



CONSTRUCTION

AT PC WE GO ABOVE AND BEYOND ON EVERY JOB, PERIOD.

November 15, 2016

Mr. Robert C. Carrier
Joint Building Committee Chair
DHS-CTC Building Project
McConnell Center
61 Locust St, Suite 409
Dover, NH 03820

Re: Letter of Recommendation – BP 23.1 Plumbing
Dover High School & Career Technical Center
PC Project No. 15027

Dear Robert:

Listed below are the bid results for the above referenced procurement package.

Bidders	Bid Amount
Armand E. Lemire Co., Inc.	\$2,595,000
Youngblood Company	\$2,596,650
Charles Blouin	\$2,615,650
Northern Peabody	\$3,201,000
RTH Mechanical	\$3,884,851
Palmer & Sicard	\$4,379,010
Scope Adjustments to Base Bid:	
Remove temporary heat allowance	(\$ 50,000)
Remove firestopping scope (included in BP 7.5)	(\$ 33,075)
Armand E. Lemire Co., Inc. credit	(\$ 21,925)
Recommended subcontract value	\$2,490,000

Based upon our final analysis, we recommend the work be awarded to Armand E. Lemire Co., Inc. We request your authorization by signature below to notify Armand E. Lemire Co., Inc. that they are the apparent low bidder and that we will enter into a contract in the amount of \$2,490,000 with Armand E. Lemire Co., Inc., contingent upon execution of the GMP between PC and The Dover School District.

Sincerely,

Joint Building Committee

Scott Blair
Project Manager

Authorization Date

cc: Garret Bertolini
Joe Picoraro
Melissa Henerberry (JBC)
Laura Wernick
Tina Stanislaski
Bobby Williams

[illegible]

Scott Blair

From: Sparky Lemire <sparky@armandlemire.com>
Sent: Wednesday, October 19, 2016 7:46 AM
To: Scott Blair
Cc: Charlie Stoll; Jessica Adams
Subject: Dover High School

Importance: High

Hi Scott,

To recap our earlier conversation, we can do the Plumbing & Gas portions of work (not including insulation) for \$2,595,000. As I had stated to you, we are in a position right now to put a foreman on the job tomorrow who will be there for the duration. We are also interested in working with you on the mechanical portions as well.

Right now, Charlie is estimating another large project at Phillips Exeter Academy so we are in need of a commitment from you today so we either pass on the Phillips job, or keep estimating. We as well will only take only so much work because the ultimate goal is to get it done on time and within budget.

I look forward to hearing from you shortly on this matter, thank you Scott.

Thanks
Sparky

Armand Lemire
President
Armand E. Lemire Co., Inc.
Off: 603-625-5233
Fax: 603-625-5679
Cell: 603-396-9823

Bid Package No. 23.1 **Mechanical, Ductwork and Plumbing**

Project: Dover High School and Career Technical Center
Bid Date: September 19, 2016
Bid Time: 10: 00 AM

To: Scott Blair
 PC Construction Company
 25 Alumni Drive
 Dover, NH 03820

BIDDER: Armand E Lemire Co Inc
 (Company Name)

ADDENDA

Bidder acknowledges receipt of Addenda # A , # B , # _____, # _____, # _____, # _____

BASE BID

Two million ^{Six *} ~~seven~~ hundred ninety thousand seven hundred ten dollars ⁶ ~~7~~ DOLLARS, \$ 2,790,710.00 *
 (In Words)

EMR

Current EMR rating .92

BREAKOUT PRICING

~~**MECHANICAL**~~

\$ _____ Piping Materials & Labor
 \$ _____ Equipment & Labor
 \$ _____ Insulation (Mech, Plumbing & Ductwork)
 \$ _____ Testing & Balancing (Air and Water)
 \$ _____ Firestopping
 \$ 25,000 _____ Unforeseen Conditions Allowance
 \$ _____ Project Management
 \$ _____ Progress Clean-up
 \$ _____ Cost of Bond
 \$ _____ TOTAL

DUCTWORK

\$ _____ Ductwork Materials & Labor
 \$ _____ Equipment & Labor

\$ _____ Firestopping
\$ _____ Project Management
\$ _____ Progress Clean-up
\$ _____ Cost of Bond
\$ _____ TOTAL

PLUMBING

^{6*}
\$ ~~1,7~~61,452.00 Piping Materials & Labor
\$ 89,714.00 Equipment & Labor
\$ 693,804.00 Fixtures & Labor
\$ 33,075.00 Firestopping
\$ 76,965.00 Project Management
\$ 50,000 Progress Clean-up
\$ 50,000 Temporary Heat Allowance
\$ 35,700.00 Cost of Bond
^{6*}
\$ ~~2,7~~90,710.00 TOTAL

