

- Avoids across-the board cuts
- Services reflect community priorities
- Quality of core services maintained
- Fees support programs w/ individual benefit
- Budget adjustments are sustainable
- Maintain existing public infrastructure
- Recognize services are provided by people

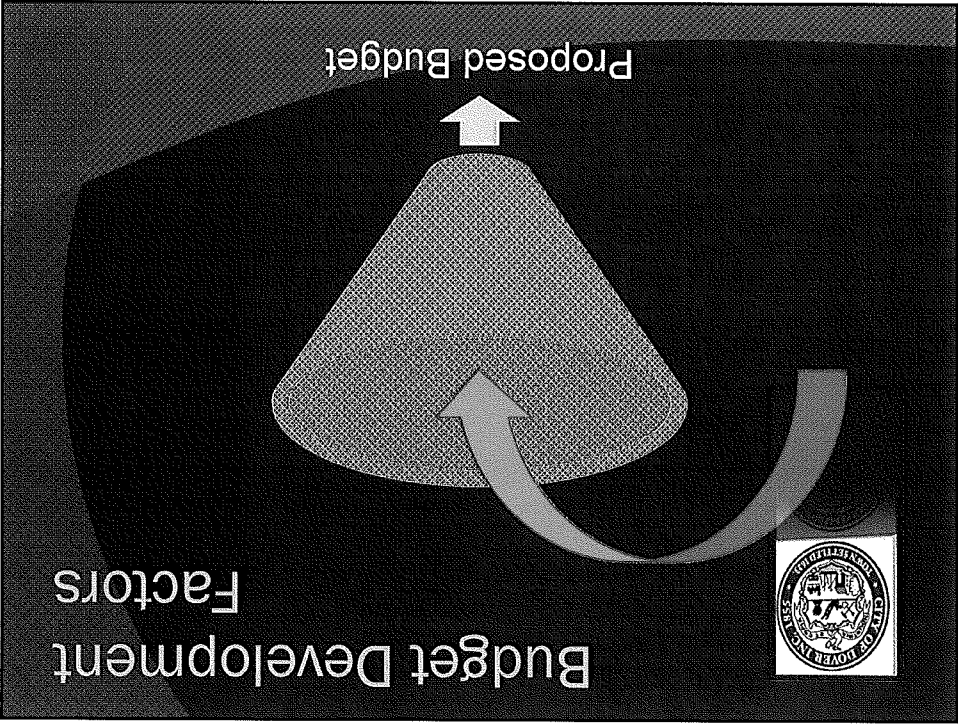
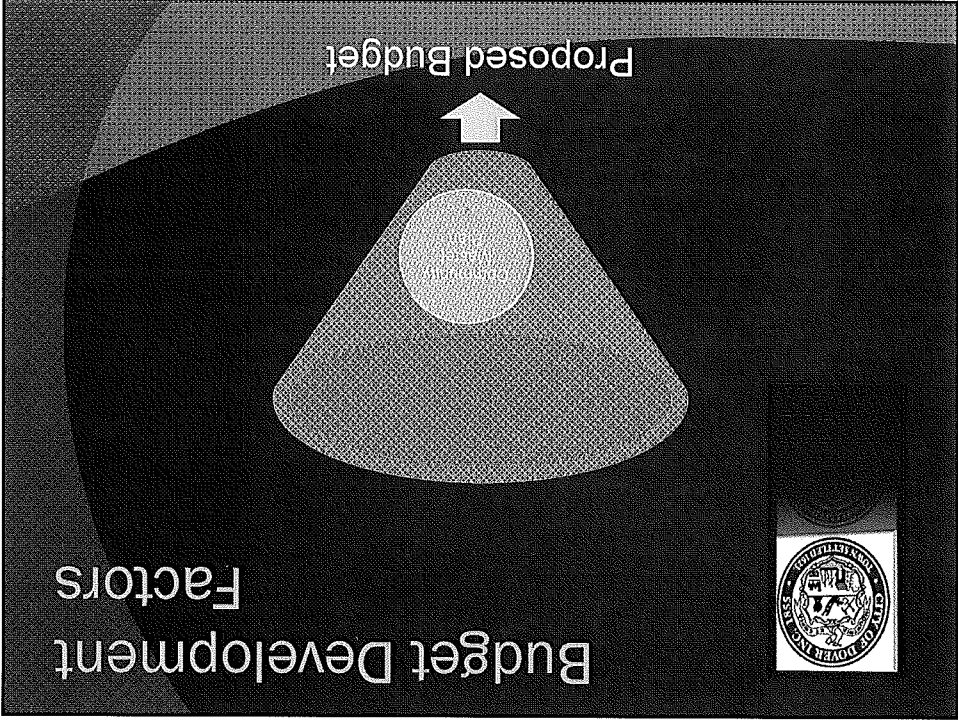
Approach to Budget Development

