



# 5 Year Budget Forecast and Trend Analysis

CITY OF DOVER, NEW HAMPSHIRE

FISCAL YEAR END, JUNE 30, 2012

CHARTS AND TABLES



JANUARY 25, 2012

**CITY OF DOVER, NEW HAMPSHIRE  
FORECAST ASSUMPTIONS - ALL FUNDS**

		FISCAL YEAR END >	FISCAL YEAR END >	2011A	2012B	2013F	2014F	2015F	2016F	2017F
<b>KEY STATISTICAL DATA</b>		<b>DATA SOURCE</b>								
POPULATION-DOVER, NH	2000 AND 2010 CENSUS	TRENDED BY NHOSP	30,377	30,772	31,172	31,577	31,987	32,403	32,825	
			1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	
LABOR FORCE	NH EMPLOYMENT SECURITY, LABOR MARKET INFORMATION	LOCAL AREA UNEMPLOYMENT STATISTICS REPORT YR-END AVG	17,380	17,606	17,835	18,067	18,302	18,539	18,780	
			0.5%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	
MEDIAN FAMILY INCOME-DOVER, NH	NH EMPLOYMENT SECURITY, LABOR MARKET INFORMATION	ESTIMATE PROVIDED BY US HOUSING AND URBAN	83,100							
			1.8%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
UNEMPLOYMENT RATE-DOVER, NH	NH EMPLOYMENT SECURITY, LABOR MARKET INFORMATION	LOCAL AREA UNEMPLOYMENT STATISTICS REPORT YR-END AVG	5.3%							
			-3.6%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
CPI-INFLATION INDEX-ALL CITY US AVG 1982-84=100	BUREAU OF LABOR STATISTICS WWW.BLS.GOV	CPI-U YEAR END AVERAGE NOT SEASONALLY ADJUSTED	218.1	224.9	229.4	234.0	238.7	243.5	248.4	
			1.6%	3.2%	2.0%	2.0%	2.0%	2.0%	2.0%	
CPI-INFLATION INDEX-BOSTON, MA 1982-84=100	BUREAU OF LABOR STATISTICS WWW.BLS.GOV	CPI-U YEAR END AVERAGE NOT SEASONALLY ADJUSTED	237.4	243.6	248.5	253.5	258.5	263.7	269.0	
			1.6%	2.6%	2.0%	2.0%	2.0%	2.0%	2.0%	
LPG PRICE OUTLOOK INDEX	U.S. ENERGY INFORMATION ADMINISTRATION (EIA)	EARLY 2012 ANNUAL ENERGY OUTLOOK	30.09	30.05	31.03	32.09	33.12	34.29	35.61	
			9.7%	-0.1%	3.3%	3.4%	3.2%	3.5%	3.8%	
GASOLINE PRICE OUTLOOK INDEX	U.S. ENERGY INFORMATION ADMINISTRATION (EIA)	EARLY 2012 ANNUAL ENERGY OUTLOOK	24	25.32	27.13	28.45	29.75	30.63	31.94	
			6.3%	4.9%	7.1%	4.9%	4.6%	3.0%	4.3%	
NATURAL GAS PRICE OUTLOOK INDEX	U.S. ENERGY INFORMATION ADMINISTRATION (EIA)	EARLY 2012 ANNUAL ENERGY OUTLOOK	8	7.85	7.81	7.78	7.93	8.18	8.43	
			-2.7%	-1.0%	-0.5%	-0.4%	1.9%	3.2%	3.1%	
ELECTRICITY PRICE OUTLOOK INDEX	U.S. ENERGY INFORMATION ADMINISTRATION (EIA)	EARLY 2012 ANNUAL ENERGY OUTLOOK	43.50	42.83	42.55	42.64	43.17	43.47	44.30	
			1.8%	-1.5%	-0.7%	0.2%	1.2%	0.7%	1.9%	
HOUSING PRICE INDEX-NH	FEDERAL HOUSING FINANCE AUTH-WWW.FHFA.GOV	NH HOUSING PRICE INDEX 3RD QUARTER REPORT	196.1							
			-4.2%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
BUILDING PERMITS (VALUE)	CITY OF DOVER, NH	OPERATING STATISTICS MONTHLY REPORTS	47,903,026	\$ 20,000,000						
			63.9%	-58.2%	-100.0%	0.0%	0.0%	0.0%	0.0%	
REAL ESTATE DEED TRANSFERS	CITY OF DOVER, NH	OPERATING STATISTICS MONTHLY REPORTS	740							
			-0.8%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
TAXABLE NET ASSESSED VALUE	CITY OF DOVER, NH	GENERAL FUND BUDGET HISTORY SHEET	2,606,535,050							
			0.9%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
<b>FINANCIAL POLICY GUIDELINES</b>		<b>POLICY BENCHMARKS</b>								
#1 GENERAL FUND UNASSIGNED FUND BALANCE MINIMUM TARGET AS % OF OPERATING REVENUE	PHASED TO ACHIEVE MIN 8% TARGET BY 2016	MIN TARGET %	6.00%	6.20%	6.75%	7.25%	7.75%	8.00%	8.00%	
		ACTUAL/FORECAST AMOUNT	5,749,879	5,749,879	5,158,291	6,388,718	8,270,270	8,121,346	8,454,920	
		OVER/(UNDER) MIN TARGET LEVEL	727,376	360,893	(937,233)	(401,571)	696,097	(34,943)	17,651	
#2 GENERAL FUND ANNUAL REQUIRED CONTRIBUTION MINIMUM TARGET TO OFFSET NET OPEB OBLIGATION	PAYG SUPPLEMENTED BY ARC INCREMENTS OF 5% UNTIL CUMULATIVE NOO REDUCED	ESTIMATED MIN TARGET AMOUNT	785,576	1,123,404	1,803,148	2,003,857	2,223,033	2,469,868	2,744,605	
		ACTUAL/FORECAST AMOUNT	782,583	1,044,526	1,803,148	2,003,857	2,223,033	2,469,868	2,744,605	
		OVER/(UNDER) MIN TARGET LEVEL	(2,993)	(78,878)	-	-	-	-	-	
#3 GENERAL FUND CAPITAL RESERVE CONTRIBUTION SUPPORTING PLANNED CIP	ESTABLISH AND MAINTAIN MIN LEVEL OF CAPITAL RESERVE FUNDING	ESTIMATED MIN TARGET AMOUNT	245,213	545,000	550,000	550,000	550,000	550,000	550,000	
		ACTUAL/FORECAST AMOUNT	245,213	545,000	550,000	550,000	550,000	550,000	550,000	
		OVER/(UNDER) MIN TARGET LEVEL	-	-	-	-	-	-	-	
#4 GENERAL FUND HEALTH INSURANCE STABILIZATION RESERVE CONTRIBUTION/WITHDRAWAL	BUDGET 10YR AVG HEALTH INSURANCE RATE	REAL/EST. INS. COST INCURRED	2,794,530	3,043,414	3,359,929	3,709,362	4,095,135	4,521,029	4,991,216	
		ACTUAL/FORECAST AMOUNT	2,794,530	3,043,414	3,359,929	3,709,362	4,095,135	4,521,029	4,991,216	
		RESERVE CONTRIB./(WITHDRAW)	-	-	-	-	-	-	-	
#17 GENERAL FUND DEBT SERVICE MAXIMUM LIMIT AS % OF TOTAL APPROPRIATIONS	DEBT SERVICE (NET OF TOLEND/BUILDING AID) MAX 10% OF TOTAL APPROPRIATIONS	MAX LIMIT %	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	
		ESTIMATED MAX LIMIT AMOUNT	8,370,838	8,691,912	9,030,406	9,365,916	9,773,126	10,195,362	10,546,586	
		ACTUAL/FORECAST NET AMOUNT	8,436,346	8,332,426	8,317,393	9,225,694	10,883,422	12,277,960	12,904,140	
		OVER/(UNDER) MAX LIMIT	65,507	(359,487)	(713,013)	(140,222)	1,110,296	2,082,598	2,357,554	

#19 GENERAL FUND CITY DEPARTMENT CAPITAL OUTLAY MINIMUM TARGET AS % OF TOTAL CITY APPROPRIATIONS	MAINTAIN MIN 7.5% TARGET OF TOTAL CITY APPROPRIATIONS (NET OF EDUCATION AND COUNTY)	MIN TARGET % ESTIMATED MIN TARGET AMOUNT ACTUAL/FORECAST AMOUNT OVER/(UNDER) MIN TARGET LEVEL	4.65%	5.00%	5.50%	6.00%	6.50%	7.00%	7.50%
			1,705,274	1,911,472	2,241,055	2,586,623	3,001,148	3,455,387	3,886,733
1,131,601	1,218,919	2,227,423	2,586,607	2,990,656	3,417,209	3,789,873			
(573,673)	(692,553)	(13,632)	(16)	(10,492)	(38,178)	(96,860)			
#30 GENERAL FUND CONTINGENCY TARGET AS % OF OPERATING REVENUE	PHASED TO ACHIEVE MIN 0.5% TARGET BY 2016	MIN TARGET % ACTUAL/FORECAST AMOUNT OVER/(UNDER) MIN TARGET LEVEL	0.12%	0.15%	0.25%	0.34%	0.38%	0.50%	0.50%
			46,952	130,625	224,440	321,722	377,469	507,560	528,237
46,952	130,625	224,440	321,722	377,469	507,560	528,237			

**FORECAST ACCOUNT TYPES - ALL FUNDS  
REVENUES AND SOURCES**

ACCTTYPE	KEY ASSUMPTIONS		2011A	2012B	2013F	2014F	2015F	2016F	2017F
PROPERTY TAXES	LEVY REQUIRED TO SUPPORT EXPENDITURES/POLICIES NET OF OTHER REVENUES	FORECAST ASSUMPTION			5.0%	5.5%	5.0%	5.0%	5.0%
		ACTUAL/FORECAST AMOUNT	60,971,187	63,364,437	66,532,659	70,191,955	73,701,553	77,386,630	81,255,962
		% INCREASE OVER PRIOR YR	2.8%	3.9%	4.9%	6.0%	5.0%	5.0%	4.8%
OTHER TAXES	MISC TAXES INCLUDING PILOT OPPORTUNITIES	FORECAST ASSUMPTION			120,000	0.0%	0.5%	1.0%	1.5%
		ACTUAL/FORECAST AMOUNT	452,147	318,500	438,500	438,500	440,693	445,099	451,776
		% INCREASE OVER PRIOR YR	18.9%	-29.6%	37.7%	0.0%	0.5%	1.0%	1.5%
LICENSES & PERMITS	IMPROVED ECONOMY AND FEE ADJUSTMENTS WILL ALLOW MODERATE INCREASE	FORECAST ASSUMPTION			1.0%	1.5%	1.5%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	4,365,496	4,149,130	4,190,621	4,253,481	4,317,283	4,403,628	4,491,701
		% INCREASE OVER PRIOR YR	8.2%	-5.0%	1.0%	1.5%	1.5%	2.0%	2.0%
INTERGOVT-FEDERAL	FUNDS HAVE DECLINED SIGNIFICANTLY AND NOT LIKELY TO INCREASE	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	12,543	55,660	55,660	55,660	55,660	55,660	55,660
		% INCREASE OVER PRIOR YR	-28.2%	343.7%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-STATE REIMB	FUNDS HAVE DECLINED SIGNIFICANTLY AND NOT LIKELY TO INCREASE	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	14,153	17,200	17,200	17,200	17,200	17,200	17,200
		% INCREASE OVER PRIOR YR	-90.3%	21.5%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-SHARED REV BLOCK GRANT	PREVIOUSLY DOWNSHIFTED TO LOCAL TAXPAYER. NOT LIKELY TO BE RESTORED.	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	-	600,243	-	-	-	-	-
		% INCREASE OVER PRIOR YR	0.0%	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-ROOMS & MEALS DISTRIB	STATE AMENDED FORMULA WITHHOLDING LOCAL SHARE. ECONOMY MAY INCREASE.	FORECAST ASSUMPTION			0.0%	0.5%	1.0%	1.0%	1.0%
		ACTUAL/FORECAST AMOUNT	1,281,927	1,283,372	1,283,372	1,289,789	1,302,687	1,315,714	1,328,871
		% INCREASE OVER PRIOR YR	-0.1%	0.1%	0.0%	0.5%	1.0%	1.0%	1.0%
INTERGOVT-HIGHWAY BLOCK GRANT	DEPENDENT UPON LOCAL SHARE OF GAS TAX RECEIPTS. ECONOMY MAY INCREASE.	FORECAST ASSUMPTION			0.5%	1.5%	1.5%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	564,700	578,479	581,371	590,092	598,943	610,922	623,141
		% INCREASE OVER PRIOR YR	17.5%	2.4%	0.5%	1.5%	1.5%	2.0%	2.0%
INTERGOVT-RAILROAD TAX	MINIMAL CHANGES EXPECTED	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	2,732	910	910	910	910	910	910
		% INCREASE OVER PRIOR YR	-41.1%	-66.7%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-HOSPITAL REIMB	NO LONGER PROVIDED	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	-	-	-	-	-	-	-
		% INCREASE OVER PRIOR YR	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-MISC	HAS DECLINED SIGNIFICANTLY. NOT LIKELY TO INCREASE.	FORECAST ASSUMPTION			0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	111,059	52,960	52,960	52,960	52,960	52,960	52,960
		% INCREASE OVER PRIOR YR	-5.6%	-52.3%	0.0%	0.0%	0.0%	0.0%	0.0%
CHARGES FOR SERVICES	IMPROVED ECONOMY AND FEE ADJUSTMENTS WILL ALLOW MODERATE INCREASE	FORECAST ASSUMPTION			1.0%	1.5%	1.5%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	2,757,729	3,026,600	3,056,866	3,102,719	3,149,260	3,212,245	3,276,490
		% INCREASE OVER PRIOR YR	0.0%	9.7%	1.0%	1.5%	1.5%	2.0%	2.0%
MISC REVENUE	IMPROVED ECONOMY WILL PROVIDE INVESTMENT INCOME. COMPLETE SALE OF PROPERTY	FORECAST ASSUMPTION			-	1,000,000	1,000,000	-	2.0%
		ACTUAL/FORECAST AMOUNT	386,350	502,297	502,297	1,502,297	2,502,297	750,000	765,000
		% INCREASE OVER PRIOR YR	29.0%	30.0%	0.0%	199.1%	66.6%	-70.0%	2.0%
EDUCATION-REV	FORMULA CHANGES LIKELY TO BE CONSIDERED BY LEGISLATURE. FURTHER BLDG AID UNLIKELY	FORECAST ASSUMPTION			93,776	0.5%	0.5%	0.5%	0.5%
		ACTUAL/FORECAST AMOUNT	12,368,891	12,800,610	12,894,386	12,958,858	13,023,652	13,088,770	13,154,214
		% INCREASE OVER PRIOR YR	-5.2%	3.5%	0.7%	0.5%	0.5%	0.5%	0.5%

OTHER FINANCING SOURCES	NOT ANTICIPATED	FORECAST ASSUMPTION		0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	-	-	-	-	-	-
		% INCREASE OVER PRIOR YR	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS IN-SPECIAL REV		FORECAST ASSUMPTION		0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	122,658	106,000	106,000	106,000	106,000	106,000
		% INCREASE OVER PRIOR YR	-72.4%	-13.6%	0.0%	0.0%	0.0%	0.0%
TRANSFERS IN-ENTERPRISE	NOT ANTICIPATED	FORECAST ASSUMPTION		0.0%	0.0%	0.0%	0.0%	0.0%
		ACTUAL/FORECAST AMOUNT	-	-	-	-	-	-
		% INCREASE OVER PRIOR YR	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS IN-TRUST	TRANSFERS TO OFFSET OPERATIONAL COSTS INCLUDES CEMETERY. INVESTMENT DRIVEN	FORECAST ASSUMPTION		0.5%	1.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	455,991	62,725	63,039	63,669	64,942	66,241
		% INCREASE OVER PRIOR YR	543.6%	-86.2%	0.5%	1.0%	2.0%	2.0%
TOTAL REVENUES AND SOURCES			83,867,563	86,919,123	89,775,841	94,624,089	99,334,040	101,511,981
			-8.4%	3.6%	3.3%	5.4%	5.0%	2.2%
								4.1%