ALTERNATES

1. Alternate 1 - Furnish and Deliver Air Cooled Chiller
\$ _____ N/A
2. Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's
\$ _____ N/A

*** = \$100,000 Deduct for all pipe insulation, insulation to be by Mech Contractor**

TOTAL MANHOURS

Total man-hours figured in the base project # 22,000

Proposed crew hours and equipment:

Daily Manpower (Variable) 4 - 14 men

4) Manlifts for 8-10 months, 2) Additional Manlifts for 2-4 months

List all jobs working on concurrently to the work schedule for this scope:

Pierce Island WWTF

Newmarket WWTF

Monarch School

Old Strafford County Courthouse

Various Projects

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? YES NO WBE

Are any subcontractors affiliated with this bidder a qualified MWBE? YES NO

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

Description	\$ Amount
1. <u>N/A</u>	
2. <u></u>	
3. <u></u>	

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

Cutting, patching, flashing, painting and excavation is by Others

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

TBD

Names of key personnel including projects of a similar size and nature performed by each person

PROJECT MANAGER Armand Lemire/Phil Cocchiaro

Project	Location
<u>Scott Farrar Asst Living</u>	<u>Peterborough NH</u>

Mast Landing	Dover NH
ONSITE SUPERVISOR Chris Goodhue	
Project	Location
Mast Landing	Dover NH

AWARD
 The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS
 Bidder has verified with insurance carrier that they can meet all PC requirements as called out on the attached sample certificate of insurance.

PAYMENT AND PRICING TERMS
 Bidder acknowledges that subcontract, if awarded, will be subject to the following payment and pricing terms.

- a. A payment and performance bond is a requirement for all subcontractors whose contract value is in excess of \$100,000. For bid responses greater than \$100,000, the cost for the payment and performance bond must be identified separately as shown on the bid response form and also included in the total bid amount. For bid responses with an amount less than \$100,000, an add-alternate cost for a bond must be provided. PC reserves the right to require a bond on any subcontractor, regardless of contract amount.
- b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.
- c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.
- d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.
- e. This project is tax exempt. State and Local Taxes are not to be included.

f. **HOURLY RATE PRICING.**
 For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position	Hourly Rate	Premium Rate*	Overtime Rate**	Deduct Rate
Proj Mgr	\$85.00	\$127.50	\$127.50	N/A
Foreman	\$75.00	\$112.50	\$112.50	N/A
Licensed Plumber	\$70.00	\$105.00	\$105.00	N/A
Apprentice Plumber	\$64.00	\$96.00	\$96.00	N/A

*Premium Rate is off hours, not overtime

** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.

Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any additional mark up.

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$ * Pipe Insulation (attach schedule) 4" & under \$6' 6"-8" is \$8' 10"-12" is \$11' *

\$ Ductwork Insulation (per sf, rigid)

\$ Ductwork Insulation (per sf, flex)

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

Bidder to initial next to each attachment representing that he has thoroughly examined each Attachment, that the amounts on the Bid Form reflect any and all costs associated with complying with terms, conditions and other requirements of the Attachments, and further represents that the bidder can and will enter into a subcontract, if awarded, that is subject to the same.

Initial

<u>AEL</u>	Jobsite Orientations
<u>AEL</u>	Sample Insurance Certificate
<u>AEL</u>	AIA Sample Form
<u>AEL</u>	E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
<u>AEL</u>	P220.Subcontract Terms and Conditions
<u>AEL</u>	P220A.Subcontractor Safety Agreement
<u>AEL</u>	P235.Waiver of Lien and Release of Claim
<u>AEL</u>	P350.Subcontract Performance Bond
<u>AEL</u>	P355.Subcontract Labor and Material Payment Bond
<u>AEL</u>	SF060.Subcontractor Safety and Health Questionnaire
<u>AEL</u>	Bid Schedule 081816
<u>AEL</u>	081216 Construction Drawings Volumes 1 thru 4
<u>AEL</u>	081216 Construction Specifications Volumes 1 & 2
<u>AEL</u>	MEP Spatial Coordination Plan
<u>AEL</u>	Project Specific Requirements

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: Armand E Lemire Co Inc

By: Armand Lemire *Armand Lemire*

Title: President

Date: 9/16/16

Bid Form

Bid Package No. 23.1
Mechanical, Ductwork and Plumbing

Project: Dover High School and Career Technical Center
Bid Date: September 15, 2016
Bid Time: 01: 00 PM

To: Scott Blair
PC Construction Company
25 Alumni Drive
Dover, NH 03820

BIDDER:

Youngblood Co
(Company Name)

ADDENDA

Bidder acknowledges receipt of Addenda # A, # B, # _____, # _____, # _____, # _____