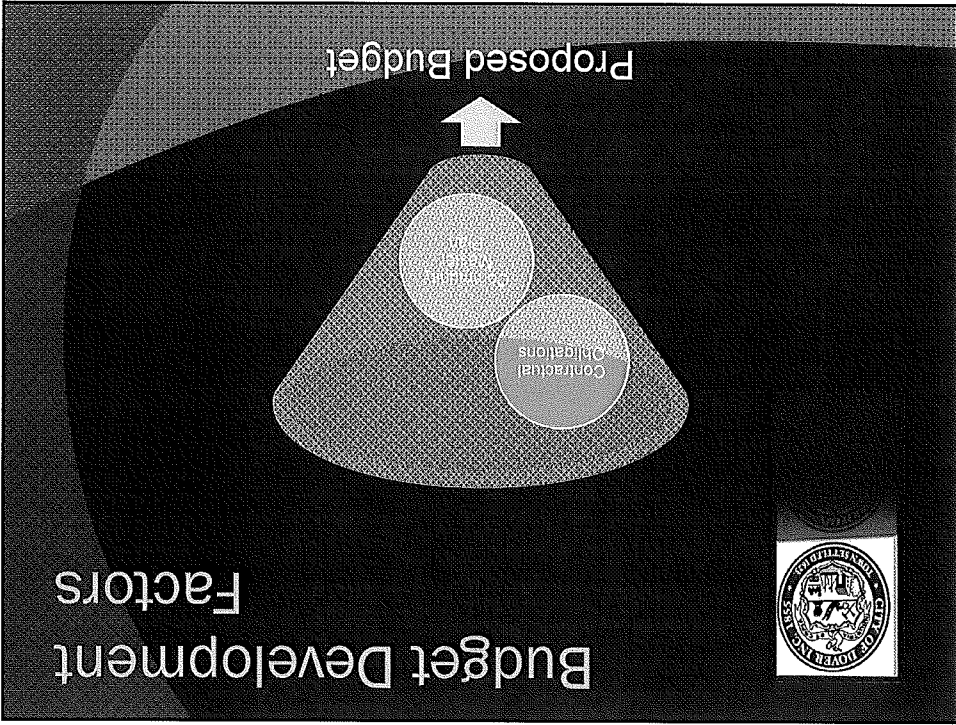
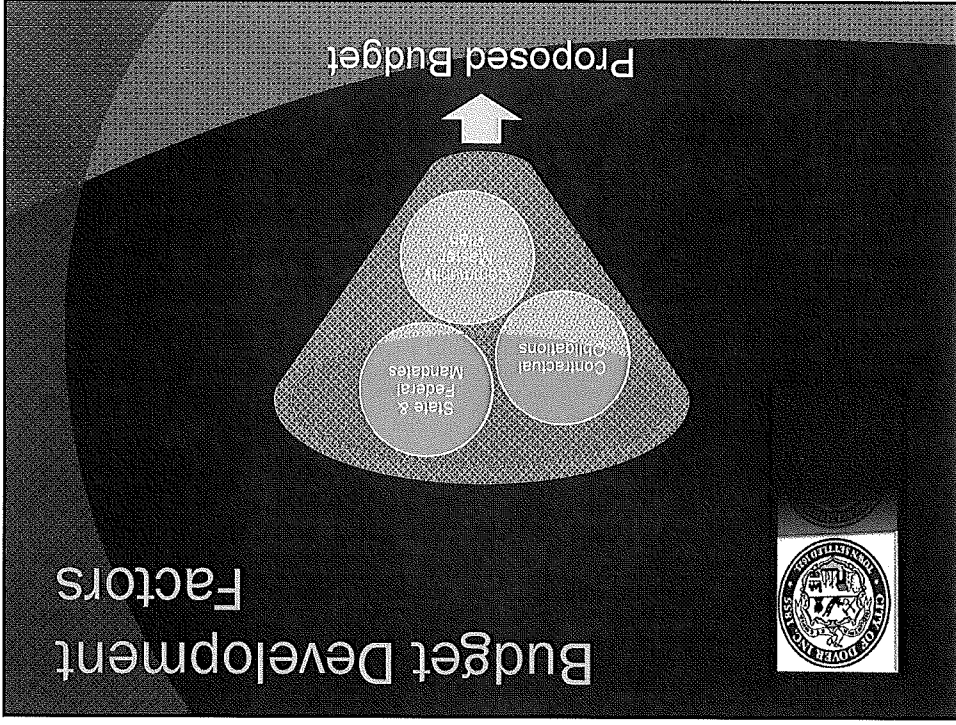