**EXPENDITURES AND USES**

ACCTTYPE	KEY ASSUMPTIONS		2011A	2012B	2013F	2014F	2015F	2016F	2017F
SALARIES AND WAGES	MEDIAN MARKET PAY LINKED TO PERFORM. EVALS. MAINTAIN EXISTING WORKFORCE LEVELS	FORECAST ASSUMPTION			2.0%	2.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	12,495,800	12,424,871	12,673,368	12,926,836	13,185,373	13,449,080	13,718,062
		% INCREASE OVER PRIOR YR	1.8%	-0.6%	2.0%	2.0%	2.0%	2.0%	2.0%
HEALTH AND DENTAL INSURANCE	MEDIAN MARKET PAY LINKED TO PERFORM. EVALS. MAINTAIN EXISTING WORKFORCE LEVELS	FORECAST ASSUMPTION			10.4%	10.4%	10.4%	10.4%	10.4%
		ACTUAL/FORECAST AMOUNT	2,794,530	3,043,414	3,359,929	3,709,362	4,095,135	4,521,029	4,991,216
		% INCREASE OVER PRIOR YR	-6.1%	8.9%	10.4%	10.4%	10.4%	10.4%	10.4%
OTHER EMPLOYEE BENEFITS	CONTINUING INVESTMENTS IN STAFF DEVELOPMENT INCLUDING EMPLOYEE SAFETY	FORECAST ASSUMPTION			2.0%	2.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	1,372,827	1,124,209	1,146,693	1,169,627	1,193,020	1,216,880	1,241,218
		% INCREASE OVER PRIOR YR	25.1%	-18.1%	2.0%	2.0%	2.0%	2.0%	2.0%
RETIREMENT	NHRS RATES RECERTIFIED ON 2 YEAR CYCLE. CURRENT CERTIFICATION VALID 6/30/2013	NHRS WT. AVG. RATE CHANGE			2.0%	5.0%	2.0%	5.0%	2.0%
		ACTUAL/FORECAST AMOUNT	1,527,697	1,858,905	1,896,083	1,990,887	2,030,705	2,132,240	2,174,885
		% INCREASE OVER PRIOR YR	7.6%	21.7%	2.0%	5.0%	2.0%	5.0%	2.0%
PURCHASED SERVICES	INFLATIONARY INCREASES FOR CONTRACTED/OUTSOURCED SERVICES	INFLATIONARY INCREASE ADJ.			2.0%	2.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	2,927,456	3,254,846	3,319,943	3,386,342	3,454,069	3,523,150	3,593,613
		% INCREASE OVER PRIOR YR	2.8%	11.2%	2.0%	2.0%	2.0%	2.0%	2.0%
SUPPLIES	INFLATIONARY INCREASES FOR SUPPLIES INCLUDING ENERGY CONSUMPTION	INFLATIONARY INCREASE ADJ.			3.0%	3.0%	3.0%	3.0%	3.0%
		ACTUAL/FORECAST AMOUNT	2,192,578	2,399,578	2,471,565	2,545,712	2,622,084	2,700,746	2,781,769
		% INCREASE OVER PRIOR YR	1.9%	9.4%	3.0%	3.0%	3.0%	3.0%	3.0%
EDUCATION-EXP	FY13 PROPOSED INCREASE FOR SCHOOL OPERATIONS OTHER THAN DEBT	FORECAST ASSUMPTION			726,911	2.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	40,002,560	41,638,606	42,365,517	43,212,827	44,077,084	44,958,626	45,857,798
		% INCREASE OVER PRIOR YR	-0.8%	4.1%	1.7%	2.0%	2.0%	2.0%	2.0%
CAPITAL OUTLAY	ONGOING INVESTMENT IN EXISTING INFRASTRUCTURE IN LIEU OF DEBT PER POLICY	FORECAST ASSUMPTION			2,227,423	2,586,607	2,990,656	3,417,209	3,789,873
		ACTUAL/FORECAST AMOUNT	1,131,601	1,218,919	2,227,423	2,586,607	2,990,656	3,417,209	3,789,873
		% INCREASE OVER PRIOR YR	4.4%	7.7%	82.7%	16.1%	15.6%	14.3%	10.9%
INTERGOVT-EXP	INCREASES FOR COUNTY GOVERNMENT OPERATIONS AND COUNTY DEFICIT RECOVERY	FORECAST ASSUMPTION			2.0%	2.0%	2.0%	2.0%	2.0%
		ACTUAL/FORECAST AMOUNT	7,033,271	7,051,080	7,192,102	7,335,944	7,482,663	7,632,316	7,784,962
		% INCREASE OVER PRIOR YR	0.0%	0.3%	2.0%	2.0%	2.0%	2.0%	2.0%
OTHER-EXP	INCREASES FOR CONTINGENCY POLICY, IT SERVICES, COMPENSATED ABSENCE PAY	FORECAST ASSUMPTION			4.0%	4.0%	4.0%	4.0%	4.0%
		ACTUAL/FORECAST AMOUNT	439,763	680,992	708,232	736,561	766,023	796,664	828,531
		% INCREASE OVER PRIOR YR	-2.2%	54.9%	4.0%	4.0%	4.0%	4.0%	4.0%
DEBT SERVICE	EXISTING AND PLANNED DEBT OBLIGATION FOR CITY AND SCHOOL CAPITAL NEEDS	ADD PLANNED CIP DEBT SERVICE			(46,716)	911,884	1,554,114	1,521,632	820,711
		ACTUAL/FORECAST AMOUNT	10,032,503	9,904,177	9,857,461	10,769,345	12,323,459	13,845,091	14,665,802
		% INCREASE OVER PRIOR YR	-45.9%	-1.3%	-0.5%	9.3%	14.4%	12.3%	5.9%
TRANSFERS OUT-SPECIAL REV	\$600K MAINTAINED FOR GRANT MATCH W/ REMAINDER FOR OPEB PAYG & PHASED ARC SUPP.	ADD OPEB PAYG & SUPPLEMENT			1,803,148	2,003,857	2,223,033	2,469,868	2,744,605
		ACTUAL/FORECAST AMOUNT	1,382,583	1,644,526	2,403,148	2,603,857	2,823,033	3,069,868	3,344,605
		% INCREASE OVER PRIOR YR	133.5%	18.9%	46.1%	8.4%	8.4%	8.7%	8.9%



**FINANCIAL SUMMARY-BASELINE**

↓ SELECT FUND ↓ 1000-GENERAL FUND	FISCAL YEAR END: JUNE 30, 2012										
	2008A	2009A	2010A	2011A	2012B	2013F	2014F	2015F	2016F	2017F	

**REVENUES AND SOURCES**

***BY DEPARTMENT GROUP:***

GENERAL GOVERNMENT	\$ 63,219,533	\$ 64,825,074	\$ 65,447,368	\$ 67,262,427	\$ 70,002,094	\$ 72,667,962	\$ 77,191,447	\$ 81,259,258	\$ 84,244,268	\$ 88,087,274
PUBLIC WORKS	887,509	799,467	835,880	920,678	963,931	969,565	1,046,302	1,123,867	1,030,564	1,050,216
PUBLIC SAFETY	759,634	1,163,168	1,357,668	1,730,353	1,515,563	1,529,522	1,584,115	1,639,026	1,609,467	1,639,599
HUMAN SERVICES	26,885	34,815	20,222	25,340	7,000	7,000	8,991	10,982	7,493	7,523
CULTURE AND RECREATION	237,407	1,626,121	1,472,366	1,559,874	1,629,925	1,644,042	2,099,874	2,556,026	1,824,129	1,860,612
DEBT SERVICE	-	-	9,050,390	-	-	-	-	-	-	-
INTERGOVERNMENTAL	-	-	-	-	-	-	-	-	-	-
OTHER FINANCING SOURCES	-	-	-	-	-	-	-	-	-	-
EDUCATION	11,954,934	12,134,104	13,400,143	12,368,891	12,800,610	12,894,386	12,958,858	13,023,652	13,088,770	13,154,214
<b>TOTAL-REVENUES AND SOURCES</b>	<b>77,085,900</b>	<b>80,582,749</b>	<b>91,584,037</b>	<b>83,867,563</b>	<b>86,919,123</b>	<b>89,712,477</b>	<b>94,889,586</b>	<b>99,612,811</b>	<b>101,804,691</b>	<b>105,799,438</b>

***BY ACCOUNT TYPE:***

PROPERTY TAXES	54,815,889	57,638,349	59,336,643	60,971,187	63,364,437	66,469,294	70,457,452	73,980,325	77,679,341	81,407,949
OTHER TAXES	336,232	408,703	380,269	452,147	318,500	438,500	438,500	440,693	445,099	451,776
LICENSES & PERMITS	4,456,917	4,159,498	4,033,837	4,365,496	4,149,130	4,190,621	4,253,481	4,317,283	4,403,628	4,491,701
INTERGOVT-FEDERAL	8,244	327,159	17,463	12,543	55,660	55,660	55,660	55,660	55,660	55,660
INTERGOVT-STATE REIMB	28,318	10,679	146,187	14,153	17,200	17,200	17,200	17,200	17,200	17,200
INTERGOVT-SHARED REV BLOCK GRANT	600,243	600,243	-	-	600,243	-	-	-	-	-
INTERGOVT-ROOMS & MEALS DISTRIB	1,211,494	1,283,342	1,283,484	1,281,927	1,283,372	1,283,372	1,289,789	1,302,687	1,315,714	1,328,871
INTERGOVT-HIGHWAY BLOCK GRANT	482,950	496,449	480,571	564,700	578,479	581,371	590,092	598,943	610,922	623,141
INTERGOVT-RAILROAD TAX	-	910	4,638	2,732	910	910	910	910	910	910
INTERGOVT-HOSPITAL REIMB	-	-	-	-	-	-	-	-	-	-
INTERGOVT-MISC	42,342	108,780	117,619	111,059	52,960	52,960	52,960	52,960	52,960	52,960
CHARGES FOR SERVICES	1,220,702	2,660,542	2,756,704	2,757,729	3,026,600	3,056,866	3,102,719	3,149,260	3,212,245	3,276,490
MISC REVENUE	1,895,636	753,992	299,567	386,350	502,297	502,297	1,502,297	2,502,297	750,000	765,000
EDUCATION-REV	11,954,934	12,134,104	13,050,143	12,368,891	12,800,610	12,894,386	12,958,858	13,023,652	13,088,770	13,154,214
OTHER FINANCING SOURCES	-	-	9,161,057	-	-	-	-	-	-	-
<b>SUBTOTAL-OPERATING REVENUES</b>	<b>77,053,900</b>	<b>80,582,749</b>	<b>91,068,181</b>	<b>83,288,914</b>	<b>86,750,398</b>	<b>89,543,438</b>	<b>94,719,917</b>	<b>99,441,869</b>	<b>101,632,450</b>	<b>105,625,872</b>
TRANSFERS-IN	32,000	-	515,856	578,649	168,725	169,039	169,669	170,942	172,241	173,566
<b>TOTAL-REVENUES AND SOURCES</b>	<b>77,085,900</b>	<b>80,582,749</b>	<b>91,584,037</b>	<b>83,867,563</b>	<b>86,919,123</b>	<b>89,712,477</b>	<b>94,889,586</b>	<b>99,612,811</b>	<b>101,804,691</b>	<b>105,799,438</b>

1000-GENERAL FUND	2008A	2009A	2010A	2011A	2012B	2013F	2014F	2015F	2016F	2017F
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<b>EXPENDITURES AND USES</b>										
<b><i>BY DEPARTMENT GROUP:</i></b>										
GENERAL GOVERNMENT	4,410,126	3,632,413	3,874,116	4,880,663	5,929,573	6,719,378	7,030,575	7,359,428	7,725,708	8,118,605
PUBLIC WORKS	4,670,457	4,845,760	4,897,658	5,115,272	5,518,808	6,528,980	6,984,834	7,481,904	8,010,761	8,495,635
PUBLIC SAFETY	11,823,281	12,551,944	12,536,077	12,810,119	12,918,964	13,457,646	13,982,373	14,495,607	15,089,833	15,673,570
HUMAN SERVICES	669,636	701,300	693,534	783,830	709,873	729,101	749,514	770,378	792,699	815,563
CULTURE AND RECREATION	2,460,430	3,863,995	3,147,484	3,050,165	3,248,042	3,453,880	3,593,747	3,740,736	3,898,582	4,053,927
DEBT SERVICE	9,136,310	9,022,631	18,555,633	10,032,503	9,904,177	9,857,461	10,769,345	12,323,459	13,845,091	14,665,802
INTERGOVERNMENTAL	5,922,221	6,772,323	7,030,640	7,033,271	7,051,080	7,192,102	7,335,944	7,482,663	7,632,316	7,784,962
OTHER FINANCING SOURCES	-	-	-	-	-	-	-	-	-	-
EDUCATION	37,451,793	38,867,850	40,344,446	40,002,560	41,638,606	42,365,517	43,212,827	44,077,084	44,958,626	45,857,798
<b>TOTAL-EXPENDITURES AND USES</b>	<b>76,544,255</b>	<b>80,258,218</b>	<b>91,079,588</b>	<b>83,708,382</b>	<b>86,919,123</b>	<b>90,304,064</b>	<b>93,659,160</b>	<b>97,731,259</b>	<b>101,953,616</b>	<b>105,465,863</b>

<b><i>BY ACCOUNT TYPE:</i></b>										
SALARIES AND WAGES	11,913,250	12,382,177	12,275,648	12,495,800	12,424,871	12,673,368	12,926,836	13,185,373	13,449,080	13,718,062
HEALTH AND DENTAL INSURANCE	2,959,193	2,996,312	2,977,141	2,794,530	3,043,414	3,359,929	3,709,362	4,095,135	4,521,029	4,991,216
OTHER EMPLOYEE BENEFITS	1,059,650	1,118,418	1,097,104	1,372,827	1,124,209	1,146,693	1,169,627	1,193,020	1,216,880	1,241,218
RETIREMENT	1,302,449	1,303,485	1,419,706	1,527,697	1,858,905	1,896,083	1,990,887	2,030,705	2,132,240	2,174,885
<b>SUBTOTAL-PERSONAL SERVICES</b>	<b>17,234,542</b>	<b>17,800,392</b>	<b>17,769,599</b>	<b>18,190,854</b>	<b>18,451,399</b>	<b>19,076,074</b>	<b>19,796,712</b>	<b>20,504,232</b>	<b>21,319,230</b>	<b>22,125,381</b>

PURCHASED SERVICES	2,502,011	2,724,085	2,846,676	2,927,456	3,254,846	3,319,943	3,386,342	3,454,069	3,523,150	3,593,613
SUPPLIES	1,959,573	2,584,622	2,151,982	2,192,578	2,399,578	2,471,565	2,545,712	2,622,084	2,700,746	2,781,769
EDUCATION-EXP	37,451,793	38,867,850	40,344,446	40,002,560	41,638,606	42,365,517	43,212,827	44,077,084	44,958,626	45,857,798
CAPITAL OUTLAY	1,222,625	534,116	1,083,620	1,131,601	1,218,919	2,227,423	2,586,607	2,990,656	3,417,209	3,789,873
INTERGOVT-EXP	5,922,221	6,772,323	7,030,640	7,033,271	7,051,080	7,192,102	7,335,944	7,482,663	7,632,316	7,784,962
OTHER-EXP	464,136	509,493	449,762	439,763	680,992	708,232	736,561	766,023	796,664	828,531
DEBT SERVICE	9,136,310	9,390,128	18,555,633	10,032,503	9,904,177	9,857,461	10,769,345	12,323,459	13,845,091	14,665,802
TRANSFERS OUT-SPECIAL REV	551,044	895,209	592,230	1,382,583	1,644,526	2,403,148	2,603,857	2,823,033	3,069,868	3,344,605
TRANSFERS OUT-CAPITAL PJTS	-	-	-	-	-	-	-	-	-	-
TRANSFERS OUT-ENTERPRISE	-	80,000	130,000	130,000	130,000	132,600	135,252	137,957	140,716	143,531
TRANSFERS OUT-TRUST	100,000	100,000	125,000	245,213	545,000	550,000	550,000	550,000	550,000	550,000
<b>TOTAL-EXPENDITURES AND USES</b>	<b>76,544,255</b>	<b>80,258,218</b>	<b>91,079,588</b>	<b>83,708,382</b>	<b>86,919,123</b>	<b>90,304,064</b>	<b>93,659,160</b>	<b>97,731,259</b>	<b>101,953,616</b>	<b>105,465,863</b>