BASE BID

Two million five hundred and forty six DOLLARS, \$ 2,546,546
(In Words) thousand and fifty

EMR

Current EMR rating _____

BREAKOUT PRICING

MECHANICAL

\$ _____ Piping Materials & Labor
\$ _____ Equipment & Labor
\$ _____ Insulation (Mech, Plumbing & Ductwork)
\$ _____ Testing & Balancing (Air and Water)
\$ _____ Firestopping
\$ 25,000 Unforeseen Conditions Allowance
\$ _____ Project Management
\$ _____ Progress Clean-up
\$ _____ Cost of Bond
\$ _____ TOTAL

DUCTWORK

\$ _____ Ductwork Materials & Labor
\$ _____ Equipment & Labor

\$ _____ Firestopping
\$ _____ Project Management
\$ _____ Progress Clean-up
\$ _____ Cost of Bond
\$ _____ TOTAL

PLUMBING

\$ 1,220,800 Piping Materials & Labor
\$ 476,120 Equipment & Labor
\$ 738,400 Fixtures & Labor
\$ 51,330 Firestopping
\$ 30,020 Project Management
\$ 30,020 Progress Clean-up
\$ 50,000 Temporary Heat Allowance
\$ _____ Cost of Bond
\$ 2,596,650 TOTAL

ALTERNATES

1. Alternate 1 - Furnish and Deliver Air Cooled Chiller

\$ _____

2. Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's

\$ _____

TOTAL MANHOURS

Total man-hours figured in the base project # 30,544

Proposed crew hours and equipment:

List all jobs working on concurrently to the work schedule for this scope:

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? **YES/NO** _____

Are any subcontractors affiliated with this bidder a qualified MWBE? **YES/NO** _____

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

Description	\$ Amount
1. <u>See attached proposal</u>	
2. _____	
3. _____	

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

See attached proposal

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

Bournout Corp - Fixtures

FW Webb - pipe & fittings

Names of key personnel including projects of a similar size and nature performed by each person
PROJECT MANAGER

Project	Location
_____	_____

ONSITE SUPERVISOR

Project

Location

AWARD

The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS

Bidder has verified with insurance carrier that they can meet all PC requirements as called out on the attached sample certificate of insurance.

PAYMENT AND PRICING TERMS

Bidder acknowledges that subcontract, if awarded, will be subject to the following payment and pricing terms.

a. A payment and performance bond is a requirement for all subcontractors whose contract value is in excess of \$100,000. For bid responses greater than \$100,000, the cost for the payment and performance bond must be identified separately as shown on the bid response form and also included in the total bid amount. For bid responses with an amount less than \$100,000, an add-alternate cost for a bond must be provided. PC reserves the right to require a bond on any subcontractor, regardless of contract amount.

b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.

c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.

d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.

e. This project is tax exempt. State and Local Taxes are not to be included.

f. HOURLY RATE PRICING.

For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position	Hourly Rate	Premium Rate*	Overtime Rate**	Deduct Rate
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____

*Premium Rate is off hours, not overtime

** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.

Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any additional mark up.

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$_____ Pipe Insulation (attach schedule)

\$_____ Ductwork Insulation (per sf, rigid)

\$_____ Ductwork Insulation (per sf, flex)

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

Bidder to initial next to each attachment representing that he has thoroughly examined each Attachment, that the amounts on the Bid Form reflect any and all costs associated with complying with terms, conditions and other requirements of the Attachments, and further represents that the bidder can and will enter into a subcontract, if awarded, that is subject to the same.

Initial

_____	Jobsite Orientations
_____	Sample Insurance Certificate
_____	AIA Sample Form
_____	E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
_____	P220.Subcontract Terms and Conditions
_____	P220A.Subcontractor Safety Agreement
_____	P235.Waiver of Lien and Release of Claim
_____	P350.Subcontract Performance Bond
_____	P355.Subcontract Labor and Material Payment Bond
_____	SF060.Subcontractor Safety and Health Questionnaire
_____	Bid Schedule 081816
_____	081216 Construction Drawings Volumes 1 thru 4
_____	081216 Construction Specifications Volumes 1 & 2
_____	MEP Spatial Coordination Plan
_____	Project Specific Requirements

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: Youngblood Co

By: John Norris

Title: Estimator

Date: 10-18-16

[Handwritten Signature]

Bid Form

Bid Package No. 23.1
Mechanical, Ductwork and Plumbing

Charles P. Blouin, Inc.