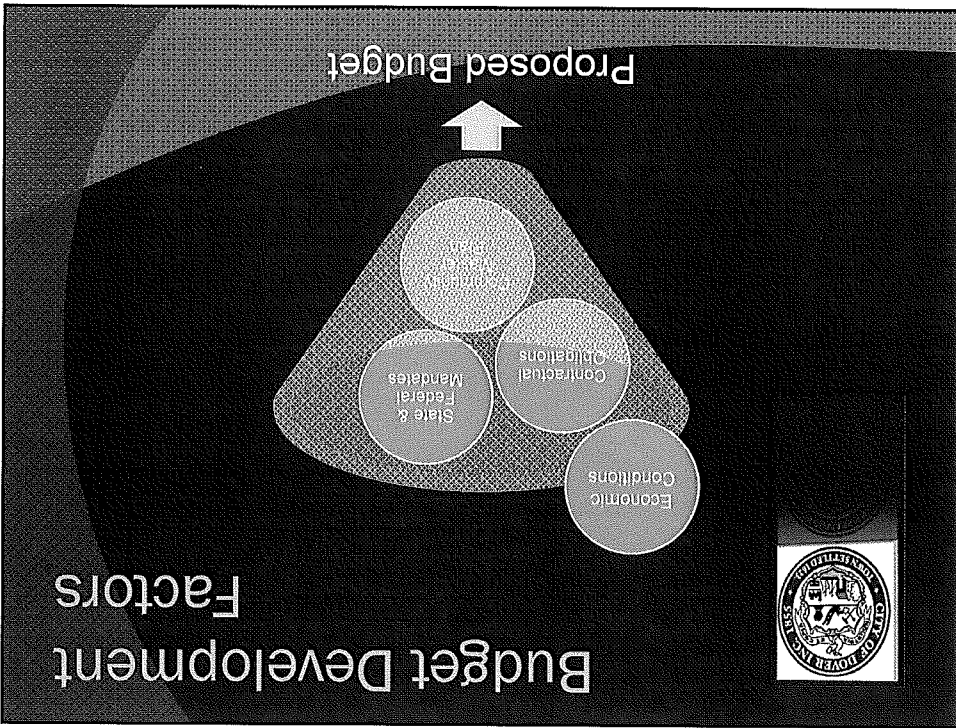
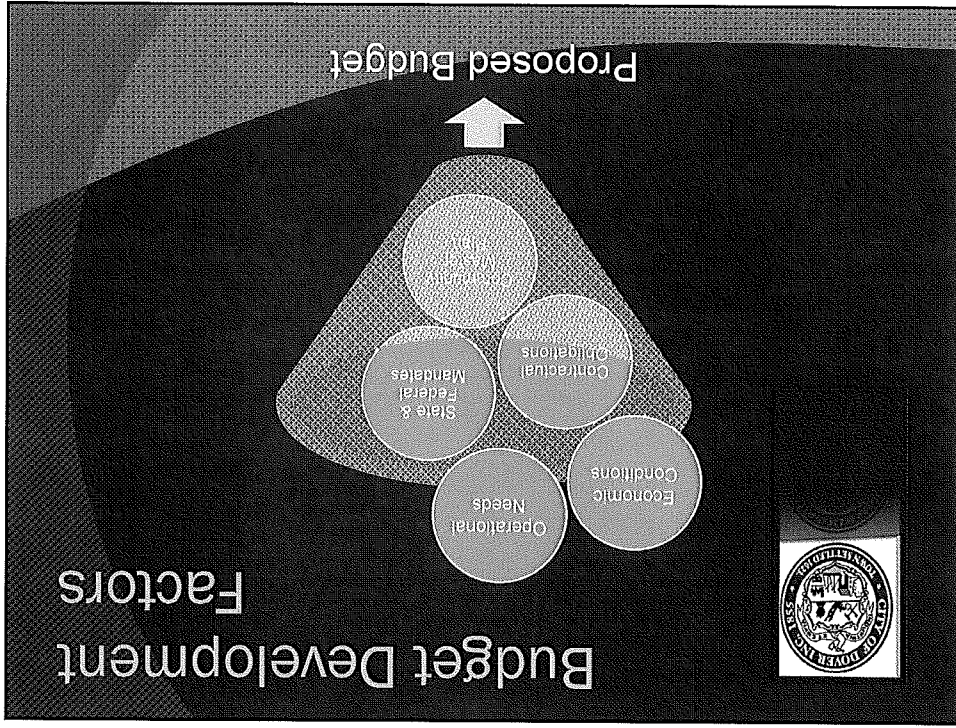
Presented to the City Council by
 City Manager J. Michael Joyal, Jr.
 on April 13, 2011