<b>NET SURPLUS/(DEFICIT)</b>										
<b>NET SURPLUS/(DEFICIT)</b>	<b>541,645</b>	<b>324,531</b>	<b>504,449</b>	<b>159,181</b>	<b>-</b>	<b>(591,588)</b>	<b>1,230,427</b>	<b>1,881,552</b>	<b>(148,924)</b>	<b>333,575</b>
<i>% OF REVENUES AND SOURCES</i>	<i>1%</i>	<i>0%</i>	<i>1%</i>	<i>0%</i>	<i>0%</i>	<i>-1%</i>	<i>1%</i>	<i>2%</i>	<i>0%</i>	<i>0%</i>

<b>UNRESERVED FUND BALANCE</b>										
BEGINNING BALANCE	5,068,952	5,584,935	5,114,311	5,477,269	5,749,879	5,749,879	5,158,291	6,388,718	8,270,270	8,121,346
NET SURPLUS/(DEFICIT)	541,645	324,531	504,449	159,181	-	(591,588)	1,230,427	1,881,552	(148,924)	333,575
OTHER ADJUSTMENTS	(25,662)	(795,155)	(141,491)	113,429						
<b>ENDING BALANCE</b>	<b>\$ 5,584,935</b>	<b>\$ 5,114,311</b>	<b>\$ 5,477,269</b>	<b>\$ 5,749,879</b>	<b>\$ 5,749,879</b>	<b>\$ 5,158,291</b>	<b>\$ 6,388,718</b>	<b>\$ 8,270,270</b>	<b>\$ 8,121,346</b>	<b>\$ 8,454,920</b>

1000-GENERAL FUND	2008A	2009A	2010A	2011A	2012B	2013F	2014F	2015F	2016F	2017F
<i>% OF EXPENDITURES AND USES</i>	7.3%	6.4%	6.7%	6.9%	6.6%	5.7%	6.8%	8.5%	8.0%	8.0%
<b>PERCENTAGE ANNUAL CHANGE</b>										
<b>REVENUES</b>										
<b><i>BY DEPARTMENT GROUP:</i></b>										
GENERAL GOVERNMENT	5.8%	2.5%	1.0%	2.8%	4.1%	3.8%	6.2%	5.3%	3.7%	4.6%
PUBLIC WORKS	-7.7%	-9.9%	4.6%	10.1%	4.7%	0.6%	7.9%	7.4%	-8.3%	1.9%
PUBLIC SAFETY	3.3%	53.1%	16.7%	27.5%	-12.4%	0.9%	3.6%	3.5%	-1.8%	1.9%
HUMAN SERVICES	-62.6%	29.5%	-41.9%	25.3%	-72.4%	0.0%	28.4%	22.1%	-31.8%	0.4%
CULTURE AND RECREATION	-0.4%	585.0%	-9.5%	5.9%	4.5%	0.9%	27.7%	21.7%	-28.6%	2.0%
DEBT SERVICE	0.0%	0.0%	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVERNMENTAL	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
OTHER FINANCING SOURCES	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EDUCATION	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL-REVENUES AND SOURCES	4.6%	4.5%	13.7%	-8.4%	3.6%	3.2%	5.8%	5.0%	2.2%	3.9%
<b><i>BY ACCOUNT TYPE:</i></b>										
PROPERTY TAXES	7.3%	5.1%	2.9%	2.8%	3.9%	4.9%	6.0%	5.0%	5.0%	4.8%
OTHER TAXES	0.8%	21.6%	-7.0%	18.9%	-29.6%	37.7%	0.0%	0.5%	1.0%	1.5%
LICENSES & PERMITS	-5.2%	-6.7%	-3.0%	8.2%	-5.0%	1.0%	1.5%	1.5%	2.0%	2.0%
INTERGOVT-FEDERAL	-92.9%	3868.6%	-94.7%	-28.2%	343.7%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-STATE REIMB	81.8%	-62.3%	1269.0%	-90.3%	21.5%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-SHARED REV BLOCK GRANT	0.0%	0.0%	-100.0%	0.0%	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-ROOMS & MEALS DISTRIB	9.0%	5.9%	0.0%	-0.1%	0.1%	0.0%	0.5%	1.0%	1.0%	1.0%
INTERGOVT-HIGHWAY BLOCK GRANT	6.0%	2.8%	-3.2%	17.5%	2.4%	0.5%	1.5%	1.5%	2.0%	2.0%
INTERGOVT-RAILROAD TAX	-100.0%	0.0%	409.6%	-41.1%	-66.7%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-HOSPITAL REIMB	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
INTERGOVT-MISC	336.4%	156.9%	8.1%	-5.6%	-52.3%	0.0%	0.0%	0.0%	0.0%	0.0%
CHARGES FOR SERVICES	-6.6%	118.0%	3.6%	0.0%	9.7%	1.0%	1.5%	1.5%	2.0%	2.0%
MISC REVENUE	-1.7%	-60.2%	-60.3%	29.0%	30.0%	0.0%	199.1%	66.6%	-70.0%	2.0%
EDUCATION-REV	0.1%	1.5%	7.5%	-5.2%	3.5%	0.7%	0.5%	0.5%	0.5%	0.5%
OTHER FINANCING SOURCES	-100.0%	0.0%	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
SUBTOTAL-OPERATING REVENUES	4.6%	4.6%	13.0%	-8.5%	4.2%	3.2%	5.8%	5.0%	2.2%	3.9%
TRANSFERS-IN	0.0%	-100.0%	0.0%	12.2%	-70.8%	0.2%	0.4%	0.8%	0.8%	0.8%
TOTAL-REVENUES AND SOURCES	4.6%	4.5%	13.7%	-8.4%	3.6%	3.2%	5.8%	5.0%	2.2%	3.9%

**EXPENDITURES****BY DEPARTMENT GROUP:**

GENERAL GOVERNMENT	2.3%	-17.6%	6.7%	26.0%	21.5%	13.3%	4.6%	4.7%	5.0%	5.1%
PUBLIC WORKS	-3.1%	3.8%	1.1%	4.4%	7.9%	18.3%	7.0%	7.1%	7.1%	6.1%
PUBLIC SAFETY	1.7%	6.2%	-0.1%	2.2%	0.8%	4.2%	3.9%	3.7%	4.1%	3.9%
HUMAN SERVICES	6.2%	4.7%	-1.1%	13.0%	-9.4%	2.7%	2.8%	2.8%	2.9%	2.9%
CULTURE AND RECREATION	4.3%	57.0%	-18.5%	-3.1%	6.5%	6.3%	4.0%	4.1%	4.2%	4.0%
DEBT SERVICE	27.9%	-1.2%	105.7%	-45.9%	-1.3%	-0.5%	9.3%	14.4%	12.3%	5.9%
INTERGOVERNMENTAL	3.0%	14.4%	3.8%	0.0%	0.3%	2.0%	2.0%	2.0%	2.0%	2.0%
OTHER FINANCING SOURCES	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EDUCATION	4.1%	3.8%	3.8%	-0.8%	4.1%	1.7%	2.0%	2.0%	2.0%	2.0%
<b>TOTAL-EXPENDITURES AND USES</b>	<b>5.4%</b>	<b>4.9%</b>	<b>13.5%</b>	<b>-8.1%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>3.7%</b>	<b>4.3%</b>	<b>4.3%</b>	<b>3.4%</b>

**BY ACCOUNT TYPE:**

SALARIES AND WAGES	-0.3%	3.9%	-0.9%	1.8%	-0.6%	2.0%	2.0%	2.0%	2.0%	2.0%
HEALTH AND DENTAL INSURANCE	-6.3%	1.3%	-0.6%	-6.1%	8.9%	10.4%	10.4%	10.4%	10.4%	10.4%
OTHER EMPLOYEE BENEFITS	-10.8%	5.5%	-1.9%	25.1%	-18.1%	2.0%	2.0%	2.0%	2.0%	2.0%
RETIREMENT	15.7%	0.1%	8.9%	7.6%	21.7%	2.0%	5.0%	2.0%	5.0%	2.0%
<b>SUBTOTAL-PERSONAL SERVICES</b>	<b>-1.0%</b>	<b>3.3%</b>	<b>-0.2%</b>	<b>2.4%</b>	<b>1.4%</b>	<b>3.4%</b>	<b>3.8%</b>	<b>3.6%</b>	<b>4.0%</b>	<b>3.8%</b>
PURCHASED SERVICES	-3.5%	8.9%	4.5%	2.8%	11.2%	2.0%	2.0%	2.0%	2.0%	2.0%
SUPPLIES	2.8%	31.9%	-16.7%	1.9%	9.4%	3.0%	3.0%	3.0%	3.0%	3.0%
EDUCATION-EXP	4.1%	3.8%	3.8%	-0.8%	4.1%	1.7%	2.0%	2.0%	2.0%	2.0%
CAPITAL OUTLAY	69.7%	-56.3%	102.9%	4.4%	7.7%	82.7%	16.1%	15.6%	14.3%	10.9%
INTERGOVT-EXP	3.0%	14.4%	3.8%	0.0%	0.3%	2.0%	2.0%	2.0%	2.0%	2.0%
OTHER-EXP	9.6%	9.8%	-11.7%	-2.2%	54.9%	4.0%	4.0%	4.0%	4.0%	4.0%
DEBT SERVICE	27.9%	2.8%	97.6%	-45.9%	-1.3%	-0.5%	9.3%	14.4%	12.3%	5.9%
TRANSFERS OUT-SPECIAL REV	-14.0%	62.5%	-33.8%	133.5%	18.9%	46.1%	8.4%	8.4%	8.7%	8.9%
TRANSFERS OUT-CAPITAL PJTS	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS OUT-ENTERPRISE	0.0%	0.0%	62.5%	0.0%	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS OUT-TRUST	100.0%	0.0%	25.0%	96.2%	122.3%	0.9%	0.0%	0.0%	0.0%	0.0%
<b>SUBTOTAL-OTHER EXPENSES</b>	<b>7.4%</b>	<b>5.3%</b>	<b>17.4%</b>	<b>-10.6%</b>	<b>4.5%</b>	<b>4.0%</b>	<b>3.7%</b>	<b>4.6%</b>	<b>4.4%</b>	<b>3.4%</b>
<b>TOTAL-EXPENDITURES AND USES</b>	<b>5.4%</b>	<b>4.9%</b>	<b>13.5%</b>	<b>-8.1%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>3.7%</b>	<b>4.3%</b>	<b>4.3%</b>	<b>3.4%</b>





## PER CAPITA

	2008A	2009A	2010A	2011A	2012B	2013F	2014F	2015F	2016F	2017F
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## REVENUES

**BY DEPARTMENT GROUP:**

GENERAL GOVERNMENT	\$ 2,162	\$ 2,204	\$ 2,183	\$ 2,214	\$ 2,275	\$ 2,331	\$ 2,445	\$ 2,540	\$ 2,600	\$ 2,684
PUBLIC WORKS	30	27	28	30	31	31	33	35	32	32
PUBLIC SAFETY	26	40	45	57	49	49	50	51	50	50
HUMAN SERVICES	1	1	1	1	0	0	0	0	0	0
CULTURE AND RECREATION	8	55	49	51	53	53	67	80	56	57
DEBT SERVICE	-	-	302	-	-	-	-	-	-	-
INTERGOVERNMENTAL	-	-	-	-	-	-	-	-	-	-
OTHER FINANCING SOURCES	-	-	-	-	-	-	-	-	-	-
EDUCATION	409	412	447	407	416	414	410	407	404	401
<b>TOTAL-REVENUES AND SOURCES</b>	<b>\$ 2,637</b>	<b>\$ 2,739</b>	<b>\$ 3,054</b>	<b>\$ 2,761</b>	<b>\$ 2,825</b>	<b>\$ 2,878</b>	<b>\$ 3,005</b>	<b>\$ 3,114</b>	<b>\$ 3,142</b>	<b>\$ 3,223</b>

**BY ACCOUNT GROUP:**

PROPERTY TAXES	\$ 1,875	\$ 1,959	\$ 1,979	\$ 2,007	\$ 2,059	\$ 2,132	\$ 2,231	\$ 2,313	\$ 2,397	\$ 2,480
OTHER TAXES	12	14	13	15	10	14	14	14	14	14
LICENSES & PERMITS	152	141	135	144	135	134	135	135	136	137
INTERGOVT-FEDERAL	0	11	1	0	2	2	2	2	2	2
INTERGOVT-STATE REIMB	1	0	5	0	1	1	1	1	1	1
INTERGOVT-SHARED REV BLOCK GRANT	21	20	-	-	20	-	-	-	-	-
INTERGOVT-ROOMS & MEALS DISTRIB	41	44	43	42	42	41	41	41	41	40
INTERGOVT-HIGHWAY BLOCK GRANT	17	17	16	19	19	19	19	19	19	19
INTERGOVT-RAILROAD TAX	-	0	0	0	0	0	0	0	0	0
INTERGOVT-HOSPITAL REIMB	-	-	-	-	-	-	-	-	-	-
INTERGOVT-MISC	1	4	4	4	2	2	2	2	2	2
CHARGES FOR SERVICES	42	90	92	91	98	98	98	98	99	100
MISC REVENUE	65	26	10	13	16	16	48	78	23	23
EDUCATION-REV	409	412	435	407	416	414	410	407	404	401
OTHER FINANCING SOURCES	-	-	306	-	-	-	-	-	-	-
<b>SUBTOTAL-OPERATING REVENUES</b>	<b>2,636</b>	<b>2,739</b>	<b>3,037</b>	<b>2,742</b>	<b>2,819</b>	<b>2,873</b>	<b>3,000</b>	<b>3,109</b>	<b>3,136</b>	<b>3,218</b>
TRANSFERS-IN	1	-	17	19	5	5	5	5	5	5
<b>TOTAL-REVENUES AND SOURCES</b>	<b>\$ 2,637</b>	<b>\$ 2,739</b>	<b>\$ 3,054</b>	<b>\$ 2,761</b>	<b>\$ 2,825</b>	<b>\$ 2,878</b>	<b>\$ 3,005</b>	<b>\$ 3,114</b>	<b>\$ 3,142</b>	<b>\$ 3,223</b>

**EXPENDITURES****BY DEPARTMENT GROUP:**

GENERAL GOVERNMENT	\$ 151	\$ 123	\$ 129	\$ 161	\$ 193	\$ 216	\$ 223	\$ 230	\$ 238	\$ 247
PUBLIC WORKS	160	165	163	168	179	209	221	234	247	259
PUBLIC SAFETY	404	427	418	422	420	432	443	453	466	477
HUMAN SERVICES	23	24	23	26	23	23	24	24	24	25
CULTURE AND RECREATION	84	131	105	100	106	111	114	117	120	124
DEBT SERVICE	313	307	619	330	322	316	341	385	427	447
INTERGOVERNMENTAL	203	230	234	232	229	231	232	234	236	237
OTHER FINANCING SOURCES	-	-	-	-	-	-	-	-	-	-
EDUCATION	1,281	1,321	1,345	1,317	1,353	1,359	1,368	1,378	1,387	1,397
<b>TOTAL-EXPENDITURES AND USES</b>	<b>\$ 2,618</b>	<b>\$ 2,728</b>	<b>\$ 3,037</b>	<b>\$ 2,756</b>	<b>\$ 2,825</b>	<b>\$ 2,897</b>	<b>\$ 2,966</b>	<b>\$ 3,055</b>	<b>\$ 3,146</b>	<b>\$ 3,213</b>