Project: Dover High School and Career Technical Center
Bid Date: September 19, 2016
Bid Time: 10: 00 AM

To: Scott Blair
PC Construction Company
25 Alumni Drive
Dover, NH 03820

BIDDER: Charles P. Blouin, Inc.
(Company Name)

ADDENDA

Bidder acknowledges receipt of Addenda # A , # B , # _____, # _____, # _____, # _____

BASE BID

Nine Million Four Hundred Seventy Thousand DOLLARS, \$9,470,000.00
(In Words)

EMR

Current EMR rating .71

BREAKOUT PRICING

MECHANICAL

\$ 861,260 Piping Materials & Labor
\$ 1,261,130 Equipment & Labor
\$ 711,300 Insulation (Mech, Plumbing & Ductwork)
\$ 77,300 Testing & Balancing (Air and Water)
\$ 12,000 Firestopping
\$ 25,000 Unforeseen Conditions Allowance
\$ 20,000 Project Management
\$ 20,000 Progress Clean-up
\$ 22,000 Cost of Bond
\$ 3,009,690 TOTAL

DUCTWORK

\$ 2,042,838 Ductwork Materials & Labor
\$ 1,615,822 Equipment & Labor

\$ 50,000	Firestopping
\$ 50,000	Project Management
\$ 50,000	Progress Clean-up
\$ 36,000	Cost of Bond
\$3,844,660	TOTAL

PLUMBING

\$ 1,220,800	Piping Materials & Labor
\$ 476,120	Equipment & Labor
\$ 738,400	Fixtures & Labor
\$ 51,330	Firestopping
\$ 30,000	Project Management
\$ 30,000	Progress Clean-up
\$ 50,000	Temporary Heat Allowance
\$ 19,000	Cost of Bond
\$2,615,650	TOTAL

ALTERNATES

1. Alternate 1 - Furnish and Deliver Air Cooled Chiller
- \$ 55,000.00
2. Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's
- \$ 1,925,000

TOTAL MANHOURS

Total man-hours figured in the base project # 62,000 (includes shop labor)

Proposed crew hours and equipment:

List all jobs working on concurrently to the work schedule for this scope:

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? **YES/NO** NO

Are any subcontractors affiliated with this bidder a qualified MWBE? **YES/NO** NO

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

see attached Clarifications & Exclusions

Description	\$ Amount
1. _____	_____
2. _____	_____
3. _____	_____

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

See attached Clarifications & Exclusions

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

Insulation - Tri-State

Refrigerant Piping - HVAC Unlimited

HVAC/Plumbing - Youngblood Company

Names of key personnel including projects of a similar size and nature performed by each person

PROJECT MANAGER

Project	Location
_____	_____

ONSITE SUPERVISOR

Project

Location

AWARD

The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS

Bidder has verified with insurance carrier that they can meet all PC requirements as called out on the attached sample certificate of insurance.

PAYMENT AND PRICING TERMS

Bidder acknowledges that subcontract, if awarded, will be subject to the following payment and pricing terms.

a. A payment and performance bond is a requirement for all subcontractors whose contract value is in excess of \$100,000. For bid responses greater than \$100,000, the cost for the payment and performance bond must be identified separately as shown on the bid response form and also included in the total bid amount. For bid responses with an amount less than \$100,000, an add-alternate cost for a bond must be provided. PC reserves the right to require a bond on any subcontractor, regardless of contract amount.

b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.

c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.

d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.

e. This project is tax exempt. State and Local Taxes are not to be included.

f. HOURLY RATE PRICING.

For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position	Hourly Rate	Premium Rate*	Overtime Rate**	Deduct Rate
General Superintendent	\$96.61	\$122.26	\$122.36	None
Offsite BIM Coordinator	\$137.73	\$170.69	\$170.69	None
Field Foreman	\$86.08	\$107.70	\$107.70	None
Field Mechanic	\$76.47	\$96.02	\$96.02	None
Shop Mechanic	\$99.96	\$119.52	\$119.52	None

Bidder's Initials MJB

*Premium Rate is off hours, not overtime

** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.

Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any additional mark up.

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$ _____ Pipe Insulation (attach schedule) *See Attached*

\$ *6.50* Ductwork Insulation (per sf, rigid) *2" INSULATION Board 3 PCF, FSK FAKING*

\$ *1.35* Ductwork Insulation (per sf, flex) *2" WRAP .75 PCF, FSK*

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

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Initial

<i>MBP</i>	Jobsite Orientations
<i>MBP</i>	Sample Insurance Certificate
<i>MBP</i>	AIA Sample Form
<i>MBP</i>	E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
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<i>MBP</i>	P235.Waiver of Lien and Release of Claim
<i>MBP</i>	P350.Subcontract Performance Bond
<i>MBP</i>	P355.Subcontract Labor and Material Payment Bond
<i>MBP</i>	SF060.Subcontractor Safety and Health Questionnaire
<i>MBP</i>	Bid Schedule 081816
<i>MBP</i>	081216 Construction Drawings Volumes 1 thru 4
<i>MBP</i>	081216 Construction Specifications Volumes 1 & 2
<i>MBP</i>	MEP Spatial Coordination Plan
<i>MBP</i>	Project Specific Requirements

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: Charles P. Blouin, Inc.

