0	0	0	405,000	1,215,000	76,950	481,950
2044	0	0	405,000	0	0	0	405,000	810,000	57,713	462,713
2045		0	405,000	0	0	0	405,000	405,000	38,475	443,475
2046			405,000	0	0	0	405,000	0	19,238	424,238
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	8,100,000	0	0	0	8,100,000		4,232,255	12,332,255
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 15 Year

City Departments

Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Total City Depts	End of FY Princ Bal City Depts	Interest	Rate Total DS City Depts
	0	0	0	0	0	0				
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040		0	0	0	0	0	0	0	0	0
2041			0	0	0	0	0	0	0	0
2042				0	0	0	0	0	0	0
2043					0	0	0	0	0	0
2044						0	0	0	0	0
2045							0	0	0	0
2046							0	0	0	0
2047							0	0	0	0
2048							0	0	0	0
2049							0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
Var	0	0	0	0	0	0				

School

Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Total Princ School	Princ Bal School	Interest	Total DS School
	0	1,305,100	0	0	0	0				
2024							0	0	0	0
2025	0						0	1,305,100	29,365	29,365
2026	0	87,007					87,007	1,218,093	58,730	145,737
2027	0	87,007	0				87,007	1,131,086	54,814	141,821
2028	0	87,007	0	0			87,007	1,044,079	50,899	137,906
2029	0	87,007	0	0	0		87,007	957,072	46,984	133,991
2030	0	87,007	0	0	0	0	87,007	870,065	43,068	130,075
2031	0	87,007	0	0	0	0	87,007	783,058	39,153	126,160
2032	0	87,007	0	0	0	0	87,007	696,051	35,238	122,245
2033	0	87,007	0	0	0	0	87,007	609,044	31,322	118,329
2034	0	87,007	0	0	0	0	87,007	522,037	27,407	114,414
2035	0	87,007	0	0	0	0	87,007	435,030	23,492	110,499
2036	0	87,007	0	0	0	0	87,007	348,023	19,576	106,583
2037	0	87,007	0	0	0	0	87,007	261,016	15,661	102,668
2038	0	87,007	0	0	0	0	87,007	174,009	11,746	98,753
2039	0	87,007	0	0	0	0	87,007	87,002	7,830	94,837
2040		87,002	0	0	0	0	87,002	0	3,915	90,917
2041			0	0	0	0	0	0	0	0
2042				0	0	0	0	0	0	0
2043					0	0	0	0	0	0
2044						0	0	0	0	0
2045							0	0	0	0
2046							0	0	0	0
2047							0	0	0	0
2048							0	0	0	0
2049							0	0	0	0
Totals	0	1,305,100	0	0	0	0	1,305,100		499,200	1,804,300
Var	0	0	0	0	0	0	1,305,100	Tot GF		

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 15 Year

Water

	0	3,103,000	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Water	Water	Interest	Water
2024							0	0	0	0
2025	0						0	3,103,000	69,818	69,818
2026	0	206,867					206,867	2,896,133	139,635	346,502
2027	0	206,867	0				206,867	2,689,266	130,326	337,193
2028	0	206,867	0	0			206,867	2,482,399	121,017	327,884
2029	0	206,867	0	0	0		206,867	2,275,532	111,708	318,575
2030	0	206,867	0	0	0	0	206,867	2,068,665	102,399	309,266
2031	0	206,867	0	0	0	0	206,867	1,861,798	93,090	299,957
2032	0	206,867	0	0	0	0	206,867	1,654,931	83,781	290,648
2033	0	206,867	0	0	0	0	206,867	1,448,064	74,472	281,339
2034	0	206,867	0	0	0	0	206,867	1,241,197	65,163	272,030
2035	0	206,867	0	0	0	0	206,867	1,034,330	55,854	262,721
2036	0	206,867	0	0	0	0	206,867	827,463	46,545	253,412
2037	0	206,867	0	0	0	0	206,867	620,596	37,236	244,103
2038	0	206,867	0	0	0	0	206,867	413,729	27,927	234,794
2039	0	206,867	0	0	0	0	206,867	206,862	18,618	225,485
2040		206,862	0	0	0	0	206,862	0	9,309	216,171
2041			0	0	0	0	0	0	0	0
2042				0	0	0	0	0	0	0
2043					0	0	0	0	0	0
2044						0	0	0	0	0
2045							0	0	0	0
2046							0	0	0	0
2047							0	0	0	0
2048							0	0	0	0
2049							0	0	0	0
Totals	0	3,103,000	0	0	0	0	3,103,000		1,186,898	4,289,898
Var	0	0	0	0	0	0				

Sewer

	0	0	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Sewer	Sewer	Interest	Sewer
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040		0	0	0	0	0	0	0	0	0
2041			0	0	0	0	0	0	0	0
2042				0	0	0	0	0	0	0
2043					0	0	0	0	0	0
2044						0	0	0	0	0
2045							0	0	0	0
2046							0	0	0	0
2047							0	0	0	0
2048							0	0	0	0
2049							0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
Var	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 20 Year

City Departments								End of FY		Rate
	5,049,985	11,347,210	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	Interest	City Depts
2024							0	5,049,985	119,937	119,937
2025	252,499	0					252,499	16,144,696	509,370	761,869
2026	252,499	567,361	0	0			819,860	15,324,836	766,873	1,586,733
2027	252,499	567,361	0	0			819,860	14,504,976	727,930	1,547,790
2028	252,499	567,361	0	0	0		819,860	13,685,116	688,986	1,508,846
2029	252,499	567,361	0	0	0	0	819,860	12,865,256	650,043	1,469,903
2030	252,499	567,361	0	0	0	0	819,860	12,045,396	611,100	1,430,960
2031	252,499	567,361	0	0	0	0	819,860	11,225,536	572,156	1,392,016
2032	252,499	567,361	0	0	0	0	819,860	10,405,676	533,213	1,353,073
2033	252,499	567,361	0	0	0	0	819,860	9,585,816	494,270	1,314,130
2034	252,499	567,361	0	0	0	0	819,860	8,765,956	455,326	1,275,186
2035	252,499	567,361	0	0	0	0	819,860	7,946,096	416,383	1,236,243
2036	252,499	567,361	0	0	0	0	819,860	7,126,236	377,440	1,197,300
2037	252,499	567,361	0	0	0	0	819,860	6,306,376	338,496	1,158,356
2038	252,499	567,361	0	0	0	0	819,860	5,486,516	299,553	1,119,413
2039	252,499	567,361	0	0	0	0	819,860	4,666,656	260,609	1,080,469
2040	252,499	567,361	0	0	0	0	819,860	3,846,796	221,666	1,041,526
2041	252,499	567,361	0	0	0	0	819,860	3,026,936	182,723	1,002,583
2042	252,499	567,361	0	0	0	0	819,860	2,207,076	143,779	963,639
2043	252,499	567,361	0	0	0	0	819,860	1,387,216	104,836	924,696
2044	252,504	567,361	0	0	0	0	819,865	567,351	65,893	885,758
2045		567,351	0	0	0	0	567,351	0	26,949	594,300
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	5,049,985	11,347,210	0	0	0	0	16,397,195		8,567,531	24,964,726
Var	0	0	0	0	0	0				

School										
	0	5,356,000	0	0	0	0	Total Princ	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	Interest	School
2024							0	0	0	0
2025	0						0	5,356,000	127,205	127,205
2026	0	267,800					267,800	5,088,200	254,410	522,210
2027	0	267,800	0				267,800	4,820,400	241,690	509,490
2028	0	267,800	0	0			267,800	4,552,600	228,969	496,769
2029	0	267,800	0	0	0		267,800	4,284,800	216,249	484,049
2030	0	267,800	0	0	0	0	267,800	4,017,000	203,528	471,328
2031	0	267,800	0	0	0	0	267,800	3,749,200	190,808	458,608
2032	0	267,800	0	0	0	0	267,800	3,481,400	178,087	445,887
2033	0	267,800	0	0	0	0	267,800	3,213,600	165,367	433,167
2034	0	267,800	0	0	0	0	267,800	2,945,800	152,646	420,446
2035	0	267,800	0	0	0	0	267,800	2,678,000	139,926	407,726
2036	0	267,800	0	0	0	0	267,800	2,410,200	127,205	395,005
2037	0	267,800	0	0	0	0	267,800	2,142,400	114,485	382,285
2038	0	267,800	0	0	0	0	267,800	1,874,600	101,764	369,564
2039	0	267,800	0	0	0	0	267,800	1,606,800	89,044	356,844
2040	0	267,800	0	0	0	0	267,800	1,339,000	76,323	344,123
2041	0	267,800	0	0	0	0	267,800	1,071,200	63,603	331,403
2042	0	267,800	0	0	0	0	267,800	803,400	50,882	318,682
2043	0	267,800	0	0	0	0	267,800	535,600	38,162	305,962
2044	0	267,800	0	0	0	0	267,800	267,800	25,441	293,241
2045	0	267,800	0	0	0	0	267,800	0	12,721	280,521
2046	0		0	0	0	0	0	0	0	0
2047	0			0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	5,356,000	0	0	0	0	5,356,000		2,798,515	8,154,515
Var	0	0	0	0	0	0	21,753,195	Tot GF		

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 20 Year

Water

		0	16,249,000	6,756,287		0		0		0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1		Yr 2	Yr 3	Yr 4		Yr 5		Yr 6		Water	Water	Interest	Water
2024											0	0	0	0
2025		0									0	16,249,000	385,914	385,914
2026		0	812,450								812,450	22,192,837	932,290	1,744,740
2027		0	812,450	337,814							1,150,264	21,042,573	1,054,160	2,204,424
2028		0	812,450	337,814		0					1,150,264	19,892,309	999,522	2,149,786
2029		0	812,450	337,814		0		0			1,150,264	18,742,045	944,884	2,095,148
2030		0	812,450	337,814		0		0		0	1,150,264	17,591,781	890,247	2,040,511
2031		0	812,450	337,814		0		0		0	1,150,264	16,441,517	835,610	1,985,874
2032		0	812,450	337,814		0		0		0	1,150,264	15,291,253	780,972	1,931,236
2033		0	812,450	337,814		0		0		0	1,150,264	14,140,989	726,335	1,876,599
2034		0	812,450	337,814		0		0		0	1,150,264	12,990,725	671,697	1,821,961
2035		0	812,450	337,814		0		0		0	1,150,264	11,840,461	617,059	1,767,323
2036		0	812,450	337,814		0		0		0	1,150,264	10,690,197	562,422	1,712,686
2037		0	812,450	337,814		0		0		0	1,150,264	9,539,933	507,784	1,658,048
2038		0	812,450	337,814		0		0		0	1,150,264	8,389,669	453,147	1,603,411
2039		0	812,450	337,814		0		0		0	1,150,264	7,239,405	398,510	1,548,774
2040		0	812,450	337,814		0		0		0	1,150,264	6,089,141	343,871	1,494,135
2041		0	812,450	337,814		0		0		0	1,150,264	4,938,877	289,234	1,439,498
2042		0	812,450	337,814		0		0		0	1,150,264	3,788,613	234,597	1,384,861
2043		0	812,450	337,814		0		0		0	1,150,264	2,638,349	179,959	1,330,223
2044		0	812,450	337,814		0		0		0	1,150,264	1,488,085	125,322	1,275,586
2045			812,450	337,814		0		0		0	1,150,264	337,821	70,684	1,220,948
2046				337,821		0		0		0	337,821	0	16,046	353,867
2047						0		0		0	0	0	0	0
2048								0		0	0	0	0	0
2049										0	0	0	0	0
Totals		0	16,249,000	6,756,287		0		0		0	23,005,287		12,020,266	35,025,553
Var		0	0	0		0		0		0				