**BY ACCOUNT TYPE:**

SALARIES AND WAGES	\$ 407	\$ 421	\$ 409	\$ 411	\$ 404	\$ 407	\$ 409	\$ 412	\$ 415	\$ 418
HEALTH AND DENTAL INSURANCE	101	102	99	92	99	108	117	128	140	152
OTHER EMPLOYEE BENEFITS	36	38	37	45	37	37	37	37	38	38
RETIREMENT	45	44	47	50	60	61	63	63	66	66
<b>SUBTOTAL-PERSONAL SERVICES</b>	<b>\$ 590</b>	<b>\$ 605</b>	<b>\$ 593</b>	<b>\$ 599</b>	<b>\$ 600</b>	<b>\$ 612</b>	<b>\$ 627</b>	<b>\$ 641</b>	<b>\$ 658</b>	<b>\$ 674</b>
PURCHASED SERVICES	\$ 86	\$ 93	\$ 95	\$ 96	\$ 106	\$ 107	\$ 107	\$ 108	\$ 109	\$ 109
SUPPLIES	67	88	72	72	78	79	81	82	83	85
EDUCATION-EXP	1,281	1,321	1,345	1,317	1,353	1,359	1,368	1,378	1,387	1,397
CAPITAL OUTLAY	42	18	36	37	40	71	82	93	105	115
INTERGOVT-EXP	203	230	234	232	229	231	232	234	236	237
OTHER-EXP	16	17	15	14	22	23	23	24	25	25
DEBT SERVICE	313	319	619	330	322	316	341	385	427	447
TRANSFERS OUT-SPECIAL REV	19	30	20	46	53	77	82	88	95	102
TRANSFERS OUT-CAPITAL PJTS	-	-	-	-	-	-	-	-	-	-
TRANSFERS OUT-ENTERPRISE	-	3	4	4	4	4	4	4	4	4
TRANSFERS OUT-TRUST	3	3	4	8	18	18	17	17	17	17
<b>SUBTOTAL-OTHER EXPENSES</b>	<b>2,029</b>	<b>2,123</b>	<b>2,445</b>	<b>2,157</b>	<b>2,225</b>	<b>2,285</b>	<b>2,339</b>	<b>2,414</b>	<b>2,488</b>	<b>2,539</b>
<b>TOTAL-EXPENDITURES AND USES</b>	<b>\$ 2,618</b>	<b>\$ 2,728</b>	<b>\$ 3,037</b>	<b>\$ 2,756</b>	<b>\$ 2,825</b>	<b>\$ 2,897</b>	<b>\$ 2,966</b>	<b>\$ 3,055</b>	<b>\$ 3,146</b>	<b>\$ 3,213</b>

**CITY OF DOVER, NEW HAMPSHIRE**  
**STATISTICAL ANALYSIS**

**CURRENT FISCAL**

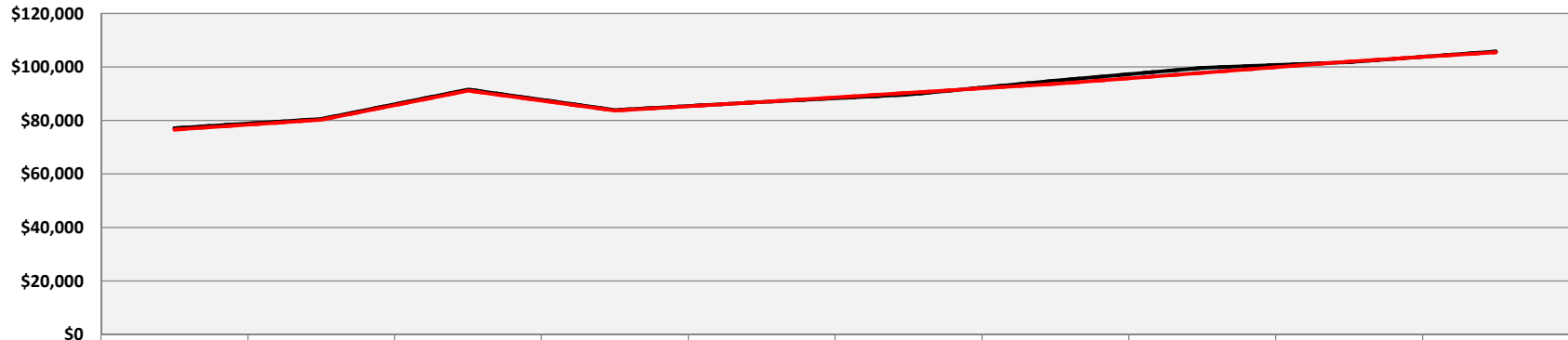
SELECT FUND > 1000-GENERAL FUND

SELECT REVENUE GROUP > CHARGES FOR SERVICES

TYPE	CORREL	VAR	3YR AVG ANNUAL % CHANGE	HIST AVG ANNUAL % CHANGE	INDICATOR
DEMOGRAPHIC	0.747	1.7%	1.5%	1.3%	POPULATION-DOVER, NH
	0.565	0.6%	0.2%	0.4%	LABOR FORCE
ECONOMIC	-0.373	40.0%	-33.3%	-25.0%	MEDIAN FAMILY INCOME-DOVER, NH
	-0.024	47.8%	-33.3%	-25.0%	UNEMPLOYMENT RATE-DOVER, NH
	0.865	2.0%	1.5%	2.1%	CPI-INFLATION INDEX-ALL CITY US AVG
	0.867	1.7%	1.2%	1.8%	CPI-INFLATION INDEX-BOSTON, MA
	-0.471	40.0%	-33.3%	-25.0%	HOUSING PRICE INDEX-NH
	0.970	40.0%	-2.6%	#DIV/0!	ELECTRICITY PRICE OUTLOOK INDEX
	-0.755	30.0%	-13.6%	-15.7%	BUILDING PERMITS (VALUE)
	-0.475	40.0%	-33.3%	-25.0%	REAL ESTATE DEED TRANSFERS
	-0.482	40.0%	-33.3%	-25.0%	TAXABLE NET ASSESSED VALUE
FINANCIAL	0.861	4.0%	3.3%	3.9%	PROPERTY TAXES
	0.300	10.9%	-7.4%	-1.3%	OTHER TAXES
	-0.722	3.4%	-0.1%	-1.7%	LICENSES & PERMITS
	0.217	115.4%	-27.7%	143.8%	INTERGOVT-FEDERAL
	0.115	95.0%	20.4%	-9.8%	INTERGOVT-STATE REIMB
	-0.346	80.0%	0.0%	0.0%	INTERGOVT-SHARED REV BLOCK GRANT
	0.982	1.8%	0.0%	1.5%	INTERGOVT-ROOMS & MEALS DISTRIB
	0.559	7.8%	5.5%	4.9%	INTERGOVT-HIGHWAY BLOCK GRANT
	0.499	80.4%	0.0%	#DIV/0!	INTERGOVT-RAILROAD TAX
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	INTERGOVT-HOSPITAL REIMB
	0.550	36.0%	-17.1%	6.3%	INTERGOVT-MISC
	1.000	20.3%	4.6%	37.0%	CHARGES FOR SERVICES
	-0.959	58.8%	-11.1%	-18.4%	MISC REVENUE
	0.686	3.0%	1.8%	1.8%	EDUCATION-REV
	0.212	160.0%	#DIV/0!	#DIV/0!	OTHER FINANCING SOURCES
	0.729	5.0%	2.6%	3.2%	TOTAL-REVENUES AND SOURCES
	0.255	15.1%	21.1%	8.6%	GENERAL GOVERNMENT
	0.719	4.9%	4.6%	4.5%	PUBLIC WORKS
	0.965	2.3%	1.0%	2.3%	PUBLIC SAFETY
	0.525	4.1%	0.4%	1.5%	HUMAN SERVICES
	0.709	10.2%	-5.3%	8.0%	CULTURE AND RECREATION
	0.274	25.5%	3.3%	2.1%	DEBT SERVICE
	0.983	5.0%	1.4%	4.8%	INTERGOVERNMENTAL
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	OTHER FINANCING SOURCES
	0.935	1.3%	0.1%	1.1%	SALARIES AND WAGES
	0.044	2.2%	0.5%	0.7%	HEALTH AND DENTAL INSURANCE
	0.393	7.6%	0.2%	1.5%	OTHER EMPLOYEE BENEFITS
	0.596	11.4%	14.2%	10.7%	RETIREMENT
	0.875	1.9%	1.2%	1.8%	SUBTOTAL-PERSONAL SERVICES
	0.825	6.7%	6.5%	7.5%	PURCHASED SERVICES
	0.671	8.3%	-2.4%	5.6%	SUPPLIES
0.880	3.0%	2.4%	2.8%	EDUCATION-EXP	
-0.224	19.4%	42.7%	-0.1%	CAPITAL OUTLAY	

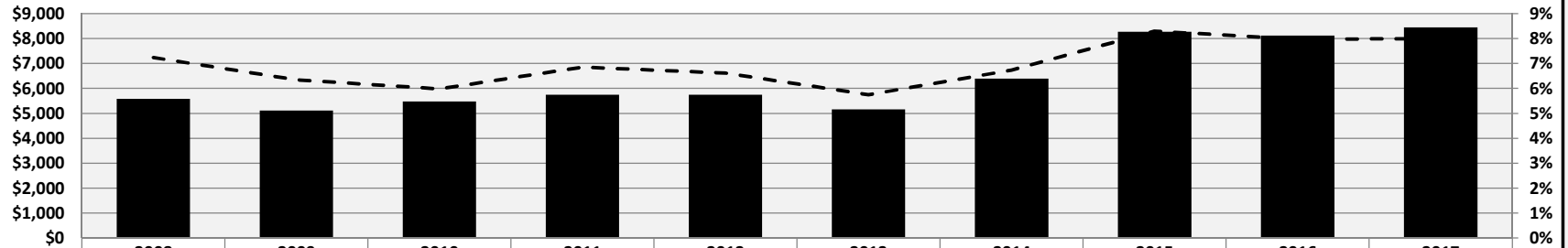
		3YR AVG	HIST AVG		
TYPE	CORREL	VAR	ANNUAL % CHANGE	ANNUAL % CHANGE	INDICATOR
	0.983	5.0%	1.4%	4.8%	INTERGOVT-EXP
	0.400	13.6%	11.2%	11.7%	OTHER-EXP
	0.283	25.1%	1.8%	2.1%	DEBT SERVICE
	0.639	39.5%	27.9%	49.6%	TRANSFERS OUT-SPECIAL REV
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	TRANSFERS OUT-CAPITAL PJTS
	0.951	46.0%	20.8%	#DIV/0!	TRANSFERS OUT-ENTERPRISE
	0.527	61.7%	148.3%	111.3%	TRANSFERS OUT-TRUST
	0.749	5.1%	2.8%	3.4%	TOTAL-EXPENDITURES AND USES
<b>OPERATING</b>	0.236	0.9%	0.8%	0.2%	TOTAL CITY FTES
	-0.955	5.0%	-1.0%	-3.5%	GENERAL GOVERNMENT FTES
	0.968	0.9%	0.1%	0.8%	PUBLIC SAFETY FTES
	-0.653	2.4%	-1.6%	-1.7%	PUBLIC WORKS FTES
	0.543	9.5%	8.5%	4.4%	CULTURE AND RECREATION FTES
	#DIV/0!	0.0%	0.0%	0.0%	HUMAN SERVICES FTES

### REVENUES AND EXPENDITURES



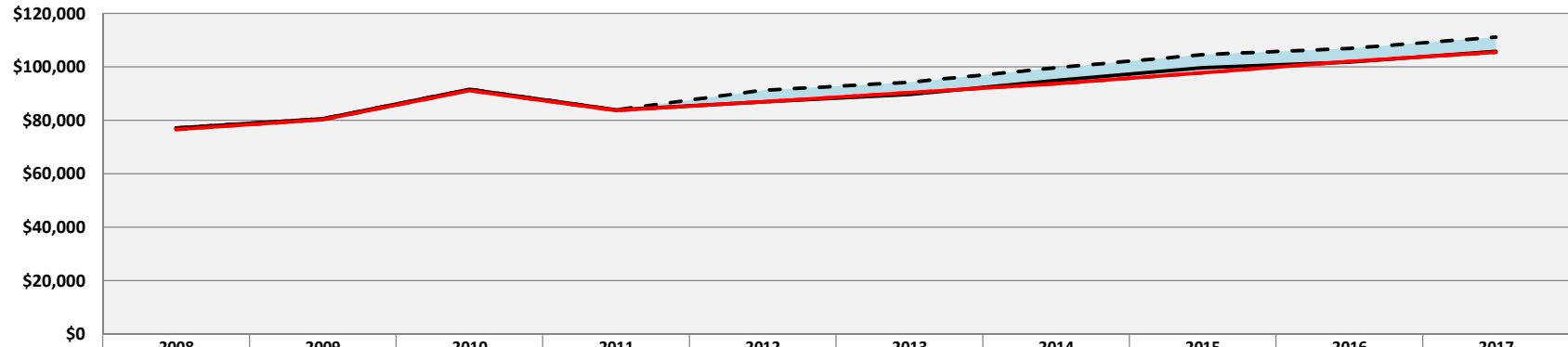
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
VARIANCE	542	325	504	159	-	(592)	1,230	1,882	(149)	334
VAR BASE	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466
BASELINE REV	77,086	80,583	91,584	83,868	86,919	89,712	94,890	99,613	101,805	105,799
REVENUES	77,086	80,583	91,584	83,868	86,919	89,712	94,890	99,613	101,805	105,799
BASELINE EXP	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466
EXPENDITURES	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466

### UNRESERVED FUND BALANCE



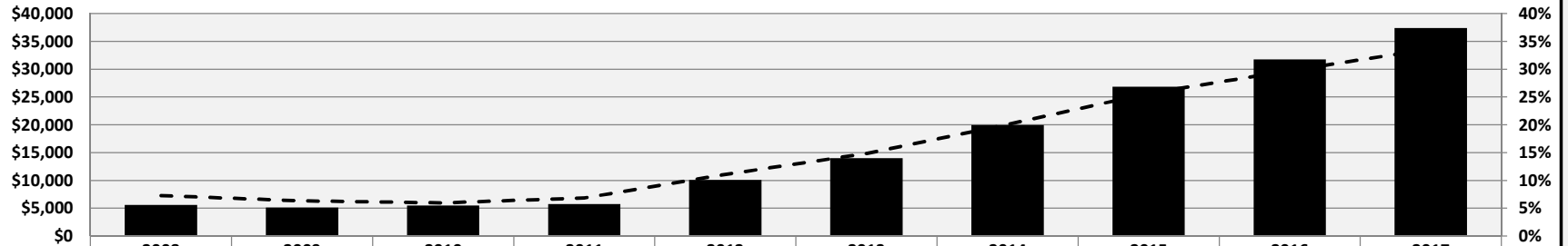
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
NEGATIVE	-	-	-	-	-	-	-	-	-	-
POSITIVE	5,585	5,114	5,477	5,750	5,750	5,158	6,389	8,270	8,121	8,455
% REVENUE	7%	6%	6%	7%	7%	6%	7%	8%	8%	8%