CITY OF DOVER FY2012 PROPOSED BUDGET







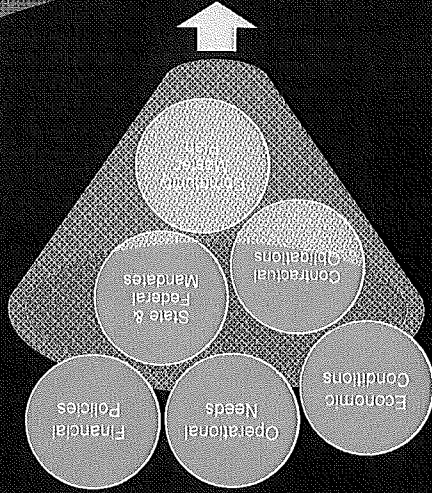


City Budgeting Priorities Reported by Residents



- Emergency Police, Fire & Ambulance
- Snowplowing
- Economic Development
- Health Inspections
- Street/Sidewalk Maintenance

Budget Development Factors



Proposed Budget

The Budget Document


- ◉ Budget Summaries
- ◉ Budget Analysis
- ◉ Economic & Budget Data
- ◉ Appropriations Detail
- ◉ Debt & CIP Information
- ◉ Organizational Background



The Municipal Budget


- ◉ Policy Document
 - Reflects Priorities
 - Basis for Accountability
 - Establishes Legal Spending Authority
- ◉ Financial Plan
 - Establishes Funding Requirements
 - Allocates Available Resources
- ◉ Operational Guide
- ◉ Communication Tool





FY2012 Budget

- ⊙ Revenue Constraints
- ⊙ Investment income reduction
- ⊙ MV registration reduction
- ⊙ Declining SAFER fire staffing grant
- ⊙ Elimination of Police program grants
- ⊙ Declining Recreation and Library Fees