Sewer

		0	13,073,965	4,900,000		0		0		0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1		Yr 2	Yr 3	Yr 4		Yr 5		Yr 6		Sewer	Sewer	Interest	Sewer
2024											0	0	0	0
2025		0									0	13,073,965	310,507	310,507
2026		0	653,698								653,698	17,320,267	737,388	1,391,086
2027		0	653,698	245,000							898,698	16,421,569	822,713	1,721,411
2028		0	653,698	245,000		0					898,698	15,522,871	780,025	1,678,723
2029		0	653,698	245,000		0		0			898,698	14,624,173	737,336	1,636,034
2030		0	653,698	245,000		0		0		0	898,698	13,725,475	694,649	1,593,347
2031		0	653,698	245,000		0		0		0	898,698	12,826,777	651,960	1,550,658
2032		0	653,698	245,000		0		0		0	898,698	11,928,079	609,272	1,507,970
2033		0	653,698	245,000		0		0		0	898,698	11,029,381	566,584	1,465,282
2034		0	653,698	245,000		0		0		0	898,698	10,130,683	523,896	1,422,594
2035		0	653,698	245,000		0		0		0	898,698	9,231,985	481,207	1,379,905
2036		0	653,698	245,000		0		0		0	898,698	8,333,287	438,520	1,337,218
2037		0	653,698	245,000		0		0		0	898,698	7,434,589	395,831	1,294,529
2038		0	653,698	245,000		0		0		0	898,698	6,535,891	353,143	1,251,841
2039		0	653,698	245,000		0		0		0	898,698	5,637,193	310,455	1,209,153
2040		0	653,698	245,000		0		0		0	898,698	4,738,495	267,767	1,166,465
2041		0	653,698	245,000		0		0		0	898,698	3,839,797	225,079	1,123,777
2042		0	653,698	245,000		0		0		0	898,698	2,941,099	182,391	1,081,089
2043		0	653,698	245,000		0		0		0	898,698	2,042,401	139,702	1,038,400
2044		0	653,698	245,000		0		0		0	898,698	1,143,703	97,015	995,713
2045			653,703	245,000		0		0		0	898,703	245,000	54,326	953,029
2046				245,000		0		0		0	245,000	0	11,638	256,638
2047						0		0		0	0	0	0	0
2048								0		0	0	0	0	0
2049										0	0	0	0	0
Totals		0	13,073,965	4,900,000		0		0		0	17,973,965		9,391,404	27,365,369
Var		0	0	0		0		0		0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 20 Year

TIF Districts

	0	4,850,000	3,762,500	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	TIF	TIF	Interest	TIF
2024							0	0	0	0
2025	0						0	4,850,000	115,188	115,188
2026	0	242,500					242,500	8,370,000	319,735	562,235
2027	0	242,500	188,125				430,625	7,939,375	397,575	828,200
2028	0	242,500	188,125	0			430,625	7,508,750	377,121	807,746
2029	0	242,500	188,125	0	0		430,625	7,078,125	356,666	787,291
2030	0	242,500	188,125	0	0	0	430,625	6,647,500	336,211	766,836
2031	0	242,500	188,125	0	0	0	430,625	6,216,875	315,756	746,381
2032	0	242,500	188,125	0	0	0	430,625	5,786,250	295,302	725,927
2033	0	242,500	188,125	0	0	0	430,625	5,355,625	274,847	705,472
2034	0	242,500	188,125	0	0	0	430,625	4,925,000	254,392	685,017
2035	0	242,500	188,125	0	0	0	430,625	4,494,375	233,937	664,562
2036	0	242,500	188,125	0	0	0	430,625	4,063,750	213,483	644,108
2037	0	242,500	188,125	0	0	0	430,625	3,633,125	193,028	623,653
2038	0	242,500	188,125	0	0	0	430,625	3,202,500	172,573	603,198
2039	0	242,500	188,125	0	0	0	430,625	2,771,875	152,119	582,744
2040	0	242,500	188,125	0	0	0	430,625	2,341,250	131,665	562,290
2041	0	242,500	188,125	0	0	0	430,625	1,910,625	111,210	541,835
2042	0	242,500	188,125	0	0	0	430,625	1,480,000	90,755	521,380
2043	0	242,500	188,125	0	0	0	430,625	1,049,375	70,300	500,925
2044	0	242,500	188,125	0	0	0	430,625	618,750	49,846	480,471
2045		242,500	188,125	0	0	0	430,625	188,125	29,391	460,016
2046			188,125	0	0	0	188,125	0	8,936	197,061
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	4,850,000	3,762,500	0	0	0	8,612,500		4,500,035	13,112,535
	0	0	0	0	0	0				

DIDA

	0	0	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	DIDA	DIDA	Interest	DIDA
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0	0
2045		0	0	0	0	0	0	0	0	0
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - Authorized Projects 20 Year

Other											
	0	3,600,000	4,000,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other
2024							0	0	0	0
2025	0						0	3,600,000	85,500	85,500
2026	0	180,000					180,000	7,420,000	266,000	446,000
2027	0	180,000	200,000				380,000	7,040,000	352,450	732,450
2028	0	180,000	200,000	0			380,000	6,660,000	334,400	714,400
2029	0	180,000	200,000	0	0		380,000	6,280,000	316,350	696,350
2030	0	180,000	200,000	0	0	0	380,000	5,900,000	298,300	678,300
2031	0	180,000	200,000	0	0	0	380,000	5,520,000	280,250	660,250
2032	0	180,000	200,000	0	0	0	380,000	5,140,000	262,200	642,200
2033	0	180,000	200,000	0	0	0	380,000	4,760,000	244,150	624,150
2034	0	180,000	200,000	0	0	0	380,000	4,380,000	226,100	606,100
2035	0	180,000	200,000	0	0	0	380,000	4,000,000	208,050	588,050
2036	0	180,000	200,000	0	0	0	380,000	3,620,000	190,000	570,000
2037	0	180,000	200,000	0	0	0	380,000	3,240,000	171,950	551,950
2038	0	180,000	200,000	0	0	0	380,000	2,860,000	153,900	533,900
2039	0	180,000	200,000	0	0	0	380,000	2,480,000	135,850	515,850
2040	0	180,000	200,000	0	0	0	380,000	2,100,000	117,800	497,800
2041	0	180,000	200,000	0	0	0	380,000	1,720,000	99,750	479,750
2042	0	180,000	200,000	0	0	0	380,000	1,340,000	81,700	461,700
2043	0	180,000	200,000	0	0	0	380,000	960,000	63,650	443,650
2044	0	180,000	200,000	0	0	0	380,000	580,000	45,600	425,600
2045		180,000	200,000	0	0	0	380,000	200,000	27,550	407,550
2046			200,000	0	0	0	200,000	0	9,500	209,500
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	3,600,000	4,000,000	0	0	0	7,600,000		3,971,000	11,571,000
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All Authorized Projects

City Departments								End of FY		Rate
	5,049,985	11,347,210	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	Interest	City Depts
2024	0						0	5,049,985	119,937	119,937
2025	252,499	0					252,499	16,144,696	509,370	761,869
2026	252,499	567,361	0				819,860	15,324,836	766,873	1,586,733
2027	252,499	567,361	0	0			819,860	14,504,976	727,930	1,547,790
2028	252,499	567,361	0	0	0		819,860	13,685,116	688,986	1,508,846
2029	252,499	567,361	0	0	0	0	819,860	12,865,256	650,043	1,469,903
2030	252,499	567,361	0	0	0	0	819,860	12,045,396	611,100	1,430,960
2031	252,499	567,361	0	0	0	0	819,860	11,225,536	572,156	1,392,016
2032	252,499	567,361	0	0	0	0	819,860	10,405,676	533,213	1,353,073
2033	252,499	567,361	0	0	0	0	819,860	9,585,816	494,270	1,314,130
2034	252,499	567,361	0	0	0	0	819,860	8,765,956	455,326	1,275,186
2035	252,499	567,361	0	0	0	0	819,860	7,946,096	416,383	1,236,243
2036	252,499	567,361	0	0	0	0	819,860	7,126,236	377,440	1,197,300
2037	252,499	567,361	0	0	0	0	819,860	6,306,376	338,496	1,158,356
2038	252,499	567,361	0	0	0	0	819,860	5,486,516	299,553	1,119,413
2039	252,499	567,361	0	0	0	0	819,860	4,666,656	260,609	1,080,469
2040	252,499	567,361	0	0	0	0	819,860	3,846,796	221,666	1,041,526
2041	252,499	567,361	0	0	0	0	819,860	3,026,936	182,723	1,002,583
2042	252,499	567,361	0	0	0	0	819,860	2,207,076	143,779	963,639
2043	252,499	567,361	0	0	0	0	819,860	1,387,216	104,836	924,696
2044	252,504	567,361	0	0	0	0	819,865	567,351	65,893	885,758
2045		567,351	0	0	0	0	567,351	0	26,949	594,300
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	5,049,985	11,347,210	0	0	0	0	16,397,195		8,567,531	24,964,726
Var	0	0	0	0	0	0				

School										
	0	6,661,100	0	0	0	0	Total Princ	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	Interest	School
2024							0	0	0	0
2025	0						0	6,661,100	156,570	156,570
2026	0	354,807					354,807	6,306,293	313,140	667,947
2027	0	354,807	0				354,807	5,951,486	296,504	651,311
2028	0	354,807	0	0			354,807	5,596,679	279,868	634,675
2029	0	354,807	0	0	0		354,807	5,241,872	263,233	618,040
2030	0	354,807	0	0	0	0	354,807	4,887,065	246,596	601,403
2031	0	354,807	0	0	0	0	354,807	4,532,258	229,961	584,768
2032	0	354,807	0	0	0	0	354,807	4,177,451	213,325	568,132
2033	0	354,807	0	0	0	0	354,807	3,822,644	196,689	551,496
2034	0	354,807	0	0	0	0	354,807	3,467,837	180,053	534,860
2035	0	354,807	0	0	0	0	354,807	3,113,030	163,418	518,225
2036	0	354,807	0	0	0	0	354,807	2,758,223	146,781	501,588
2037	0	354,807	0	0	0	0	354,807	2,403,416	130,146	484,953
2038	0	354,807	0	0	0	0	354,807	2,048,609	113,510	468,317
2039	0	354,807	0	0	0	0	354,807	1,693,802	96,874	451,681
2040	0	354,802	0	0	0	0	354,802	1,339,000	80,238	435,040
2041	0	267,800	0	0	0	0	267,800	1,071,200	63,603	331,403
2042	0	267,800	0	0	0	0	267,800	803,400	50,882	318,682
2043	0	267,800	0	0	0	0	267,800	535,600	38,162	305,962
2044	0	267,800	0	0	0	0	267,800	267,800	25,441	293,241
2045	0	267,800	0	0	0	0	267,800	0	12,721	280,521
2046	0		0	0	0	0	0	0	0	0
2047	0			0	0	0	0	0	0	0
2048	0				0	0	0	0	0	0
2049	0					0	0	0	0	0
Totals	0	6,661,100	0	0	0	0	6,661,100		3,297,715	9,958,815
Var	0	0	0	0	0	0	23,058,295	Tot GF		