### REVENUES AND EXPENDITURES



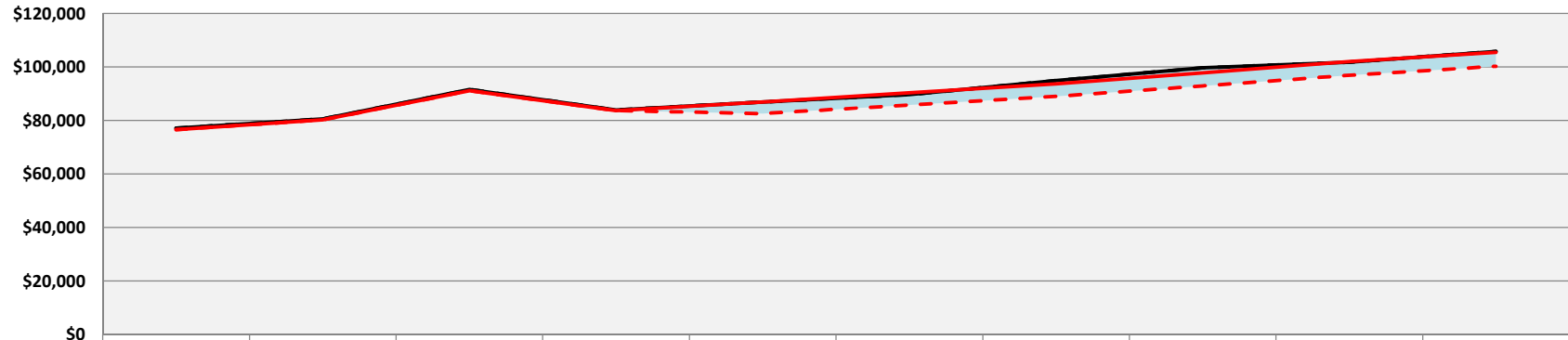
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
VARIANCE	542	325	504	159	4,346	3,894	5,975	6,862	4,941	5,624
VAR BASE	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466
BASELINE REV	77,086	80,583	91,584	83,868	86,919	89,712	94,890	99,613	101,805	105,799
REVENUES	77,086	80,583	91,584	83,868	91,265	94,198	99,634	104,593	106,895	111,089
BASELINE EXP	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466
EXPENDITURES	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466

### UNRESERVED FUND BALANCE



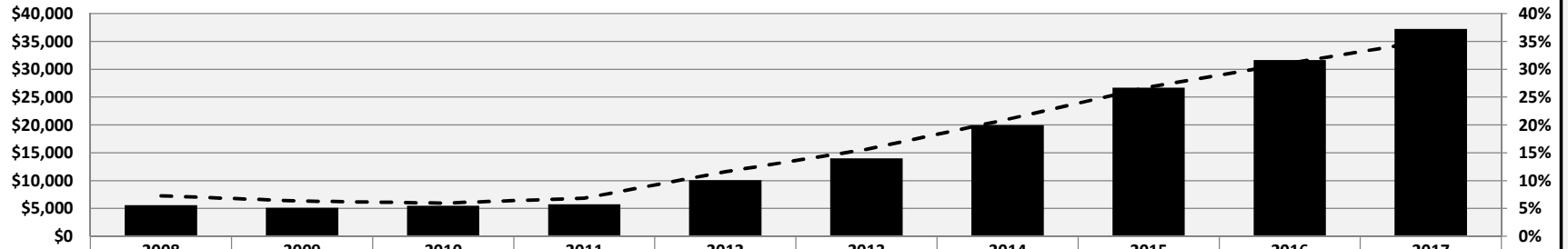
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
NEGATIVE	-	-	-	-	-	-	-	-	-	-
POSITIVE	5,585	5,114	5,477	5,750	10,096	13,990	19,965	26,827	31,768	37,392
% REVENUE	7%	6%	6%	7%	11%	15%	20%	26%	30%	34%

### REVENUES AND EXPENDITURES



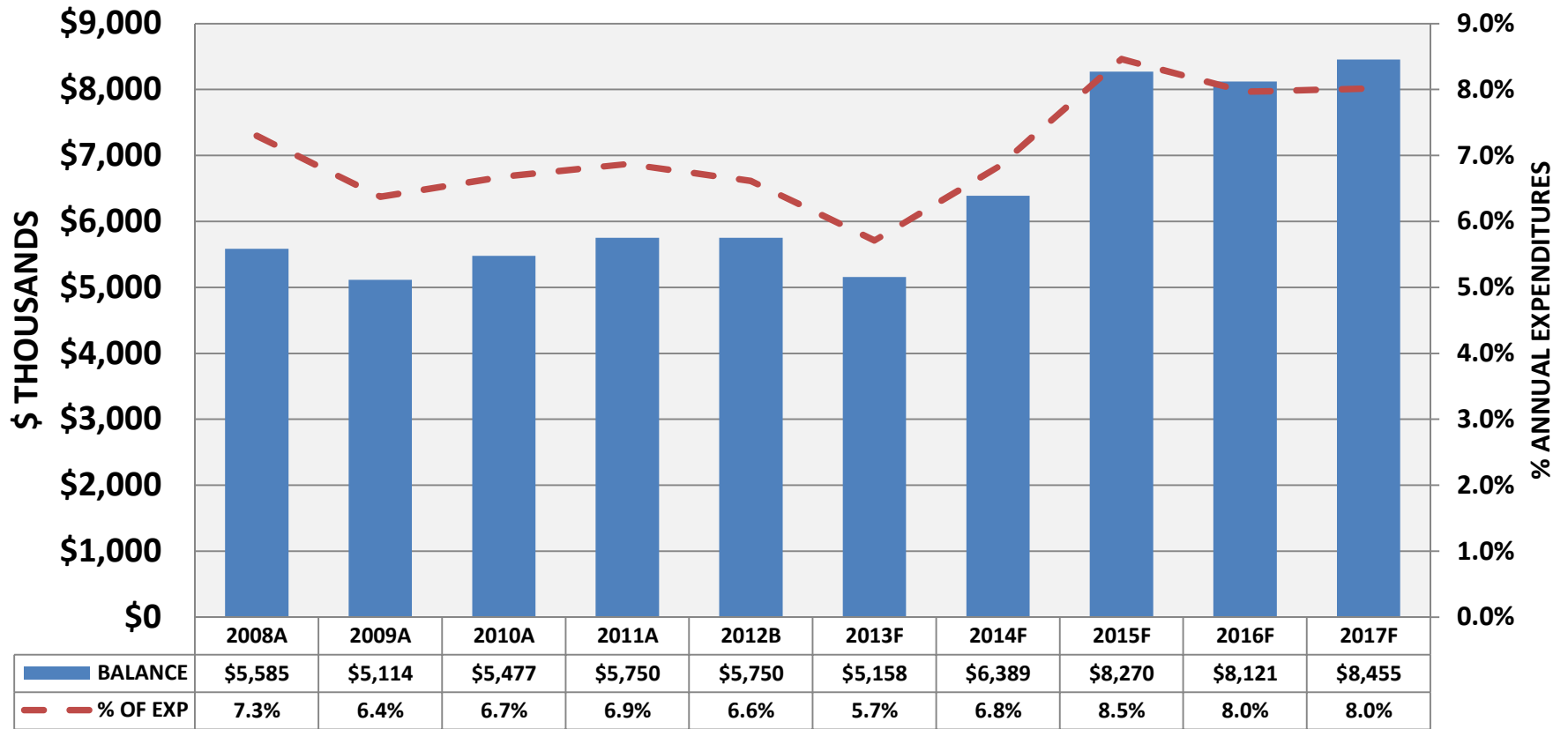
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
VARIANCE	542	325	504	159	4,346	3,924	5,913	6,768	4,949	5,607
VAR BASE	76,544	80,258	91,080	83,708	82,573	85,789	88,976	92,845	96,856	100,193
BASELINE REV	77,086	80,583	91,584	83,868	86,919	89,712	94,890	99,613	101,805	105,799
REVENUES	77,086	80,583	91,584	83,868	86,919	89,712	94,890	99,613	101,805	105,799
BASELINE EXP	76,544	80,258	91,080	83,708	86,919	90,304	93,659	97,731	101,954	105,466
EXPENDITURES	76,544	80,258	91,080	83,708	82,573	85,789	88,976	92,845	96,856	100,193

### UNRESERVED FUND BALANCE

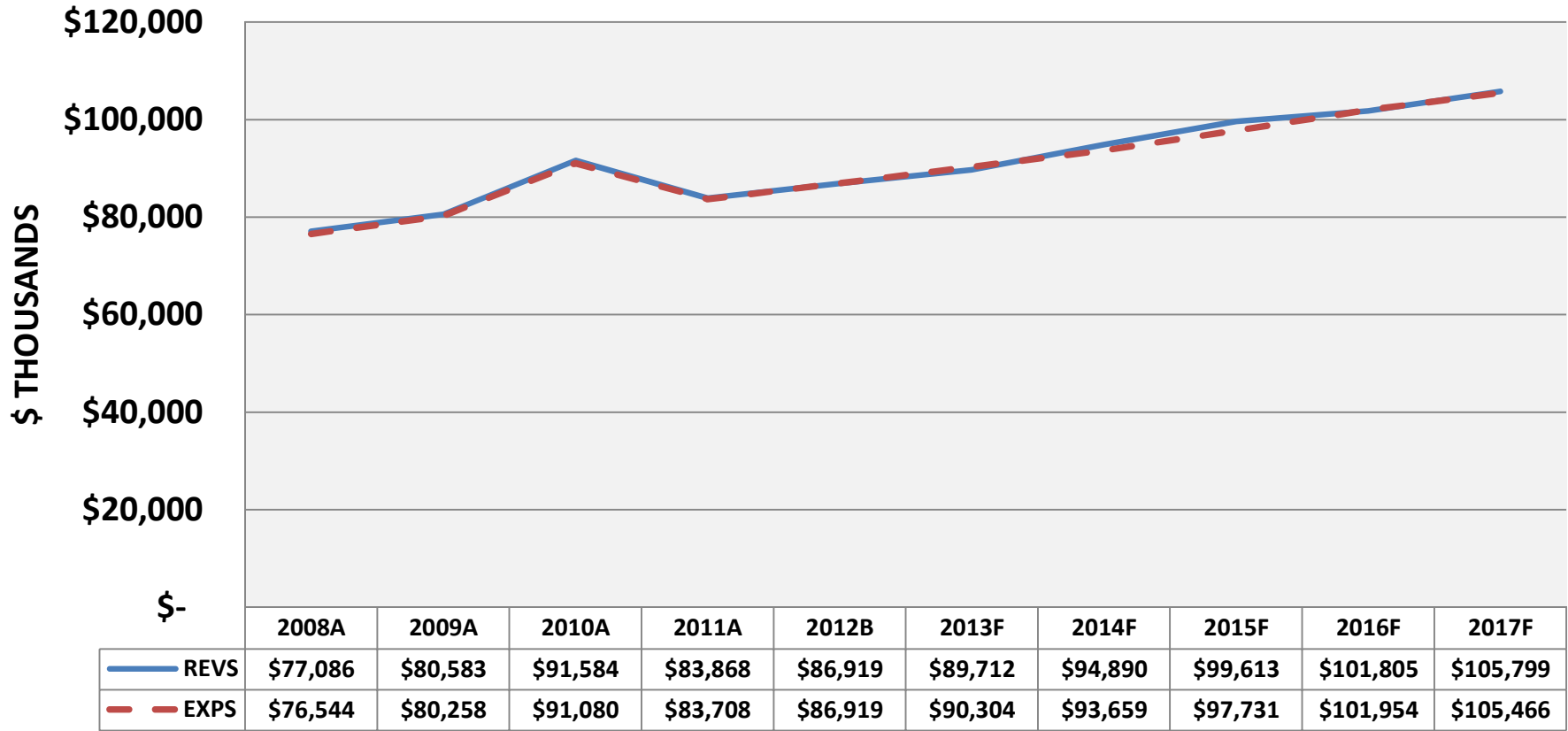


	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
NEGATIVE	-	-	-	-	-	-	-	-	-	-
POSITIVE	5,585	5,114	5,477	5,750	10,096	14,019	19,933	26,701	31,650	37,257
% REVENUE	7%	6%	6%	7%	12%	16%	21%	27%	31%	35%