By: Mark Pettiford

Title: Estimator

Date: 19 September 2016

Bidder's Initials *MBP*

Bid Package No. 23.1 **Mechanical, Ductwork and Plumbing**

Project: Dover High School and Career Technical Center
Bid Date: September 19, 2016
Bid Time: 10: 00 AM

To: Scott Blair
 PC Construction Company
 25 Alumni Drive
 Dover, NH 03820

BIDDER: Northern Peabody, LLC
 (Company Name)

ADDENDA

Bidder acknowledges receipt of Addenda # A , # B , # _____, # _____, # _____, # _____

BASE BID

bidding plumbing and mechanical piping only DOLLARS, \$ see below
 (In Words)

EMR

Current EMR rating .68

BREAKOUT PRICING

MECHANICAL

\$ <u>1,855,000</u>	Piping Materials & Labor
\$ <u>590,000</u>	Equipment & Labor
\$ <u>712,000</u>	Insulation (Mech, Plumbing & Ductwork)
\$ <u>80,000</u>	Testing & Balancing (Air and Water)
\$ <u>8,000</u>	Firestopping
\$ <u>25,000</u>	Unforeseen Conditions Allowance
\$ <u>329,000</u>	Project Management
\$ <u>inc.</u>	Progress Clean-up
\$ <u>36,000</u>	Cost of Bond
\$ <u>3,635,000</u>	TOTAL

DUCTWORK

\$ _____	Ductwork Materials & Labor
\$ _____	Equipment & Labor

\$ _____	Firestopping
\$ _____	Project Management
\$ _____	Progress Clean-up
\$ _____	Cost of Bond
\$ _____	TOTAL

PLUMBING

\$ 1,721,000	Piping Materials & Labor
\$ 220,000	Equipment & Labor
\$ 900,000	Fixtures & Labor
\$ 26,000	Firestopping
\$ 251,000	Project Management
\$ inc.	Progress Clean-up
\$ 50,000	Temporary Heat Allowance
\$ 33,000	Cost of Bond
\$ 3,201,000	TOTAL

ALTERNATES

- Alternate 1 - Furnish and Deliver Air Cooled Chiller

\$ _____

no bid
- Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's

\$ _____

by ductwork

TOTAL MANHOURS

plumbing 23,000

Total man-hours figured in the base project #

mechanical 25,000

Proposed crew hours and equipment:

List all jobs working on concurrently to the work schedule for this scope:

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? YES/NO No

Are any subcontractors affiliated with this bidder a qualified MWBE? YES/NO No

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

Description	\$ Amount
-------------	-----------

- | | |
|----------|-------|
| 1. _____ | _____ |
| 2. _____ | _____ |
| 3. _____ | _____ |

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

See attached bid forms.

Terms and conditions to be negotiated.

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

Names of key personnel including projects of a similar size and nature performed by each person

PROJECT MANAGER
Jack Doherty

Project	Location
---------	----------

PeIham High School	PeIham NH
--------------------	-----------

ONSITE SUPERVISOR
Jeff Gardener

Project

Location

Pelham High School

Pelham NH

AWARD

The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS

Bidder has verified with insurance carrier that they can meet all PC requirements as called out on the attached sample certificate of insurance.

PAYMENT AND PRICING TERMS

Bidder acknowledges that subcontract, if awarded, will be subject to the following payment and pricing terms.

a. A payment and performance bond is a requirement for all subcontractors whose contract value is in excess of \$100,000. For bid responses greater than \$100,000, the cost for the payment and performance bond must be identified separately as shown on the bid response form and also included in the total bid amount. For bid responses with an amount less than \$100,000, an add-alternate cost for a bond must be provided. PC reserves the right to require a bond on any subcontractor, regardless of contract amount.

b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.

c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.

d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.

e. This project is tax exempt. State and Local Taxes are not to be included.

f. HOURLY RATE PRICING.

For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position	Hourly Rate	Premium Rate*	Overtime Rate**	Deduct Rate
----------	-------------	---------------	-----------------	-------------

LOCAL 131	EFFECTIVE:06/01/2016 - 05/31/2017			
GENERAL FOREMAN S.T.	80.52	O.T.	109.85	D.T. 139.16
AREA FOREMAN S.T.	77.90	O.T.	106.03	D.T. 134.14
FOREMAN S.T.	76.48	O.T.	103.94	D.T. 131.41
FITTER/MECHANIC S.T.	73.86	O.T.	100.14	D.T. 126.39
APPRENTICE S.T.	48.88	O.T.	66.84	D.T. 84.79
PROJECT MANAGER S.T.	130	O.T.	180	D.T. 210
TRUCK DRIVER S.T	55	O.T.	92	D.T. 110

*Premium Rate is off hours, not overtime

** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.

Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any additional mark up.