FY2012 Proposed Budget

General Fund	Proposed	\$ Change	% Change
City	\$33,932,751	\$1,049,985	3.2%
School	46,109,099	1,394,978	3.1%
County	7,051,080	17,809	0.3%
Total	\$87,092,930	\$2,462,772	2.9%

Resulting FY2012 Budget Adjustments




- ◉ Eliminates 2 maintenance positions
- ◉ Eliminates Account Clerk position
- ◉ Eliminates Teen Center and Youth to Youth Coordinator positions
- ◉ Due to grant funding expiration
- ◉ Eliminate Environmental Project Manager
- ◉ Replaced by contracted services

Resulting FY2012 Budget Adjustments




- ◉ Expense
- ◉ 2.5% change in personnel costs
- ◉ 0.5% change in purchased services
- ◉ (3.4%) change in supplies/materials
- ◉ (4.3%) change in other expenses
- ◉ (3.1%) change in debt service
- ◉ 8.24% change in capital outlay

Resulting FY2012 Budget Adjustments



- ◉ 5 City-wide furlough days
- ◉ Reduce Fire & Rescue Overtime
- ◉ On-duty staffing reductions

Resulting FY2012 Budget Adjustments



- ◉ Reduces Executive Secretary, Office Manager and Fire Inspector hours
- ◉ Includes the addition of City Treasurer

Estimated Revenue

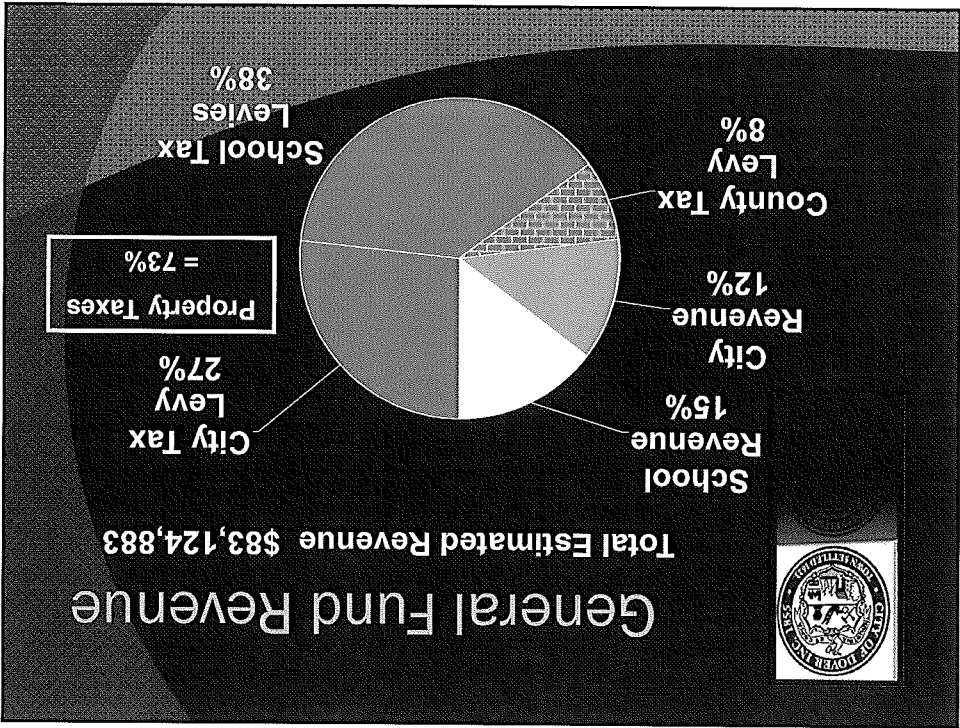
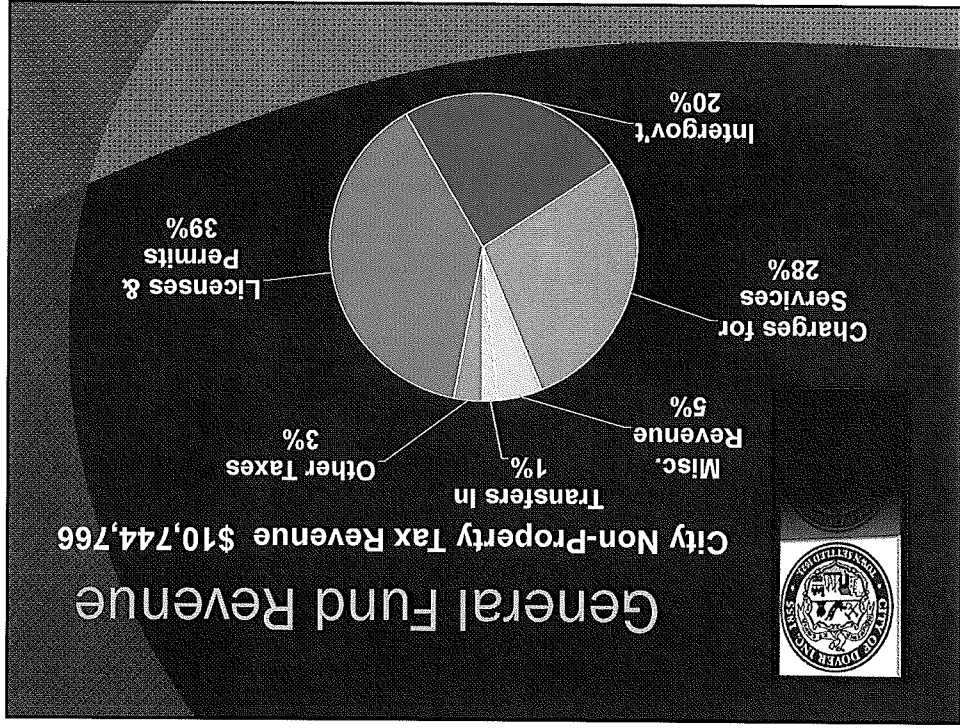
FY2012 General Fund