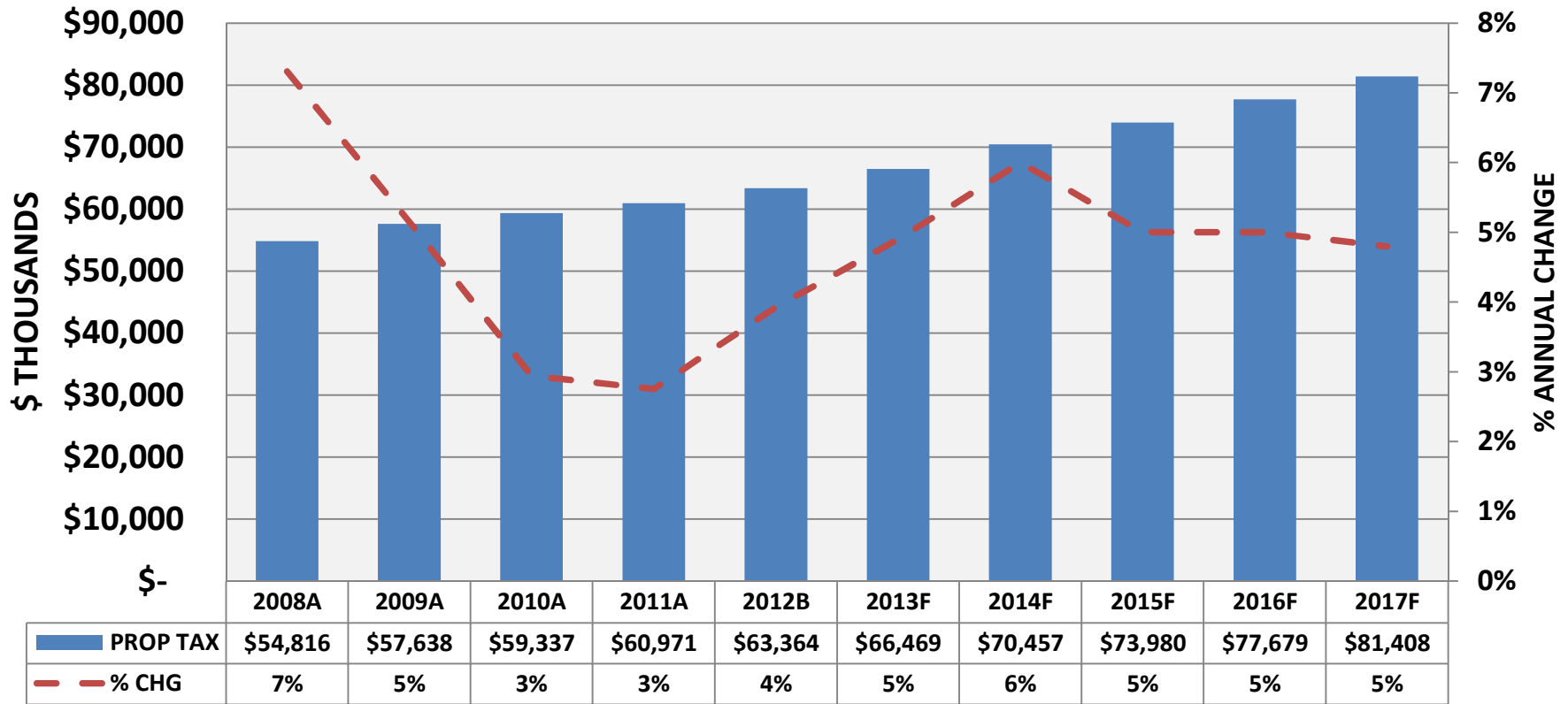
### UNASSIGNED FUND BALANCE-1000-GENERAL FUND



### REVENUES & EXPENDITURES-1000-GENERAL FUND

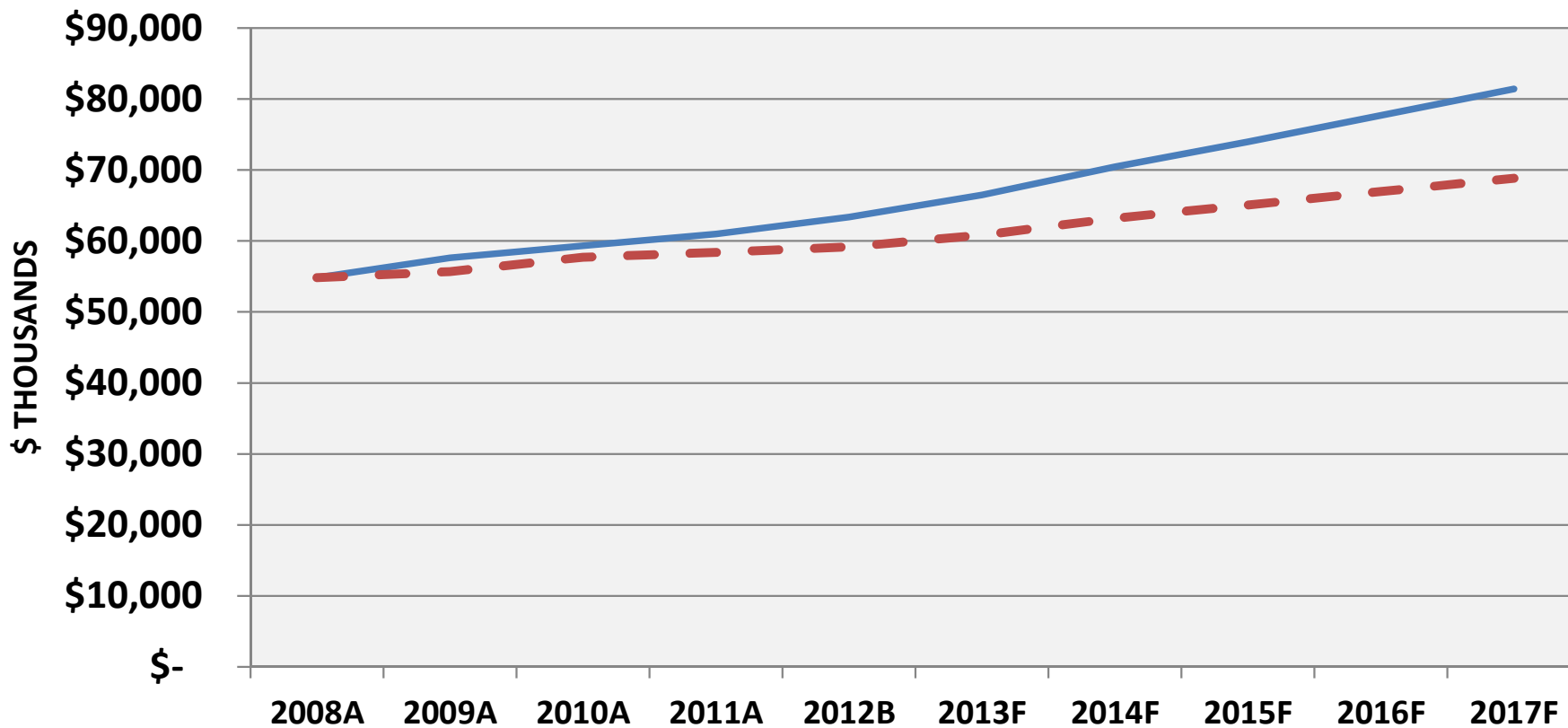


### PROPERTY TAXES-1000-GENERAL FUND



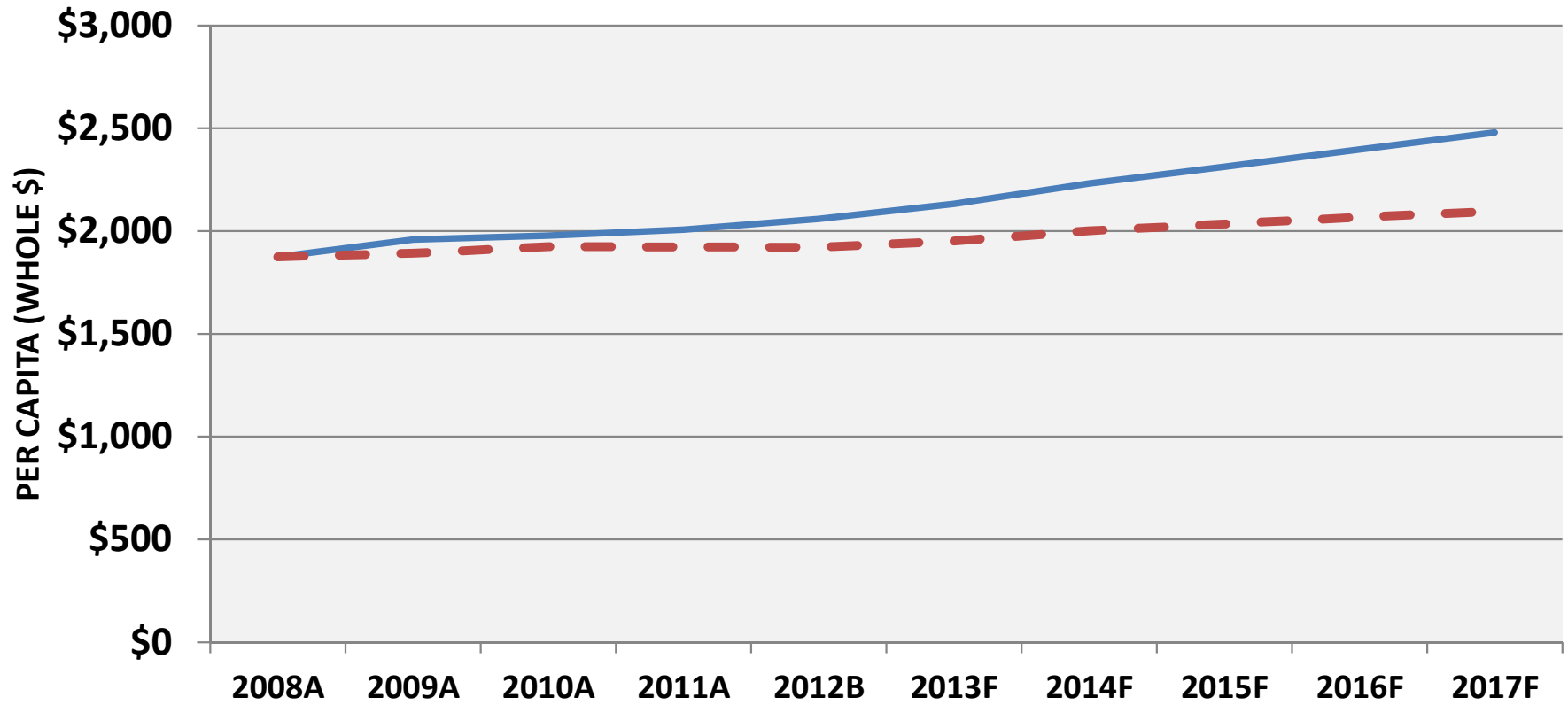
# PROPERTY TAXES

**— NOMINAL (CURRENT) \$**      **- - CHAINED (CONSTANT) 2008 \$**



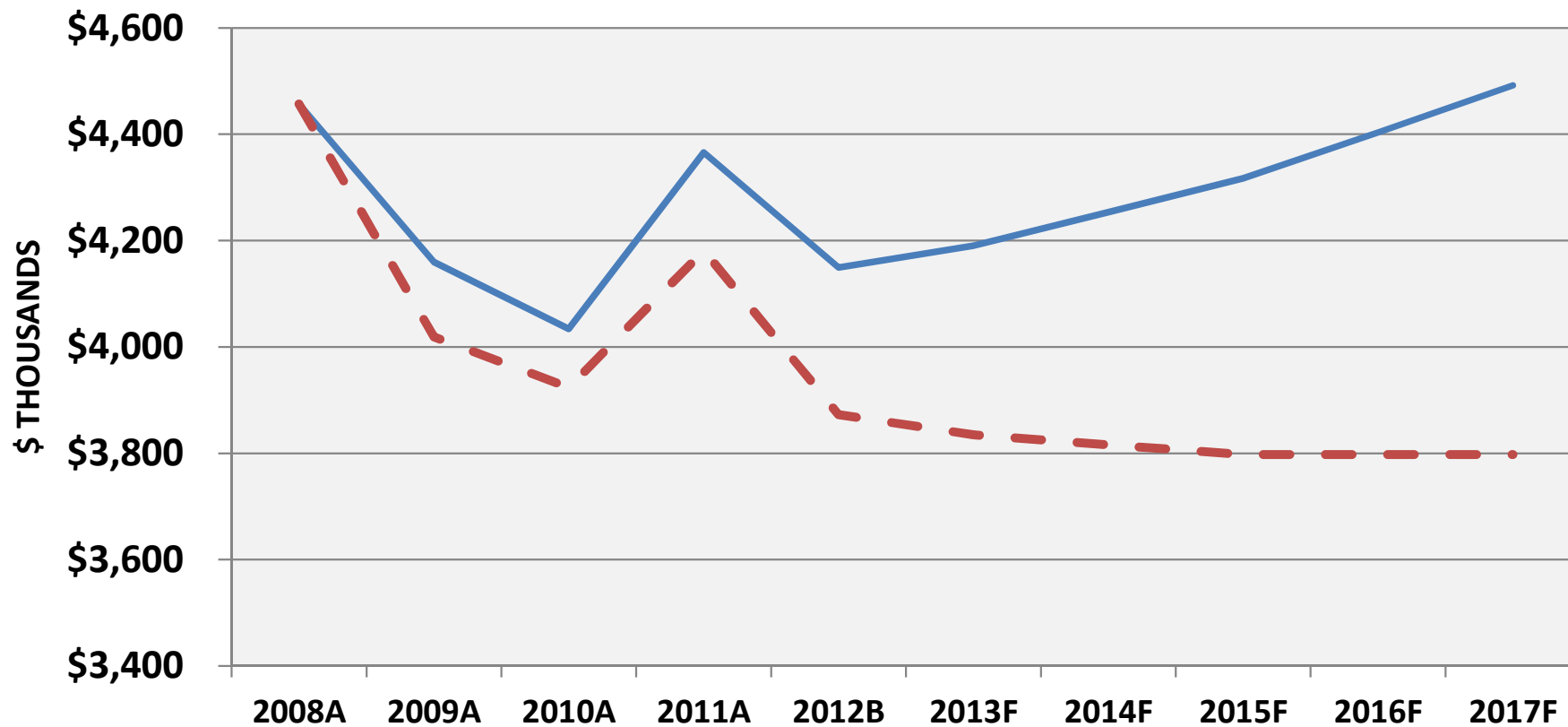
### PROPERTY TAXES PER CAPITA

**NOMINAL (CURRENT) \$**      **CHAINED (CONSTANT) 2008 \$**



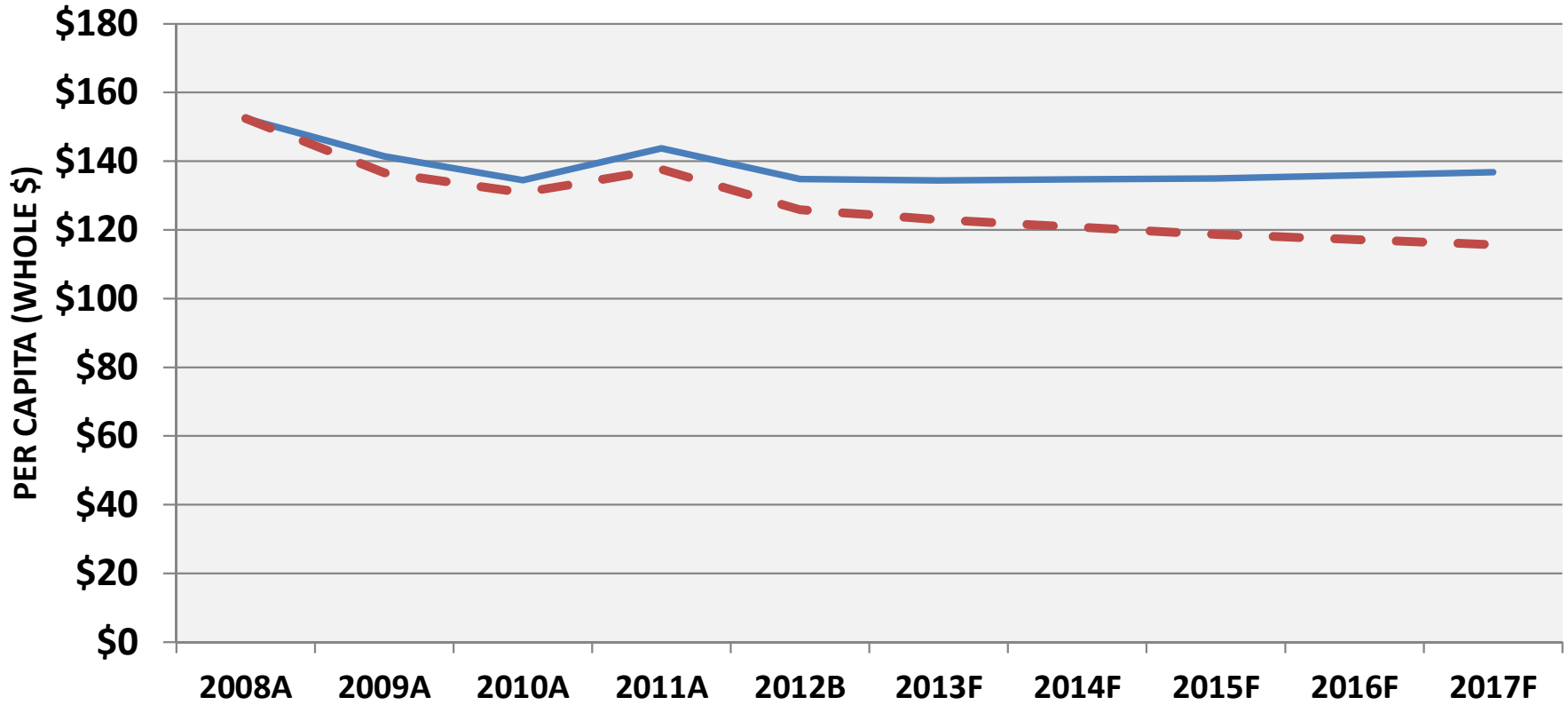