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$_____ Pipe Insulation (attach schedule)

\$_____ Ductwork Insulation (per sf, rigid)

\$_____ Ductwork Insulation (per sf, flex)

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

Bidder to initial next to each attachment representing that he has thoroughly examined each Attachment, that the amounts on the Bid Form reflect any and all costs associated with complying with terms, conditions and other requirements of the Attachments, and further represents that the bidder can and will enter into a subcontract, if awarded, that is subject to the same.

Initial

_____ Jobsite Orientations
_____ Sample Insurance Certificate
_____ AIA Sample Form
_____ E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
_____ P220.Subcontract Terms and Conditions
_____ P220A.Subcontractor Safety Agreement
_____ P235.Waiver of Lien and Release of Claim
_____ P350.Subcontract Performance Bond
_____ P355.Subcontract Labor and Material Payment Bond
_____ SF060.Subcontractor Safety and Health Questionnaire
_____ Bid Schedule 081816
_____ 081216 Construction Drawings Volumes 1 thru 4
_____ 081216 Construction Specifications Volumes 1 & 2
_____ MEP Spatial Coordination Plan
_____ Project Specific Requirements

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: Northern Peabody, LLC
Sean Doherty

By: President

Title: 9/15/2016

Date:

Bid Package No. 23.1 **Mechanical, Ductwork and Plumbing**

Project: Dover High School and Career Technical Center
Bid Date: September 19, 2016
Bid Time: 10: 00 AM

To: Scott Blair
 PC Construction Company
 25 Alumni Drive
 Dover, NH 03820

BIDDER: RTH MECHANICAL CONTRACTORS, INC.
 (Company Name)

ADDENDA

Bidder acknowledges receipt of Addenda # A , # B , # _____, # _____, # _____, # _____

BASE BID

Thirteen Million, Nine Hundred Seventy Five Thousand, One Hundred Fifty _____ DOLLARS, \$ 13,975,149.00
 (In Words)

EMR

Current EMR rating 0.68

BREAKOUT PRICING

MECHANICAL

\$ <u>2,733,399</u>	Piping Materials & Labor
\$ <u>3,839,162.00</u>	Equipment & Labor
\$ <u>782,100.00</u>	Insulation (Mech, Plumbing & Ductwork)
\$ <u>85,745.00</u>	Testing & Balancing (Air and Water)
\$ <u>4,000.00</u>	Firestopping
\$ <u>25,000</u>	Unforeseen Conditions Allowance
\$ <u>INC</u>	Project Management
\$ <u>6,000.00</u>	Progress Clean-up
\$ <u>134,392.00</u>	Cost of Bond
\$ <u>7,609,798.00</u>	TOTAL

DUCTWORK

\$ <u>INC</u>	Ductwork Materials & Labor
\$ <u>INC</u>	Equipment & Labor

\$ <u>INC</u>	Firestopping
\$ <u>INC</u>	Project Management
\$ <u>INC</u>	Progress Clean-up
\$ <u>INC</u>	Cost of Bond
\$ <u>2,480,500.00</u>	TOTAL

PLUMBING

\$ <u>2,864,590.00</u>	Piping Materials & Labor
\$ <u>126,749.00</u>	Equipment & Labor
\$ <u>697,464.00</u>	Fixtures & Labor
\$ <u>90,564.00</u>	Firestopping
\$ <u>INC</u>	Project Management
\$ <u>4,500.00</u>	Progress Clean-up
\$ <u>50,000</u>	Temporary Heat Allowance
\$ <u>50,984.00</u>	Cost of Bond
\$ <u>3,884,851.00</u>	TOTAL

ALTERNATES

1. Alternate 1 - Furnish and Deliver Air Cooled Chiller

\$ INCLUDED IN BID
2. Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's

\$ INCLUDED IN BID

BREAKOUT COST FOR EQUIPMENT
TO BE SUPPLIED BY PC, INSTALLED
BY RTH:
BOILERS \$103,344.00
RTU'S, MAU'S, H&V'S, CHILLER, &
SEISMIC CURBS: \$2,198,160.00

TOTAL MANHOURS
Total man-hours figured in the base project # 77,000

Proposed crew hours and equipment:
MONDAY-FRIDAY - 7AM-3:30PM
SCISSOR LIFTS, WELDING MACHINES, PIPE THREADING
MACHINES

List all jobs working on concurrently to the work schedule for this scope:

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? **YES/NO** NO

Are any subcontractors affiliated with this bidder a qualified MWBE? **YES/NO** NO

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

Description	\$ Amount
1. _____	_____
2. _____	_____
3. _____	_____

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

SEE ATTACHED QUOTE SHEET

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

TBD DURING SCOPE REVIEW PROCESS

Names of key personnel including projects of a similar size and nature performed by each person

PROJECT MANAGER

WILL BE PROVIDED IF AWARDED PROJECT

Project

Location

**ONSITE SUPERVISOR
WILL BE PROVIDED IF AWARDED PROJECT**

Project

Location

AWARD

The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS

Bidder has verified with insurance carrier that they can meet all PC requirements as called out on the attached sample certificate of insurance.