Capital Improvements Program - FY2025-2030
Amortization Schedules - All Authorized Projects

Water

	0	19,352,000	6,756,287	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Water	Water	Interest	Water
2024							0	0	0	0
2025	0						0	19,352,000	455,732	455,732
2026	0	1,019,317					1,019,317	25,088,970	1,071,925	2,091,242
2027	0	1,019,317	337,814				1,357,131	23,731,839	1,184,486	2,541,617
2028	0	1,019,317	337,814	0			1,357,131	22,374,708	1,120,539	2,477,670
2029	0	1,019,317	337,814	0	0		1,357,131	21,017,577	1,056,592	2,413,723
2030	0	1,019,317	337,814	0	0	0	1,357,131	19,660,446	992,646	2,349,777
2031	0	1,019,317	337,814	0	0	0	1,357,131	18,303,315	928,700	2,285,831
2032	0	1,019,317	337,814	0	0	0	1,357,131	16,946,184	864,753	2,221,884
2033	0	1,019,317	337,814	0	0	0	1,357,131	15,589,053	800,807	2,157,938
2034	0	1,019,317	337,814	0	0	0	1,357,131	14,231,922	736,860	2,093,991
2035	0	1,019,317	337,814	0	0	0	1,357,131	12,874,791	672,913	2,030,044
2036	0	1,019,317	337,814	0	0	0	1,357,131	11,517,660	608,967	1,966,098
2037	0	1,019,317	337,814	0	0	0	1,357,131	10,160,529	545,020	1,902,151
2038	0	1,019,317	337,814	0	0	0	1,357,131	8,803,398	481,074	1,838,205
2039	0	1,019,317	337,814	0	0	0	1,357,131	7,446,267	417,128	1,774,259
2040	0	1,019,312	337,814	0	0	0	1,357,126	6,089,141	353,180	1,710,306
2041	0	812,450	337,814	0	0	0	1,150,264	4,938,877	289,234	1,439,498
2042	0	812,450	337,814	0	0	0	1,150,264	3,788,613	234,597	1,384,861
2043	0	812,450	337,814	0	0	0	1,150,264	2,638,349	179,959	1,330,223
2044	0	812,450	337,814	0	0	0	1,150,264	1,488,085	125,322	1,275,586
2045		812,450	337,814	0	0	0	1,150,264	337,821	70,684	1,220,948
2046			337,821	0	0	0	337,821	0	16,046	353,867
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	19,352,000	6,756,287	0	0	0	26,108,287		13,207,164	39,315,451
Var	0	0	0	0	0	0				

Sewer

	0	13,073,965	4,900,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Sewer	Sewer	Interest	Sewer
2024							0	0	0	0
2025	0						0	13,073,965	310,507	310,507
2026	0	653,698					653,698	17,320,267	737,388	1,391,086
2027	0	653,698	245,000				898,698	16,421,569	822,713	1,721,411
2028	0	653,698	245,000	0			898,698	15,522,871	780,025	1,678,723
2029	0	653,698	245,000	0	0		898,698	14,624,173	737,336	1,636,034
2030	0	653,698	245,000	0	0	0	898,698	13,725,475	694,649	1,593,347
2031	0	653,698	245,000	0	0	0	898,698	12,826,777	651,960	1,550,658
2032	0	653,698	245,000	0	0	0	898,698	11,928,079	609,272	1,507,970
2033	0	653,698	245,000	0	0	0	898,698	11,029,381	566,584	1,465,282
2034	0	653,698	245,000	0	0	0	898,698	10,130,683	523,896	1,422,594
2035	0	653,698	245,000	0	0	0	898,698	9,231,985	481,207	1,379,905
2036	0	653,698	245,000	0	0	0	898,698	8,333,287	438,520	1,337,218
2037	0	653,698	245,000	0	0	0	898,698	7,434,589	395,831	1,294,529
2038	0	653,698	245,000	0	0	0	898,698	6,535,891	353,143	1,251,841
2039	0	653,698	245,000	0	0	0	898,698	5,637,193	310,455	1,209,153
2040	0	653,698	245,000	0	0	0	898,698	4,738,495	267,767	1,166,465
2041	0	653,698	245,000	0	0	0	898,698	3,839,797	225,079	1,123,777
2042	0	653,698	245,000	0	0	0	898,698	2,941,099	182,391	1,081,089
2043	0	653,698	245,000	0	0	0	898,698	2,042,401	139,702	1,038,400
2044	0	653,698	245,000	0	0	0	898,698	1,143,703	97,015	995,713
2045		653,703	245,000	0	0	0	898,703	245,000	54,326	953,029
2046			245,000	0	0	0	245,000	0	11,638	256,638
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	13,073,965	4,900,000	0	0	0	17,973,965		9,391,404	27,365,369
Var	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All Authorized Projects

TIF Districts

	0	4,850,000	3,762,500	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	TIF	TIF	Interest	TIF
2024							0	0	0	0
2025	0						0	4,850,000	115,188	115,188
2026	0	242,500					242,500	8,370,000	319,735	562,235
2027	0	242,500	188,125				430,625	7,939,375	397,575	828,200
2028	0	242,500	188,125	0			430,625	7,508,750	377,121	807,746
2029	0	242,500	188,125	0	0		430,625	7,078,125	356,666	787,291
2030	0	242,500	188,125	0	0	0	430,625	6,647,500	336,211	766,836
2031	0	242,500	188,125	0	0	0	430,625	6,216,875	315,756	746,381
2032	0	242,500	188,125	0	0	0	430,625	5,786,250	295,302	725,927
2033	0	242,500	188,125	0	0	0	430,625	5,355,625	274,847	705,472
2034	0	242,500	188,125	0	0	0	430,625	4,925,000	254,392	685,017
2035	0	242,500	188,125	0	0	0	430,625	4,494,375	233,937	664,562
2036	0	242,500	188,125	0	0	0	430,625	4,063,750	213,483	644,108
2037	0	242,500	188,125	0	0	0	430,625	3,633,125	193,028	623,653
2038	0	242,500	188,125	0	0	0	430,625	3,202,500	172,573	603,198
2039	0	242,500	188,125	0	0	0	430,625	2,771,875	152,119	582,744
2040	0	242,500	188,125	0	0	0	430,625	2,341,250	131,665	562,290
2041	0	242,500	188,125	0	0	0	430,625	1,910,625	111,210	541,835
2042	0	242,500	188,125	0	0	0	430,625	1,480,000	90,755	521,380
2043	0	242,500	188,125	0	0	0	430,625	1,049,375	70,300	500,925
2044	0	242,500	188,125	0	0	0	430,625	618,750	49,846	480,471
2045		242,500	188,125	0	0	0	430,625	188,125	29,391	460,016
2046			188,125	0	0	0	188,125	0	8,936	197,061
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	4,850,000	3,762,500	0	0	0	8,612,500		4,500,035	13,112,535
	0	0	0	0	0	0				

DIDA

	0	0	0	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	DIDA	DIDA	Interest	DIDA
2024							0	0	0	0
2025	0						0	0	0	0
2026	0	0					0	0	0	0
2027	0	0	0				0	0	0	0
2028	0	0	0	0			0	0	0	0
2029	0	0	0	0	0		0	0	0	0
2030	0	0	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0	0	0
2041	0	0	0	0	0	0	0	0	0	0
2042	0	0	0	0	0	0	0	0	0	0
2043	0	0	0	0	0	0	0	0	0	0
2044	0	0	0	0	0	0	0	0	0	0
2045		0	0	0	0	0	0	0	0	0
2046			0	0	0	0	0	0	0	0
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	0	0	0	0	0	0		0	0
	0	0	0	0	0	0				

Capital Improvements Program - FY2025-2030
Amortization Schedules - All Authorized Projects

Other

	0	3,600,000	4,000,000	0	0	0	Total	Princ Bal		Total DS
Fiscal Yr	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other
2024							0	0	0	0
2025	0						0	3,600,000	85,500	85,500
2026	0	180,000					180,000	7,420,000	266,000	446,000
2027	0	180,000	200,000				380,000	7,040,000	352,450	732,450
2028	0	180,000	200,000	0			380,000	6,660,000	334,400	714,400
2029	0	180,000	200,000	0	0		380,000	6,280,000	316,350	696,350
2030	0	180,000	200,000	0	0	0	380,000	5,900,000	298,300	678,300
2031	0	180,000	200,000	0	0	0	380,000	5,520,000	280,250	660,250
2032	0	180,000	200,000	0	0	0	380,000	5,140,000	262,200	642,200
2033	0	180,000	200,000	0	0	0	380,000	4,760,000	244,150	624,150
2034	0	180,000	200,000	0	0	0	380,000	4,380,000	226,100	606,100
2035	0	180,000	200,000	0	0	0	380,000	4,000,000	208,050	588,050
2036	0	180,000	200,000	0	0	0	380,000	3,620,000	190,000	570,000
2037	0	180,000	200,000	0	0	0	380,000	3,240,000	171,950	551,950
2038	0	180,000	200,000	0	0	0	380,000	2,860,000	153,900	533,900
2039	0	180,000	200,000	0	0	0	380,000	2,480,000	135,850	515,850
2040	0	180,000	200,000	0	0	0	380,000	2,100,000	117,800	497,800
2041	0	180,000	200,000	0	0	0	380,000	1,720,000	99,750	479,750
2042	0	180,000	200,000	0	0	0	380,000	1,340,000	81,700	461,700
2043	0	180,000	200,000	0	0	0	380,000	960,000	63,650	443,650
2044	0	180,000	200,000	0	0	0	380,000	580,000	45,600	425,600
2045		180,000	200,000	0	0	0	380,000	200,000	27,550	407,550
2046			200,000	0	0	0	200,000	0	9,500	209,500
2047				0	0	0	0	0	0	0
2048					0	0	0	0	0	0
2049						0	0	0	0	0
Totals	0	3,600,000	4,000,000	0	0	0	7,600,000		3,971,000	11,571,000
	0	0	0	0	0	0				