### LICENSES & PERMITS

**NOMINAL (CURRENT) \$**      **CHAINED (CONSTANT) 2008 \$**



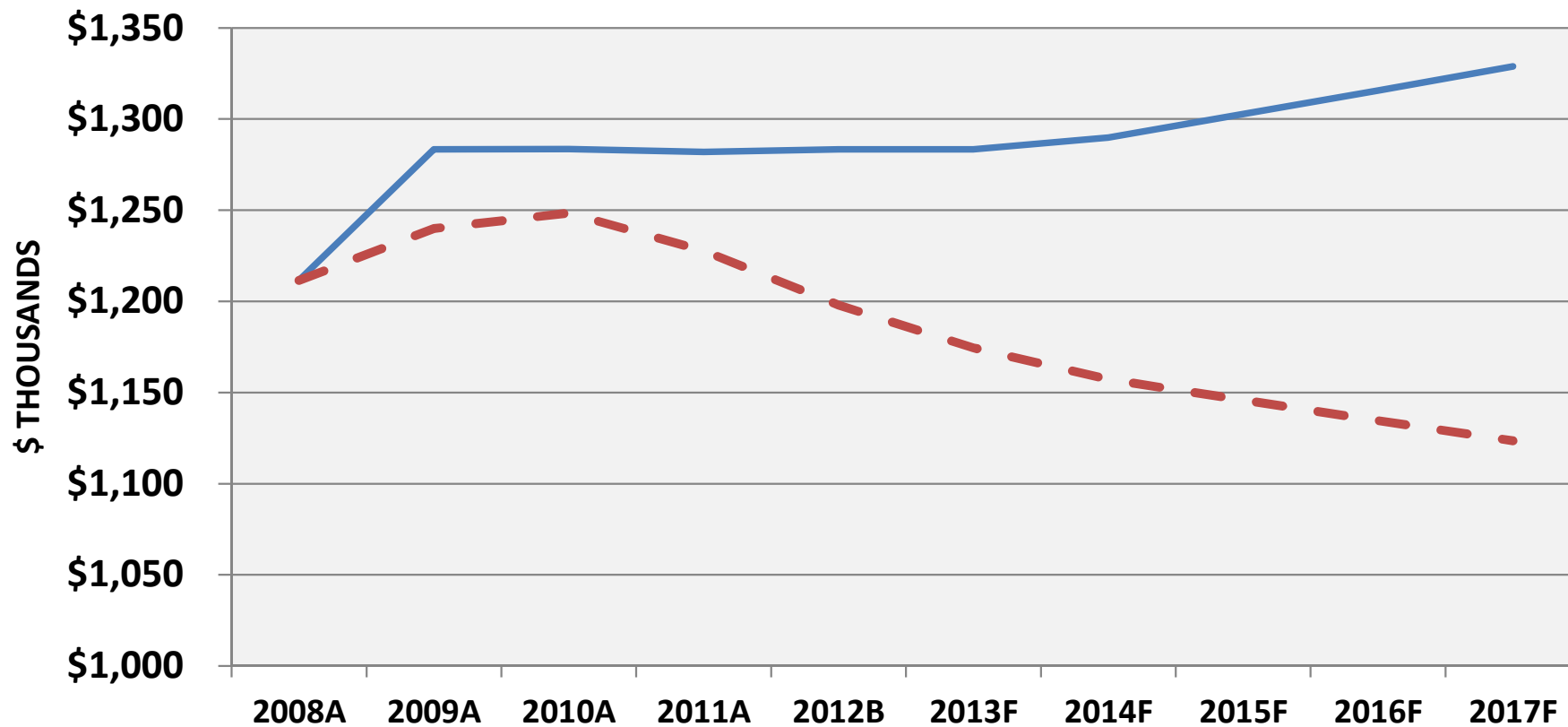
### LICENSES & PERMITS PER CAPITA

— NOMINAL (CURRENT) \$      - - CHAINED (CONSTANT) 2008 \$



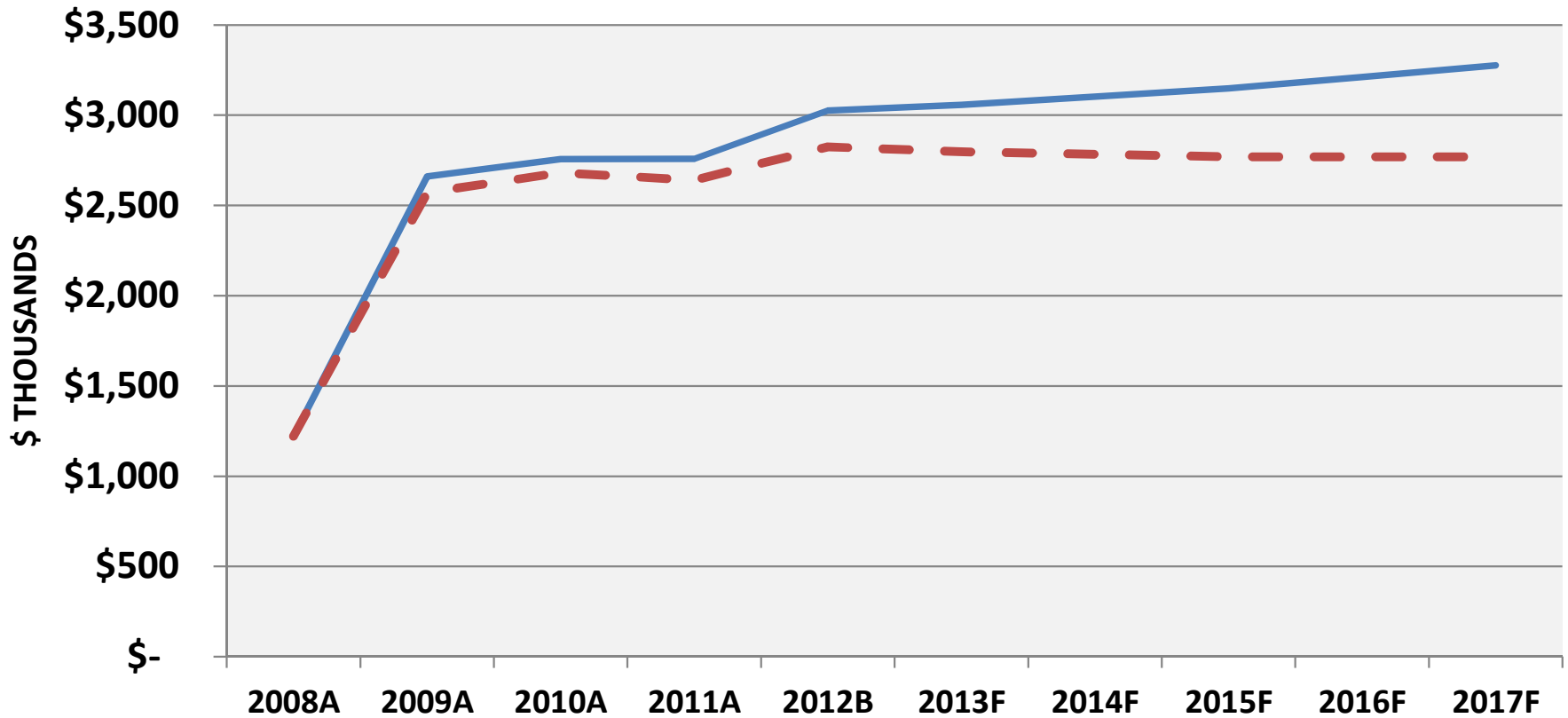
### INTERGOVT-ROOMS & MEALS DISTRIB

**NOMINAL (CURRENT) \$**      **CHAINED (CONSTANT) 2008 \$**

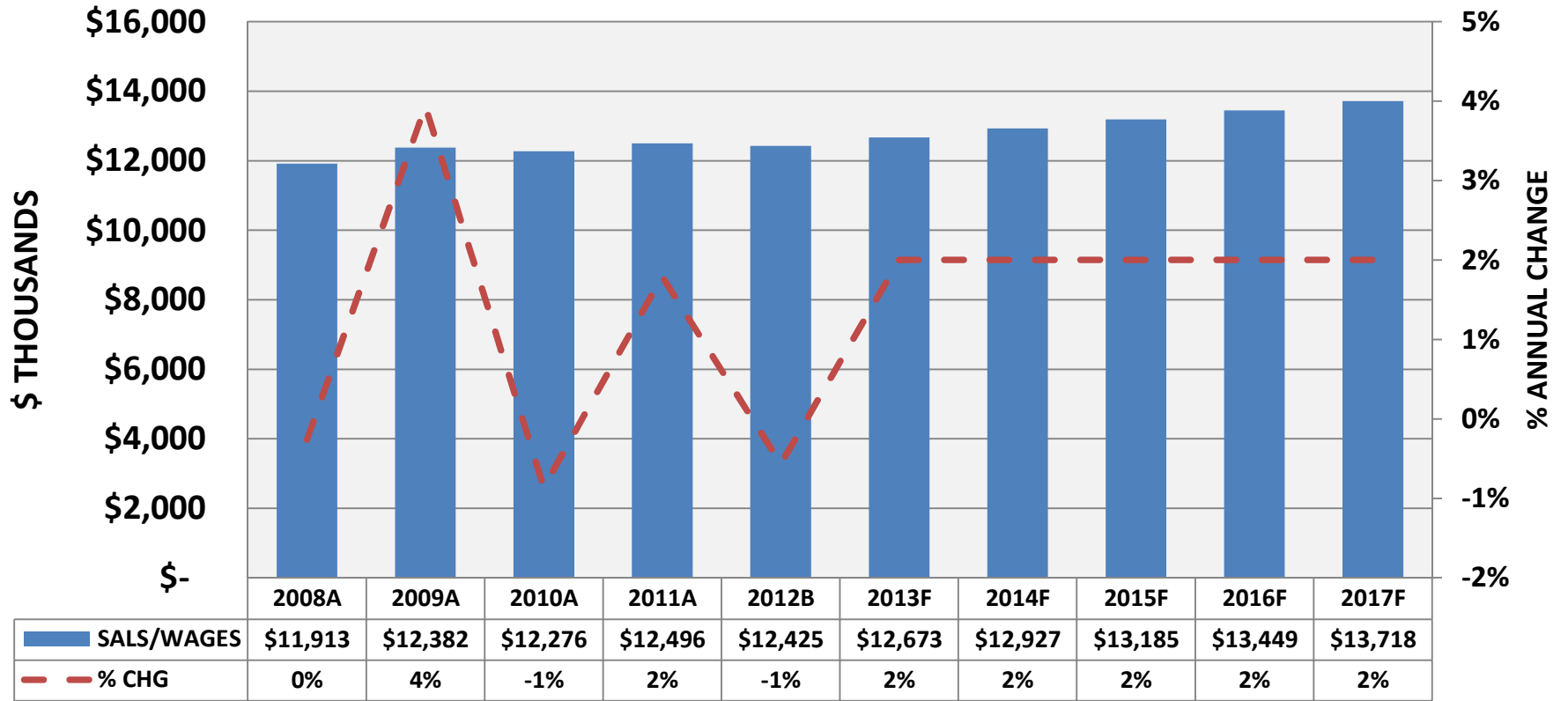


### CHARGES FOR SERVICES

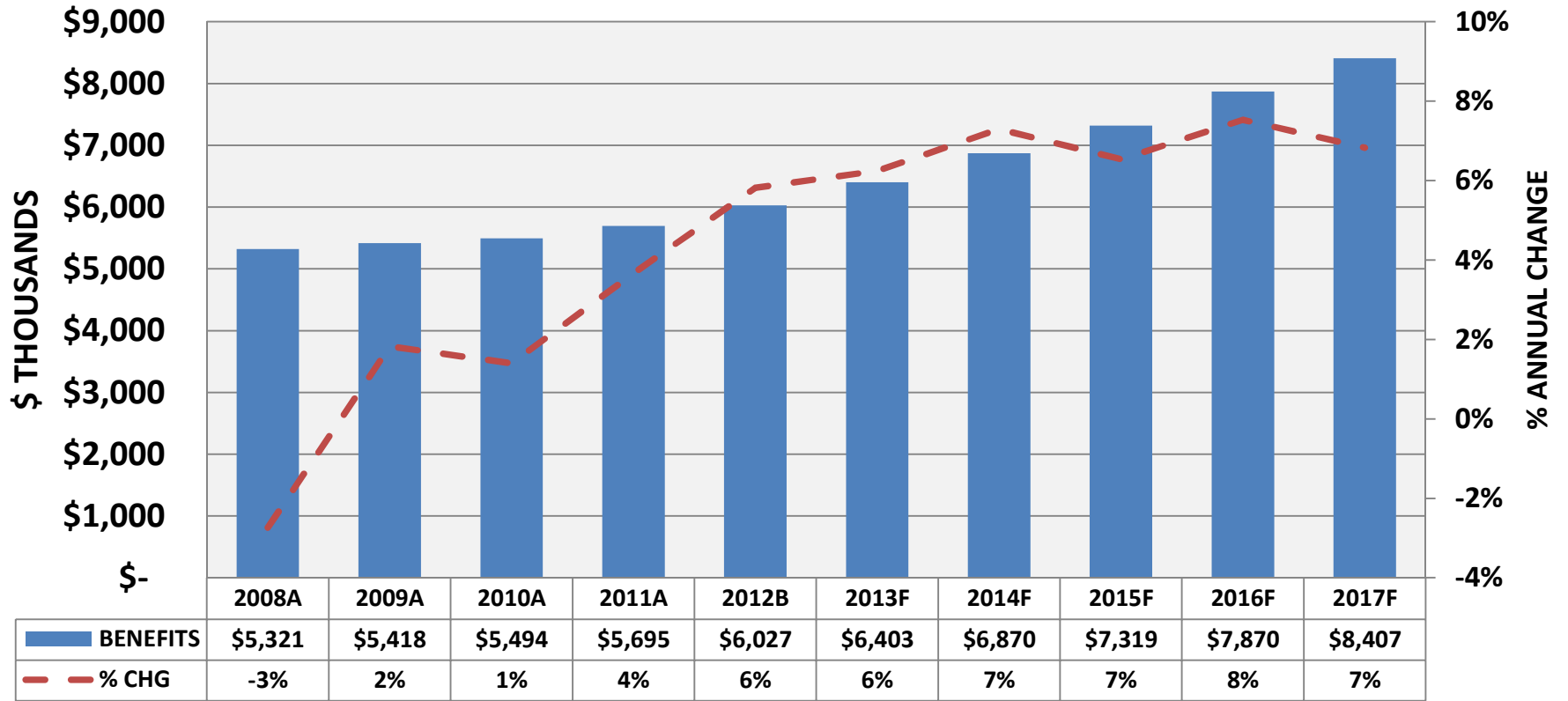
**NOMINAL (CURRENT) \$**      **CHAINED (CONSTANT) 2008 \$**