Resulting FY2012 Budget Adjustments

- ◎ Capital Outlay and Capital Reserve
 - ◎ Street maintenance reduced \$1.1m
 - ◎ Capital reserve increased by \$299.787
 - ◎ Police vehicles funded by capital reserve
- ◎ Debt Service
 - ◎ Overall reduction (\$314,231)
 - ◎ Energy Performance Contract Savings


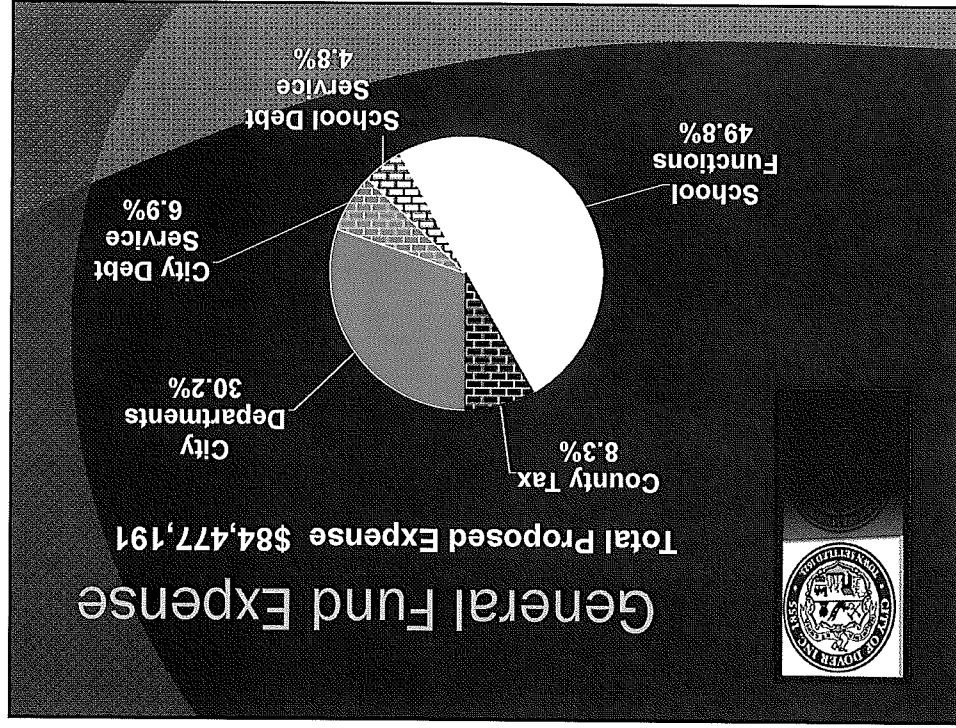




\$7,124,883

FY2012 General Fund

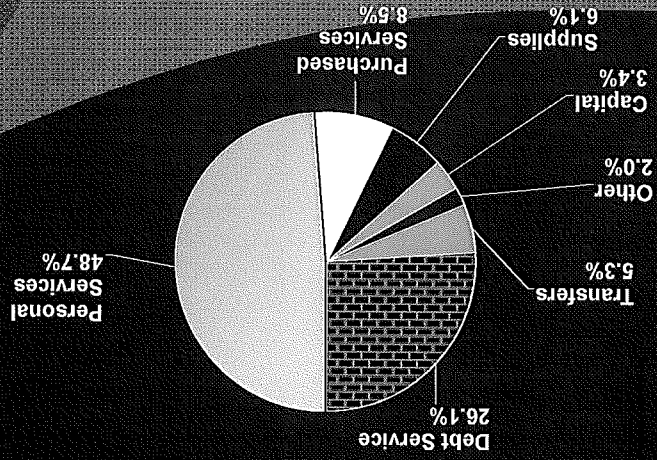
Proposed Expense

87,477,191

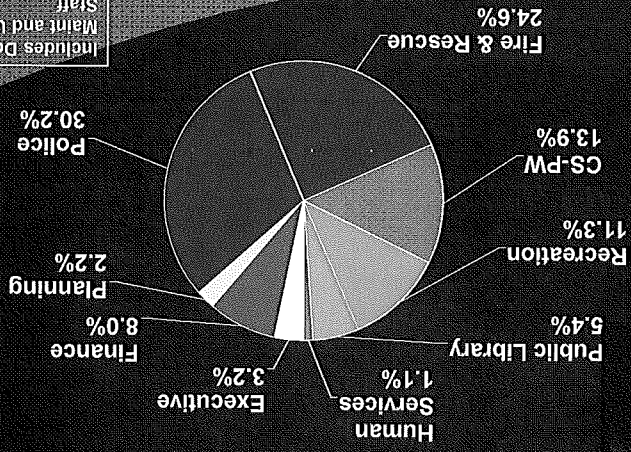
General Fund Expense

City Proposed Expense \$38,008,266



General Fund Expense

Full-Time Equivalent Personnel – 230.54



Includes DoverNet, Fleet Staff, Maint and Utility Billing



Property Tax Bill

Mr. and Mrs. John Q. Taxpayer

City of Dover, NH



Average Residential Assessment = \$225,616	
FY11 Tax	FY12 % Change
\$2,071	2.8%
\$56	5.8%
\$2,892	5.8%
\$607	(0.5%)
\$212	4.0%
Total Property Tax Bill	

Property Tax Bill

FY2012

Tax Rate Increase Breakdown

Rate	
City	\$0.25
School - Local	\$0.76
School - State	(\$0.06)
County	(\$0.01)
Total	\$0.84



Property Tax Bill

Mr. and Mrs. John Q. Taxpayer

w/ Potential State Downshtifting

	FY11	FY10	% Change
Average Residential Assessment = \$225,616			
Tax	\$2,175	\$160	7.9%
City	\$3,023	\$289	10.4%
School	\$607	(\$2)	(0.5%)
County	\$5,805	\$447	8.3%
Total Property Tax Bill			



End of Presentation