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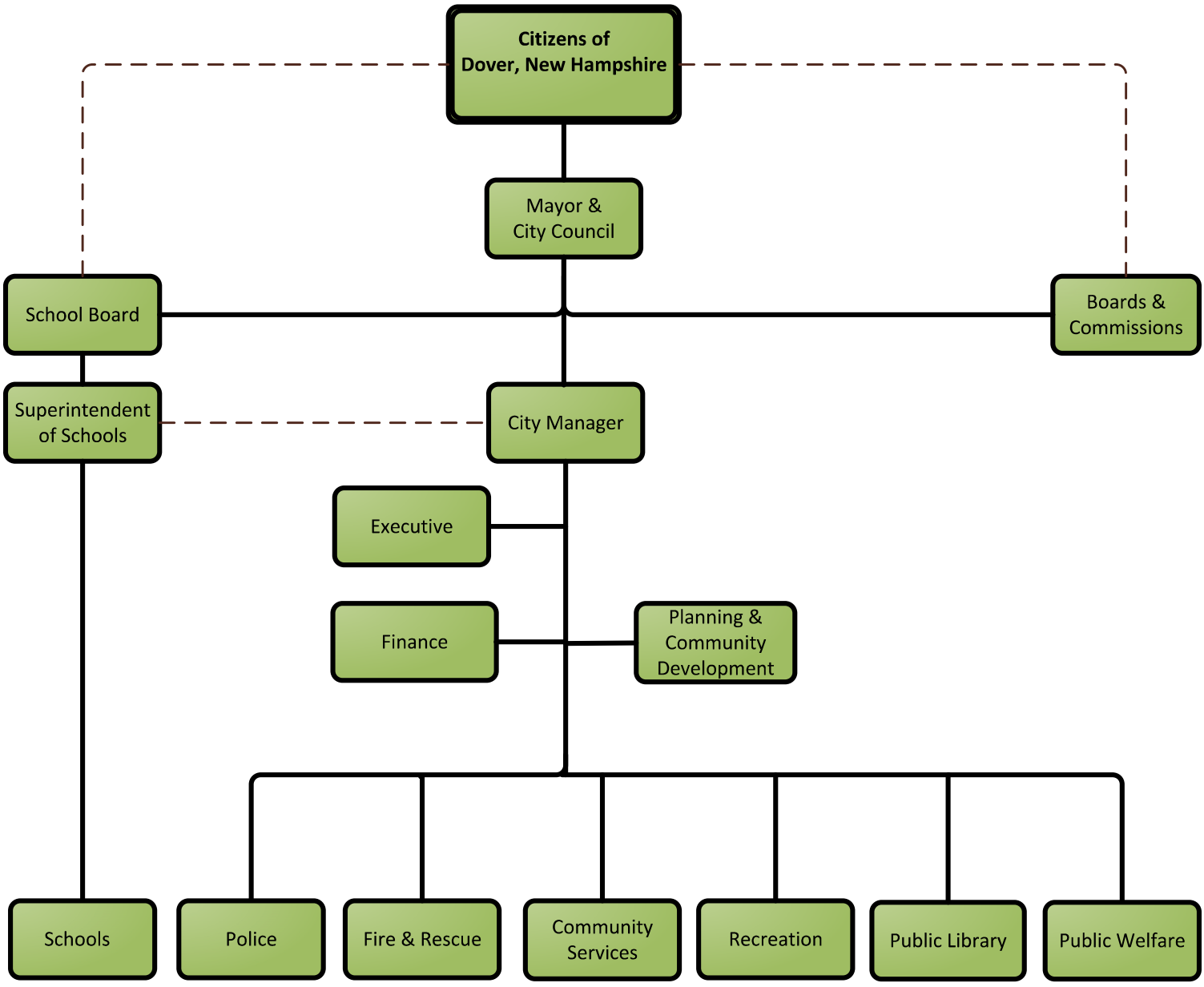
City of Dover, NH
Organizational Chart



City of Dover
New Hampshire

City Council Members

Mayor: Robert Carrier
Deputy Mayor: Dennis Shanahan

Ward 1: Michelle Muffett-Lipinski
Ward 2: Robert Warach
Ward 3: Deborah Thibodeaux
Ward 4: Debra Hackett
Ward 6: Fergus Cullen
At Large: Linnea Nemeth
At Large: Lindsey Williams

City Manager
J. Michael Joyal, Jr.

Deputy City Manager
Christopher G. Parker

Departments

Finance	Daniel R. Lynch
Planning	Donna Benton
Police	William M. Breault
Fire and Rescue	Michael McShane
Community Services	John Storer
Public Library	Denise LaFrance
Recreation	Gary Bannon
Public Welfare	David Balian

School Board

Ward 1: Maggie Fogarty
Ward 2: Robin Trefethen
Ward 3: Carolyn Mebert, Chairperson
Ward 4: Micaela Demeter
Ward 5: Jessica Rozzo, Vice Chair
Ward 6: Michelle Clancy
At Large: Kathleen Morrison, Secretary
Student Liaison: Jack Gosselin

Superintendent of Schools
Dr. William R. Harbron

City of Dover - Community Profile

Town Settled	1623
Date of Incorporation	June 29, 1855
Date Charter Adopted	March 9, 1977
Form of Government	Council – Manager
Area of City in Square Miles	29
Persons per Square Mile (land only)	1,129
Median Household Income (1)	$71,631
Median Age (1)	36.1

Land Use (2) **18,587 Acres**	**%**
Residential	52.7
Commercial	3.5
Industrial	4.5
Institutional	10
Miscellaneous	2
Waterway	8.1
Undeveloped	19.2

Public Education – FY2022	
Number of Schools	5
Elementary Gr K – 4	3
Middle Gr 5 - 8	1
Senior High Gr 9 - 12	1
Teachers (FTE)	277.4
Enrollment	3,837

Family Income (1)	**%**
Less than $10,000	3.6
$10,000 - $24,999	10.4
$25,000 - $34,999	7.2
$35,000 - $49,999	12.0
$50,000 - $74,999	18.1
$75,000 - $99,999	16.5
$100,000 - $149,999	16.3
$150,000+	16.0

Age Composition (1)	**%**
Under 15 yrs.	17.1
15 to 24 yrs	12.7
25 to 34 yrs	19.4
35 to 44 yrs	11.8
45 to 54 yrs	12.2
55 to 64 yrs	11.6
65 to 74 yrs	9.3
Over 74 yrs.	6.7

Population	
2020 US Census	32,741
2010 US Census	29,987
2000 US Census	26,884
1990 US Census	25,042

Housing Units (3)	**14,226**
Single Family Units	6,118
SF Owner Occupied	5,357
SF Renter Occupied	511
Multi-Family Units	7,681
MF Owner Occupied	1,262
MF Renter Occupied	5,932
Mobile Home/Trailer	427

Educational Attainment (1) (for persons 25 years +)	**%**
Graduate or professional degree	18.1
Bachelors degree	28.5
Associates degree	8.9
High School grad (incl GE)	21.1
Less than HS diploma	6.1

Racial Composition (1)	**%**
White	94.1
Black	2.4
Asian	5.2
Other	1.7

Employment by Industry (1)	**15,261**
Educational, health & social	3,125
Manufacturing	1,774
Retail	845
Finance, Insur, Real Est	1,772
Professional, Science, Mgnt	1,622
Arts, Entertainment, Recr	833
Other	2,678

Occupied Housing Units (3)	**%**
Owner Occupied - 6,949	52
Renter Occupied - 6,540	48

(1) = Census Bureau
(2) = Planning Department
(3) = New Hampshire Housing

The Budget Process

Fiscal Year - July 1 through June 30

Date	Ref*	Action:
Capital Improvements Program (CIP) Budget		
July through August	AR 1-2	Departments submit proposed changes to the six year CIP to the City Manager. Requests are reviewed and final recommendations prepared in a Proposed CIP document. Year one of CIP is for the next fiscal year.
In September	AR 1-2	Proposed CIP is submitted to the Planning Board for review and recommendations to the City Manager.
October and November	AR 1-2	The Proposed CIP, along with Planning Board recommendations is submitted by the City Manager to the City Council for their review.
By end of November	AR 1-2	The City Council approves the six year CIP and the bond authorization for year one projects requiring debt financing.
Annual Operating Budget		
During October & November		City departments develop and submit budget requests to the City Manager for the next fiscal year based on the needs of their respective departments. Requests include the year one operating budget portion of the CIP.
From Dec 1 to Jan 15	Ord 25-2	The City Manager reviews departmental budgets requests with the departments. On or before January 15th, the School board must submit their recommended budget to the City Manager.
By February 15	C6-3 & Ord 25-2	City Manager submits his proposed budget recommendations, with the original department requests and the School Board's recommended budget to the City Council.
From February 15 to April 15		The City Council reviews the proposed budget with City Manager, departments and the School Board.
By April 8	C6-4 & RSA 44:10	Public hearings are held at least seven days in advance of adoption by City Council. Separate hearings held for City and School portions at least 24 hours apart.
By April 15	C6-5 & Ord 25-3	The City Council adopts a budget resolution for the next fiscal year with final spending authority for each department. The City Council has bottom line authority on the School Board recommendation. Passage of the final budget requires a majority vote.
By Mid-Oct	RSA 21-J:35	The property tax rate is set by the N.H. Department of Revenue Administration based on the final adopted budget and the revised total assessed property value. (Assessment date 4/1.)
During Fiscal Year	C6-8	Adjustments to the budget can be made in one of three manners: A non-school department may transfer appropriations between accounts within their divisions with City Manager approval. The City Manager may request transfers of appropriations between non-school departments with majority approval of the City Council. The City Council may amend the budget by appropriating additional revenue sources or raising taxes (if before the rate has been set). This requires a public hearing and two-thirds vote.

* The Reference column refers to: AR for Administrative Regulation, C for City Charter section, Ord for city ordinance, or RSA for State statute.

Capital Improvements Program

Bond Issuance Services

Financial Advisory Services

It is the responsibility of the Financial Advisor (FA) to assist the City in bringing debt issuances to the market place and following through with closing and reporting. This involves many aspects and tasks. The FA advises the City on an ongoing basis on the structure of debt, the market conditions and probable interest rates, legal compliance issues, comparative analysis and timing of sales. The FA prepares the Preliminary Official Statement based on information provided by the City. This document serves as the basis for bid solicitations from underwriters (the primary buyers of bonds). The FA arranges conferences with and presentations to the credit rating agencies that place ratings on the City for investors prior to the bid date. The FA is responsible for the bidding requirements, the solicitation of and evaluation of bids. Once a bid is awarded, the FA is responsible for coordination of the closing with bond counsel and underwriters. The FA also provides post settlement analysis of the issue. The FA is also available to compile other financial analysis that may be needed by the City.