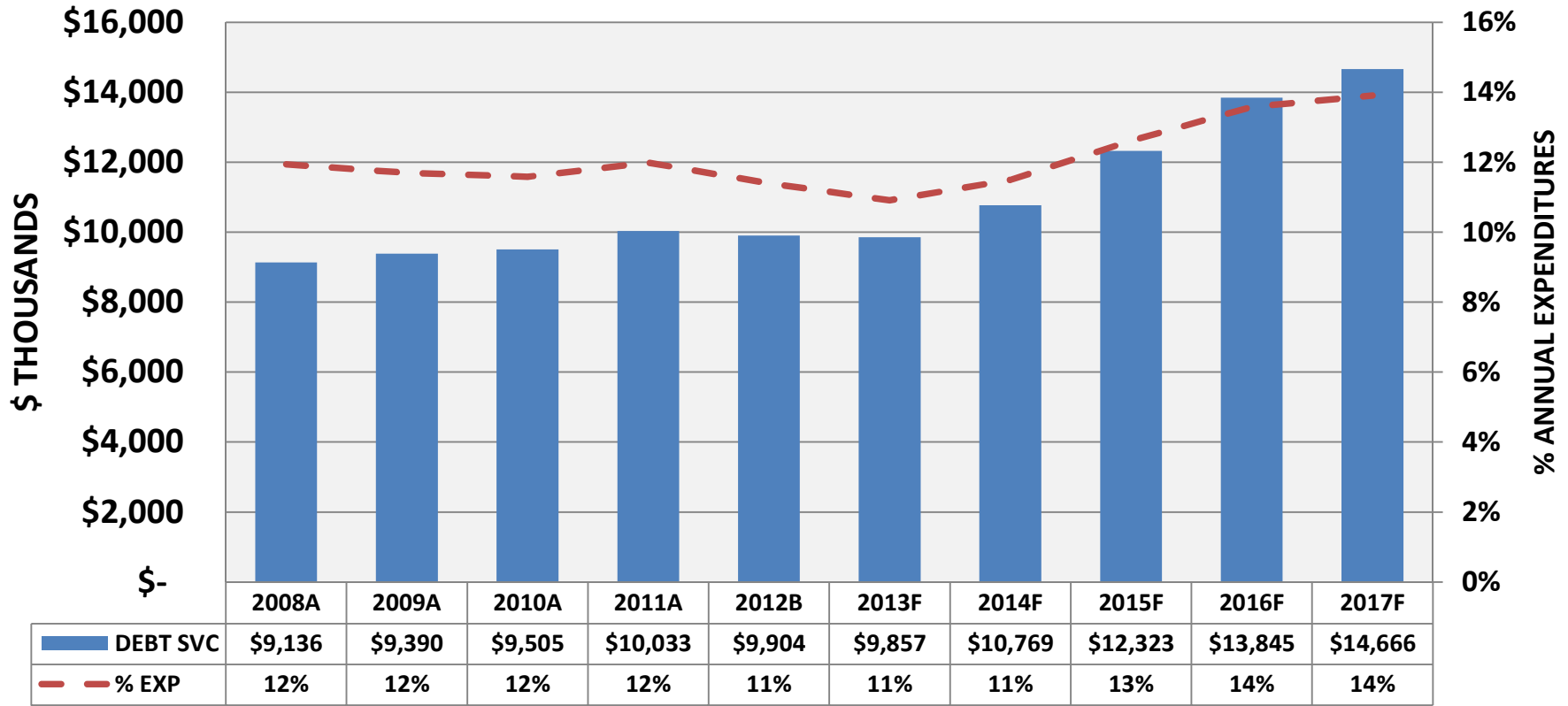
### SALARIES & WAGES-1000-GENERAL FUND



### EMPLOYEE BENEFITS-1000-GENERAL FUND

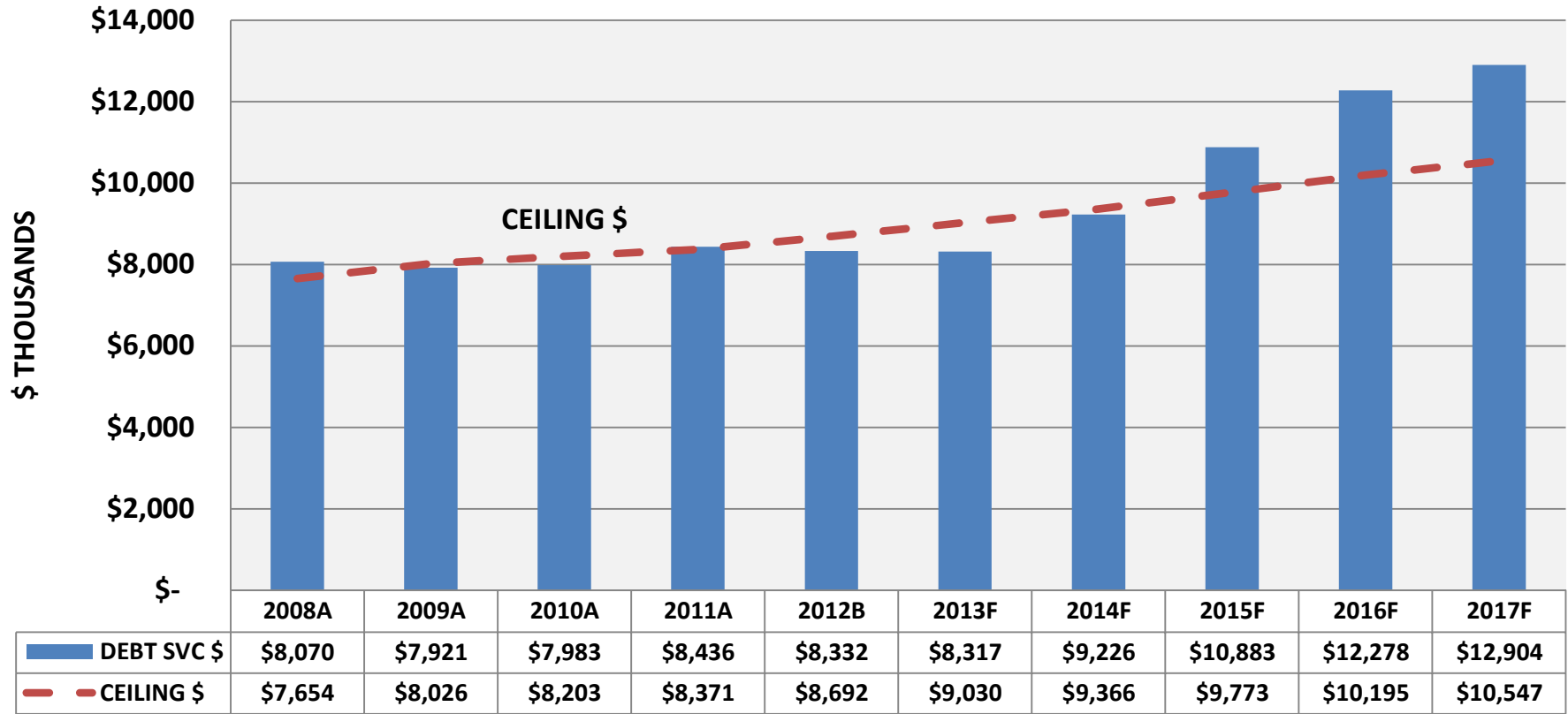


### DEBT SERVICE-1000-GENERAL FUND



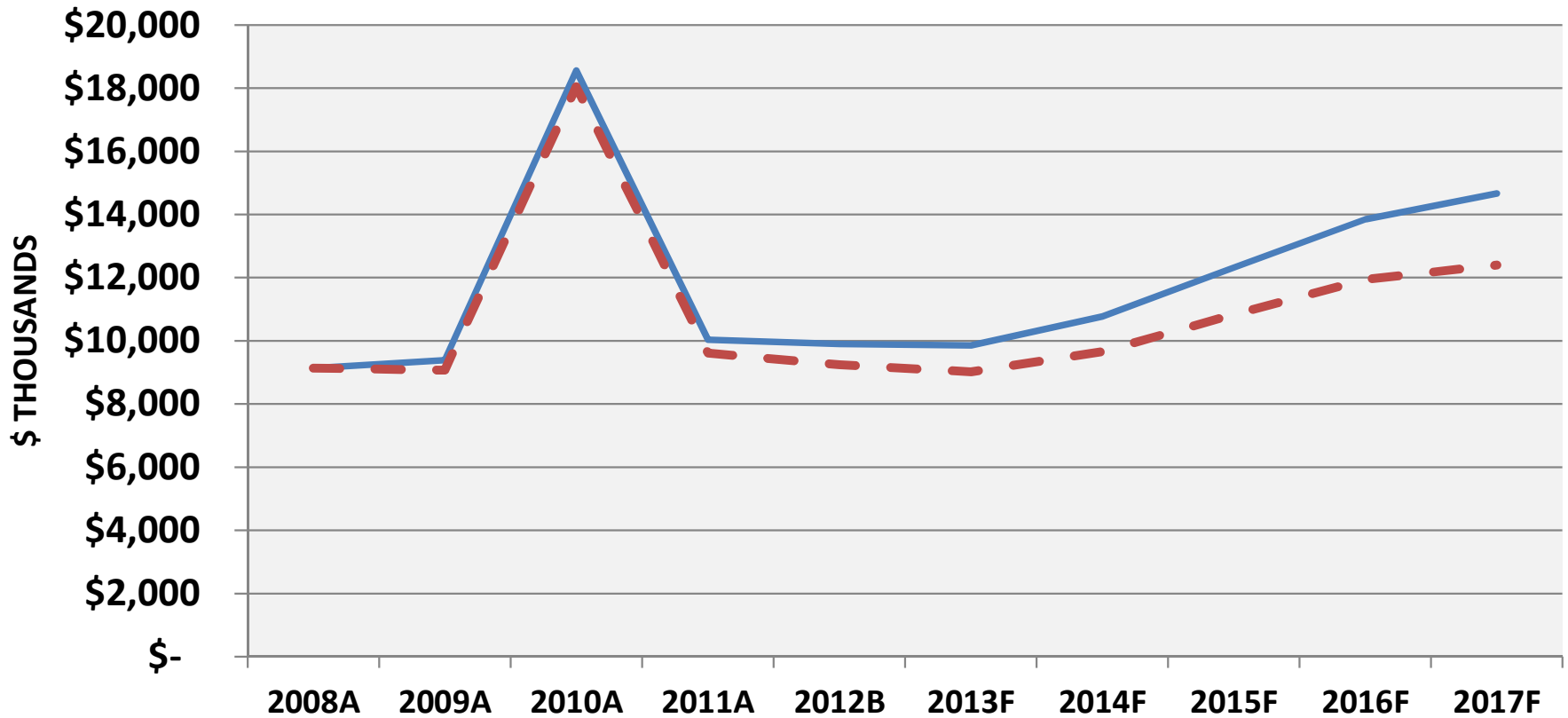


### DEBT SERVICE FINANCE POLICY \$-1000-GENERAL FUND



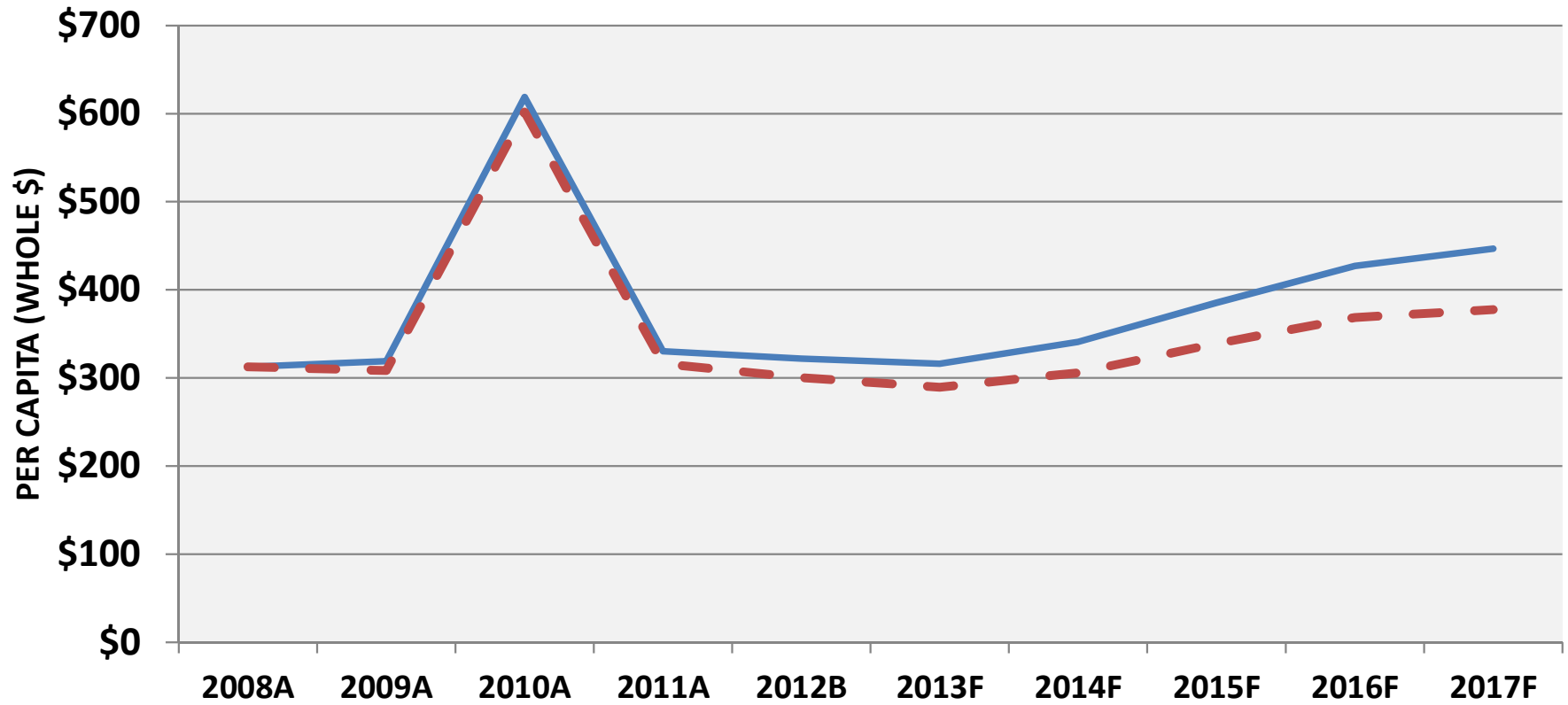
### DEBT SERVICE

— NOMINAL (CURRENT) \$      - - CHAINED (CONSTANT) 2008 \$

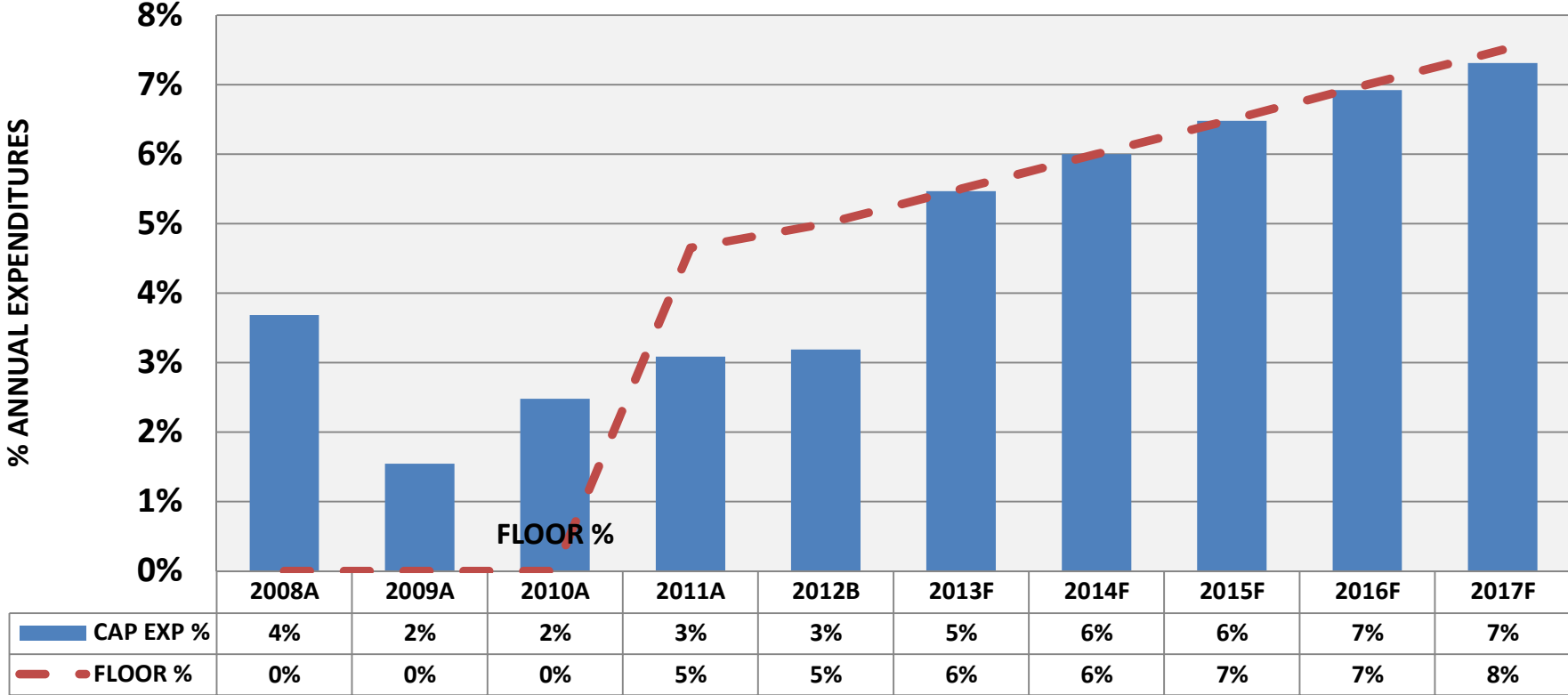


### DEBT SERVICE PER CAPITA

— NOMINAL (CURRENT) \$      - - CHAINED (CONSTANT) 2008 \$



### CAPITAL OUTLAY %-1000-GENERAL FUND



### CAPITAL OUTLAY \$-1000-GENERAL FUND