PAYMENT AND PRICING TERMS

Bidder acknowledges that subcontract, if awarded, will be subject to the following payment and pricing terms.

a. A payment and performance bond is a requirement for all subcontractors whose contract value is in excess of \$100,000. For bid responses greater than \$100,000, the cost for the payment and performance bond must be identified separately as shown on the bid response form and also included in the total bid amount. For bid responses with an amount less than \$100,000, an add-alternate cost for a bond must be provided. PC reserves the right to require a bond on any subcontractor, regardless of contract amount.

b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.

c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.

d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.

e. This project is tax exempt. State and Local Taxes are not to be included.

f. HOURLY RATE PRICING.

For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position

Hourly Rate

Premium Rate*

Overtime Rate**

Deduct Rate

WILL BE PROVIDED IF AWARDED PROJECT

*Premium Rate is off hours, not overtime

** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.

Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any additional mark up.

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$ _____ Pipe Insulation (attach schedule) WILL BE PROVIDED IF AWARDED PROJECT

\$ _____ Ductwork Insulation (per sf, rigid)

\$ _____ Ductwork Insulation (per sf, flex)

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

Bidder to initial next to each attachment representing that he has thoroughly examined each Attachment, that the amounts on the Bid Form reflect any and all costs associated with complying with terms, conditions and other requirements of the Attachments, and further represents that the bidder can and will enter into a subcontract, if awarded, that is subject to the same.

Initial

<u>SS</u>	Jobsite Orientations
<u>SS</u>	Sample Insurance Certificate
<u>SS</u>	AIA Sample Form
<u>SS</u>	E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
<u>SS</u>	P220.Subcontract Terms and Conditions
<u>SS</u>	P220A.Subcontractor Safety Agreement
<u>SS</u>	P235.Waiver of Lien and Release of Claim
<u>SS</u>	P350.Subcontract Performance Bond
<u>SS</u>	P355.Subcontract Labor and Material Payment Bond
<u>SS</u>	SF060.Subcontractor Safety and Health Questionnaire
<u>SS</u>	Bid Schedule 081816
<u>SS</u>	081216 Construction Drawings Volumes 1 thru 4
<u>SS</u>	081216 Construction Specifications Volumes 1 & 2
<u>SS</u>	MEP Spatial Coordination Plan
<u>SS</u>	Project Specific Requirements

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: RTH MECHANICAL CONTRACTORS, INC.

By: STEVE SACHARCZYK

Title: PROJECT MANAGER

Date: SEPTEMBER 26, 2016

Bid Package No. 23.1
Mechanical, Ductwork and Plumbing

Page 7
Form PM2200 011

\$	Excluded	Firestopping
\$	No Bid	Project Management
\$	No Bid	Progress Clean-up
\$	No Bid	Cost of Bond
\$	No Bid	TOTAL

PLUMBING

\$	2,400,188	Piping Materials & Labor
\$	260,355	Equipment & Labor
\$	1,143,470	Fixtures & Labor
\$	Excluded	Firestopping
\$	463,366	Project Management
\$	24,833	Progress Clean-up
\$	50,000	Temporary Heat Allowance
\$	36,798	Cost of Bond
\$	4,379,010	TOTAL

ALTERNATES

1. Alternate 1 - Furnish and Deliver Air Cooled Chiller

NO BID
\$

2. Alternate 2 - Furnish and Deliver All RTU's, MAU's and HV's

NO BID
\$

TOTAL MANHOURS

Total man-hours figured in the base project #

Proposed crew hours and equipment:

To be determined

List all jobs working on concurrently to the work schedule for this scope:

Not applicable

MINORITY/WOMEN BUSINESS ENTERPRISE

Is this bidder a qualified MWBE? YES/NO No

Are any subcontractors affiliated with this bidder a qualified MWBE? YES/NO No

If yes to either of the questions above; please provide accredited documentation upon award.

VALUE ENGINEERING List below any value engineering proposals you may.

Description	\$ Amount
1. _____	_____
2. _____	_____
3. _____	_____

EXCEPTIONS, IF ANY List any clarifications or exceptions to the scope of work, terms and conditions, or other requirements under the Bid Package. Be specific and indicate items such as specific spec section and paragraph, attachment form number, name and paragraph, etc.