Credit Rating Agencies

Credit rating agencies provide analytical expertise for investors. They review both the financial and economic position of the City and provide a letter rating of their overall findings. Investors use this rating when determining the interest rates they will use when bidding. Two ratings may be applied when issuing a bond. If the issue is insured there will be a rating on the insured bond. There will also be a rating on the underlying credit of the City. Although the insured bond may have the highest rating available, underwriters will still review the underlying credit when making their determination for their bids. Generally, the lower the credit rating, the higher the risk to the investor and, therefore, the higher the interest rates bid.

Legal Services

It is the Bond Counsel's role to provide an opinion on the issuance of the bonds that all legal requirements have been met and that the bonds meet IRS provisions for tax exempt status, if applicable. Their review includes all steps from authorization to issuance and the City's compliance to Federal, State and local law. This includes the notification of meetings and advertising requirements, final authorization by the City Council, the preliminary official statement, the bonds, various certifications by the City, the final official statement and the closing with underwriters. Bond Counsel also reviews the actual projects authorized to make sure they meet the public benefits test for tax exempt bonds and that the term of the bond agrees with the economic life of the asset involved. They work in conjunction with the FA and underwriters at the closings to effectuate the sale. They also provide legal advice on proposed projects.

Paying Agent

It is the role of the Paying Agent (PA) to make timely payment of principal and interest to the individual investors from funds provided by the City over the life of the bond issue. The PA also represents the City at the delivery of the bonds.

Printing and Mailing

It is the role of the printing and mailing vendor to print copies of the Preliminary Official Statement and mail them to underwriters identified by the FA on a timely basis. Once an award has occurred Final Official Statements are also printed.

Capital Improvements Program

Bond Issue Process	
Bond Resolution Presented To City Council	As part of the Capital Improvement Program process the City Council is presented a bond authorization for specific projects to be financed over time. The resolution is referred to a public hearing.
Advertisement for Public Hearing	The City must advertise the projects and amounts of the proposed bond authorization at least 7 days in advance of the public hearing.
Public Hearing	A public hearing is held at least 3 days prior to the final vote on the resolution.
Passage of Resolution	The City Council may delete projects from the resolution. They may also reduce amounts of projects. They can add a reasonable amount to a project if the total of the final resolution does not exceed the amount advertised. Passage requires a two thirds majority vote of all City Council members.
Packet to Bond Counsel	Once the minutes of the meeting of the final vote are formally adopted by the City Council a packet of information is forwarded to Bond Counsel for their review. The packet contains certified copies of the public postings to all meetings, all advertisements placed, certified copies of minutes to all meetings, the final adopted resolution, and an analysis of debt limit at the time of passage of the bond authorization. Once all requirements are met, Bond Counsel will issue a letter stating the City has met the legal requirements to move forward with issuance of bonds for the projects authorized.
Project Cash Flows compiled and bond amount determined	The Finance Department requests all departments with projects to submit cash flow requirements for the projects. These cash flow projections are compiled to determine the amount by project for the coming bond issuance. Those projects that are not financed or are only partially financed remain as authorized unissued debt and will be financed when the cash need arises.
Development of Preliminary Official Statement	Working with the City's Financial Advisor (FA) a Preliminary Official Statement (POS) is developed. This includes reviews of the proposed amortization schedules, financial information disclosures and legal disclosures. The FA works with Bond Counsel to incorporate the legal opinion into the POS.
Discussions with Credit Rating Agencies	The FA and the City discuss the finances and economics of the City with the rating agencies. Based on the information attained the credit rating agencies issue a rating that is used by investors when preparing their bids.
Sale Date	On the date indicated within the POS the City accepts bids from underwriters. Bids are accepted via PARITY, an electronic security bidding service which accepts bids in a secure electronic form and prevents release of any bid information prior to the bid deadline. The bids are released to and evaluated by the FA and a low bidder identified to the City and awarded.

Capital Improvements Program

Bond Issue Process - continued	
Final Official Statement	A Final Official Statement is prepared by the FA to reflect the final award of bid, including the buyer's option for bond insurance if applicable. The FA compiles the amortization schedules for each project involved in the sale. These schedules are forwarded by Finance to the departments involved.
Bond Documents Formalized	The actual bonds are signed by the City Manager and Finance Director. Also signed are certificates of disclosure of material events, no arbitrage, no litigation, use of proceeds, covenants to tax exempt status, continuing disclosure and IRS reporting forms.
Closing with Underwriters and Proceeds Received	The closing is held between the FA, Bond Counsel and the underwriters. The actual bonds are delivered to and held by the Depository Trust Company (DTC) until maturity. Once delivery of the bonds is accomplished, the proceeds are forwarded to the City's account. The bonds are held in electronic form at DTC which tracks direct ownership of the bonds.
Disbursement of Proceeds	Disbursements are made by the City for the various projects administered by the departments.
Audit	During the annual independent audit the auditors review all issuances of debt within the fiscal year. They obtain copies of the Final Official Statement(s) and review the receipt and postings of the proceeds to the general ledger.
Arbitrage Calculation	Once a year a firm prepares an arbitrage calculation to determine if the City is in compliance with IRS regulations regarding the income earned on tax exempt financings.
Continuing Disclosure	Each year the FA prepares a required continuing disclosure document that is forwarded to a national clearing house to be kept on file for review by investors.
Reprogramming of Bond Proceeds	If there are remaining bond funds from a project, then they may be reprogrammed to other capital projects by a two thirds vote of the City Council. The reprogramming must be for assets that have a useful life meeting or exceeding the remaining amortization of the bonds. The reprogramming must also be to projects within the same category, i.e., General Fund City to General Fund City, General Fund School to General Fund School, Water Fund to Water Fund, etc.
Payment of Principal and Interest	On each maturity date the City wires funds to the paying agent for the amount due. The paying agent makes payments to the direct owners of the securities on the City's behalf. Generally, there are two payments made on each bond during a fiscal year. There is a payment of the first half year's interest and a second payment of the second half year's interest and the principal amount.
Upon Final Payment	After the City has made the final principal payment the original cancelled bonds are returned to the City by DTC.

The City of Dover's inventory of rolling stock (vehicles & equipment) consists of approximately 129 units with a replacement value in excess of $8,900,000. In the past, it was far easier to obtain repair dollars rather than capital dollars to fund new equipment. Over the past 5 years, Fleet Services has made a conscious effort to identify and support replacement of vehicles that have exceeded their life expectancy. The recent CIP allocations reflect increased investments to help fund a sustainable program that will meet the City's operational demands into the future.

Objective

- Meet the needs of the customer. The replacement program is a mechanism to provide the users with the correct vehicles at a higher level of reliability and safety to meet their specified job functions.
- Provide for timely acquisition and disposal of vehicles and equipment; therefore, maximizing the dollar resources available for meeting the needs of a fleet.
- Promote standardization to improve efficiency and lower total cost of ownership.
- Improve utilization by reassignment or elimination of underutilized vehicles and equipment.
- Maintain accountability of fleet inventory assignments.
- Concurrence with City purchasing procedures and procurement policies.
- Maximize the financial return for the City at the time of resale.
- Reduce the City's per/unit maintenance cost by eliminating old and expensive to maintain vehicles and equipment.
- Optimize vehicle preventative maintenance programs to ensure reliability and to extend longevity or value of equipment.

The program provides for a 10-year planned replacement of all fuel-consuming vehicles and equipment. The current replacement value of the City's fleet is $8,900,000. The original cost of the inventory is approximately $5,800,000.

Long-Term Planning

A 10-year replacement plan will be maintained by the Fleet Services Division based on the average life for each piece of equipment and its expected replacement cost. This is used for long-range budgeting and replacement decisions.

Replacement Criteria

The individual replacement selection criteria include:

1. Meets age, based on in-service date evaluated against life for type of unit.
2. Meets minimum utilization requirements based on meter readings directly obtained from fuel usage.
3. Meets the "maximum cost to repair." This is expressed as part of the percentage of the initial purchase cost to the unit's life-to-date operating cost. Maintenance history is collected daily through a computerized maintenance system, (CFA) Computerized Fleet Analysis.
4. Review of a limited technical evaluation. An estimate of the cost to bring the unit to a safe and reliable level is prepared. This tool will be used to determine the cost to retain the unit for one additional year.

5. Review of market value. Using nationally recognized publications and returned value of like units sent to public auctions, a decision of the economic feasibility to retain or replace the unit is made by comparing the repair cost to the estimated market value.
6. Meet with user departments to determine if the equipment continues to meet job functions, safety requirements, and operational needs.
7. Budget constraints or limitations.

Acquisition Process

A meeting will be held with the user department head prior to the budget preparation to confirm replacements for the upcoming budget.

A vehicles replacement list with proposed replacement cost will be provided to each department head.

Utilization data will be collected throughout the vehicles' lives. If utilization is consistently below standards, Fleet Services will meet with the user to determine the feasibility of reassignment or disposal of the vehicle.

The final disposition decision will remain with Fleet Services as the custodian of the fleet.

New Vehicle Selection

All inbound equipment will be received at Fleet Services on Mast Road. After review of compliance to the specification, vehicles will be lettered and City seals placed on them per City Charter requirements. Each vehicle will be assigned a vehicle control number and logged into the City's fleet management program.

New vehicle selections will be made with fuel efficient models that are consistent with existing models to improve standardization.

Outbound Vehicles

A listing of equipment recommended for disposal at the City's public auction will be forwarded to the Purchasing Agent. Items will be decommissioned, decals removed, radios and all pertinent equipment care will be taken in order to preserve the vehicle's residual value. All proceeds from the sale of surplus equipment will be placed in the vehicle replacement account to be used to purchase new vehicles.

Police Cruiser Replacement

Police cruisers are placed in-service for a period of two years or 60,000 miles. Upon removal from service, they are marketed nationally to other smaller departments and taxicab companies. The salvage of these vehicles has historically ranged from $9,000 to $14,000 each. These funds are placed in the vehicle replacement account to fund more reliable, fuel-efficient vehicles for use as detective vehicle and staff cars.

Ice Arena

The average vehicle age for the Ice Arena is 4.5 years. Their fleet consists of two Zambonis and one 2-ton pickup truck (Ford F-450) with a plow. One Zamboni was replaced last year. Fleet Services has no recommendations for replacement this coming fiscal year.

Assessing

This department utilizes a City Hall pool car.

Inspection Services

The average vehicle age for Building Inspection Services is 6.6 years. Their fleet consists of six sedans. One had been electric, but was transferred to Engineering as multiple electric vehicle charging stations were installed at Mast Road. Fleet recommends that Inspections Services set aside annual budget appropriations to allow for purchase of a new vehicle at least every 2 years.

Cemetery

The average vehicle age for the Cemetery Division is 16 years. Their fleet consists of a one-ton dump truck with plow and sander, and a New Holland mini excavator for grave excavations.

Engineering

The average vehicle age for the Engineering Division is 8 years. Their fleet consists of four sedans.

Community Services Administration

The CS Administration has a single light duty vehicle for project inspections by the Deputy Director. The vehicle is 7 years old.

Facilities & Grounds

The F&G fleet consists of eight light-duty pickup trucks and vans, two medium-duty one-ton pickups and one three-quarter ton bucket truck, and a John Deere tractor with bucket, with an average vehicle age of 21 years. F&G has historically received older, worn out vehicles from various other departments. Fleet Services recommends the replacement of the bucket truck due to safety and reliability concerns.

Fleet Services

The average vehicle age for Fleet Services is 4.6 years. Their fleet consists of one CS pool car, one City Hall pool car, one All Electric car and one Ford light-duty pickup truck, which is used for on-road repairs and the retrieval of parts.

Police

Police consists of thirty-four light and medium-duty units and nine police cruisers, with an average vehicle life of 5 years. The use of funds from the vehicle replacement program has allowed for the replacement of many older less fuel-efficient models, which has resulted in substantial fuel and maintenance savings.

Recreation

The Recreation fleet consists of three light-duty vehicles, one heavy-duty vehicle, and a John Deere tractor with bucket with an average vehicle age of 6 years.

Recycling & Solid Waste

The Recycling and Solid Waste fleet consists of one medium-duty van and two heavy-duty units, with an average vehicle life of 12 years.

Streets & Stormwater

The Streets & Stormwater fleet consists of two light-duty units, three medium-duty units and thirty-four heavy-duty units used for plowing, street sweeping, construction, and snow removal. The capital outlay funding has allowed for the replacement of various trucks and heavy equipment. Funding has been neglected on light-duty pickup trucks that do not qualify for capital funding. Fleet Services recommends the replacement of older plow trucks to more dependable, fuel-efficient models. A critical need for FY 24 is replacement of sidewalk tractor with articulating body and integrated sander. The average vehicle life is approximately 10 years.

Sewer

The Sewer fleet consists of three light-duty units, five medium-duty units and one heavy-duty unit, with an average vehicle life of 6.2 years. Annual funding has allowed for the consistent replacement of vehicles.

Water

The Water fleet consists of three light-duty vehicles, five medium-duty vehicles and five heavy-duty vehicles, with an average vehicle age of 4.7 years. Annual funding has allowed for the consistent replacement of vehicles.

City of Dover
City Council Adopted
City Financial Policies

Revised May 10, 2023

Stabilization Funds:

1. The City shall maintain adequate fund reserves to protect itself against emergencies and economic downturns.
    a. General Fund – The City shall achieve and maintain a minimum unassigned fund balance of 25% of the General Fund's annual budget, including City, School and County appropriations. The City Council may appropriate the General Fund unassigned fund balance for emergency purposes per City Charter Section C3-9 A or otherwise unanticipated expenses at year end, as deemed necessary, even if such use decreases the General Fund unassigned fund balance below the designated percentage. For purposes of this section the following shall apply:
        i. Emergency purpose does not include the offsetting of property taxes.
        ii. Unassigned fund balance will be defined by generally accepted accounting principles.
        iii. The General Fund unassigned fund balance target level shall be achieved by annually budgeting a fund balance contribution over a six year period apportioned between both the City and School portions of the General Fund annual budget. These amounts shall be removed if the targeted level is achieved earlier.
    b. Special Revenue Funds – Non Grant – The City shall achieve and maintain minimum unassigned fund balances of 5% of the total appropriations of each such fund budgeted.
    c. Enterprise Funds – The City shall maintain net current assets (excluding unspent cash from bond proceeds) of 15% of the total appropriations of each such fund in a given fiscal year.
    d. Internal Service Funds (in general) – The City shall maintain net current assets of 100% of inventory levels.
        i. Workers Compensation Fund – The City shall maintain 100% funding for an actuarially determined claims liability based on a 65% confidence level.

2. The City shall establish a dedicated fund and maintain sufficient annual contributions to offset the liability associated with other post-employment benefit (OPEB) obligations.
    a. OPEB Fund – The City shall achieve and maintain an annual contribution from the respective budgetary funds based upon the actuarially calculated Actuarial Determined Contribution (ADC) for its OPEB obligation.
        i. The OPEB annual contribution target level shall be achieved by annually budgeting in each of the respective budgetary funds, at a minimum, the current year OPEB related expense plus an additional amount equivalent to 5% of the ADC amount and increasing in increments of 5% each year. The increasing increments will be stopped once the accumulated net OPEB related liability is decreased.

3. The City shall establish and maintain sufficient annual contributions into capital reserves for infrastructure and equipment needs associated with the City's major operating funds as identified and planned for in the annually adopted Six-Year Capital Improvements Plan (General, Water, and Sewer).
    a. The General Fund Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $5,000,000.
    b. The Water Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $5,000,000.
    c. The Sewer Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $5,000,000.

4. The City shall establish and maintain regular contributions into an employee benefit stabilization fund to be used to offset fluctuations in actual benefit related expenses from year to year.
    a. The amount to be budgeted each year for health insurance premiums will be set based upon the average change in the cost of health insurance premiums over the prior 10 years.
    b. When the actual premium costs paid are less than the amount budgeted, the savings will be contributed into a health insurance stabilization fund.
    c. When the actual premium costs are more than the amount budgeted, funds will be withdrawn provided no more than 25% of the fund balance is depleted.

5. The City shall perform an annual evaluation of capital project funds and special revenue funds to determine which funds may have a deficit fund balance at fiscal year-end and by May 15th the City Manager shall submit to the City Council the results of the evaluation along with recommendations to resolve a deficit fund balance of any fund. The City Council shall review and approve any recommendations to resolve a deficit fund balance through a resolution at its next regularly scheduled meeting

6. The City shall utilize year-end surplus funds to build and maintain stabilization funds at minimum levels giving priority for allocations to be made in the following order: unassigned fund balances, OPEB obligations, capital reserves and then benefit expenses.

7. Upon achieving minimum levels established for each stabilization related fund, should amounts fall below the minimum thresholds in subsequent years, the City shall include allocations in the following annual budgets to return to the minimum amounts specified.

Fees and Charges:

8. The various boards and commissions that advise the City Council and City Manager shall review all fees that support such functions annually and report recommended changes to the City Council and City Manager prior to the preparation of the annual budget.

9. It shall be the intent for the City to establish fees and charges to cover costs associated with providing certain services or programs that individually benefit a person, family or other specific segment of the community at a given time as opposed to utilizing funds derived from general tax dollars for services and programs intended to generally benefit the whole population of the community all of the time.
    a. In establishing non-resident fees and charges, the City shall strive to cover all direct and indirect costs including debt service and inter-fund transfers associated with the service or program.
    b. In establishing resident fees and charges, the City shall strive to cover, at a minimum, direct costs associated with the service or program.

10. The City shall continue to maintain all enterprise funds on a self-sustaining user fee basis, with no support from property tax revenues. Fees shall be set annually to support the adopted budget.
    a. Water and Sewer fees shall be calculated by dividing the amount of money to be raised by the billable volume, in one hundred cubic feet units, expected for the year.

11. The City shall prepare and adopt a Fee Schedule in conjunction with the annual adoption of the budget that will itemize and provide the justification for all fees and charges to be levied in the coming fiscal year.

Debt Issuance and Management:

12. The City Council shall annually, by resolution, adopt a six year Capital Improvements Planning (CIP) document.
    a. The CIP document shall contain a listing of all planned capital improvement program projects, identifying the source of financing and delineating the estimated impact to annual operations and maintenance.
    b. The City Council shall typically appropriate the funding for multi-year projects at the same time it funds the first year portion of the project.
    c. The first year of the adopted CIP shall provide the basis for the City Manager to develop the proposed capital outlay and debt service portions of the subsequent fiscal year budget.

13. The City shall maintain formal criteria for inclusion of a project in the CIP:
    a. In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of $25,000 or more and have a useful life of three years or greater.
    b. Projects must satisfy at least one of the following:
        i. Protect the health and safety of employees and/or the community at large.
        ii. Significantly improve the efficiency of existing services.
        iii. Preserve a previous capital investment made by the City.
        iv. Significantly reduce future operating costs or increase future operating revenues.

14. The City shall finance qualifying CIP projects using established criteria:
    a. Debt Financed – Purchases financed by the issuance of bonds or capital leases. Purchase of assets of $250,000 or more, nonrecurring within a five year period, and with a useful life of five years or more are recommended for debt financing. This shall include design costs for projects even when the costs occur in an earlier year.
    b. Capital Reserve Financed – Purchases financed by savings from annual appropriations over a period of time for assets over $25,000 recurring or not. Capital reserves can be established for a specific item or a type of item.
    c. Grant Financed – Purchase of assets over $25,000 partially or wholly funded by grants from the State or Federal government.
    d. Existing Funds Financed – After the CIP projects are submitted and compiled, any items that can be financed with existing funds shall be identified. Existing funds could be any funds available from savings from another project or other source of funds.
        i. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.
    e. Operating Budget Financed – Purchase of assets of less than $250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. Annual programs, whether over $250,000 or not, are suited for operating budget financing due to the ongoing nature of the program.

15. In utilizing debt financing for CIP related projects, the useful life span of the capital project or item shall equal or exceed the years for amortization of the bond.

16. In consultation with the City's designated financial advisor, the City shall regularly analyze and pursue bond refunding in instances where significant savings or other substantial benefits will be realized.

Debt Level and Capacity:

17. The City shall size the issuance of the local share of new debt so as not to exceed certain parameters in any given fiscal year:
    a. The City portion shall not exceed 65% of the State of NH legal limit.
        i. The debt related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.
    b. The School portion shall not exceed 28% of the State of NH legal limit.
    c. The Water portion shall not exceed 10% of the State of NH legal limit.
    d. The Sewer portion shall not exceed 1.5% of the City's equalized assessed value for debt limits.

18. The City's net annual debt service (payment of principal and interest less reimbursements) shall not exceed certain parameters in any given fiscal year:
    a. General Fund debt service for a fiscal year shall not exceed 10% of the total appropriations of the General Fund.
        i. The debt service related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.
    b. Enterprise and Special Revenue Fund debt service for a fiscal year shall not exceed 40% of the total appropriations for the fund involved.

19. The City shall maintain a pay down of net debt (debt principal less reimbursements to be received) for each fund whereby 75% or more is retired within the next ten years.

20. To reduce reliance on an increased utilization of debt for capital related maintenance needs in future years, the City shall achieve and maintain a minimum level of capital outlay in each of the major operating funds as part of the annual budget adoption for sustaining the community's existing and future infrastructure and equipment:
    a. The target level of operating capital outlay to be included as part of the General Fund annual budget shall be increased annually to achieve at least 7.5% of total General Fund appropriations.
    b. The target level of operating capital outlay to be included as part of the Water Fund annual budget shall be increased annually to achieve at least 13% of total Water Fund appropriations.
    c. The target level of operating capital outlay to be included as part of the Sewer Fund annual budget shall be increased annually to achieve at least 11% of total Sewer Fund appropriations.

Use of One-Time Revenues:

21. The City shall use one-time revenues for the limited purpose for which they were intended or, in the absence of a specified purpose, for a non-recurring capital expenditure or as a contribution towards building established stabilization funds. One-time revenues shall not be used to fund existing operations.
    a. One-time revenues are those which are not expected to recur beyond a limited period or remain sustainable for a continued future use. These may include proceeds from sale of a specific asset, grant funds, etc.

22. Grant funds with continuing obligations beyond the grant period shall be reviewed and approved by vote of the City Council prior to acceptance of award.

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Revised May 10, 2023

Use of Unpredictable Revenues:

23. To improve the timing of cash collections required for disbursements made throughout the fiscal year and minimize the possibility of incurring additional expenses associated with short term borrowing for operational needs, the City shall revise Property Tax due dates in accordance with provisions established by NH law.

24. The City shall anticipate and take into consideration unpredictable revenues in conjunction with reviewing and adopting the annual budget.
    a. Unpredictable revenues include types that originate from sources not under the City's own control or influence such as intergovernmental revenues shared at the discretion of other levels of government.

25. The City shall rely upon conservative and reasonable revenue estimates in establishing annual budgets. The City Manager, in consultation with the Finance Director, is responsible for assembling and submitting revenue estimates supporting the annual budget that are current and based upon objective and reasonable analysis.

Balancing the Operating Budget:

26. In preparing and adopting the annual budget, the City shall achieve a balanced budget whereby estimated revenues equal or exceed budgeted expenses (including debt service and transfers).

27. Preliminary budget estimates reflecting the adopted Financial Policies for the following fiscal year for both the City and School portions shall be submitted to the City Council by the City Manager prior to December 31st. The City Council shall review and approve a preliminary budget resolution by its next regularly scheduled meeting to give budgetary guidance to the City Manager and the School Department for development of the budget for the next fiscal year.

28. Throughout the course of a fiscal year, actual budget results will be monitored and reported on a regular basis. Adjustments to estimated revenues and budgeted expenditures may be made at any time during the course of the fiscal year to ensure the budget remains balanced. If necessary, transfers and/or overall budget amendments will typically be made immediately prior to year end closing.

Revenue Diversification:

29. The City shall strive to achieve a diversified and stable revenue system as a protection from short run fluctuations.
    a. The City shall maintain support for economic development initiatives which diversify the local property tax base, retain and expand existing businesses and create additional job opportunities.

30. The City shall periodically review and maintain impact fees to offset the local impact of private development.
    a. Impact fees will be accumulated and utilized for their intended purpose in accordance with State of NH law and whenever a significant portion of a project cost previously identified in the CIP can be covered.

Contingency Planning:

31. The City shall routinely budget funds annually for unanticipated expenses and minor emergency situations as a contingency line item in each of the major operating funds.

32. In the instance of a catastrophic or otherwise significant unanticipated financial need impacting the community, the City shall utilize the emergency powers afforded by provisions of State of NH law and City Charter to address the matter in a fiscally responsible and timely manner. Use of existing discretionary budgeted funds, the curtailment of discretionary expenditures, and access to accumulated stabilization funds, along with pursuing reimbursements where available, will be utilized to meet the City's contractual and other obligatory financial commitments along with addressing the need that has arisen.

33. Deviations from adopted financial policies are to be anticipated to accommodate various situations that may arise from time to time. In particular, deviations may specifically occur where there is an offsetting condition or benefit to the City. In such cases where adherence to a specific financial policy may not be possible or otherwise is not achieved, the nature of the deviation and the rationale shall be noted as part of the decision making process.

Accounting Structure and Basis

The governmental environment differs from that of business enterprises, however, the underlying accounting discipline shares many characteristics with commercial accounting. The principles for financial accounting and reporting for state and local governments are delineated by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses of financial resources is accomplished with the use of various types of funds. Each fund is a self balancing accounting entity reporting the assets, liabilities, net assets and performance of the fund. The types and sub types of funds and their purposes are presented below.

Fund Structure:

Governmental Funds - Uses the modified accrual basis of accounting and budgeting.

General Fund - To account for basic governmental services supported mainly by property taxes. For example; Police and Fire & Rescue. Accounts for all sources and uses of funds not required to be accounted for in another fund. Basis of budgeting same as accounting except for property tax revenue, budget reflects the full levy for the current year only and is not adjusted for deferral.

Special Revenue - To account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. An example would be a Federal Grant, other than for a capital project. For example, this includes the Community Development Block Grant, School Cafeteria, School Categorical Aid grants, the Residential Solid Waste Fund and the Parking Activity Fund.

Capital Projects - To account for acquisition or construction of major capital facilities. For example, this includes the General Fund Projects of each year's Capital Improvement Program. Also includes the Tolend Road Landfill Closure Fund. This excludes capital projects pertaining to Proprietary Funds which are accounted for within those funds.

Proprietary Funds - Uses the accrual basis of accounting and budgeting, except that budgeted capital outlay items are treated as assets for accounting purposes and not reflected as expenditures.

Enterprise Funds - To account for operations financed (primarily by user fees) and operated in a manner similar to private business. This includes the Water, Sewer, Arena and Dover Business and Industrial Development Authority funds.

Internal Service - To account for services provided to various departments of the City on a cost reimbursement basis. This includes the Workers Compensation Funds, Garage Fund, Central Stores and Fleet Services.

Fiduciary Funds - Uses the accrual basis of accounting, except for Expendable Trusts which use modified accrual basis. These funds are not generally budgeted as they are restricted to specific uses.

Trust Funds - To account for moneys held by the City Trustees to meet the intended purpose of the trust instrument. Types include Expendable and Non-Expendable. Expendable trusts can spend the principal for the intent of the trust, such as the Motor Vehicle Waste Reclamation Fund. Non-Expendable can spend only accumulated income. These make up the majority of Trust Funds and include the Cemetery Perpetual Care and Maintenance Funds.

Agency Funds - To account for moneys held by the City acting as agent to individuals, private organizations, or other governmental units. An example is Performance Bonds held for specific purposes or the Cocheco Riverwalk Fund.

An important concept to remember is that only the minimum number of funds should be established to be consistent with legal and operating requirements of the City. Excess number of funds can result in inflexibility, undue complexity, and inefficient financial administration. For efficient cash administration the City operates with a centralized cash account, reflected within the General Fund, for all funds except trust.

Accounting Structure and Basis

Basis of Accounting and Budgeting of Funds:

Modified Accrual - Revenues are recognized when measurable and available (cash received during fiscal year or within 60 days of year end).

Expenditures are recognized in the period when the liability is incurred, if measurable regardless of when cash is disbursed. An exception is made for unmatured interest on general long term debt which is recognized when due.

Accrual - Revenues are recognized when earned and become measurable regardless of when cash is received.

Expenses are recognized in the period when the liability is incurred, if measurable, regardless of when cash is disbursed.

Budgetary Accounts:

A budgetary account for revenues and expenditures is identified using six sets of numbers. The first series of numbers relates to the fund, the second the function. A function represents a cost center within a fund. Function usually denotes a division of a department. These numbers are found in the upper left hand corner of the detail pages within a department's section of the budget. The third set relates to the object of the transaction. The next 2 series of numbers relate to Project & Fiscal Year, used mainly with grants and Capital Projects. The final set relates to the Department. The budget is primarily organized by department, then function. Functions are categorized according to the following major categories:

41000 General Government - Functions which support general operations to both the public and other departments of the city, including the legislative body. For example, the Planning Department.

42000 Public Safety - Functions which provide protection of the citizenry and its property. For example, the Police Department and Fire and Rescue.

43000 Public Works - Functions which provide the construction and maintenance of the infrastructure of the city, such as buildings, roads, drains and utilities. For example, Community Services Department's Streets and Drains Division.

44000 Human Services - Functions which provide social services to the economically disadvantaged. For example, the Human Services' Welfare Division.

45000 Culture and Recreation - Functions which provide cultural, including informational services, and recreational activities for the citizens. For example, the Public Library and the Community Services Department's Indoor Pool Division.

47000 Debt Service - Functions which account for the payment of principal and interest on both long and short term debt, such as bonds or Tax Anticipation Notes.

49000 Transfers - Functions which accounts for the transfer of funds from the General Fund to other funds of the city.

48000 Intergovernmental - Functions which accounts for payments to other governmental unit, such as the County Tax apportionment.

46900 Education - Functions which provide educational services to all ages of citizens, mainly grades one through twelve.

Accounting Structure and Basis

The third series of numbers relates to a revenue or expenditure object. A series of standard revenue and expenditure objects is used for all budgeted funds. Revenue are categorized by source of the funds. Expenditures are categorized by the primary object of expenditure. The following explains the major budget categories for both revenue and expenditures accounts:

Revenue - 3000 Account Series

3100 Taxes - Revenue derived from the levying of taxes, such as 3110 Property Taxes. Also includes Tax Interest and Penalties 3190.

3200 Licenses & Permits - Revenue from fees collected for issuance of licenses or permits to individuals and businesses. For example, Motor Vehicle Permits, 3220.

3300 Intergovernmental - Revenue from other governments, such as the state. For example, the Shared Revenue Block Grant received from the State, 3351.

3400 Charges for Services - Revenue from user fees for services rendered. For example Ambulance Services, 3425.

3500 - 3600 Misc. Revenue – Revenue derived from various sources mainly relating to the use of property and money. For example from penalties assessed or late charges, revenue derived from use or sale of city assets and Investment Income 3610.

3700 Education - Revenue received from the School Department. For example, tuition from other communities and State aid to education.

3910 - 3920 Operating Transfers In – Revenue received from other funds of the City. For example, Transfer from Trust Fund 3918.

3930 - 3999 Other Financing Sources - Revenue not otherwise categorized. For example, Budgetary Use of Fund Balance 3999.

Expenditures - 4000 Account Series

4100 & 4200 Personal Services - Expenditures related to salaries, wages and fringe benefits for regular and temporary full time, part time and seasonal employees. For example, 4130 Overtime.

4300 - 4500 Purchased Services - Expenditures for goods and services obtained from vendors for operations. For example, 4334 Legal Fees.

4600 Supplies - Expenditures for supplies and materials needed for operations. For example, 4610 Office Supplies.

4700 Capital Outlay - Expenditures for the acquisition of assets with a useful life of three years or more and a cost of $10,000 or more. For example, 4741 Machinery & Equipment.

4800 Other - Expenditure for goods and service not previously classified. For example, 4810 Membership Dues.

4910 Operating Transfers Out - Amounts transferred to other funds that are not considered operational expenditures of departments.

4920 Debt Service – The payment of principal & interest due on outstanding debt.

4950 Education – Expenditures related to school operations.

4990 Intergovernmental – County Tax.

Capital Improvements Program

Project Categories

Within the Capital Outlay (4700 series) of expenditure codes are appropriation categories used to classify capital projects.

4700	**Capital Outlay.** Expenditures for acquiring capital assets, including land, new or existing buildings, improvements of grounds, initial equipment, additional equipment or replacement of equipment and new or improvements to infrastructure. Expenditures in this series do not include maintenance items. The cost of the acquisition must be $10,000 or greater with a useful life of 3 years or greater. This includes the expenditure for multiple like items individually less than $10,000, where the aggregate cost is $10,000 or greater.	
	4710	**Land.** Expenditures for the purchase of land. This includes closing costs, appraisals, purchase of rights of way and site preparation.
	4715	**Land Improvements.** Expenditures for acquiring improvements to land (not associated with buildings) intended to make the land ready for its purpose. These include landscaping, property drainage, driveways, parking lots, sidewalks, monuments, fences, area lighting of streets and parking lots, retaining walls, and athletic track and fields.
	4720	**Buildings.** Expenditures for contracted construction of new buildings, additions to or acquisition of existing buildings. This also includes the cost of demolition. Initial cost of major building equipment components or furniture and fixtures should use other appropriate code.
	4725	**Building Improvements.** Expenditures for improvements to existing buildings. This includes major permanent structural alterations, roof replacements, interior or exterior renovations, fire protection systems installation or upgrade, electrical and plumbing upgrades. Replacement or additions to major building equipment components or furniture and fixtures should use other appropriate code.
	4727	**Building Systems.** Expenditures for initial acquisition, replacement or addition to significant building equipment components. This includes the heating, ventilation and air conditioning systems (HVAC), elevators, power generation, and other service systems of buildings.
		4740 Series – Machinery and Equipment. This series accounts for expenditures related to acquisition of machinery and/or equipment, including vehicles, furniture and fixtures, computers, etc.

	4741	**Machinery and Equipment.** Expenditures for equipment usually composed of a complex combination of parts, excluding vehicles. Examples include firefighting equipment (SCBA, ladders, hoses, etc.), medical & lab equipment, recreational and athletic equipment, traffic control equipment, generators, lathes, and drill presses.
	4742	**Light Vehicles.** Expenditures for vehicles or light mobile equipment used to transport persons or objects. Examples include automobiles, vans, pick-up trucks, ambulances, motorcycles, light tractors and accessory trailers, etc., including the installation of any related equipment.
	4743	**Heavy Vehicles.** Expenditures for vehicles or heavy mobile equipment used to transport large objects or quantities or for use in construction. Examples include buses, fire apparatus, dump trucks, backhoes, graders, rollers and accessory trailers, including the installation of any related equipment.
	4744	**Furniture and Fixtures.** Expenditures for initial, replacement or additional furnishings and fixtures used in business/office facilities, including purchases of carpeting, desks, chairs, bookcases, counters, etc.
	4745	**Computers and Communications Equipment.** Expenditures for computer or communications equipment, including radios, telephone systems and computer systems and related equipment such as printers, uninterruptible power supplies, etc.
	4748	**Books and Collections.** Expenditures for purchase of long lived books, textbooks or reference material, regardless of the media, i.e., paper vs. electronic. Also includes the acquisition of artworks.
		4750 Series - Infrastructure. Expenditures for construction of, or major renovation to infrastructure, including roadways, bridges, water, sewer, and drainage systems, or dams. This also includes the cost of demolition. It does not include any buildings or equipment related to these systems.
	4751	**Roadways.** Expenditures for construction of, or major renovation to roadways. This includes shim and overlay, but excludes maintenance items such as crack sealant.
	4752	**Bridges.** Expenditures for construction of, or major renovation to bridges. This includes pedestrian as well as vehicular bridges.
	4754	**Waterways.** Expenditures for construction of, or major renovation to waterways, including dams, dredging, embankments, etc.
	4757	**Utility Systems.** Expenditures for construction of, or major renovation to citywide drainage, water, sewer and/or electrical utility systems. This includes the cost of mains, manholes, trench paving, etc.

Accounting and Budgetary Definitions

ACCRUAL BASIS. Accounting basis which records the effect of transactions and other events in the period in which they occur, rather than the period the cash is received or paid or other asset transfer occurs.

ABATEMENT. A cancellation of all or part of a levy or service charge. A property tax abatement is usually a result of a decrease in the assessed value of a property. Abatements also apply to Water and Sewer billings.

ANNUAL BUDGET. A budget that applies to a single fiscal year. Dover's fiscal year runs from July 1 of one year until June 30 of the following year.

APPROPRIATION. A legal authorization granted by the City Council to incur expenditures and obligations usually for a specific period.

ASSESSED VALUATION. A valuation upon real estate as a basis for levying taxes.

ASSET. Anything having a commercial or exchange value.

BASIS OF ACCOUNTING. A term used to refer to *when* revenues, expenditures, expenses and transfers and their related assets and liabilities are recognized and reported within the financial statements. Also refer to Accrual and Modified Accrual. See the Accounting Structure and Basis section for more information.

CAPITAL IMPROVEMENTS PROGRAM. Also referred to as CIP. A separate budgetary process that occurs to appropriate funds for projects that are capital in nature and generally financed by long term debt. The CIP budget process precedes the annual budget process.

CAPITAL ASSETS. Long-lived tangible assets obtained or controlled as a result of a past capital outlay or other event such as donation. Includes: land, buildings, improvements to buildings and equipment.

CAPITAL OUTLAY. Expenditures resulting in the addition or acquisition of assets to the City, generally in excess of $10,000 with a service life of greater than three years.

CONSTANT DOLLARS. Dollars adjusted for inflation using a specified year as the base year in order to ascertain actual purchasing power over a period of time.

DEBT. An obligation of the city resulting from borrowing money. These can be short term in nature (1-3 years) in the form of notes (Tax Anticipation Notes) or long term (5-20 years) in the form of bonds or capital leases. Can also refer to unpaid purchases of goods and services.

DEBT LIMIT. The maximum amount of debt legally permitted. Also see Capital Improvements and Debt section.

DEBT SERVICE. The payment of principal and accrued interest due on outstanding debt.

DEFERRED REVENUE. Amounts for which asset recognition has been met, but for which revenue recognition have not been met. For example, under the modified accrual basis of accounting, amounts that are measurable, but not available (not collected within 60 days after fiscal year end).

DEFICIT. Relating to financial position (1) the excess of liabilities of a fund over its assets. Relating to operations (2) the excess of actual expenditures over actual revenue during a fiscal year.

DEFICIT SPENDING. Excess of expenditures over revenue. The net loss lowers fund balance. Continued deficit spending can place the fund's net assets into a negative position requiring additional borrowing. Also see Use of Fund Balance.

Accounting and Budgetary Definitions

DEPRECIATION. The apportionment of the cost of a capital asset expensed over the number of years of its estimated service life. Budgeted funds that show depreciation are Enterprise Funds, i.e. Water, Sewer and Arena Funds.

ENCUMBRANCES. Commitments related to unperformed contracts for goods or services. Used in budgetary control, they represent the estimated amount of expenditures ultimately to result if unperformed contracts are completed.

ENTERPRISE FUNDS. A fund established to account for the operations financed and operated in a manner similar to private business, primarily supported by user fees. Includes Water, Sewer, and the Dover Business and Industrial Development Authority. Also included in the Enterprise Fund Totals are the Internal Service Funds. Internal Service Funds are similar in nature to enterprise funds, with the City departments as the main customer.

ESTIMATED REVENUES. The budgetary estimates of revenue to be received from various sources.

EXPENDITURES. The measurement of net decreases in financial resources within governmental funds. This includes current operating expenses, debt service and capital outlays.

EXPENSES. The measurement of outflows or other decreases in assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the ongoing central operation.

FISCAL YEAR. A 12 month period to which the annual operating budget applies and at the end of which the city determines its financial position and the results of operations.

FIDUCIARY FUND TYPES. To account for assets held by the government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and /or other funds.

FUND. A fiscal and accounting entity with a self balancing set of accounts for recording results of operation and reflecting related assets and liabilities.

FUND BALANCE. The accumulated equity balance in a governmental fund resulting from operations over the years. This is the difference between fund assets and fund liabilities (also see Net Position).

GENERAL FUND. A fund used to account for basic governmental services supported generally by taxes. Accounts for all financial resources not required to be accounted for in another fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

GOVERNMENTAL FUND TYPES. Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities, except those accounted for in proprietary or fiduciary funds.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. See Other Charges Section for information relating to the city's Internal Service Funds.

INVESTED IN CAPITAL ASSETS. A component of net assets that consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt that is attributed to the assets.

LIABILITIES. Claims arising from present obligations to transfer assets or provide services in the future resulting from past transactions or events.

Accounting and Budgetary Definitions

MEASUREMENT FOCUS. The accounting convention that determines (1) which assets and liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

MODIFIED ACCRUAL BASIS. Accounting basis under which revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except for long term debt interest, which is recognized when due.

NET POSITION. Total assets less total liabilities, i.e., the equity or net worth of a fund. Components include Invested in Capital Assets, Restricted and Unrestricted Net Position.

NET INCOME. Proprietary fund excess of operating revenues, nonoperating revenues and operating transfers in over operating expenses, nonoperating expenses and operating transfers out.

NOMINAL DOLLARS. Dollars unadjusted for inflation. (Also see Constant Dollars.)

PRESENT VALUE. The discounted value of a future amount of cash, assuming a given interest rate.

OPERATING BUDGET. See Annual Budget.

PROPRIETARY FUND TYPE. The classification used to account for a government's ongoing organizations and activities that are similar to those found in the private sector and whose operations are financed primarily by user fees.

RETAINED EARNINGS. The accumulated equity balance in an enterprise or internal service fund resulting from operations over the years. This is the difference between fund assets and fund liabilities and therefore includes equity in fixed assets.

REVENUES. (1) For governmental funds - Increases in net current assets from other than expenditure refunds. Debt proceeds and transfers classified separately. (2) For proprietary funds - Increases in net total assets from other than expense refunds and capital contributions. Residual and operating transfers classified separately.

SERIAL BONDS. Bonds whose principal is repaid in periodic installments over the life of the issue. This is the only type of general obligation bond allowed for public improvements by municipalities in NH.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes.

TAX LEVY. An annual amount of taxes imposed by the city on property owners in support of its fiscal year budget.

TAX RATE. The rate per $1,000 of assessed valuation of property used to calculate the tax assessment of a parcel of property. The rate is derived by dividing the amount to be raised in taxes by the total assessed value of the City divided by 1000.

TAX ANTICIPATION NOTES. Notes issued in anticipation of future tax collections, the proceeds of which provides cash for operations. These notes are payable within one year of issue.

USE OF FUND BALANCE. Term used for budgetary purposes to reflect the amount that budgeted expenditures (appropriations) exceed estimated revenues. This budgeted net loss is financed by use of a fund's fund balance available from previous fiscal years. For accounting purposes this is not considered revenue. Also see Deficit Spending.