Clarifications and exceptions are identified on the Palmer and Sicard proposal.

ADDITIONAL INFORMATION

Names of any second-tier subcontractors or major suppliers Bidder intends to use:

TBD

Names of key personnel including projects of a similar size and nature performed by each person

PROJECT MANAGER

TBD

Project

Location

ONSITE SUPERVISOR
TBD

Project

Location

AWARD

The Bidder acknowledges and understands that PC Construction Company reserves the right to reject any or all Bids, to waive any informality in any Bid, and generally take such action as shall be in the Owner's and PC Construction Company's best interest.

INSURANCE REQUIREMENTS

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PAYMENT AND PRICING TERMS

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b. Subcontractor to submit schedule of values to be approved by the Project Manager prior to the first payment.

c. Payment will be made in accordance with Article 9 of the P220 Subcontract Terms and Conditions, with 5% retainage.

d. To receive payment for the month's work, subcontractor must submit a requisition and a properly executed Waiver of Lien and Release of Claim (Form P-235) on or before the 25th of each month for work completed through the last day of the month. Payments will be forwarded to subcontractors by the last business day of each month.

e. This project is tax exempt. State and Local Taxes are not to be included.

f. HOURLY RATE PRICING.

For the purpose of evaluating or determining the cost of any additional work list hourly rates. Rates should include all costs including benefits, insurances, OH&P, etc. Rates shall be in effect for the duration of the project. Hourly Rates may be used in determining award of this subcontract.

Position	Hourly Rate	Premium Rate*	Overtime Rate**	Deduct Rate
Field Labor	\$71.50	\$79.20	\$107.25	
Foreman	\$77.00	\$84.70	\$115.50	
HVAC Service Tech	\$104.50	\$112.20	\$156.75	
Project Manager	\$104.50	\$112.20	\$156.75	

*Premium Rate is off hours, not overtime
** Overtime Rate should reflect time and one half on the base hourly rate. Overtime Rate does not apply until 40 hours are worked, on this project, in a given week.
Deduct Rate shall be used for any reductions in scope made throughout the course of the project.

Mark up on change orders will be as follows. These markups also apply to any vendors and second tier subcontractors used on the project.

MATERIAL - Invoice cost plus 10% overhead and profit.

EQUIPMENT - Rental invoice cost plus 10% overhead and profit, or if owned equipment Bluebook rate without any ~~additional mark up.~~

SECOND TIER SUBCONTRACTOR - Second tier subcontractor cost plus 5% overhead and profit.

g. UNIT PRICING.

For the purpose of evaluating or determining the cost of any additional work list unit prices for each item below. Unit prices are the installed price, unless noted otherwise, and should include all costs including overhead and profit.

\$ N/A Pipe Insulation (attach schedule)

\$ N/A Ductwork Insulation (per sf, rigid)

\$ N/A Ductwork Insulation (per sf, flex)

ATTACHMENTS INCORPORATED HEREIN BY REFERENCE

Bidder to initial next to each attachment representing that he has thoroughly examined each Attachment, that the amounts on the Bid Form reflect any and all costs associated with complying with terms, conditions and other requirements of the Attachments, and further represents that the bidder can and will enter into a subcontract, if awarded, that is subject to the same.

Initial

<u> MJO </u>	Jobsite Orientations
<u> MJO </u>	Sample Insurance Certificate
<u> MJO </u>	AIA Sample Form
<u> MJO </u>	E018b.Policy Regarding Discrimination and Harassment and Equal Employment Opportunity - Bilingual
<u> MJO </u>	P220.Subcontract Terms and Conditions
<u> MJO </u>	P220A.Subcontractor Safety Agreement
<u> MJO </u>	P235.Waiver of Lien and Release of Claim
<u> MJO </u>	P350.Subcontract Performance Bond
<u> MJO </u>	P355.Subcontract Labor and Material Payment Bond
<u> MJO </u>	SF060.Subcontractor Safety and Health Questionnaire
<u> MJO </u>	Bid Schedule 081816
<u> </u>	081216 Construction Drawings Volumes 1 thru 4 AS NOTED PER PROPOSAL
<u> </u>	081216 Construction Specifications Volumes 1 & 2
<u> MJO </u>	MEP Spatial Coordination Plan
<u> </u>	Project Specific Requirements AS NOTED PER PROPOSAL

The undersigned agrees that Bidder shall enter into a subcontract, if awarded, in accordance with this Bid Package and subject to the terms, conditions, and other requirements of the Attachments hereto and of the Contract Documents, and shall do so within five days of receipt of said subcontract.

Company Name: Palmer and Sciard
Mark Ouellette
By:
HVAC estimator
Title:
9/15/16
Date: